

2.20 - Performance Plans - Business Activities

PURPOSE

To present for adoption the Business Activities Performance Plans for Whitsunday Water, Waste and Recycling Services, Whitsunday Coast Airport, Foxdale Quarry, Shute Harbour Marine Terminal, Whitsunday Holiday Parks and Proserpine Entertainment Centre for the 2025/26 financial year.

OFFICER'S RECOMMENDATION

That Council resolve in accordance with section 172(1) and 175(2) of the *Local Government Regulation 2012 (Qld)*, to adopt the Performance Plans for the following business activities:

1. Whitsunday Water;
2. Waste and Recycling Services
3. Whitsunday Coast Airport;
4. Foxdale Quarry;
5. Shute Harbour Marine Terminal;
6. Whitsunday Holiday Parks; and
7. Proserpine Entertainment Centre

for the 2025/26 financial year (**Attachments 2.20.1 to 2.20.7**).

RESOLUTION SM2025/06/18.19

Moved By: CR J CLIFFORD

Seconded By: CR M WRIGHT

That Council resolve in accordance with section 172(1) and 175(2) of the *Local Government Regulation 2012 (Qld)*, to adopt the Performance Plans for the following business activities:

1. Whitsunday Water;
2. Waste and Recycling Services
3. Whitsunday Coast Airport;
4. Foxdale Quarry;
5. Shute Harbour Marine Terminal;
6. Whitsunday Holiday Parks; and
7. Proserpine Entertainment Centre

for the 2025/26 financial year (**Attachments 2.20.1 to 2.20.7**).

MEETING DETAILS

The motion was Carried 7 / 0.

Cr Finlay requested note of his support for the plans but not the loans included.

CARRIED

UNCONFIRMED

ANNUAL PERFORMANCE PLAN - 2025/26

WHITSUNDAY WATER



Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



OUR VISION & MISSION

Vision Statement

Whitsunday Water will play a central role in ensuring that the Whitsundays reputation as a venue of internationally recognised natural beauty is enhanced through providing innovative solutions, improving service outcomes and a commitment to the environment.

Mission Statement

Whitsunday Water will deliver Councils objectives through a commercial and customer orientated mindset with a sound technical foundation.

Significant Business Activity

Whitsunday Water is considered a significant business activity of the Whitsunday Regional Council.

The business is responsible for providing water supply and sewerage (wastewater) services to the Whitsunday region, including the supply of potable water, and the collection and treatment of sewage.

Whitsunday Water aims to be responsive to customer's needs and to make a positive contribution to the social, economic, and environmental sustainability of the Whitsunday region.

As a Significant Business Activity under the Local Government Act, Whitsunday Water is required to operate in accordance with the state government's Code of Competitive Conduct.

This will be achieved through delivering excellent customer service, environmental management and efficient operations while maximising the return to Council.

This Annual Performance Plan encompasses the requirements set out in the Local Government Regulation 2012 as a Significant Business Activity, as well as the requirements for the Annual Report which is prepared in accordance with the Local Government Regulation 2012.

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Delegations

The organisational structure reflects the functional outcomes required from the business. The approach provides greater accountability for achievement of specific outcomes and focus on business priorities. Whitsunday Water has delegations in a variety of legislation. The Whitsunday Regional Council delegation register contains the delegations for staff under the appropriate legislation.

Registers

The following registers are maintained by Council for Whitsunday Water:

- Register of Delegations
- Water & Sewer Asset Register
- Water & Sewer Risk Register
- Drinking Water Quality Management Plan Risk Register

Unit Objectives

The objective of this section of this Plan is to provide a succinct summary of the context within which Whitsunday Water operates and the outcomes that the business is targeting. In effect this section seeks to align the demands of external stakeholders (what they want the business to do) with the business capacity (what resources we have, to deliver) through an open and transparent discussion on willingness to pay.

External Drivers

Management of Local Government owned Water and Wastewater Services Businesses has become progressively more challenging in recent decades. Increased regulation, changes in expectations, diminution in financial support from State and Commonwealth government and capacity constraints are factors for the business to address.

Legislative Obligations

Water and Sewer are subject to at least twelve different legislative Acts, which are administered by up to seven state agencies. Most of these regulations focus on the sustainable delivery of quality water services.

However, as a significant business activity, there is also a statutory imperative for Whitsunday Water to structure its operations to meet the Code of Competitive Conduct. In addition to the current regulatory framework, it is anticipated carbon accounting may provide additional constraints and opportunities for this business unit.

Community Expectations

Trust in government institutions has been on the wane for several decades. The community expects public institutions to be transparent, accountable, efficient, and effective. The public sector has tended to be slow to react to this change and, in some instances, we may have reached a point where the community neither understands nor values the services provided. Such a lack of understanding and engagement can prove a challenge for Council when difficult decisions need to be made.

The Growth Imperative

Councils play an essential role in facilitating the economic development of their region. The impact of Council activities in this regard are relevant at the state and national level.

However, too strong an emphasis on growth can inadvertently create challenges for the business either directly (i.e. growth outstripping Councils capabilities) or indirectly (through capital expenditure to support growth "crowding out" investment in the existing assets). Councils Local Government Infrastructure Plan (LGIP) attempts to balance the growth and service outcomes for the region through aligning growth with Councils Strategic Asset Management Plan (SAMP) and Long-Term Financial Forecasts (LTFF).

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Service Reliability and Asset Management

The communities' expectation is that services will remain sustainable over the long term. However, the water services business has experienced some unexpected challenges in managing its water service delivery to its customers. Furthermore, networking planning and levels of service are crucial functions for Whitsunday Water as they ensure reliable, efficient, and sustainable water and wastewater infrastructure. This planning helps manage risks, optimise resource allocation, and maintain service quality for communities.

A key part of the solution to the issue of sustainable services is the establishment of an Asset Management and Network Planning Framework that develops and implements operational strategies which minimise the risk of disruption. A key part of the pathway forward outlined below is to ensure that the water and wastewater management strategies prescribe a sustainable service future and reflect the requirements of the International Standard for Asset Management (ISO 55000).

Major Capital Works (Proposed Major Investments) - Water

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Cannonvale Reservoir - Cyclone Repair - Budget Allocation		300,000	300,000	2,200,000	2,200,000	5,000,000
Digital Metering					5,916,493	5,916,493
Facilities Instrumentation Electrical & Control Renewals Water	130,000	111,437	423,349	635,024	2,565,256	3,865,066
Jubilee Pocket Trunk Water Main	200,000	2,588,190				2,788,190
Minor Reservoir Renewal Program					3,701,250	3,701,250
Proserpine HL Res Trunk Water Main	208,460	2,472,079				2,680,539
Renwick Rd Trunk Water Main	189,663	287,590		1,026,000	825,000	2,328,253
Water Network Structural Renewal					2,473,000	2,473,000
Water Treatment Plant Structural Renewal					3,143,000	3,143,000
Water Treatment Systems Renewal					2,400,000	2,400,000

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Major Capital Works (Proposed Major Investments) - Sewerage

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Bowen South Corridor Stage 1					34,900,000	34,900,000
Cannonvale STP Membrane Replacement					2,400,000	2,400,000
Cannonvale STP Outfall			300,000	632,196	4,648,713	5,580,909
Carlo Drive Recycled Water Main					3,850,000	3,850,000
Carlo Drive Trunk Sewer Mains Project	335,266	2,422,198				2,757,464
Proserpine STP Upgrade		150,000	100,000	4,250,000		4,500,000
Regional Sewer Pump Replacement Program	198,000		229,500	241,200	1,627,400	2,296,100
Regional Sewer Relining					4,950,100	4,950,100
Regional Sewer Relining P2	765,666	960,000	835,000	540,000		3,100,666
Sewer Main Replacement					3,511,000	3,511,000
Sewer Manhole Renewals	170,000	205,200	275,400	262,800	2,103,626	3,017,026
Sewer Retic and Trunk Airlie			298,789	669,774	1,526,252	2,494,815
Sewer Retic and Trunk Proserpine					3,024,812	3,024,812
Sewer Rising Main Upgrade CSPS 3 to Cann STP		350,000	6,300,000	350,000		7,000,000
Sewer Treatment Plant Structural Renewal					3,500,000	3,500,000
Sewer Treatment Systems Renewal					2,870,000	2,870,000
Southern STP Odour Control Systems			988,516	1,808,721	1,351,371	4,148,608

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Non-Financial Targets

Operational Initiatives - Water & Sewerage

Project Name	Description
Water Document Library - Inspections & Condition Rating Tender Specifications - Water & Sewer	Development of Tender specifications covering Asset Subclass Structural & Civil for Water Assets to ensure value-add for future Asset Revlauations
Investigation of Electrical Switchboards - Water & Sewer	Yr 2 of 4 Yr Program
Masterplan and New Network Modelling - Water & Sewer	Modelling to replace outdated and discontinued ARCADIS MODEL - used by WW and Development (LGIP) - 2046 - Councillor Action Item - including indentification of ciritical land and future infrastructure to service the growth corridors of Cannon Valley and Bowen South

Key Deliverables / Additional Services

Strategies & Plans scheduled for future development/updates:

- Full Cost Pricing – Price Path for water and sewer services
- Water, Sewerage, Asset Management Plans - Update to NAMS+ format
- Whitsunday Sewer and Water Network Modelling – Optimisation Update
- WRC Telemetry (SCADA) Upgrade Strategy
- WRC Regional Water Strategy Update (includes Bulk Water Strategy)
- Biosolids Reuse Strategy
- WRC Regional Sewer Strategy
- Whitsunday Water Workforce Plan (including rostering)
- Water & Sewerage Facilities Master Plans (e.g. Proserpine and Cannonvale STP Master Plans)
- Smart Metering/DMP Strategy
- Regional Recycled Water Strategy
- Regional Engineering Standards Alignment
- Water Supply Borefield Optimisation Assessment
- Pump Station and Facility Style Plan (including advertising/Tours)
- Operator Housing/Fatigue Housing
- Water Education & Comms Strategy

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Outstanding Borrowings**Water**

Loan Balance As At	June 25	2025/26				
Loan	Opening Balance as at 30 June 25 \$	Repayment \$	Closing Balance \$	Interest Payments \$	Finance Costs \$	Final Due Date
WTP Projects	6,503,057	797,165	5,705,892	301,359	7,138	15-Jun-32
WRC Internal Loan	21,503,018	948,844	20,554,174	400,323		30-Jun-44

Sewerage

Loan Balance As At	June 25	2025/26				
Loan	Opening Balance as at 30 June 25 \$	Repayment \$	Closing Balance \$	Interest Payments \$	Finance Costs \$	Final Due Date
STP Projects	13,242,213	1,674,378	11,567,835	662,365	14,514	13-Feb-32
Bowen STP 19/20	7,468,116	457,133	7,010,983	160,545	8,392	15-Jun-39
Bowen STP 20/21	4,445,275	258,375	4,186,899	78,278	5,001	15-Jun-40

Proposed Borrowings**Water**

Loan	Amount \$	Loan Year	Final Due Date
Proserpine WTP Additional Raw Water Supply	864,400	FY 2026/27	30-Jun-36
Water - Waite Creek Trunk Main	656,000	FY 2029/30	30-Jun-39

Sewerage

Loan	Amount \$	Loan Year	Final Due Date
Proserpine STP Upgrade	3,012,500	FY 2028/29	30-Jun-38
Carlo Drive Recycled Water Main	2,502,500	FY 2032/33	30-Jun-52

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

**Principal Assets****Water**

Asset Categories	Active Quantity
Water Mains (km)	491.503
Water Treatment Plants	4
Water Pump Stations (Local Booster, High Lift, Low Lift, Intake)	16
Water Storage Sites (excluding storage at Water Treatment Plants)	17
Water Bores	14
Bulk Water Standpipe	4
Chlorination Facilities (outside of WTP/STP sites)	5
Telemetry Stations (Base and Repeater)	6

Sewerage

Asset Categories	Active Quantity
Sewer Mains (Gravity and Pressue km)	357.839
Sewer Nodes (Manholes, Vents, Lamp Holes, Inspection Openings)	5989
Sewerage Pump Stations	84
Chlorination Facilities (outside of WTP/STP sites)	5
Recycled Effluent Pump Stations	2
Waste Water Treatment Plant	4

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Service Indicators

As required under the Water Supply (Safety and Reliability) Act, Customer Service Standards are published on an annual basis. These include the following:

Functional Levels of Service - Water (how the end user may define its experience)				
		Customer Group/s	Performance Measure	Perf. Target (recommended)
Supply Reliability	The water services network has the capacity to distribute sufficient supply to meet the needs of the region	Inside PIA and Critical Customers	Number of water main breaks (per 100km main)	40
		Outside PIA Customers	Number of water main breaks (per 100km main)	70
Service Disruption	Minimum disruption of water supply services to all ratepayers	Inside PIA and Critical Customers	Average frequency of unplanned interruptions per 1000 connected properties per year (No)	<10
		Inside PIA and Critical Customers	Response Time – Water Incidents (min)	240
		All (by Group, where possible)	Water service complaints per 1000 connections (No)	120
Water Pressure	"Adequate pressure" may translate to the ability to have the shower and dishwasher going at the same time (with no noticeable loss of pressure)	Customers inside Priority Infrastructure Area (PIA)	% time DSS achieved	99%
Water Quality	Whitsunday Water must provide safe drinking water but there is still scope for complaints regarding taste/smell and discolouration which may not be health related	All	Water quality compliance guidelines used/ required (%)	100%
Water Security	Sufficient water is available (at the source)	All (by Group, where possible)	Real water losses (L/service conn/day)	100
		All (by Group, where possible)	Number water quality complaints (No)	100
		All (by Group, where possible)	Real water losses kL/km watermain/day	5
Value for Money	The customer is getting "value for money" for the water services they receive	Customers inside Priority Infrastructure Area (PIA)	Pricing reflects efficient long run cost of production	100% Full Cost Recovery

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Functional Levels of Service - Sewerage (how the end user may define its experience)			
		Performance Measure	Perf. Target (recommended)
Wastewater Quality	The standard of effluent treatment does not have an adverse impact on the regional environment	Licence compliance (mass load evaluation)	>=100%
Value for Money	All customers inside Priority Infrastructure Area (PIA) are getting "value for money" for the sewerage services they receive	Pricing reflects efficient long run cost of production	100% Full Cost Recovery
Supply Reliability	The water services network has the capacity to distribute sufficient supply to meet the needs of the region.	Number of sewerage main breaks and blockages (No)	40
		Number of sewer main breaks per 100km sewer main	70
		Number of sewage odour complaints	50
Service Disruption	Minimum disruption of sewerage services to all ratepayers	Average frequency of unplanned interruptions per 1000 connected properties per year (No)	<10
		(Average) Response/reaction time for incidents (sewerage) (Mins)	540
		All sewerage service complaints (all aspects of sewerage business)	300
Sewerage Overflow	Overflows to private property occur very rarely	Sewage overflow to customer property instances (no)	5
		Total number sewage overflows (per 100km sewer main)	5
		Sewage overflows reported to environmental regulator (total, annual)	2

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



WHITSUNDAY WATER AND THE COMMUNITY

Community Service Obligations (CS)

Community Services Obligations (CSOs) are activities which the business is instructed to undertake on a non-commercial basis. Legislation requires the scope of CSOs to be identified by Whitsunday Water in its annual reporting. The scope of CSOs include:

Water Supply:

- Price concessions to select customer groups.
- Access and water charges foregone.
- Costs associated with implementation of state policy; and/or
- Support to community organisations, clubs, and sporting associations

Community Organisation & Groups supported by the Water Business

Bowen Sports Complex & Bowen Turf Club	\$140,905
Total	\$140,905

Sewerage Services:

- Price concessions to select customer groups
- Access charges foregone
- Costs associated with implementation of state policy
- Non-implemented charges
- Support to community organisations, clubs and sporting associations

Community Organisation & Groups supported by the Sewerage Business

Bowen Golf Club	\$93,492
Collinsville Golf Course	\$59,130
Proserpine Agricultural Pastoral & Industrial Association	\$312
Proserpine Golf Club	\$2,382
Total	\$155,316

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



FINANCIALS

Notional Capital Structure, And Treatment of Surpluses

Whitsunday Water is a wholly owned Significant Business Activity of Whitsunday Regional Council. Whitsunday Water notional capital structure is via 100% equity funding from Council.

Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend to Council (return to ratepayer) or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region. Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through revenue generated by the business activity.

Whitsunday Water Reports to Council

Whitsunday Water is responsible for:

- Maintaining its long-term financial forecasts (providing the outcomes of which into the Council broader LTFF).
- Providing information to Council systems to facilitate effective financial management; and
- Responding to the needs of Council in a timely manner.
- Council is responsible for providing the following financial services.
 - Providing and maintaining the systems that support Councils financial accountability.
 - Managing the program of audit for Council.
 - Providing financial advice and support to Whitsunday Water business as a significant business activity;

Council will be responsible for final decisions on operational and capital funding allocations.

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



Capital Works - Water

Description	FY 26 LGIP* \$	FY 26 non-LGIP \$	FY 26 Budget Expenditure \$
Network Reconfiguration Mount Julian		258,834	258,834
Network Reconfiguration Island Dr WPS		311,276	311,276
Jubilee Pocket Trunk Water Main	1,328,598	1,259,592	2,588,190
Network Reconfiguration Parker Rd Twin Creek Crt Trader Crt	322,806	584,320	907,126
Network Reconfiguration Cannonvale Reservoir	133,714	191,821	325,535
Network Reconfiguration Coyne Rd Reservoir	196,566	299,546	496,112
Network Reconfiguration Proserpine PRV Cross Connect	593,225	46,276	639,501
Network Reconfiguration Stanley Dr		227,675	227,675
Collinsville WTP Safety Rail Replacement and Clarifier		268,251	268,251
Coastal WTP Pump & Switchboard Upgrade		643,383	643,383
Renwick Rd Trunk Water Main	37,590	250,000	287,590
Bowen Reservoir Renewal		1,790,841	1,790,841
Regional Valve Program - Water		22,935	22,935
Collinsville WTP Filter Automation and SCADA Integration		425,212	425,212
Collinsville WTP Chemical Dosing & Filter Automation		282,197	282,197
Proserpine Taylor to Horsford and Fuljames		207,475	207,475
Proserpine PRV to Taylor St		102,290	102,290
Proserpine HL Res Trunk Water Main	1,702,681	769,398	2,472,079
Minor New & Replacements Water		260,625	260,625

*Local Government Infrastructure Plan

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



Capital Works - Water continued..

Description	FY 26 LGIP \$	FY 26 non-LGIP \$	FY 26 Budget Expenditure \$
Bowen WTP Intake Switchboard and Structure		1,342,001	1,342,001
Bowen Small Reservoir Pressure Zone		25,000	25,000
Proserpine WTP Additional Raw Water Supply		264,347	264,347
District Meter Trial		80,627	80,627
Facilities Instrumentation Electrical & Control Renewals Water		111,437	111,437
Emergent Works Water 25/26		269,028	269,028
Cannonvale Reservoir - Cyclone Repair - Budget Allocation		300,000	300,000
Fence Renewal WPS Raintree Plc		60,000	60,000
Network Monitoring & Instrumentation		100,000	100,000
Parkwood HL Reservoir Rockfall Protection		80,000	80,000
Regional Water Main Renewals (Passage Ave)		350,000	350,000
Currawong Rd Water Pump Station Land & Fencing		120,000	120,000
Proserpine Water Tower GL Reservoir & Pump System Upgrade		550,000	550,000
Bore Renewal Program (Bore 2 Replacement)		218,977	218,977
Lewis St Trunk Water Main Upgrade	45,406		45,406
Kara Crescent Pumped Zone		358,265	358,265
Total	\$4,360,586	\$12,431,629	\$16,792,215

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Capital Works - Sewerage

Description	FY 26 LGIP \$	FY 26 non-LGIP \$	FY 26 Budget Expenditure \$
Carlo Drive Trunk Sewer Mains Project	1,110,000	1,312,198	2,422,198
Regional Sewer Relining P2		960,000	960,000
Cannonvale STP Horizontal Drum Screens - Upgrade		298,300	298,300
Cannonvale STP Horizontal Drum Screens - Renewals		162,200	162,200
Sewer Network Structural Renewals - BOWN SPS J		890,600	890,600
Jubilee Pocket 1 Sewer Pump Station Emergency Storage		100,000	100,000
Bowen SPS 3 Sewer Rising Main Upgrades		180,000	180,000
Bowen STP Recycled Water Chlorination System		45,000	45,000
Cannonvale STP Discharge Effluent Analyser		120,000	120,000
STP Odour Containment Panels Replacement		610,970	610,970
Emergent Works Sewer 25/26		281,058	281,058
Proserpine STP Upgrade		150,000	150,000
Sewer Network Structural Renewals SPS Relining		50,000	50,000
Sewer SPS Pit Lid Renewals		95,000	95,000
Bowen STP Dewatering Process Reconfiguration - P2		30,000	30,000
Collinsville WTP Septic System Renewal		30,000	30,000
Electrical Works for Jubilee Pocket SPS1		40,000	40,000
Jubilee Pocket Rising Main SPS 1 to SPS 3		200,000	200,000
Sewer Rising Main Upgrade CSPA 3 to Cann STP	140,000	210,000	350,000
Facilities Instrumentation Electrical & Control Renewals Sewer		42,391	42,391
Sewer Manhole Renewals		205,200	205,200
Minor New & Replacements Sewer		21,736	21,736
Waste Biosolids Reuse from Landfill Project		134,367	134,367
Total	\$1,250,000	\$6,169,020	\$7,419,020

Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

Financial Targets

The financial report below outlines the estimated and projected financial performance for Whitsunday Water.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Water			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	24,545,653	25,907,641	27,352,599	28,865,335
Operating expenses				
Total operating expenses	(21,002,198)	(22,232,586)	(22,721,277)	(23,476,625)
Surplus / (deficit) from operations	3,543,455	3,675,055	4,631,322	5,388,710
National Competition Policy transactions				
Income Tax Equivalent (30%)	1,063,037	1,102,517	1,389,397	1,616,613
Return to Ratepayer	2,480,419	1,200,000	2,600,000	3,000,000
Retained surplus (deficit) at period end	0	1,372,539	641,926	772,097
Community Services Obligations:				
Pensioner rebate	152,944	156,768	160,687	164,704
Community service clubs	140,905	144,428	148,038	151,739
Total community service obligation revenue	293,849	301,195	308,725	316,443
Capex	7,206,735	16,792,216	3,265,194	7,211,538



Attachment 2.20.1 Annual Performance Plan - Whitsunday Water

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Sewerage			
	Est Act 2025	2025/26	Year 2	Year 3
	\$	\$	\$	\$
Operating revenue				
Total operating revenue	19,887,399	19,925,226	20,492,537	20,871,210
Operating expenses				
Total operating expenses	(14,055,942)	(14,889,151)	(14,828,909)	(15,327,667)
Surplus / (deficit) from operations	5,831,457	5,036,074	5,663,629	5,543,543
National Competition Policy transactions: Income Tax Equivalent (30%) Return to Ratepayer	1,749,437 2,900,000	1,510,822 0	1,699,089 0	1,663,063 0
Retained surplus (deficit) at period end	1,182,020	3,525,252	3,964,540	3,880,480
Community Services Obligations:				
Pensioner rebate	161,782	165,827	169,972	174,222
Community service clubs	155,316	159,199	163,179	167,258
Trade waste subsidies & access charges foregone	516,155	529,059	542,285	555,842
Total community service obligation revenue	833,253	854,054	875,436	897,322
Capex	4,487,963	7,419,020	13,849,172	10,113,196



Attachment 2.20.1 Annual Performance Plan - Whitsunday Water



Email: info@whitsundayrc.qld.gov.au
Location: Pound Yard Road
Proserpine, QLD, 4800

ANNUAL PERFORMANCE PLAN - 2025/26

WASTE & RECYCLING SERVICES



Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



OUR VISION & MISSION

Vision Statement

Waste & Recycling Services will play a central role in ensuring that the Whitsundays reputation as a venue of internationally recognised natural beauty is enhanced through providing innovative solutions, improving service outcomes and a commitment to the environment.

Mission Statement

Waste & Recycling Services will provide a waste service that supports and encourages the community to reduce waste to landfill and increase resource recovery.

Significant Business Activity

Waste and Recycling Services is considered a significant business activity of the Whitsunday Regional Council.

The business is responsible for providing waste services to the Whitsunday Region, including the recovery and landfilling of solid waste.

Whitsunday Waste aims to be responsive to customer's needs and to make a positive contribution to the social, economic, and environmental sustainability of the Whitsunday Region.

As a Significant Business Activity under the Local Government Act, Whitsunday Waste is required to

operate in accordance with the State Government Code of Competitive Conduct.

This will be achieved through delivering excellent customer service, environmental management and efficient operations while maximising the return to Council. A range of initiatives are contained in this Business Management Plan and supporting strategies to ensure that these outcomes are delivered by the business.

This Annual Performance Plan encompasses the requirements set out in the Local Government Regulation 2012 for Significant Business Activity, as well as the requirements for the annual report which is prepared in accordance with the Local Government Regulation 2012.

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services

Delegations

The organisational structure reflects the functional outcomes required from the business. The approach provides greater accountability for achievement of specific outcomes and focus on business priorities. Waste has delegations in a variety of legislation. The Whitsunday Regional Council delegation register contains the delegations for staff under the appropriate legislation.

Registers

The following registers are maintained by Council for Waste and Recycling Services:

- Register of Delegations
- Asset Register
- Risk Register

Unit Objectives

The objective of this section of the Annual Performance Plan is to provide a succinct summary of the context within which Waste and Recycling Services operates and the outcomes that the business is targeting. In effect this section seeks to align the demands of external stakeholders (what they want the business to do) with the business capacity (what resources we have, to deliver) through an open and transparent discussion on willingness to pay.

External Drivers

Management of Local Government owned Waste Services businesses has become progressively more challenging in recent decades. Increased regulation, changes in expectations, diminution in financial support from State and Commonwealth government and capacity constraints are factors for the business to address.

Some of the main external drivers include:

Legislative Obligations

Dealing with waste is subject to at least four different legislative acts, which are administered by 2 state government agencies. However, as a Significant Business activity, there is also a statutory imperative for the Waste and Recycling Services to structure its operations to meet the Code of Competitive Conduct. In addition to the current regulatory framework, it is anticipated carbon accounting may provide additional constraints and opportunities for this business unit.

Community Expectations

Trust in government institutions has been on the wane for several decades. The community expects public institutions to be transparent, accountable, efficient, and effective. The public sector has tended to be slow to react to this change and, in some instances, we may have reached a point where the community neither understands nor values the services provided. Such a lack of understanding and engagement can prove a challenge for Council when difficult decisions need to be made.

Service Reliability and Asset Management

The communities' expectation is that services will remain sustainable over the long term. However, the waste services business has experienced some unexpected challenges in managing its waste service delivery to its customers. A key part of the solution to the issue of sustainable services is the establishment of an Asset Management Framework that develops and implements operational strategies which minimise the risk of disruption.

A key part of the pathway forward outlined below is to ensure that the waste management strategies prescribe a sustainable service future and reflect the requirements of the International Standard for Asset Management (ISO 55000).

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services

Major Capital Works (Proposed Major Investments)

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Landfill Bowen Cell 2 (A&B) Construction	150,000	6,000,000				6,150,000
Landfill Bowen Cell 3 (A&B) Detailed Design & Construction					3,200,000	3,200,000
Landfill Bowen Cell 4 (A&B) Detailed Design & Construction					3,200,000	3,200,000
Landfill Bowen Cell 5 (A&B) Detailed Design & Construction					3,120,000	3,120,000
Landfill Bowen Cell 6 (A&B) Detailed Design & Construction					3,120,000	3,120,000
Landfill Bowen Cell 7 (A&B) Detailed Design & Construction					3,120,000	3,120,000
Landfill Kelsey Cell 6	3,926,117					3,926,117
Transfer Station Kelsey Bulk Waste Changes			300,000		10,000,000	10,300,000

Future investments to be considered alongside the development of a new Waste Strategy.

Non-Financial Targets

Operational Initiatives

Project Name	Description
Development of Waste Strategy inclusive of Infrastructure Network Plan	Waste Infrastructure Network Plan and staged implementation including precinct plans for key disposal sites, legacy site plans and network priorities
Implementation and ongoing engagement of the Waste Strategy	Implementation of Council's Waste Management Strategy including community engagement

Key Deliverables/Additional Services

- Landfilling
- Transfer Stations
- Satellite Stations
- Domestic Kerbside Waste Collection
- Domestic Kerbside Recycling Collection
- Resource Recovery
- Waste Education
- Waste Stream Stewardship Program Delivery
- Legacy Landfill Management

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



Outstanding Borrowings

Loan Balance As At	June 25	2025/26				
Loan	Opening Balance as at 30 June 25 \$	Repayment \$	Closing Balance \$	Interest Payments \$	Finance Costs \$	Final Due Date \$
Bowen Cell3 19/2	961,571	317,248	644,323	7,670	969	15-Jun-28

Proposed Borrowings

Loan	Amount \$	Loan Year	Final Due Date
Landfill Bowen Cell 2 (A&B) Construction	6,000,000	FY 2025/26	30-Jun-33
Bowen Waste Facility 2026 Leachate Evaporation Pond 2	1,850,000	FY 2025/26	30-Jun-34
Kelsey Transfer Station Kelsey Bulk Waste Changes	4,000,000	FY 2028/29	30-Jun-37
Kelsey Transfer Station Kelsey Bulk Waste Changes	4,000,000	FY 2029/30	30-Jun-38
Kelsey Transfer Station Kelsey Bulk Waste Changes	2,000,000	FY 2030/31	30-Jun-39
Landfill Bowen Cell 3 (A&B) Detailed Design & Construct	3,200,000	FY 2031/32	30-Jun-39

Future borrowings to be considered alongside the development of a new Waste Strategy.

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services

Service Indicators

Functional Levels of Service - Waste (how the end user may define its experience)		Technical Levels of Service - Waste (specific metrics that are driving the business)	
		Performance Measure	Perf. Target (recommended)
Supply Reliability	Improved service standards through the extension of kerbside waste and recycling collection services to un-serviced areas Review and provision of waste infrastructure to ensure service levels are improved to meet state waste reduction targets and account for population growth	Preparation and implementation of Waste Strategy Actions	Kerbside collection services provided to 90% of households
		Preparation and Review of Regional Waste Strategy	Current Waste Strategy
Service Disruption	Minimum disruption to waste facility service levels and waste collection services	Landfill operating hours	Open 363 days per year
		Primary Transfer Station operating hours	Open 363 days per year
		Kerbside collections	<1 missed collection per 1000 services
Officer Response Times	Customer Response Management framework	Response lead time to customer communications	Within 7 business days
		Response time to bin/replacement requests	Within 7 business days
		Missed bin service to affected property	Within twenty-four (24) hours' notice
Environmental Impact	- No adverse environmental impact of waste facilities (including legacy landfills) - Waste Diversion from landfill - Carbon footprint	- Compliance with environmental authorities and general environmental duties - Waste recovery and diversion targets maintained and improved - Compliance with emerging carbon accounting rules and standards whilst maintaining value to community (not permanently on selling high value opportunities)	- No Environmental Protection Orders 65% diversion from landfill in line with State Government Waste diversion targets - Continued compliance with carbon reduction legislated targets
Value for Money	- The ratepayer is getting “value for money” for the waste services it received - Assessing each recycling, waste diversion, carbon reduction activity as cost and opportunity and maximising community's flexibility going forward.	- Pricing reflects efficient long run cost of production. - Full transparency of cost / value of regulatory environment and our response	Full transparency and valuation of future waste activities

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services

WASTE AND THE COMMUNITY

Community Service Obligations (CSO)

Community Services Obligations (CSOs) are activities which the business is instructed to undertake on a non-commercial basis. Legislation requires the scope of CSOs to be identified by Waste and Recycling Services in its annual reporting. The scope of CSOs include:

- Price concessions to select customer groups
- Non-implemented charges
- Costs associated with implementation of state policy
- Uneconomical network to communities
- Illegal Dumping Clean-up and Landfilling
- Support to community organisations, clubs and sporting associations

Community Organisation & Groups supported by the Waste Business	Amount \$
Bowen Neighbourhood Centre	1,972
Girudala Community Cooperative Society Ltd	484
Landcare	12,064
Salvation Army Bowen	9,065
Salvation Army Cannonvale	4,354
St Pauls Anglican Opportunity Shop Proserpine	1,149
Whitsunday Neighbourhood Centre	10,267
Total	39,355



Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



FINANCIALS

Notional Capital Structure, And Treatment of Surpluses

Waste and Recycling Services is a wholly owned Significant business activity of Whitsunday Regional Council. Waste and Recycling Services' notional capital structure is via 100% equity funding from Council.

Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend to Council (return to ratepayer) or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region. Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Capital Works - Expenditure by Program

Year	Description	Budget \$
2026	Landfill Bowen Cell 2 (A&B) Construction	6,000,000
	Landfill Bowen Leachate Evaporation Pond 2/Treatment Facility	1,850,000
	Landfill Kelsey Creek Leachate Pre-treatment facility & reticulation (WFQ)	1,193,486
	Landfill Kelsey Upgrade Sediment Pond	302,675
	Landfill Bowen Upgrade Sed Pond 3	650,000
	Landfill Kelsey RRA and Transfer Site	167,790
	Transfer Station Collinsville Upgrades	163,384
	Transfer Station Cannonvale Tipping Shed Drainage	22,575
	Transfer Station Cannonvale Stormwater Drainage	19,370
	Landfill Bowen Cell 2 - 10 Sediment Capture System Design & Construction	60,000
	Landfill Bowen Resource Recovery Area & Bulk Bin Waste Receival	250,000
	Landfill Bowen Cell 2 Extend Access roads	25,000
	Fencing Renewals Program	25,000
Total		10,729,280

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through revenue generated by the business activity, grants, LGIP, remediation provisions and loans where applicable.

Waste Reports to Council

Waste and Recycling Services is responsible for:

- Maintaining its long-term financial forecasts (and providing the outcomes of which into the Council broader LTFF).
- Providing information to Council systems to facilitate effective financial management
- Responding to the needs of Council in a timely manner.

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



Financial Targets

The financial report below outlines the estimated and projected financial performance for Waste and Recycling Services.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Waste			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	15,573,288	17,292,961	18,210,108	18,799,222
Operating expenses				
Total operating expenses	(14,546,401)	(14,535,248)	(15,429,273)	(15,817,436)
Surplus / (deficit) from operations	1,026,986	2,757,713	2,780,834	2,981,786
National Competition Policy transactions: Income Tax Equivalent (30%)	308,096	827,314	834,250	894,536
Retained surplus (deficit) at period end	718,890	1,930,399	1,946,584	2,087,250
Community Services Obligations:				
Pensioner rebate	63,933	65,531	67,170	68,849
Community service clubs	39,355	40,339	41,347	42,381
Illegal Dumping	42,957	44,031	45,132	46,260
Total community service obligation revenue	146,245	149,901	153,649	157,490
Capex	5,149,272	10,729,280	945,000	85,000
Remediation Works	2,463,194	7,952,266	4,217,294	4,569,133

Attachment 2.20.2 Annual Performance Plan - Waste and Recycling Services



Email: info@whitsundayrc.qld.gov.au
Location: 83-85 Main Street
Proserpine, QLD, 4800

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport

ANNUAL PERFORMANCE PLAN - 2025/26

WHITSUNDAY COAST AIRPORT



Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



OUR VISION

The vision for the Whitsunday Coast Airport (WCA) is to provide the residents of, and visitors to the Whitsunday region with a world class aviation facility.

With the key priority for long term growth of the airport into a commercial aviation precinct integrated into a road, rail and air transport and logistics hub.

The Airport development will be built on the pillars of safety, sustainability and security.

Commercial Business Unit

Aviation terminal services are managed within a Commercial Business Unit (CBU) of Whitsunday Regional Council, known as Whitsunday Coast Airport.

This Annual Performance Plan aligns with the regulatory standards outlined in the Local Government Regulation 2012 for CBUs and fulfills the reporting requirements stipulated by the same regulation.

Delegations

Whitsunday Coast Airport holds delegations in compliance with various legislation pertinent to its operations.

The Delegations Register for Whitsunday Coast Airport contains the delegated authorities for staff

in alignment with relevant laws and regulations governing Airport operations, safety standards, and environmental protocols.

Registers

The following registers are maintained by Council for Whitsunday Coast Airport:

- Register of Delegations
- Asset Register
- Environmental Risk Register
- Legal Register
- Risk Register

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport

Unit Objectives

The objectives for the Whitsunday Coast Airport are to:

- Be an airport with the capacity for increased tourism;
- Have capacity to facilitate new routes for economic drivers of the area – tourism, natural resources, local business as well as accommodate the local regions need for its own residents;
- Be at the forefront of future FIFO projects in the region;
- Grow the currently offered freight services to increase export of local produce nationally/internationally; and
- Establish a first-class facility with a long term, sustainable future.

Nature & Extent of Business Activity

Whitsunday Coast Airport is an important gateway due to its central position within the region and proximity to Airlie Beach and the Whitsunday Islands.

Tourism is a driving factor in the region's economy and the Whitsunday Coast Airport's location allows for it to be an integral part of boosting and maintaining this as a major economic driver.

Additionally, the airport's ample supply of land not required for airfield operations and its positioning adjacent to the North-South Coastal Railway Line and Bruce Highway has created an opportunity to develop as an integrated transport and logistics hub that would service the region.

The airport's location also provides significant opportunity to provide services for mining towns within the region.

Whitsunday Coast Airport is owned by the Whitsunday Regional Council.

Current leaseholders are:

- Qantas Group
- Virgin Australia
- Skytrans
- Airservices Australia
- IOR Fuel Facility
- Viva Australia
- Taste Whitsundays
- Whitsunday Aero Club
- Wilson Security
- RSE Investments
- Heli-Engineering Pty Ltd
- Gifts Whitsundays

Non-Financial Targets

Non-financial targets include:

- Maintain a presence in existing markets.
- Introduction of new routes
- Development of an Asset Management Plan
- WCA are aiming for an uplift of passengers exceeding the 24/25 financial year.

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport

Major Capital Works (Proposed Major Investments)

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Renewal of Watermain from Railway Line to terminal			200,000	800,000		1,000,000
WCA Master Plan Infrastructure Improvements - Priority 1 * Works - Bay 1 Apron					1,000,000	1,000,000
WCA Master Plan Infrastructure Improvements - Priority 1 * Works - Check bag screening					2,000,000	2,000,000
WCA Master Plan Infrastructure Improvements - Priority 1 * Works - Terminal Expansion					2,000,000	2,000,000
Whitsunday Coast Airport - Runway Overlay			125,000	4,875,000		5,000,000
Whitsunday Coast Airport - Sewerage Treatment Plant Upgrade (WFQ)	974,706	1,823,674				2,798,380

* If grant funding becomes available then projects will be brought forward

Outstanding Borrowings

Loan Balance As At	June 25	2025/26				
Loan	Opening Balance as at 30 June 25 \$	Repayment \$	Closing Balance \$	Interest Payments \$	Finance Costs \$	Final Due Date
WCA Run 19/20	18,296,884	1,119,975	17,176,909	393,336	20,561	15-Jun-39

Proposed Borrowings

Loan	Amount \$	Loan Year	Final Due Date
WRC Internal Loan	\$3,000,000	2027/28	30-Jun-37

* The quantum of internal borrowings will be dependent upon cash balances at the time of proposed loan draw down

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



Principal Assets

Whitsunday Coast Airport oversees a range of critical assets to facilitate its operations. These assets include:

TERMINAL BUILDING

Facilities include amenities such as public restrooms, cafe and car parking



RUNWAY, APRON & TAXIWAY MOVEMENT AREAS



HANGAR FACILITIES



Key Deliverables/Additional Services

Whitsunday Coast Airport provides essential services and additional offerings to meet the diverse needs of its stakeholders.

These include:

- The runway is lit with low intensity runway edge lights, spaced at a compliant spacing of 60m, while PAPI lights set for a 3° approach path are also provided for approach guidance.
- A single sided Precision Approach Path Indicator System is provided for both directions on RWY 11/29.
- The taxiway to the apron is installed with green centre flush mount lighting. The holding point is indicated with amber lights. The Main RPT apron has blue edge lighting.
- Floodlighting is provided on the RPT apron. Apron floodlighting is connected to PAL. Manual switching for Apron Lighting is provided in the lighting cubicle. All lighting systems have a backup power system with a 13 second switchover timing.
- Navigation Systems - Navigational aids are supplied and maintained by Airservices Australia under the Airservices Australia Act.

The WCA has two pilot monitored navigation aids. A VHF Omni-directional Range (VOR) and Distance Measuring Equipment (DME).

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



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Key Deliverables/Additional Services continued...

The VOR operates on VHF frequency 113.7 and is positioned on S 20 29.8 (Lat) E 148 33.2 (Long).

There are two existing published non-precision instrument procedures for the VOR, one over each respective ends on the runway, with holding over the aerodrome.

The DME operates on 113.7/84X and is co-located with the VOR. There is a published DME arrival divided into four sectors, providing guidance to on coming aircraft.

There are two published Global Navigation Satellite System (GNSS) approaches, one for each runway.

- **Airfield Markings** - The airport runway edge lights spaced at 60 meters. It also has Pilot Activated Lighting (PAL), controlled by radio on the airport Common Traffic aerodrome frequency.
- **Aircraft Movement** - The airport currently has daily RPT flights, servicing connections to Adelaide, Brisbane, Sydney, Melbourne and Cairns. Aircraft movements were 3,822 in the year ending December 2024. (Lime Intelligence) .

Between January 2024 to December 2024 data showed that 27% of aircraft movements at WCA were helicopter movements. This is largely due to the on-site helicopter maintenance, training and charter business. RPT commercial aircraft movements account for 30% of all movements with 36% of aircraft activity comprising of general aviation, activity by the Royal Flying Doctor Service, the Aero Club, and private aircraft owners with aircraft less than 5,700kg WTOW.

- **The Aero Club** are located to the east of the passenger terminal, as well as additional private hangars and a hangar used by Heli Engineering. These hangars utilise Taxiway B to access the Runway.
- **Passenger Movements** - Lime Intelligence Aircraft Reporting recorded passenger numbers for the year ending December 2024 at 510,835 (Lime Intelligence).

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport

Service Indicators

KPI	Performance Indicator	Performance Measure	Target Threshold
Availability of Staff	Presence of staff members during operating hours	Count of staff members present on duty during operating hours	Staff presence 7 days a week during operating hours
Facility Cleanliness	Cleanliness and presentability of the terminal facility	Visual inspection of terminal cleanliness and presentation	Facility remains clean and presentable during operating hours
Aviation Parking Request/Guidance	Availability of parking requests and guidance services	Number of instances of parking requests and guidance provided	Parking request available during opening hours
Security Services Coverage	Provision of security services during and after hours and monitoring through CCTV systems	Frequency of security requirements and CCTV monitoring	Regular security requirements and CCTV monitoring
Responsiveness to Inquiries	Timely response to email, phone inquiries, and resolution of complaints	Average response time to email and phone inquiries; resolution time for complaints	Respond to inquiries within 24 hours; resolve complaints within 3 business days
Airband Radio Monitoring	Monitoring and response to Airband Radio channel during facility opening hours	Frequency of monitoring and response to Airband Radio channel	Continuous monitoring and response during opening hours
Public Restroom Availability	Availability and accessibility of public restrooms	Availability and condition of public restrooms	Restrooms accessible throughout entirety of operational hours



Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



WHITSUNDAY COAST AIRPORT AND THE COMMUNITY

Community Service Obligations

Airports in the Region work closely with the Royal Flying doctors Service with rebated fees for their landings.

Whitsunday Regional Council support the Aero Club, which is located on site at the Whitsunday Coast Airport.

Cost of, and funding for, the Community Service Obligations (CSO)

Description	Amount \$
Rebate of RFDS charged per annum	27,581
BMA CQ Rescue	1,909
Provision of community-based leases on aerodrome land	8,000
Royal Australian Airforce Landing Fees	25,459
Total	62,949



Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



FINANCIALS

Notional Capital Structure and Treatment of Surpluses

Whitsunday Coast Airport is a wholly owned prescribed business activity of Whitsunday Regional Council. Whitsunday Coast Airport notional capital structure is via 100% equity funding from Council.

Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend to Council (return to ratepayer) or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region.

Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Capital Works - Expenditure by Program

Year	Description	Budget \$
2026	Whitsunday Coast Airport - Sewerage Treatment Plant Upgrade (WFQ)	1,823,674
Total		1,823,674

Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through a combination of Council contributions and grant funding.

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport

Financial Targets

The financial report below outlines the estimated and projected financial performance for the Whitsunday Coast Airport.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Whitsunday Coast Airport			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	10,065,249	13,085,050	13,278,567	13,643,565
Operating expenses				
Total operating expenses	(8,660,259)	(9,782,560)	(9,975,105)	(10,335,623)
Surplus / (deficit) at period end	1,404,991	3,302,490	3,303,463	3,307,942
National Competition Policy Transactions:				
Income Tax Equivalent (30%)	421,497	990,747	991,039	992,383
Return to Ratepayer	350,000	1,300,000	1,300,000	1,300,000
Retained surplus (deficit) at period end	633,493	1,011,743	1,012,424	1,015,559
Community Service Obligations: (*)				
Royal Flying Doctors Services Landing Fees	27,581	28,270	28,977	29,702
BMA - CQ Rescue Landing Fees	1,909	1,957	2,006.11	2,056.26
Royal Australian Air force Landing Fees	25,459	26,096	26,748	27,417
Community Based Lease Fees	8,000	8,200	8,405	8,615
Total Community Service Obligation Revenue (*)	62,949	64,523	66,136	67,790
Capex	2,646,829	1,823,674	600,000	5,975,000

Reports to Council

Whitsunday Coast Airport reports to Council will contain both financial and non-financial information. Such information will be reported to Council either at Ordinary Meetings or at Council Briefings/Workshops.

Attachment 2.20.3 Annual Performance Plan - Whitsunday Coast Airport



Email: wca@wrc.qld.gov.au
Location: Lascelles Avenue, Gunyarra, QLD, 4800

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry

ANNUAL PERFORMANCE PLAN - 2025/26

FOXDALE QUARRY



Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



OUR MISSION

To be a financially viable commercial business which is sustainable over the long term.

To provide a safe and healthy working environment for our quarry workers, contractors and visitors.

The above mission statement encompasses the following key components:

Quality

- Be seen as the benchmark for the ongoing quarry operations
- Provide consistent product that meets required design specification
- Quality controlled by NATA accredited testing facility
- Ensure product meets client expectations

Safety

- Ensuring a safe workplace is maintained
- Minimising risks

Preferred Supplier

- Being known within the industry and to potential clients
- Providing reliable delivery – being able to meet demand and timely delivery of product
- Building relationships with your clients – ensuring the customer has a good experience and being flexible to their needs and requirements (e.g. opening hours, OMC materials)
- Providing products at commercially competitive rates

Products

- Focus on meeting demand for quarry products that have high margin
- Refrain from making products that are not economically viable to produce
- Ensure demand is driven predominantly by quality and not cost

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry

Commercial Business Unit

Quarry excavation, crushing and material sales are conducted in a Commercial Business Unit of Whitsunday Regional Council known as Foxdale Quarry.

This Annual Performance Plan encompasses the requirements set out in the Local Government Regulation 2012 for Commercial Business Units, as well as the requirements for the annual report which is prepared in accordance with the Local Government Regulation 2012.

Delegations

As detailed in the Delegations Register, council has delegated specific authorities to the Manager of Foxdale Quarry. These delegations provide the appropriate levels of delegated authority so that quarry services may operate with day to day autonomy.

The Register of Delegations are maintained by council's Corporate Governance function and are available on council's intranet or for inspection via request by the general community.

Registers

The following registers are maintained by Council for Foxdale Quarry:

- Register of Delegations.
- Operational Risk Register
- Asset Register
- Safety Register

Unit Objectives

The quarry's predominant role is to meet the quarry product needs for Council operations and to service our external client base.

The quarry's objective is to provide Council a return on investment. Whilst the Council client is treated preferentially (in both supply and rates

charged), the external client base keeps the quarry operations focused as a commercial entity.

Foxdale Quarry also aims to:

- Provide a safe and healthy working environment for our quarry workers, contractors and visitors.
- To be financially independent, focusing on long-term financial viability
- Be a preferred supplier of quality quarry products throughout the Whitsunday Region.
- To provide quality products at commercially viable rates.
- To maintain strong long-term relationships with our customers ensuring a good experience and being flexible to their needs. Nature and Extent of Business Activity

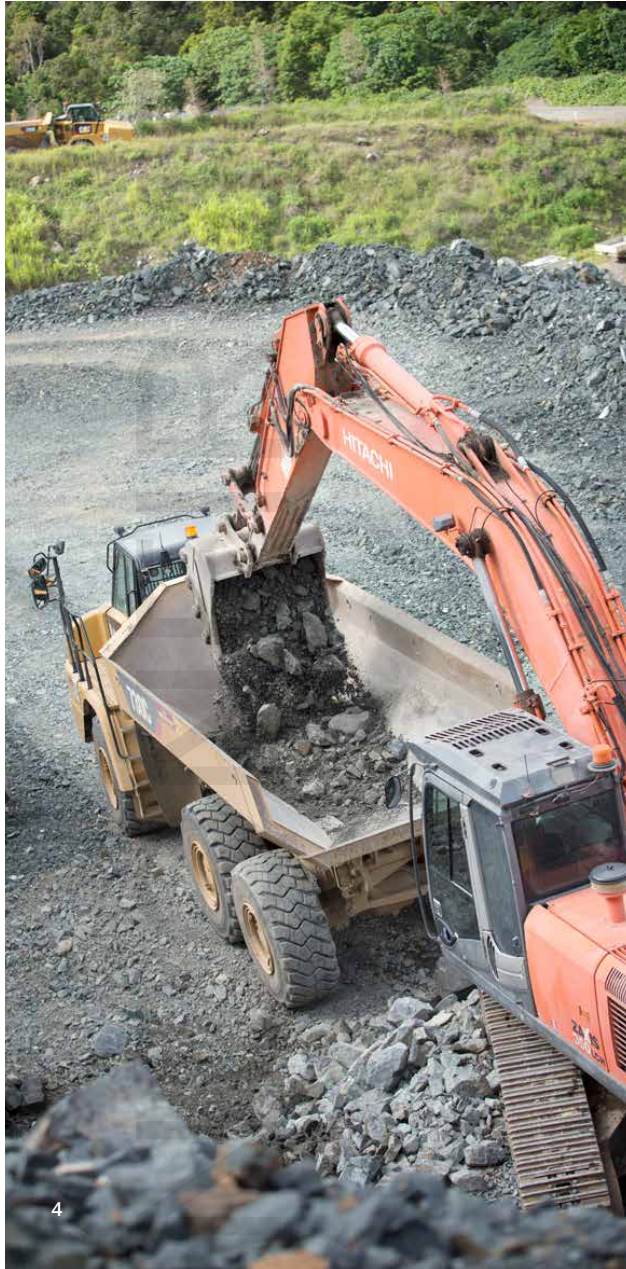
Nature & Extent of Business Activity

The Foxdale Quarry operates a commercial business aligned with council's Corporate Plan and deploys fundamental business practices in accordance with the corporate values.

The quarry operates a three-stage crushing plant which specialises in the production of high-quality aggregates and road base materials. The targeted external markets for these products are major road and infrastructure projects, civil construction, housing development and concrete production plants.

Internally, the quarry focused markets are the annual rural road grading programs and council funded construction projects. Foxdale Quarry currently holds approximately 40% of the market share for the Proserpine area.

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



The quarry runs a three-stage crushing plant with two screen towers. All material sales are processed over our weighbridge which has a capacity of 60 tonnes. Materials produced are:

- Road Surfacing Aggregates
- Concrete Aggregates
- Drainage Aggregates
- Type 2 Road Bases
- Drainage and Gabion Rock
- Armour Rock
- Select Fill
- General Fill

All works are executed in line with NATA testing standards, Department of Transport and Main Roads (TMR) technical specifications and the mining and quarrying legislative requirements.

Non-Financial Targets

Foxdale Quarry must maintain TMR quarry certification and recertification which occurs every two years.

Foxdale Quarry aims to develop and increase production from their Freehold land which will decrease costs and ensure continuity of resource supply.

Outstanding and Proposed Borrowings

Foxdale Quarry has no outstanding or proposed future external borrowings.

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



Principal Assets

Whitsunday Regional Council currently leases approximately 21.5 ha of land from the Department of Natural Resources (Lot 214 HR1475) on which part of the current quarry operations are located.

As a means of expanding the quarry resource and to protect the future viability of continuing quarry operations, council purchased an adjoining freehold parcel (Lot 181 on SP137707) which has doubled the estimated quarry extractive resource and ensured continuity of production in the medium to long term.

In addition, the purchase of Lot 301 on SP 253598 for stockpile management and storage has provided additional flexibility to quarry operations.

The quarry runs a three-stage crushing plant with two screen towers. The crusher is serviced by two front end loaders and feed material is supplied to the crushing plant by two excavators and one articulated dump truck.

The quarry also has a pugmill to add water and or cement to road base to bring the material to optimum moisture content and stabilize it.

Foxdale quarry owns a mobile reclaimer screening unit which can screen overburden and shot rock.

All material sales are processed over our weighbridge which has a capacity of 60 tonnes.

Key Deliverables / Additional Services

Foxdale Quarry is responsible for the provision of high-quality quarry materials for construction of infrastructure throughout the Whitsunday Region, including the following:

- NATA certified quarry materials meeting transport and main roads (TMR) technical standards.
- A safe and healthy working environment for our quarry workers, contractors and visitors
- Consistent stock levels and supply of quarry materials for projects and the public.
- Development of the quarry resource to ensure long term sustainability.
- Provision quality products at commercially viable rates.
- Provision of large armour rock for marine infrastructure and soil and slope stabilisation.
- Provision of pugged materials and cement stabilised road base materials.

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



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Service Indicators

Customer levels of service are based on the following:

- Quarry product quality, which is independently assessed by an external NATA-certified laboratory
- Value for money, which is gauged from competitors' pricing and customer feedback

Technical levels of service are based on the following:

- Compliance with operational, safety and environmental requirements of Sales Permit for State Quarry Material (SP 201409005) and the relevant legislation
- Compliance with DTMR product quality standards
- Compliance with Mining and Quarrying Legislation

Our ability to maintain current service levels in future depends on the following:

- The ability to continue to produce high-quality product at the Foxdale site
- The ability to realise operational efficiencies in Quarry operations
- The ability to generate more profit from Quarry operations

Performance Indicator	Performance Measure	Target Threshold
Quality	Number of NATA non-conformance product testing	0
Machine Reliability	Annual crushing plant reliability	>80%
	Annual sales loader availability	>95%
	Number of crushing plant machine hours per year	>1,900 hours
Level of Service	Quarry material rock availability	>80% of the time
	Number of customer complaints received	0
	Percentage of successful tenders won per year	>50%
Safety	Number of high potential incidents	0
	Number of reportable incidents	0
People	Minimum staff resources available at any time	7
	Minimum annual number of staff undertaking further education and competency training	7

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry

FOXDALE QUARRY AND THE COMMUNITY

Community Service Obligations (CS)

Foxdale Quarry has no community service obligations other than income tax where relevant.

Cost of, and funding for, the Community Service Obligations (CSO)

Not applicable

FINANCIALS

Notional Capital Structure, And Treatment of Surpluses

Foxdale Quarry is a wholly owned prescribed business activity of Whitsunday Regional Council. Foxdale Quarry notional capital structure is via 100% equity funding from Council. Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend (return to ratepayer) to Council or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region. Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Capital Works - Expenditure by Program

Note that the details included in the table below reflect the budget which was adopted by Council in June 2025.

Year	Description	Budget \$
2025/26	Quarry Plant Renewal Program	142,285
Total		142,285

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through revenue generated by the business activity.

Foxdale Quarry Reports to Council

Foxdale Quarry reports to Council will contain both financial and non-financial information and such information will be reported to Council either at a local Ordinary Meetings of Council or at the Audit and Risk Committee.

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry

Financial Targets

The financial report below outlines the estimated and projected financial performance for the Foxdale Quarry.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Quarry Operations			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	3,766,686	3,785,028	3,898,552	4,015,509
Operating expenses				
Total operating expenses	(3,434,052)	(3,503,228)	(3,601,179)	(3,724,417)
Surplus / (deficit) from operations	332,634	281,800	297,373	291,092
National Competition Policy transactions				
Income Tax Equivalent (30%)	99,970	84,540	89,212	87,328
Retained surplus (deficit) at period end	232,844	197,260	208,161	203,764
Capex	122,000	142,285	142,285	142,285

Attachment 2.20.4 Annual Performance Plan - Foxdale Quarry



Email: info@whitsundayrc.qld.gov.au

Location: 45 Quarry Road
Foxdale, QLD, 4800

ANNUAL PERFORMANCE PLAN - 2025/26

SHUTE HARBOUR MARINE TERMINAL



Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal



OUR VISION

The vision for the Shute Harbour Marine Terminal is to provide residents of and visitors to the Whitsunday region with a world class marine port facility.

The key priority for the Shute Harbour Marine Terminal is for long term growth and establishment of a commercial marine port hub, Shute Bay public boat ramp and trailer parking, Marine Discovery Centre and maximising the potential for transporation and coordination with the Whitsunday Coast & Hamilton Island Gateways.

Shute Harbour Marine Terminal will be built on the pillars of safety, sustainability, and world class service.

Commercial Business Unit

Marine Terminal services are managed within a Commercial Business Unit (CBU) of Whitsunday Regional Council, known as Shute Harbour Marine Terminal.

This Annual Performance Plan aligns with the regulatory standards outlined in the Local Government Regulation 2012 for CBUs and fulfils the reporting requirements stipulated by the same regulation

Delegations

Shute Harbour Marine Terminal holds delegations in compliance with various legislation pertinent to its operations. The Delegations Register for Shute

Harbour Marine Terminal contains the delegated authorities for staff in alignment with relevant laws and regulations governing marine operations, safety standards, and environmental protocols.

Registers

The following registers are maintained by Council for Shute Harbour:

- Register of Delegations
- Asset Register
- Environmental Risk Register
- Legal Register
- Risk Register
- Register of Benefits

Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal

Unit Objectives

The objectives for the Shute Harbour Marine Terminal are to:

- Become the marine gateway to the Whitsunday islands by linking the services of the Whitsunday Coast Airport, Hamilton Island Airport and the Shute Harbour Marine Terminal.
- Leverage Shute Harbour's unique geographic location to become an attractive access port for existing and future island resorts to utilise the Shute Harbour Marine Terminal for their passenger transfers.
- Establish Shute Harbour Marine Terminal as home port for several marine tourism and transfer operators.
- Establish Shute Harbour Marine Terminal as a preferred cruise ship access port to further enhance the Whitsundays as a world class cruise ship stop-over destination, providing commercial benefit to community.
- Provide fuel dock services to establish Shute Harbour as an accessible, easy choice for the refuelling of Superyachts and larger vessels.

Nature and Extent of Business Activity

Shute Harbour Marine Terminal is centrally located near the major resort islands in the Whitsundays. Islands include Long Island,

Daydream Island, Hamilton Island, Hook Island, Hayman Island, Lindeman Island, Whitsunday Island and the world-renowned Whitehaven Beach. Shute Harbour is an important gateway due to its central position within the Whitsundays region and proximity to Airlie Beach and the Whitsunday Islands.

Tourism is a major driving factor in the Whitsunday region's economy and the Shute Harbour Marine Terminal's location allows for it to be an integral part of boosting and maintaining this as a major economic driver.

Shute Harbour Marine Terminal is controlled and operated by the Whitsunday Regional Council.

Current leaseholders are:

- Cruise Whitsundays
- Sealink
- Explore Group Australia
- Salty Dog Sea Kayaking
- Scamper / Whitsunday Water Bikes
- Island Transfers
- Ocean Rafting
- Elysian Resort
- Pioneer Adventures
- Reefstar Cruises
- The Helm
- 74 Islands Bar and Bistro



Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal

Non-Financial Targets*Passenger Movement Targets*

The latest estimates of passenger movement targets are as follows:

Year	Cruise Ship Passengers	Marine Tour Passengers	Resort Connections	Total Movements
2021/22	-	6,000	22,000	28,000
2022/23	35,000	85,000	35,000	155,000
2023/24	50,000	155,000	55,000	260,000
2024/25	80,000	170,000	65,000	315,000
2025/26	95,000	200,000	75,000	370,000
2026/27	115,000	230,000	85,000	430,000
2027/28	125,000	260,000	95,000	480,000
2028/29	135,000	290,000	105,000	530,000

These targets are conservative and are subject to decisions outside of Council's control (e.g., cruise ship visitation rates, Island partner and marine operator business decisions).

Major Capital Works (Proposed Major Investments)

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Alternative Fuels					5,000,000	5,000,000
Assumption Shute Asset Renewals				300,000	3,300,000	3,600,000
Finger 3 berth expansion					3,000,000	3,000,000
Marine Discovery Centre (subject to grant funding)					2,150,000	2,150,000
Shute Harbour - Remediation Works	3,036,872					3,036,872

Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal

Outstanding and Proposed Borrowings

There are no current loans or proposed loans over the next ten years.

PRINCIPAL ASSETS

Shute Harbour Marine Terminal oversees a range of critical assets to facilitate its operations. These assets include:

MARINE INFRASTRUCTURE

Berths, docks and seawall: Providing docking facilities for various vessels, including ferries, tour boats, private yachts and cruise ship tenders.



TERMINAL BUILDINGS

Welcoming and accommodating passengers for island transfers, cruises, marine tourism activities and visitors to the function space.



FUEL DOCK SERVICES

Offering refuelling services for superyachts and larger vessels, ensuring accessibility and convenience.



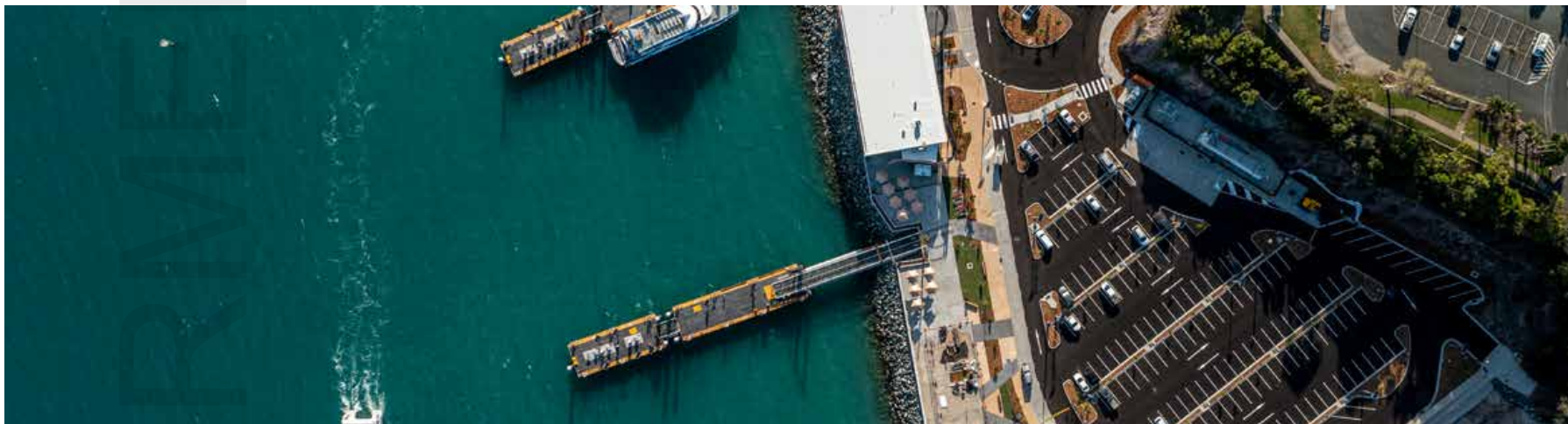
SURROUNDING FACILITIES

Surrounding facilities include amenities such as public restrooms, a cafe and carparking.





Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal



Key Deliverables

Shute Harbour Marine Terminal provides essential marine services and additional offerings to meet the diverse needs of its stakeholders.

These include:

- Marine Transportation Services: Facilitating the movement of passengers and goods between the mainland and surrounding islands.
- Berthing Assistance: Offering guidance and support for vessels during docking and departure procedures.
- Fuel Dock Services: Providing vessel refuelling options, including superyachts and larger commercial vessels.
- Passenger Terminal Facilities: Ensuring comfortable and efficient experiences for travellers, including amenities such as restrooms, cafes and parking.
- Security Services: Implementing measures to safeguard visitors and assets, including CCTV monitoring and regular patrols.
- Collaboration with Local Authorities: Working closely with regulatory bodies and local agencies to ensure compliance with maritime laws and regulations.
- Tourism Promotion: Showcasing the natural beauty and attractions of the Whitsunday region to visitors, supporting the local tourism industry.
- Emergency Response: Participating in emergency preparedness and response initiatives to ensure terminal users' and surrounding communities' safety and well-being.

Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal

Service Indicators

KPI	Performance Indicator	Performance Measure	Target Threshold
Availability of Staff	Presence of staff members during operating hours	Count of staff members present on duty during operating hours	Staff presence 7 days a week during operating hours
Facility Cleanliness	Cleanliness and presentability of the terminal facility	Visual inspection of terminal cleanliness and presentation	Facility remains clean and presentable during operating hours
Berthing Assistance/ Guidance	Availability of berthing assistance and guidance services	Number of instances of berthing assistance and guidance provided	Berthing assistance available during opening hours
Fuel Services Accessibility	Availability of fuel concierge service and 24-hour self-assist fuelling services	Number of instances of fuel services provided	Fuel Concierge services accessible during operating hours, self service 24 hours
Security Services Coverage	Provision of security services after hours and monitoring through CCTV systems	Frequency of security patrols and CCTV monitoring	Regular security patrols and CCTV monitoring
Responsiveness to Inquiries	Timely response to email, phone, inquiries, and resolution of complaints	Average response time to email and phone inquiries; resolution time for complaints	Respond to inquiries within 24 hours; resolve complaints within 3 business days
VHF Marine Radio Monitoring	Monitoring and response to VHF Marine Radio channels during facility open hours	Frequency of monitoring and response to VHF Marine Radio channels	Continuous monitoring and response during opening hours
74 Islands	Accessibility and operational hours the 74 Islands Licensed Cafe	Cafe operational hours and accessibility to the public	Cafe open 365 days per year during specified hours
Public Restroom Availability	Availability and accessibility of public restrooms	Availability and condition of public restrooms	Restrooms accessible 24/7, 365 days per year



Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal



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SHUTE HARBOUR MARINE TERMINAL AND THE COMMUNITY

Community Service Obligations

Shute Harbour Marine Terminal supports VMR (Volunteer Marine Rescue) by allowing complimentary access and use of the marine berths and facilities to aid with emergency evacuations.

Shute Harbour Marine Terminal supports Marine Safety Queensland (MSQ) by allowing complimentary access and use of the marine berths and facilities. Shute Harbour also forms a key part of island evacuations as part of MSQ's emergency evacuation plans.

Cost of, and funding for, the Community Service Obligations (CSO)

Volunteer Marine Rescue

- Year-round access to berthing facilities for vessels up to 20m \$44,200

Marine Safety Queensland

- Year-round access to berthing facilities for vessels up to 30m \$65,000

Water Police

- Year-round access to berthing facilities for vessels up to 30m \$65,000

Eco Barge

- Access to berthing facilities for up to 12 m vessel for one year \$23,400
- Market Stall for Cruise Ship visit \$100

Cruise Whitsundays

- Passenger Fees for Hamilton Island school children \$5,000

Note: above berths are currently not utilised at 100%



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Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal

FINANCIALS

Notional Capital Structure and Treatment of Surpluses

Shute Harbour Marine Terminal is a wholly owned prescribed business activity of Whitsunday Regional Council. Shute Harbour Marine Terminal's notional capital structure is via 100% equity funding from Council. Any surplus a Council business activity earns may be returned as a loan repayment dividend to the Council (return to ratepayer) or reinvestment in the business activity. Any return is in recognition that business activity have been established to further the good governance of the region. Funds earned by the Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Capital Works - Expenditure by Program

Year	Description	Budget \$
2025/26	Electrical infrastructure renewals	100,000
Total		100,000

Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through a combination of contributions from the Council's budget and, if applicable, grants secured for specific projects.

Shute Harbour Marine Terminal Reports to Council

Shute Harbour Marine Terminal reports to Council will contain both financial and non-financial information. Such information will be reported to Council either at a local Ordinary Meeting of Council or at the Audit and Risk Committee.



Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal



Financial Targets

The financial report below outlines the estimated and projected financial performance for Shute Harbour Marine Terminal.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Shute Harbour Marine Terminal			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	4,355,245	4,739,792	4,984,079	5,282,929
Operating expense				
Total operating expenses	(5,047,533)	(5,215,738)	(5,399,931)	(5,598,166)
Surplus / (deficit) at period end	(692,288)	(475,947)	(415,852)	(315,237)
National Competition Policy Transactions				
Return on Investment	(692,288)	(475,947)	(415,852)	(315,237)
Retained surplus (deficit) at period end	0	0	0	0
Community Service Obligations:				
Volunteer Marine Rescue - complementary 20 metre berth fee	44,200	45,305	46,438	47,599
Maritime Safety Queensland - complementary 30 metre berth fee	65,000	66,625	68,291	69,998
Water Police - complementary 30 metre berth fee	65,000	66,625	68,291	69,998
Eco Barge - complementary 12 metre berth fee	23,400	23,985	24,585	25,199
Eco Barge - market stall for Cruise Ship visit	100	103	105	108
Cruise Whitsundays - Passenger fees for Hamilton Island school children	5,000	5,125	5,253	5,384
**above berths are currently not utilised at 100%				
Total Community Service Obligation Revenue	202,700	207,768	212,962	218,286
Capex	3,849,740	100,000	1,400,000	300,000

Attachment 2.20.5 Annual Performance Plan - Shute Harbour Marine Terminal



SHUTE HARBOUR
MARINE TERMINAL

Email: shuteharbour@whitsundayrc.qld.gov.au
Location: Shute Harbour Marine Terminal
Lot 296, Whitsunday Drive, Shutehaven

ANNUAL PERFORMANCE PLAN - 2025/26

WHITSUNDAY HOLIDAY PARKS



Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



OUR VISION

Whitsunday Holiday Parks are a group of holiday parks located in the magnificent Whitsunday Region. Our park locations are in un-serviced locations, aimed at showcasing the diversity and increasing visitation to the region.

Our key priority is ensuring long term growth and expansion, with a specific focus on driving tourism into the region and supporting community spend in the region.

Whitsunday Holiday Parks are managed on the pillars of safety, sustainability and world class service.

Commercial Business Unit

Holiday park services are managed within a Commercial Business Unit (CBU) of Whitsunday Regional Council, known as Whitsunday Holiday Parks.

This Annual Performance Plan aligns with the regulatory standards outlined in the Local Government Regulation 2012 for CBU's and fulfills the reporting requirements stipulated by the same regulation.

Delegations

Whitsunday Holiday Parks holds delegations in compliance with various legislation pertinent to its operations. The Delegations Register for Whitsunday Holiday Parks contains the delegated

authorities for staff in alignment with relevant laws and regulations governing holiday park operations, safety standards, and environmental protocols.

The following registers are maintained by Council for the Whitsunday Holiday Parks:

- Register of Delegations
- Asset Register
- Environmental Risk Register
- Legal Register
- Risk Register

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks

Unit Objectives

The objectives for the Whitsunday Holidays Parks are to:

- Brand implementation for the existing three holiday parks under the Whitsunday Holiday Parks Master brand, including website, collateral and signage.
- Ongoing development of new revenue streams by actively marketing the holiday parks by advertising, marketing and wholesale sales.
- Active investigation of at least two additional unique holiday park locations, to increase total parks under the brand to five.
- Renewal capital program implementation to replace ageing infrastructure.
- A focus on uplifting parks by implementing self-contained cabins and improved facilities, leading to higher yield and return per m2.
- Ongoing development of new revenue streams by seeking opportunities with recreational clubs such as golf courses, swimming pools, bowls clubs and tennis clubs.
- Implement a pricing strategy to ensure higher yield and increased leisure market focus.

Nature and Extent of Business Activity

Lake Proserpine Holiday Park: Lake Proserpine Holiday Park is situated 24km inland from Proserpine and is an ideal spot for water sports and freshwater fishing. Lake Proserpine is renowned as home to 1m plus Barramundi which can be fished all year round!

Facilities: 120 Non powered bush camping sites, amenities with disability access, BBQ facilities, designated fire pits, pontoon jetty in campground, boat ramp and jetty, on-site fully serviced kiosk, glamping tents, non-motorised watersports, lake fishing and watersports.

Proserpine Holiday Park: Proserpine is 263km south of Townsville, 126km north of Mackay and only a short 20-minute drive to Airlie Beach or Lake Proserpine.

The only caravan park in Proserpine, the park is situated in a peaceful location off the highway, perfectly placed next to the public Proserpine swimming pool and water park.

Facilities: 56 powered sites, 16 unpowered sites, 2 cabins, amenities with disability access and BBQ facilities. Nearby is the Proserpine Swimming pool, Proserpine Golf Course, tennis courts and playground.

Queens Beach Bowen Holiday Park: Bowen is located 200km south of Townsville, 180km north of Mackay and only a 45-minute drive to Airlie Beach or Proserpine. Situated on the shores of Edgumbe Bay and is renowned for its laid back lifestyle, classically tropical weather, beautiful beaches and the Big Mango. The park is located within walking distance to the beach with ocean views from some sites and located next to the oceanfront Bowen Golf Course.

Facilities: 84 powered sites, 10 unpowered sites, Freshwater inground swimming pool, Amenities with disability access, 2 cabins and BBQ facilities. Nearby is the Bowen Golf Course, skate park, playground, beach and Summer garden Cinema.

“*Whitsunday Holiday Parks offer an unforgettable escape for nature lovers, adventure seekers, and those simply yearning for a tranquil retreat.*”

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



Outstanding and Proposed Borrowings

There are no current loans however subject to viable business cases, opportunities for new cabins and other facilities within the Holiday Parks may require loan borrowing in the future.

Non-Financial Targets

Visitor Number Targets

The latest estimates of visitor number targets are as follows:

Year	Queens Beach	Proserpine	Lake Proserpine	Total Guests WHP
2021/22	36,477	30,280	10,110	76,867
2022/23	37,470	33,074	22,500	93,044
2023/24	36,880	39,022	29,258	105,160
2024/25	35,770	36,288	28,784	100,842
2025/26	37,559	38,102	30,223	105,884
2026/27	39,436	40,008	31,734	111,178
2027/28	41,108	42,008	33,321	116,737

Major Capital Works (Proposed Major Investments)

Projects listed below are those with major capital budgets over the next ten-year period:

Project Name	FY 25 \$	FY 26 \$	FY 27 \$	FY 28 \$	OUTYEAR \$	Total \$
Lake Proserpine - Commercialisation Project			400,000	2,025,000		2,425,000

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



Key Deliverables/Additional Services

Whitsunday Holiday Parks provide holiday park services and additional offerings to meet the diverse needs of its stakeholders.

These include:

- **Reservation and Check In/Out services:** Guest reservation direct or online via Little Hotelier. Handling of all reservation, check in and out, cashiering/ payment functions, banking and reporting for the holiday parks.
- **Cabins, Amenities and Shared facilities:** Ensuring cleaning and maintenance of all cabins, sites, amenities, communal shared facilities to ensure a comfortable experience for guests.
- **Kiosk Stocking and Sales:** Provisioning, ordering and stock takes of kiosk supplies and merchandise range where applicable.
- **Security Services:** Implementing measures to safeguard visitors and assets, including monitoring parks and regular patrols.
- **Collaboration with Local Authorities:** Working closely with regulatory bodies and local agencies to ensure compliance with laws and regulations.
- **Tourism Promotion:** Showcasing the natural beauty and attractions of the Whitsunday Region to visitors, supporting the local tourism industry.
- **Emergency Response:** Participating in emergency preparedness and response initiatives to ensure holiday park users' and surrounding communities' safety and well-being.

PRINCIPAL ASSETS

Whitsunday Holiday Parks oversees a range of critical assets to facilitate its operations. These assets include:

LAKE PROSERPINE HOLIDAY PARK

1 kiosk, 3 amenities blocks with disability access, 120 unpowered sites, pontoon, water tanks, vehicle wash bay, 12 fire pits, 1 generator.



PROSERPINE HOLIDAY PARK

1 amenity block with disability access, 56 powered sites, 16 unpowered sites, 2 cabins, 1 office, 1 communal BBQ facility, 1 laundry and 2 communal kitchens.



QUEENS BEACH BOWEN HOLIDAY PARK

2 amenities blocks with disability access, 2 laundries, 84 powered sites, 10 unpowered sites, 1 caretakers residence, 1 office, 1 freshwater inground swimming pool, 1 communal BBQ facility and 2 kitchens.



Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



Service Indicators

KPI	Performance Indicator	Performance Measure	Target Threshold
Responsiveness to Enquiries	Timely response to email, phone enquiries and resolution of complaints	Average response time to email and phone enquiries and resolution time for complaints	Response to enquiries within 24 hours, resolve complaints within 3 business days
Availability of Staff	Presence of staff members during operating hours and overnight emergency coverage	Count of staff members present on duty during operating hours and available for emergency cover after hours.	Staff presence 7 days a week/365 days a year.
Holiday Park Cleanliness and Maintenance	Cleanliness, maintenance and respectability of the cabins, amenities and general facility.	Complete regular scheduled cleaning and maintenance. Conduct ongoing visual inspection to ensure cleanliness and presentation.	Holiday Parks present clean, well maintained and presentable during hours
Security Services Coverage	Provision of security services after hours and monitoring through CCTV systems	Frequency of security patrols and CCTV monitoring	Regular security patrols and monitoring

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks

WHITSUNDAY HOLIDAY PARKS AND THE COMMUNITY

Community Service Obligations (CSO)

Lake Proserpine Campground hosts events such as the Kids Fishing Day, aimed at providing sporting and fisheries education.

Lake Proserpine Holiday Park supports numerous other community events such as the Barra and Boots Music festival and fishing competitions.

WHITSUNDAY HOLIDAY PARKS FINANCIALS

Notional Capital Structure and Treatment of Surpluses

Whitsunday Holiday Parks are a wholly owned prescribed business activity of Whitsunday Regional Council. Whitsunday Holiday Parks notional capital structure is via 100% equity funding from Council. Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend to Council (return to ratepayer) or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region. Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Capital Works - Expenditure by Program

Year	Description	Budget \$
2026	Queens Beach Management residence replacement	275,908
	Proserpine Caravan Park Infrastructure	250,000
	Lake Proserpine - Powered Camping sites	175,000
	Lake Proserpine Recreation Hub - Stage 1 - C/W 18-19	13,590
	Lake Proserpine Sewerage Treatment Plant*	1
Total		714,499

* Investigations as to the most economical, environmentally sustainable & viable onsite disposal are currently occurring and this nominal figure of \$1 will need to be revisited during the year.

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through a combination of contributions from the Council's budget and, if applicable, grants secured for specific projects.

Whitsunday Holiday Parks Reports to Council

Whitsunday Holiday Parks reports to Council will contain both financial and non-financial information and such information will be reported to Council either at a local Ordinary Meetings of Council or at the Audit and Risk Committee.

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks

Financial Targets

The financial report below outlines the estimated and projected financial performance for the Whitsunday Holiday Parks.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Whitsunday Holiday Parks			
	Est Act 2025 \$	2025/26 \$	Year 2 \$	Year 3 \$
Operating revenue				
Total operating revenue	1,555,532	1,586,350	1,643,778	1,697,457
Operating expenses				
Total operating expenses	(1,250,360)	(1,229,458)	(1,266,116)	(1,304,084)
Surplus / (deficit) at period end	305,172	356,892	377,662	393,373
National Competition Policy Transactions Income Tax Equivalent (30%)	91,552	107,067	113,298	118,012
Retained surplus (deficit) at period end	231,620	249,824	264,363	275,361
Community Service Obligations:				
Total Community Service Obligation Revenue	0	0	0	0
Capex	589,897	714,499	400,000	2,025,000

Attachment 2.20.6 Annual Performance Plan - Whitsunday Holiday Parks



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Email: queensbeachbowenhp@wrc.qld.gov.au
Location: 66 Golf Links Road
Bowen, QLD, 4805

Phone: (07) 4945 0490
Email: proserpinehp@wrc.qld.gov.au
Location: 79-83 Anzac Road
Proserpine, QLD, 4800

Phone: (07) 4945 0435
Email: lakeproserpinehp@wrc.qld.gov.au
Location: 66 Station Road
Lake Proserpine, QLD, 4800

ANNUAL PERFORMANCE PLAN - 2025/26

PROSERPINE ENTERTAINMENT CENTRE



Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



OUR VISION

To contribute to the Whitsunday Region as a creative and vibrant destination for enriching the lives of local artists, visitors and our community through cultural experiences, opportunities, and community focused events.

To create a hub for the regions creative and artistic community to showcase the best of the local talent and ecourage up and coming artists.

Business Unit

The Proserpine Entertainment Centre is a Council-owned community facility.

This Annual Performance Plan encompasses the statutory obligations for the annual report which is prepared in accordance with the Local Government Regulation 2012.

Delegations

The Proserpine Entertainment Centre staff have delegations in accordance with the relevant legislation and are recorded within Council's Delegation Register.

Registers

The following registers are maintained by Council Governance team for the Proserpine Entertainment Centre.

- Register of Delegations
- Asset Register
- Risk Register

Unit Objectives

The objectives for the Proserpine Entertainment Centre are to:

- Build reputation and contributions to the creative and event industries and community
- To provide venues for both community and visitor use for a multitude of activities
- Engagement and support with business sectors and cultural tourism
- To program cultural events and activities in the region including performances, workshops, masterclasses, and other community engagement activities
- To facilitate development of the arts and culture sector of the Whitsunday Region
- Encourage staff engagement and satisfaction

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre

Nature and Extent of Business Activity

The Proserpine Entertainment Centre (PEC) sits proudly on the main street of Proserpine. The PEC is the hub of entertainment and performing arts for the Whitsundays. Also offering a multitude of event spaces and configurations for private or corporate hire, the centre is diverse, flexible and adaptable to the needs of the community.

It is a community focused facility and provides services for the local community and visitors to the region. The PEC's clients are creatives, cultural tourists, local community, community groups, educational institutions, volunteers etc.

Until its closure in 2017, the PEC operated under an external management model. Since the rebuild project, Council has taken this in-house running as a managed performing arts and event space featuring a range of venue services such as ticketing and technical support as well as an annual program of professional productions to sit alongside local productions, workshops, events, and activities.

The Auditorium contains tiered seating for 380 pax or flat floor for 500 pax (no tiered seating). The stage is a 10m x 8m, 800mm high and suitable for a number of different uses. Seating can be flexible to remove some or all rows of seating to allow for banquet tables or flat floor seating. This can also increase seating for mobility impaired patrons and guests.

Access to the auditorium is through traditionally placed doors alongside the auditorium seating bank, and also through double glazed glass doors that open to the foyer. There are additional foyer doors that open to the outdoor performance area.

There is wheelchair access at the main entrance of the Entertainment Centre through to all function spaces. Wheelchair accessible seating must be booked over the phone or in-person. We ask that you discuss your needs and ticketing options with our Box Office staff when booking to ensure you have an enjoyable experience. Accessible amenities are located in the foyer. PEC accepts Qld Govt issued Companion Cards for all ticketed shows at the Entertainment Centre.

There is wheelchair access to stage from both front of house and back of house, though these requirements must be discussed with bookings staff prior to your event as the lifts require specialist staff operation, and the front of house lift requires placement prior to the event beginning.

The Proserpine Entertainment Centre is a venue that is not open standard hours but is open during hours when there are events planned at the facility. These events vary by season as well as by demand across the types of services provided by the PEC. The Box Office and Bar/Kiosk are all open 1 hour prior to an event start time, and when an event is not scheduled the box office is accessible during opening hours on Council's website.



Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



Non-Financial Targets

Audience Attendance Targets

The Proserpine Entertainment Centre will continue to market the various shows, movies and community activities taking place at the venue. The strategy is to grow the audience attendance by presenting a wide variety of entertainment that appeals to a broad market.

The facility is gaining more and more interest from promoters of touring shows which will provide audiences with the opportunity to attend world class productions.

The Cinema offering continues to be steady and there is a focus to obtain movies and special event screenings as close to release dates as possible.

There is still a trend for the market to leave purchases for live shows until closer to the actual performance date however we are approaching this with additional marketing activity and strategies to encourage early ticket purchase.

In addition, we are growing the PEC membership base by offering member discounts to shows that have been purchased by the venue.

Conferences

We will develop and submit conference hosting bids for industry events, conferences and corporate dinners each year. The venue now has its own banquet furniture and is fully equipped to deliver events and conferences.

A marketing pack is being developed for this potential business including a video reel outlining the capabilities and offerings of the venue. The plan is to also develop a dedicated section of the website for the conference and events business.

Outstanding and Proposed Borrowings

There are no outstanding or proposed borrowings for the Proserpine Entertainment Centre.

Key Deliverables

The Proserpine Entertainment Centre facilitates and delivers a wide variety of activities and programs from live performance to cinema, workshops and masterclasses to lectures and seminars.

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre

PRINCIPAL ASSETS

The Proserpine Entertainment Centre is the hub of entertainment and performing arts for the whole of the Whitsundays. Offering a multitude of event spaces and configurations for private or corporate hire, the centre is diverse, flexible and adaptable to clients' needs.

STATE OF THE ART AUDIO-VISUAL EQUIPMENT

The venue is fully equipped with state-of-the-art audio-visual equipment including quality cinema projector, screen and audio system.



CONFERENCE & BANQUET FACILITY

The venue has conference and banquet furniture for functions up to 180 guests.



Non-Financial Targets

Major Capital Works (Proposed Major Investments)

Projects listed below are those with major capital budgets over the next ten-year period:

Year	Description	Budget \$
2025	PEC Equipment Purchases	150,000



Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre

Service Indicators

Activity	Description	Service Level Target
Opening Hours	Staffed Operations	Mon - Fri Sat - Sun Box Office opens 1 hour prior to performance time
Cinema Management	Movie Timeliness	To commence on time or within grace period
	Screening	Delivery of an uninterrupted viewing experience Delivery of quality cinema programming appealing to a wide demographic Delivery of quality food and beverage offerings
Performance Management	Event Timeliness	To commence on time as scheduled Seamless operation of all guest experience touchpoints Efficient Box Office operation
	Technical Readiness	Stage and technical setup will be ready before the event Quality delivery of all technical aspects
Kiosk Management	Stock Management	Bar and snacks will be well stocked before an event
Facility Hire	Morning Melodies	Deliver correct room and technical setup Efficient FOH and BOH management of the performance
	Official Events	Deliver correct room and technical setup Efficient FOH and BOH management on performance day Efficient Client management from booking to delivery
	Other Community Events	Deliver correct room and technical setup Efficient FOH and BOH management on performance day Efficient Client management from booking to delivery Support community organisations in delivering a successful event
	Private Events	Deliver correct room and technical setup Efficient FOH and BOH management on performance day Efficient Client management from booking to delivery
Facilities Management	Planned Building maintenance	Subject to prioritisation of works scheduled as required via work order requests to relevant Council Department
	Accessibility	All public areas will meet accessibility standards All public areas will meet safety standards and requirements
	Cleanliness	The venue will be cleaned one day after/before an event
Customer Experience	Booking Facility Availability	Any website outage will be rectified within one business day
	Information Pages Availability	Any website outage will be rectified within one business day
	General Enquiries, Bookings or complaints (in person, by phone or online)	Within two business days (subject to complexity of issue)
	Customer Support for online booking	Managed by Box Office staff within one business day
	Venue Hire Booking Enquiries	Response provided within 2 working days
Cultural Programming		Will offer diverse and inclusive programming

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



2025/26 Key Performance Indicators

KPI	Performance Indicator	Performance Measure	Target Threshold
Cinema	Cinema Ticket Sales	Average # of attendees per screening during school holidays	70
		Average monthly ticket sales during school holidays	\$17,500
	Movie Screenings	Number of screenings of new release movies per month during school holidays	20
	Occupancy Rate	Percentage of seats filled during screenings	20%
Functions & Events	Functions Held	Number of functions held each year	6
	Event Attendees	Average number of attendees per event	150
Customer	Customer Sentiment	Number of repeat customers to more than 3 movies / shows / events	500
		Satisfaction level of customers	80% Very Satisfied
Revenue	Customer Spend	Average revenue per customer: Live Performance	\$65
		Average Revenue per customer: Cinema	\$25

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



PROSERPINE ENTERTAINMENT CENTRE AND THE COMMUNITY

Community Service Obligations (CSO)

Proserpine Entertainment Centre supports community organisations by providing subsidised costs of hiring the venue for events, recognising the reduced level of funding available to these organisations to hire out such a venue. Pensioners also receive a concession on ticket prices when they attend the venue to subsidise the full cost a ticket. Community organisations have the ability to use the venue for fundraising with Council subsidising the cost of the cinema fee by agreement.

Cost Of, And Funding For, The Community Service Obligations (CSO)

These Community Service Obligations are estimated at a cost of \$55,000 in discounted pensioner tickets and \$14,000 in discounted venue hire rates for Community Organisations per annum to Council.

“ *Proserpine Entertainment Centre supports community organisations by providing subsidised costs of hiring the venue for events..* ”

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre

FINANCIALS

Notional Capital Structure, And Treatment Of Surpluses

Proserpine Entertainment Centre is a wholly owned prescribed business activity of Whitsunday Regional Council. Proserpine Entertainment Centre notional capital structure is via 100% equity funding from Council. This business activity is subsidised by Council as a Community Service Obligation. Any surpluses earned by a business activity of Council may be returned as a loan repayment, a dividend to Council (return to ratepayer) or reinvested in the business activity. Any return is in recognition that business units have been established to further the good governance of the region. Funds earned by Council through dividends are utilised to provide enhanced services and infrastructure to the Whitsunday region.

Funding of Capital Works

For the 2025/26 financial year, the capital works program will be funded through a combination of Council contributions.

Proserpine Entertainment Centre Reports to Council

The Proserpine Entertainment Centre reports to Council will contain both financial and non-financial information and such information will be reported to Council either at Ordinary meetings or within a monthly report published internally.



Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



Financial Targets

The financial report below outlines the estimated and projected financial performance for the Proserpine Entertainment Centre.

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June	Proserpine Entertainment Centre			
	Est Act 2025	2025/26	Year 2	Year 3
	\$	\$	\$	\$
Operating revenue				
Total operating revenue	844,000	1,144,475	1,178,718	1,213,716
Operating expenses				
Total operating expenses	(2,719,783)	(2,545,869)	(2,607,876)	(2,676,439)
Surplus / (deficit) at period end	(1,875,783)	(1,401,394)	(1,429,158)	(1,462,723)
National Competition Policy Transactions	0	0	0	0
Retained surplus (deficit) at period end	(1,875,783)	(1,401,394)	(1,429,158)	(1,462,723)
Community Service Obligations:				
Pensioner Discount	55,000	56,375	57,784	59,229
Discounted Venue Hire for Community Organisations	14,000	14,350	14,709	15,076
Total Community Service Obligation Revenue	69,000	70,725	72,493	74,305
Capex	150,000	0	0	0

Attachment 2.20.7 Annual Performance Plan - Proserpine Entertainment Centre



Email: pec@whitsundayrc.qld.gov.au
Location: 14 Main Street, Proserpine

2.21 - Budget 2025/26

PURPOSE

To adopt Council's Financial Budget for 2025/26 financial year and the Long-Term Financial Forecast for a further period of 9 years to the 2034/35 period.

OFFICER'S RECOMMENDATION

That Council resolve:

- a) to receive the Statement of Estimated Financial Position for the 2024/25 financial year (**Attachment 2.21.1**) presented by the Chief Executive Officer in accordance with section 205 of the Local Government Regulation 2012 (Qld);
- b) in accordance with section 104(5)(a)(iv) of the *Local Government Act 2009 (Qld)* and section 170 of the Local Government Regulation 2012 (Qld), to adopt the Whitsunday Regional Council Budget (**Attachment 2.21.2 & 2.21.3**) for the financial year 2025/26, including estimates for two forward financial years (2026/27 and 2027/28), prepared in accordance with section 169 of the Local Government Regulation 2012 (Qld), incorporating the following statements:
 - (i) Statement of Comprehensive Income
 - (ii) Statement of Financial Position
 - (iii) Statement of Cash Flows
 - (iv) Statement of Changes in Equity
 - (v) Financial Sustainability Measures, and
 - (vi) Budgeted Capital Program;
- c) to adopt the following net movements from Reserves:
 - (i) \$ 13,527,450 from the Capital Works Reserve to fund the following activities:
 - a. \$ 875,794 for Waste Management,
 - b. \$ 783,946 for Parks and Gardens,
 - c. \$ 4,465,260 for Water infrastructure,
 - d. \$ 2,707,712 for Sewerage infrastructure,
 - e. \$ 1,886,738 for procurement of Fleet,
 - f. \$ 2,309,410 for Council Facilities,
 - g. \$ 13,590 for Holiday Parks,
 - h. \$ 485,000 for Community Facilities
 - (ii) \$ 4,700,000 (net) to the Insurance Reserve for Water infrastructure:
 - a. \$ 5,000,000 upon receipt of Insurance funds transferred to the reserve to be utilised for the delivery of the Cannonvale Reservoir project in 2025/26 to 2028/29, and
 - b. \$ 300,000 from Insurance Reserve for 2025/26 works
 - (iii) \$2,600,000 from the Disaster Resilience Reserve for the following activities:
 - a. \$2,600,000 for betterment of roads

- (iv) \$ 5,610,586 from the Infrastructure Reserve (LGIP) to fund the construction of Trunk infrastructure.
- c) in accordance with section 104(5)(a)(iii) of the *Local Government Act 2009* (Qld) and section 169(2)(a) of the *Local Government Regulation 2012* (Qld), to adopt Whitsunday Regional Council's Long-Term Financial Forecast (**Attachment 2.21.4**) incorporating the Budget for 2025/26 and covering a further period of 9 years from 2026/27 to 2034/35 (covering a total period of 10 years) prepared in accordance with section 171 of the *Local Government Regulation 2012* (Qld), incorporating the following statements:
 - (i) Statement of Comprehensive Income;
 - (ii) Statement of Financial Position;
 - (iii) Statement of Cash Flows;
 - (iv) Statement of Changes in Equity; and
 - (v) Financial Sustainability Measures.

RESOLUTION SM2025/06/18.20

Moved By: CR R COLLINS (MAYOR)

Seconded By: CR J COLLINS

That Council resolve:

- a) to receive the **Statement of Estimated Financial Position for the 2024/25 financial year (Attachment 2.21.1)** presented by the Chief Executive Officer in accordance with section 205 of the *Local Government Regulation 2012* (Qld);
- b) in accordance with section 104(5)(a)(iv) of the *Local Government Act 2009* (Qld) and section 170 of the *Local Government Regulation 2012* (Qld), to adopt the **Whitsunday Regional Council Budget (Attachment 2.21.2 & 2.21.3)** for the financial year 2025/26, including estimates for two forward financial years (2026/27 and 2027/28), prepared in accordance with section 169 of the *Local Government Regulation 2012* (Qld), incorporating the following statements:
 - (i) **Statement of Comprehensive Income**
 - (ii) **Statement of Financial Position**
 - (iii) **Statement of Cash Flows**
 - (iv) **Statement of Changes in Equity**
 - (v) **Financial Sustainability Measures, and**
 - (vi) **Budgeted Capital Program;**
- c) to adopt the following net movements from Reserves:
 - (i) \$ 13,527,450 from the Capital Works Reserve to fund the following activities:
 - a. \$ 875,794 for Waste Management,
 - b. \$ 783,946 for Parks and Gardens,
 - c. \$ 4,465,260 for Water infrastructure,
 - d. \$ 2,707,712 for Sewerage infrastructure,

- e. \$ 1,886,738 for procurement of Fleet,
- f. \$ 2,309,410 for Council Facilities,
- g. \$ 13,590 for Holiday Parks,
- h. \$ 485,000 for Community Facilities

(ii) \$ 4,700,000 (net) to the Insurance Reserve for Water infrastructure:

- a. \$ 5,000,000 upon receipt of Insurance funds transferred to the reserve to be utilised for the delivery of the Cannonvale Reservoir project in 2025/26 to 2028/29, and
- b. \$ 300,000 from Insurance Reserve for 2025/26 works

(iii) \$2,600,000 from the Disaster Resilience Reserve for the following activities:

- a. \$2,600,000 for betterment of roads

(iv) \$ 5,610,586 from the Infrastructure Reserve (LGIP) to fund the construction of Trunk infrastructure.

d) in accordance with section 104(5)(a)(iii) of the *Local Government Act 2009* (Qld) and section 169(2)(a) of the *Local Government Regulation 2012* (Qld), to adopt Whitsunday Regional Council's Long-Term Financial Forecast (Attachment 2.21.4) incorporating the Budget for 2025/26 and covering a further period of 9 years from 2026/27 to 2034/35 (covering a total period of 10 years) prepared in accordance with section 171 of the *Local Government Regulation 2012* (Qld), incorporating the following statements:

- (v) Statement of Comprehensive Income;
- (vi) Statement of Financial Position;
- (vii) Statement of Cash Flows;
- (viii) Statement of Changes in Equity; and
- (ix) Financial Sustainability Measures.

(e) to direct the Chief Executive Officer to address the funding shortfalls within the general funded activities of Council through the use of dividends and operational initiatives to address the remaining shortfall in the general funded functions.

MEETING DETAILS

The motion was Carried 7 / 0.

Cr Finlay requested note of his position against the loans, while voting for the budget as a whole.

CARRIED

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# Attachment 2.21.1 Att 1 - Statement of Estimated Financial Position for Financial Year 2024-25

## WHITSUNDAY REGIONAL COUNCIL

### Budgeted Statement of Comprehensive Income (Estimated)

For the period ending 30 June 2025

|                                                  | Orig Bud 2025<br>\$  | Estimated Actual<br>\$ | Variance<br>\$      | Variance<br>%    |
|--------------------------------------------------|----------------------|------------------------|---------------------|------------------|
| <b>Revenue</b>                                   |                      |                        |                     |                  |
| Rates and utility charges                        | 114,392,966          | 114,329,488            | (63,478)            |                  |
| Less Discounts                                   | (5,511,460)          | (5,511,460)            | 0                   |                  |
| Net rates and utility charges                    | 108,881,506          | 108,818,028            | (63,478)            | -0.06%           |
| Sale of goods and major services                 | 26,670,401           | 25,150,082             | (1,520,318)         | -5.70%           |
| Statutory fees and charges                       | 3,624,773            | 3,790,273              | 165,500             | 4.57%            |
| User fees and charges                            | 355,000              | 417,000                | 62,000              | 17.46%           |
| Rental and levies                                | 370,200              | 370,200                |                     |                  |
| Operating grants, subsidies and contributions    | 11,086,996           | 9,498,989              | (1,588,007)         | -14.32%          |
| Interest revenue                                 | 6,910,900            | 7,054,400              | 143,500             | 2.08%            |
| Total sales of contract and recoverable works    | 5,741,000            | 7,095,330              | 1,354,330           | 23.59%           |
| Other Income                                     | 3,114,258            | 2,475,096              | (639,162)           | -20.52%          |
| <b>TOTAL OPERATING REVENUES</b>                  | <b>166,755,034</b>   | <b>164,669,399</b>     | <b>(2,085,635)</b>  | <b>-1.25%</b>    |
| <b>Expenses</b>                                  |                      |                        |                     |                  |
| Employee benefits                                | (48,914,944)         | (48,647,563)           | 267,382             | -0.55%           |
| Materials and services                           | (78,054,128)         | (80,240,297)           | (2,186,169)         | 2.80%            |
| Depreciation and Amortisation                    | (36,764,053)         | (36,764,053)           | (0)                 | 0.00%            |
| Finance Costs                                    | (2,779,994)          | (2,679,994)            | 100,000             | -3.60%           |
| <b>TOTAL OPERATING EXPENSES</b>                  | <b>(166,513,120)</b> | <b>(168,331,907)</b>   | <b>(1,818,787)</b>  | <b>1.09%</b>     |
| <b>Operating surplus (deficit)</b>               | <b>241,914</b>       | <b>(3,662,508)</b>     | <b>(3,904,422)</b>  | <b>-1613.97%</b> |
| Capital income and expenditure:                  |                      |                        |                     |                  |
| Cash capital grants, subsidies and contributions | 44,353,601           | 40,593,261             | (3,760,340)         | -8.48%           |
| Other capital income                             | 692,759              | 818,654                | 125,895             | 100.00%          |
| Other capital expense                            | (10,777,662)         | (13,494,070)           | (2,716,408)         | 25.20%           |
| <b>Net result for the period</b>                 | <b>34,510,612</b>    | <b>24,255,337</b>      | <b>(10,255,275)</b> | <b>-29.72%</b>   |

# Attachment 2.21.1 Att 1 - Statement of Estimated Financial Position for Financial Year 2024-25

## WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Financial Position (Estimated)  
As at the periods ending 30 June 2025

|                                                  | Orig Bud 2025<br>\$  | Estimated Actual<br>\$ | Variance<br>\$     | Variance<br>%  |
|--------------------------------------------------|----------------------|------------------------|--------------------|----------------|
| <b>Current Assets</b>                            |                      |                        |                    |                |
| Cash and deposits                                | 70,925,402           | 75,141,959             | 4,216,557          | 5.95%          |
| Cash investments                                 | 20,000,000           | 40,000,000             | 20,000,000         | 100.00%        |
| Receivables                                      | 12,127,168           | 12,724,404             | 597,236            | 4.92%          |
| Inventories                                      | 1,575,000            | 1,575,000              | 0                  | 0.00%          |
| Contract assets                                  | 0                    | 0                      | 0                  | 0.00%          |
| Other assets                                     | 6,500,000            | 6,500,000              | 0                  | 0.00%          |
|                                                  | <b>111,127,570</b>   | <b>135,941,363</b>     | <b>24,813,793</b>  | <b>22.33%</b>  |
| Non-current - Assets classified as held for sale | 1,655,000            | 625,000                | (1,030,000)        | 0.00%          |
|                                                  | <b>112,782,570</b>   | <b>136,566,363</b>     | <b>23,783,793</b>  | <b>21.09%</b>  |
| <b>Non-Current Assets</b>                        |                      |                        |                    |                |
| Receivables                                      | 13,000               | 4,000                  | (9,000)            |                |
| Investment properties                            | 2,100,000            | 2,785,000              | 685,000            | 32.62%         |
| Property, plant and equipment                    | 1,296,155,016        | 1,333,277,760          | 37,122,744         | 2.86%          |
| Right of use assets                              | 1,555,011            | 1,554,459              | (552)              | -0.04%         |
| Capital Work in Progress                         | 36,529,004           | 50,004,377             | 13,475,373         | 36.89%         |
|                                                  | <b>1,336,352,031</b> | <b>1,387,625,596</b>   | <b>51,273,565</b>  | <b>3.84%</b>   |
| <b>TOTAL ASSETS</b>                              | <b>1,449,134,602</b> | <b>1,524,191,959</b>   | <b>75,057,357</b>  | <b>5.18%</b>   |
| <b>Current Liabilities</b>                       |                      |                        |                    |                |
| Payables                                         | 16,472,545           | 16,472,545             | 0                  | 0.00%          |
| Provisions                                       | 13,902,266           | 9,250,000              | (4,652,266)        | -33.46%        |
| Contract liabilities                             | 0                    | 0                      | 0                  |                |
| Interest bearing liabilities                     | 6,197,500            | 6,741,800              | 544,300            | 8.78%          |
|                                                  | <b>36,572,311</b>    | <b>32,464,345</b>      | <b>(4,107,966)</b> | <b>-11.23%</b> |
| <b>Non-Current Liabilities</b>                   |                      |                        |                    |                |
| Payables                                         | 3,050,734            | 3,050,734              | 0                  | 0.00%          |
| Provisions                                       | 14,513,857           | 32,377,823             | 17,863,966         | 123.08%        |
| Interest bearing liabilities                     | 52,889,621           | 52,334,756             | (554,865)          | -1.05%         |
|                                                  | <b>70,454,212</b>    | <b>87,763,313</b>      | <b>17,309,101</b>  | <b>24.57%</b>  |
| <b>TOTAL LIABILITIES</b>                         | <b>107,026,523</b>   | <b>120,227,658</b>     | <b>13,201,135</b>  | <b>12.33%</b>  |
| <b>NET COMMUNITY ASSETS</b>                      | <b>1,342,108,080</b> | <b>1,403,964,301</b>   | <b>61,856,221</b>  | <b>4.61%</b>   |
| <b>Community Equity</b>                          |                      |                        |                    |                |
| Capital account                                  | 833,025,193          | 770,298,402            | (62,726,791)       | -7.53%         |
| Asset revaluation reserve                        | 433,807,358          | 536,829,658            | 103,022,300        | 23.75%         |
| Restricted capital reserves                      | 12,473,248           | 16,325,165             | 3,851,916          | 30.88%         |
| Other capital reserves                           | 39,111,899           | 51,439,201             | 12,327,302         | 31.52%         |
| Recurrent reserves                               | 12,322,723           | 5,180,000              | (7,142,723)        | -57.96%        |
| Accumulated surplus/(deficiency)                 | 11,367,659           | 23,891,875             | 12,524,216         | 110.17%        |
| <b>TOTAL COMMUNITY EQUITY</b>                    | <b>1,342,108,080</b> | <b>1,403,964,301</b>   | <b>61,856,221</b>  | <b>4.61%</b>   |

# Attachment 2.21.1 Att 1 - Statement of Estimated Financial Position for Financial Year 2024-25

## WHITSUNDAY REGIONAL COUNCIL

### Budgeted Statement of Cash Flows (Estimated)

For the periods ending 30 June 2025

|                                                            | Orig Bud 2025<br>\$  | Estimated Actual<br>\$ | Variance<br>\$      | Variance<br>%   |
|------------------------------------------------------------|----------------------|------------------------|---------------------|-----------------|
| <b>Cash Flows from Operating Activities</b>                |                      |                        |                     |                 |
| <b>Receipts</b>                                            |                      |                        |                     |                 |
| Net rates and utility charges                              | 108,181,506          | 108,379,130            | 197,624             | 0.18%           |
| Sale of goods and major services                           | 26,670,401           | 25,150,082             | (1,520,318)         | -5.70%          |
| Fees and charges                                           | 3,879,773            | 3,496,861              | (382,912)           | -9.87%          |
| Rentals and levies                                         | 370,200              | 370,200                | 0                   | 0.00%           |
| Interest revenue                                           | 6,910,900            | 7,054,400              | 143,500             | 2.08%           |
| Contributions and donations                                | 26,760               | 81,760                 | 55,000              | 205.53%         |
| Government subsidies and grants                            | 11,060,236           | 8,459,568              | (2,600,669)         | -23.51%         |
| Total sales of contract and recoverable works              | 5,741,000            | 7,095,330              | 1,354,330           | 23.59%          |
| Other Income                                               | 2,964,258            | 2,759,090              | (205,168)           | -6.92%          |
| GST received for the year                                  | 0                    | 355,362                | 355,362             |                 |
|                                                            | <b>165,805,034</b>   | <b>163,201,783</b>     | <b>(2,603,251)</b>  | <b>-1.57%</b>   |
| <b>Payments</b>                                            |                      |                        |                     |                 |
| Employee benefits                                          | (48,749,944)         | (49,940,223)           | (1,190,278)         | 2.44%           |
| Materials and services                                     | (77,609,128)         | (86,768,937)           | (9,159,809)         | 11.80%          |
| Finance costs                                              | (2,664,994)          | (2,564,994)            | 100,000             | -3.75%          |
|                                                            | <b>(129,024,067)</b> | <b>(139,274,154)</b>   | <b>(10,250,087)</b> | <b>7.94%</b>    |
| <b>Cash provided by / (used in) operational activities</b> | <b>36,780,967</b>    | <b>23,927,629</b>      | <b>7,646,836</b>    | <b>20.79%</b>   |
| <b>Cash Flow from Investing Activities :</b>               |                      |                        |                     |                 |
| Proceeds from sale of capital assets                       | 692,759              | 818,654                | 125,895             | 18.17%          |
| Contributions                                              | 1,800,000            | 1,800,000              | 0                   | 0.00%           |
| Government grants and subsidies                            | 42,553,601           | 29,627,396             | (12,926,205)        | -30.38%         |
| Payments for property investments                          | 0                    | 0                      | 0                   |                 |
| Payments for property, plant and equipment                 | (92,804,692)         | (108,694,576)          | (15,889,884)        | 17.12%          |
| Movement in work in progress                               | 0                    | 39,952,174             | 39,952,174          |                 |
| Payments for rehabilitation work                           | (4,461,865)          | (2,463,194)            | 1,998,671           | -44.79%         |
| Net proceeds (cost) from advances and cash investments     | 20,007,000           | (20,000,000)           | (40,007,000)        |                 |
| <b>Net cash provided by investing activities</b>           | <b>(32,213,198)</b>  | <b>(58,959,547)</b>    | <b>(26,746,349)</b> | <b>83.03%</b>   |
| <b>Cash Flow from Financing Activities :</b>               |                      |                        |                     |                 |
| Repayment of borrowings                                    | (5,929,200)          | (5,929,200)            |                     |                 |
| Repayment of finance lease borrowings                      | (311,742)            | (311,742)              |                     |                 |
| <b>Net cash provided by financing activities</b>           | <b>(6,240,942)</b>   | <b>(6,240,942)</b>     | <b>0</b>            |                 |
| <b>Net Increase (Decrease) in Cash Held</b>                | <b>(1,673,173)</b>   | <b>(41,272,860)</b>    | <b>(39,599,687)</b> | <b>2366.74%</b> |
| Cash at beginning of reporting period                      | 72,598,575           | 116,414,818            | 43,816,243          | 60.35%          |
| <b>Cash at end of Reporting Period</b>                     | <b>70,925,402</b>    | <b>75,141,959</b>      | <b>4,216,557</b>    | <b>5.95%</b>    |

## Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

## WHITSUNDAY REGIONAL COUNCIL

## Budgeted Statement of Comprehensive Income

For the periods ending 30 June -

|                                                  | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              |
|--------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                                  | \$                   | \$                   | \$                   | \$                   |
| <b>Revenue</b>                                   |                      |                      |                      |                      |
| Rates and utility charges                        | 114,329,488          | 124,947,772          | 133,416,160          | 140,816,827          |
| Less Discounts                                   | (5,511,460)          | (5,976,785)          | (6,215,858)          | (6,464,491)          |
| Net rates and utility charges                    | 108,818,028          | 118,970,987          | 127,200,302          | 134,352,336          |
| Sale of goods and major services                 | 25,150,082           | 28,379,381           | 29,242,424           | 30,314,323           |
| Statutory fees and charges                       | 3,790,273            | 4,523,260            | 4,857,112            | 5,080,106            |
| User fees and charges                            | 417,000              | 462,000              | 481,366              | 495,806              |
| Rental and levies                                | 370,200              | 381,306              | 392,745              | 396,559              |
| Operating grants, subsidies and contributions    | 9,498,989            | 7,412,386            | 7,221,532            | 7,460,110            |
| Interest revenue                                 | 7,054,400            | 5,426,245            | 3,551,296            | 2,870,635            |
| Total sales of contract and recoverable works    | 7,095,330            | 5,678,200            | 5,682,888            | 5,686,545            |
| Other Income                                     | 2,475,096            | 2,612,318            | 2,667,844            | 2,728,570            |
| <b>TOTAL OPERATING REVENUES</b>                  | <b>164,669,399</b>   | <b>173,846,083</b>   | <b>181,297,509</b>   | <b>189,384,990</b>   |
| <b>Expenses</b>                                  |                      |                      |                      |                      |
| Employee benefits                                | (48,647,563)         | (52,436,121)         | (54,265,186)         | (55,396,389)         |
| Materials and services                           | (80,240,297)         | (77,216,739)         | (80,378,821)         | (86,983,400)         |
| Depreciation and amortisation                    | (36,764,053)         | (37,837,464)         | (38,487,630)         | (39,541,081)         |
| Finance Costs                                    | (2,679,994)          | (2,691,493)          | (2,528,169)          | (2,227,324)          |
| <b>TOTAL OPERATING EXPENSES</b>                  | <b>(168,331,907)</b> | <b>(170,181,817)</b> | <b>(175,659,806)</b> | <b>(184,148,194)</b> |
| <b>Operating surplus (deficit)</b>               | <b>(3,662,508)</b>   | <b>3,664,266</b>     | <b>5,637,703</b>     | <b>5,236,796</b>     |
| Capital income and expenditure:                  |                      |                      |                      |                      |
| Cash capital grants, subsidies and contributions | 40,593,261           | 51,358,256           | 103,633,651          | 43,011,508           |
| Other capital income                             | 818,654              | 155,718              | 752,545              | 591,913              |
| Other capital expense                            | (13,494,070)         | (9,742,447)          | (14,708,190)         | (7,372,844)          |
| <b>Net result for the period</b>                 | <b>24,255,337</b>    | <b>45,435,793</b>    | <b>95,315,709</b>    | <b>41,467,373</b>    |

## Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

### WHITSUNDAY REGIONAL COUNCIL

#### Budgeted Statement of Financial Position

For the periods ending 30 June -

|                                                  | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              |
|--------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                                  | \$                   | \$                   | \$                   | \$                   |
| <b>Current Assets</b>                            |                      |                      |                      |                      |
| Cash and deposits                                | 75,141,959           | 36,893,424           | 47,103,041           | 43,282,711           |
| Cash investments                                 | 40,000,000           | 40,000,000           | 20,000,000           | 10,000,000           |
| Receivables                                      | 12,724,404           | 12,113,992           | 12,360,992           | 12,612,932           |
| Inventories                                      | 1,575,000            | 1,575,000            | 1,606,500            | 1,638,630            |
| Other assets                                     | 6,500,000            | 6,556,250            | 6,644,875            | 6,734,847            |
|                                                  | <b>135,941,363</b>   | <b>97,138,666</b>    | <b>87,715,408</b>    | <b>74,269,120</b>    |
| Non-current - Assets classified as held for sale | 625,000              | 0                    | 0                    | 0                    |
|                                                  | <b>136,566,363</b>   | <b>97,138,666</b>    | <b>87,715,408</b>    | <b>74,269,120</b>    |
| <b>Non-Current Assets</b>                        |                      |                      |                      |                      |
| Receivables                                      | 4,000                | 0                    | 0                    | 0                    |
| Investment properties                            | 2,785,000            | 2,812,850            | 2,841,675            | 2,870,092            |
| Property, plant and equipment                    | 1,333,277,760        | 1,401,633,878        | 1,495,808,410        | 1,542,592,208        |
| Right of use assets                              | 1,554,459            | 1,309,423            | 1,274,114            | 1,244,731            |
| Capital Work in Progress                         | 50,004,377           | 70,004,377           | 70,004,377           | 70,004,377           |
|                                                  | <b>1,387,625,596</b> | <b>1,475,760,528</b> | <b>1,569,928,576</b> | <b>1,616,711,408</b> |
| <b>TOTAL ASSETS</b>                              | <b>1,524,191,959</b> | <b>1,572,899,194</b> | <b>1,657,643,984</b> | <b>1,690,980,528</b> |
| <b>Current Liabilities</b>                       |                      |                      |                      |                      |
| Payables                                         | 16,472,545           | 16,552,545           | 16,792,895           | 17,038,314           |
| Provisions                                       | 9,250,000            | 9,750,000            | 10,237,500           | 10,749,375           |
| <b>Interest bearing liabilities:</b>             |                      |                      |                      |                      |
| Loans                                            | 6,741,800            | 6,410,400            | 7,266,600            | 7,504,600            |
|                                                  | <b>32,464,345</b>    | <b>32,712,945</b>    | <b>34,296,995</b>    | <b>35,292,289</b>    |
| <b>Non-Current Liabilities</b>                   |                      |                      |                      |                      |
| Payables                                         | 3,050,734            | 3,100,734            | 3,162,748            | 3,226,002            |
| Provisions                                       | 32,377,823           | 33,440,557           | 29,343,263           | 24,899,380           |
| <b>Interest bearing liabilities:</b>             |                      |                      |                      |                      |
| Finance Lease Liabilities                        | 1,674,811            | 1,363,069            | 1,054,282            | 800,486              |
| Loans                                            | 50,659,945           | 52,881,793           | 45,070,893           | 40,579,193           |
|                                                  | <b>87,763,313</b>    | <b>90,786,154</b>    | <b>78,631,187</b>    | <b>69,505,062</b>    |
| <b>TOTAL LIABILITIES</b>                         | <b>120,227,658</b>   | <b>123,499,099</b>   | <b>112,928,182</b>   | <b>104,797,351</b>   |
| <b>NET COMMUNITY ASSETS</b>                      | <b>1,403,964,301</b> | <b>1,449,400,095</b> | <b>1,544,715,802</b> | <b>1,586,183,177</b> |
| <b>Community Equity</b>                          |                      |                      |                      |                      |
| Capital account                                  | 770,298,402          | 848,185,894          | 950,834,724          | 1,003,694,185        |
| Asset revaluation reserve                        | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          |
| Restricted capital reserves (LGIP)               | 16,325,165           | 12,514,579           | 10,881,743           | 9,708,230            |
| Other capital reserves                           | 51,439,201           | 40,011,752           | 37,828,923           | 28,317,940           |
| Recurrent reserves                               | 5,180,000            | 5,180,000            | 4,374,705            | 4,185,688            |
| Accumulated surplus/(deficiency)                 | 23,891,875           | 6,678,213            | 3,966,050            | 3,447,477            |
| <b>TOTAL COMMUNITY EQUITY</b>                    | <b>1,403,964,301</b> | <b>1,449,400,095</b> | <b>1,544,715,802</b> | <b>1,586,183,177</b> |

## Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

## WHITSUNDAY REGIONAL COUNCIL

## Budgeted Statement of Cash Flows

For the periods ending 30 June -

|                                                            | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              |
|------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                                            | \$                   | \$                   | \$                   | \$                   |
| <b>Cash Flows from Operating Activities</b>                |                      |                      |                      |                      |
| <b>Receipts</b>                                            |                      |                      |                      |                      |
| Net rates and utility charges                              | 108,379,130          | 118,970,987          | 127,027,802          | 134,176,811          |
| Sale of goods and major services                           | 25,150,082           | 28,379,381           | 29,242,424           | 30,314,323           |
| Fees and charges                                           | 3,496,861            | 5,495,672            | 5,338,478            | 5,575,912            |
| Rentals and levies                                         | 370,200              | 381,306              | 392,745              | 396,559              |
| Interest revenue                                           | 7,054,400            | 5,426,245            | 3,551,296            | 2,870,635            |
| Contributions and donations                                | 81,760               | 86,760               | 88,560               | 89,796               |
| Government subsidies and grants                            | 8,459,568            | 7,325,626            | 7,132,972            | 7,370,314            |
| Total sales of contract and recoverable works              | 7,095,330            | 5,678,200            | 5,682,888            | 5,686,545            |
| Other Income                                               | 2,759,090            | 2,612,318            | 2,447,844            | 2,503,140            |
| GST received for the year                                  | 355,362              | 0                    | 0                    | 0                    |
| <b>Total operating receipts</b>                            | <b>163,201,783</b>   | <b>174,356,495</b>   | <b>180,905,009</b>   | <b>188,984,035</b>   |
| <b>Payments</b>                                            |                      |                      |                      |                      |
| Employee benefits                                          | (49,940,223)         | (51,936,121)         | (53,663,936)         | (54,765,077)         |
| Materials and services                                     | (86,768,937)         | (77,142,989)         | (80,162,832)         | (86,763,089)         |
| Finance costs                                              | (2,564,994)          | (2,576,494)          | (2,410,169)          | (2,106,234)          |
| <b>Total operating payments</b>                            | <b>(139,274,154)</b> | <b>(131,655,604)</b> | <b>(136,236,937)</b> | <b>(143,634,400)</b> |
| <b>Cash provided by / (used in) operational activities</b> | <b>23,927,629</b>    | <b>42,700,891</b>    | <b>44,668,072</b>    | <b>45,349,635</b>    |
| <b>Cash Flow from Investing Activities :</b>               |                      |                      |                      |                      |
| Proceeds from sale of capital assets                       | 818,654              | 752,868              | 723,720              | 563,496              |
| Contributions                                              | 1,800,000            | 6,800,000            | 1,800,000            | 1,800,000            |
| Government grants and subsidies                            | 29,627,396           | 44,558,256           | 101,833,651          | 41,211,508           |
| Payments for property, plant and equipment                 | (108,694,577)        | (106,690,987)        | (147,335,045)        | (93,668,340)         |
| Movement in work in progress                               | 39,952,174           | (20,000,000)         | 0                    | 0                    |
| Payments for rehabilitation work                           | (2,463,194)          | (7,952,266)          | (4,217,294)          | (4,569,133)          |
| Net proceeds (cost) from advances and cash investments     | (20,000,000)         | 4,000                | 20,000,000           | 10,000,000           |
| <b>Net cash provided by investing activities</b>           | <b>(58,959,547)</b>  | <b>(82,528,128)</b>  | <b>(27,194,968)</b>  | <b>(44,662,469)</b>  |
| <b>Cash Flow from Financing Activities :</b>               |                      |                      |                      |                      |
| Proceeds from borrowings                                   | 0                    | 8,715,500            | 0                    | 3,012,900            |
| Repayment of borrowings                                    | (5,929,200)          | (6,825,053)          | (6,954,700)          | (7,266,600)          |
| Repayment of finance lease borrowings                      | (311,742)            | (311,742)            | (308,787)            | (253,796)            |
| <b>Net cash provided by financing activities</b>           | <b>(6,240,942)</b>   | <b>1,578,705</b>     | <b>(7,263,487)</b>   | <b>(4,507,496)</b>   |
| <b>Net Increase (Decrease) in Cash Held</b>                | <b>(41,272,860)</b>  | <b>(38,248,532)</b>  | <b>10,209,617</b>    | <b>(3,820,330)</b>   |
| Cash at beginning of reporting period                      | 116,414,817          | 75,141,958           | 36,893,424           | 47,103,041           |
| <b>Cash at end of Reporting Period</b>                     | <b>75,141,958</b>    | <b>36,893,424</b>    | <b>47,103,041</b>    | <b>43,282,711</b>    |

## Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

## WHITSUNDAY REGIONAL COUNCIL

**Budgeted Statement of Changes in Equity**  
 For the periods ending 30 June -

|                                         | Total                |                      |                      |                      |
|-----------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                         | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              |
|                                         | \$                   | \$                   | \$                   | \$                   |
| Balance at the beginning of period      | 1,379,708,964        | 1,403,964,302        | 1,449,400,095        | 1,544,715,802        |
| Increase (decrease) in net result       | 24,255,337           | 45,435,793           | 95,315,709           | 41,467,375           |
| Other transfers to Capital and reserves |                      |                      |                      |                      |
| Transfers from capital and reserves     |                      |                      |                      |                      |
| Transfers between capital and reserves  |                      |                      |                      |                      |
| <b>Balance at the end of period</b>     | <b>1,403,964,301</b> | <b>1,449,400,095</b> | <b>1,544,715,802</b> | <b>1,586,183,177</b> |

|                                         | Retained Surplus/Deficit |                  |                  |                  |
|-----------------------------------------|--------------------------|------------------|------------------|------------------|
|                                         | Est Act 2025             | 2025/26          | 2026/27          | 2027/28          |
|                                         | \$                       | \$               | \$               | \$               |
| Balance at the beginning of period      | 10,826,623               | 23,891,875       | 6,678,213        | 3,966,050        |
| Increase (decrease) in net result       | 24,255,337               | 45,435,793       | 95,315,709       | 41,467,375       |
| Other transfers to Capital and reserves | (27,776,943)             | (73,933,471)     | (115,496,903)    | (55,914,552)     |
| Transfers from capital and reserves     | 16,586,858               | 11,284,017       | 17,469,031       | 13,928,604       |
| Transfers between capital and reserves  |                          |                  |                  |                  |
| <b>Balance at the end of period</b>     | <b>23,891,875</b>        | <b>6,678,213</b> | <b>3,966,050</b> | <b>3,447,477</b> |

|                                         | Capital            |                    |                    |                      |
|-----------------------------------------|--------------------|--------------------|--------------------|----------------------|
|                                         | Est Act 2025       | 2025/26            | 2026/27            | 2027/28              |
|                                         | \$                 | \$                 | \$                 | \$                   |
| Balance at the beginning of period      | 745,573,178        | 770,298,402        | 848,185,894        | 950,834,724          |
| Increase (decrease) in net result       |                    |                    | -                  | -                    |
| Other transfers to Capital and reserves | (19,564,973)       | 22,299,307         | 11,057,957         | 12,714,027           |
| Transfers from capital and reserves     | (15,266,858)       | (11,284,017)       | (16,663,736)       | (13,739,587)         |
| Transfers between capital and reserves  | 59,557,055         | 66,872,201         | 108,254,610        | 53,885,021           |
| <b>Balance at the end of period</b>     | <b>770,298,402</b> | <b>848,185,894</b> | <b>950,834,724</b> | <b>1,003,694,184</b> |

Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity  
For the periods ending 30 June -

|                                         | Asset Revaluation Surplus |             |             |             |
|-----------------------------------------|---------------------------|-------------|-------------|-------------|
|                                         | Est Act 2025              | 2025/26     | 2026/27     | 2027/28     |
|                                         | \$                        | \$          | \$          | \$          |
| Balance at the beginning of period      | 536,829,658               | 536,829,658 | 536,829,658 | 536,829,658 |
| Increase (decrease) in net result       |                           |             |             |             |
| Other transfers to Capital and reserves |                           |             |             |             |
| Transfers from capital and reserves     |                           |             |             |             |
| Transfers between capital and reserves  |                           |             |             |             |
| Balance at the end of period            | 536,829,658               | 536,829,658 | 536,829,658 | 536,829,658 |

|                                         | Reserves     |              |               |              |
|-----------------------------------------|--------------|--------------|---------------|--------------|
|                                         | Est Act 2025 | 2025/26      | 2026/27       | 2027/28      |
|                                         | \$           | \$           | \$            | \$           |
| Balance at the beginning of period      | 86,479,505   | 72,944,367   | 57,706,331    | 53,085,373   |
| Increase (decrease) in net result       |              |              |               |              |
| Other transfers to Capital and reserves | 47,341,917   | 51,634,164   | 104,438,946   | 43,200,525   |
| Transfers from capital and reserves     | (1,320,000)  | 0            | (805,295)     | (189,017)    |
| Transfers between capital and reserves  | (59,557,055) | (66,872,201) | (108,254,610) | (53,885,021) |
| Balance at the end of period            | 72,944,367   | 57,706,331   | 53,085,373    | 42,211,859   |

## Attachment 2.21.2 Att 2 - Operating Budget 2025-26 Plus 2 Years

**WHITSUNDAY REGIONAL COUNCIL****Financial Ratios of the Budget**

For the year ended 30 June -

| Type                    | Measure                               | Target (Tier 4)       | Period  | Est Act 2025<br>% | 2025/26<br>% | 2026/27<br>% | 2027/28<br>% |
|-------------------------|---------------------------------------|-----------------------|---------|-------------------|--------------|--------------|--------------|
| Financial Capacity      | Council-Controlled Revenue            | N/A                   | 30 June | 83.91%            | 87.63%       | 89.24%       | 89.89%       |
| Operating               | Operating Surplus Ratio               | Greater than 0%       | 30 June | -2.22%            | 2.11%        | 3.11%        | 2.77%        |
| Performance             | Operating Cash Ratio                  | Greater than 0%       | 30 June | 21.52%            | 25.28%       | 25.60%       | 24.69%       |
| Liquidity               | Unrestricted Cash Expense Cover Ratio | Greater than 4 months | 30 June | 10.75             | 7.51         | 6.51         | 5.09         |
| Asset Management        | Asset Sustainability Ratio            | Greater than 80%      | 30 June | 246.51%           | 184.13%      | 256.31%      | 127.80%      |
|                         | Asset Consumption Ratio               | Greater than 60%      | 30 June | 67.48%            | 67.29%       | 67.71%       | 67.36%       |
| Debt Servicing Capacity | Leverage Ratio                        | 0 to 3 times          | 30 June | 1.62              | 1.35         | 1.13         | 1.03         |

| Data Provided from Australian Bureau of Statistics |                   |                           |                     |      | 2025/26<br>% | 2026/27<br>% | 2027/28<br>% |
|----------------------------------------------------|-------------------|---------------------------|---------------------|------|--------------|--------------|--------------|
| Financial Capacity                                 | Population Growth | Annual                    |                     |      | 1.2%         | 1.2%         | 1.2%         |
|                                                    | Population Growth | Historical 5 Year Average | Between 2019 & 2023 | 2.2% |              |              |              |

| % of Rates & Utilities Charges Movement                | 2025/26<br>% | 2026/27<br>% | 2027/28<br>% |
|--------------------------------------------------------|--------------|--------------|--------------|
| Net rates & utility charges original budget prior year | 108,818,028  | 118,970,987  | 127,200,302  |
| Net rates & utility charges budgeted for current year  | 118,970,987  | 127,200,302  | 134,352,336  |
| Change rates and utility chages net of discounts       | 10,152,959   | 8,229,315    | 7,152,034    |
| Percentage change                                      | 9.3%         | 6.9%         | 5.6%         |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

Capital & Remediation Budget 2025/26 plus 2 Years

Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved

| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                                      |                   |                                                                                          |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------|------------------------------------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|-----------|
| Program                                                                                                                                                                       | Network                              | Asset Class       | Project Name                                                                             | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |           |
| Commercial                                                                                                                                                                    |                                      |                   |                                                                                          |                       |                                |                  |                 |                       |                       |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Proserpine            | Buildings         | Proserpine Caravan Park Infrastructure                                                   | 250,000               | -                              | 250,000          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Proserpine Total      |                   |                                                                                          | 250,000               | -                              | 250,000          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Finger 1 High flow Water Supply                                                          | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Electical infrastructure renewals                                                        | 100,000               | -                              | 100,000          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Jetski Pontoon and access                                                                | -                     | -                              | -                | -               | 250,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Additional operators storage building                                                    | -                     | -                              | -                | -               | 150,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Café Servery Window                                                                      | -                     | -                              | -                | -               | 50,000                | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Elevator Replacement                                                                     | -                     | -                              | -                | -               | 150,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Finger 2 Covered Walkway                                                                 | -                     | -                              | -                | -               | 300,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Function Space Equipment Upgrade                                                         | -                     | -                              | -                | -               | 250,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Holding Tank Waste Pump Out                                                              | -                     | -                              | -                | -               | 150,000               | -                     |           |
| Commercial                                                                                                                                                                    | Shute Harbour                        | Buildings         | Assumption Shute Renewals                                                                | -                     | -                              | -                | -               | -                     | 300,000               |           |
| Commercial                                                                                                                                                                    | Shute Harbour Total                  |                   |                                                                                          | 100,000               | -                              | 100,000          | -               | 1,400,000             | 300,000               |           |
| Commercial                                                                                                                                                                    | Airport: Bowen                       | Roads             | Bowen Airstrip - Sealing of Cross Runway                                                 | -                     | -                              | -                | -               | 400,000               | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Bowen Total                 |                   |                                                                                          | -                     | -                              | -                | -               | 400,000               | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Mt Coolom                   | Buildings         | Mt Coolon Wildlife proof fence                                                           | -                     | -                              | -                | -               | -                     | 400,000               |           |
| Commercial                                                                                                                                                                    | Airport: Mt Coolom Total             |                   |                                                                                          | -                     | -                              | -                | -               | -                     | 400,000               |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Sewer             | Whitsunday Coast Airport - Sewerage Treatment Plant Upgrade (WFQ)                        | 1,823,674             | 1,695,000                      | 128,674          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Buildings         | WCA Airfield fencing program                                                             | -                     | -                              | -                | -               | 75,000                | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Roads             | Whitsunday Coast Airport - Runway Overlay                                                | -                     | -                              | -                | -               | 125,000               | 4,875,000             |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Roads             | WCA GA Access road                                                                       | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Water             | Renewal of Watermain from Railway Line (connection to Mackay Water Network) to terminal. | -                     | -                              | -                | -               | 200,000               | 800,000               |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Parks & Gardens   | WCA Highway entry statement                                                              | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast            | Roads             | Whitsunday Coast Airport - Access Road from Railway line to Terminal                     | -                     | -                              | -                | -               | -                     | 300,000               |           |
| Commercial                                                                                                                                                                    | Airport: Whitsunday Coast Total      |                   |                                                                                          | 1,823,674             | 1,695,000                      | 128,674          | -               | 600,000               | 5,975,000             |           |
| Commercial                                                                                                                                                                    | Commerical Renewals                  | Buildings         | Assumption Airport & Tourism Parks Renewals                                              | -                     | -                              | -                | -               | 370,275               | -                     |           |
| Commercial                                                                                                                                                                    | Commerical Renewals Total            |                   |                                                                                          | -                     | -                              | -                | -               | 370,275               | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Lake Proserpine       | Buildings         | Lake Proserpine - Commercialisation Project                                              | -                     | -                              | -                | -               | 400,000               | 2,025,000             |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Lake Proserpine       | Buildings         | Lake Proserpine - Powered Camping sites                                                  | 175,000               | -                              | 175,000          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Lake Proserpine       | Sewer             | Lake Proserpine STP                                                                      | 1                     | -                              | 1                | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Lake Proserpine       | Sewer             | Lake Proserpine Recreation Hub - Stage 1                                                 | 13,590                | -                              | 13,590           | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Lake Proserpine Total |                   |                                                                                          | 188,591               | -                              | 188,591          | -               | 400,000               | 2,025,000             |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Queens Beach          | Buildings         | Queens Beach Management residence replacement                                            | 275,908               | -                              | 275,908          | -               | -                     | -                     |           |
| Commercial                                                                                                                                                                    | Holiday Parks: Queens Beach Total    |                   |                                                                                          | 275,908               | -                              | 275,908          | -               | -                     | -                     |           |
| Commercial Total                                                                                                                                                              |                                      |                   |                                                                                          |                       | 2,638,173                      | 1,695,000        | 943,173         | -                     | 3,170,275             | 8,700,000 |
| Community                                                                                                                                                                     |                                      |                   |                                                                                          |                       |                                |                  |                 |                       |                       |           |
| Community                                                                                                                                                                     | Library Services                     | Library Equipment | Library RFID Technologies                                                                | 200,000               | 200,000                        | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Library Services Total               |                   |                                                                                          | 200,000               | 200,000                        | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Collinsville       | Buildings         | Collinsville Water Park - Fence                                                          | 45,000                | -                              | 45,000           | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Collinsville       | Equipment         | Collinsville Pool & Water Park Plant Room Equipment Renewel                              | 25,000                | -                              | 25,000           | -               | 325,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Collinsville Total |                   |                                                                                          | 70,000                | -                              | 70,000           | -               | 325,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Bowen              | Equipment         | Bowen Pool Plant Room Equipment Renewal (WFQ)                                            | 238,000               | 238,000                        | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Bowen              | Equipment         | Bowen Water Park Plant Room Equipment Renewal (WFQ)                                      | 86,200                | 86,200                         | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Bowen              | Buildings         | Aquatic Events Space - Bowen                                                             | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Bowen              | Equipment         | Water park Bowen - Equipment renewals                                                    | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Bowen Total        |                   |                                                                                          | 324,200               | 324,200                        | -                | -               | 200,000               | -                     |           |
| Community                                                                                                                                                                     | Environment                          | Roads             | Frog Rock foreshore                                                                      | 45,500                | -                              | 45,500           | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Environment Total                    |                   |                                                                                          | 45,500                | -                              | 45,500           | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Buildings         | Bowen & Proserpine Town Pool Solar Shade Structures (WFQ)                                | 806,322               | 806,322                        | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Buildings         | Proserpine Swimming Pool - Refurbish Amenity Block                                       | 300,000               | 300,000                        | -                | -               | 300,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Equipment         | Water park Proserpine - Equipment Renewals                                               | 100,000               | -                              | 100,000          | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Equipment         | Proserpine Pool Plant Room Equipment Renewal                                             | 296,000               | -                              | 296,000          | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Buildings         | Aquatic Events Space - Proserpine                                                        | -                     | -                              | -                | -               | 100,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine         | Equipment         | Proserpine Water Park Plant Room Equipment Renewal                                       | -                     | -                              | -                | -               | 140,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Proserpine Total   |                   |                                                                                          | 1,502,322             | 1,106,322                      | 396,000          | -               | 540,000               | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Airlie Beach       | Buildings         | ABL - Pebblecrete resurface of the pool                                                  | 600,000               | -                              | 600,000          | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Airlie Beach       | Equipment         | Airlie Lagoon Pool Plant Room Equipment Renewal (WFQ)                                    | 741,431               | 741,431                        | -                | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Aquatic Facility: Airlie Beach Total |                   |                                                                                          | 1,341,431             | 741,431                        | 600,000          | -               | -                     | -                     |           |
| Community                                                                                                                                                                     | Community Renewals                   | Buildings         | Assumption Community Renewals                                                            | 228,714               | -                              | 228,714          | -               | 859,346               | 1,356,229             |           |
| Community                                                                                                                                                                     | Community Renewals Total             |                   |                                                                                          | 228,714               | -                              | 228,714          | -               | 859,346               | 1,356,229             |           |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

| Capital & Remediation Budget 2025/26 plus 2 Years                                                                                                                             |                                     |                 |                                                                                  |                       |                                |                  |                 |                       |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------|----------------------------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|
| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                                     |                 |                                                                                  |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |
| Program                                                                                                                                                                       | Network                             | Asset Class     | Project Name                                                                     | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |
| Community                                                                                                                                                                     | Aquatic Facility: Dingo Beach       | Buildings       | Dingo beach Swimming Enclosure Refurbishment                                     | 435,000               | -                              | 435,000          | -               | -                     | -                     |
| Community                                                                                                                                                                     | Aquatic Facility: Dingo Beach Total |                 |                                                                                  | 435,000               | -                              | 435,000          | -               | -                     | -                     |
| Community                                                                                                                                                                     | Pedestrian: Walking Tracks          | Roads           | Dingo beach walking track                                                        | 4,500                 | -                              | 4,500            | -               | 85,500                | -                     |
| Community                                                                                                                                                                     | Pedestrian: Walking Tracks          | Roads Footpaths | Hydeaway Bay foreshore - walking track stage 2                                   | -                     | -                              | -                | -               | -                     | 90,000                |
| Community                                                                                                                                                                     | Pedestrian: Walking Tracks          | Roads Footpaths | Edgcombe Heights Walking Tracks Upgrade Stage 3-D&C                              | -                     | -                              | -                | -               | -                     | 750,000               |
| Community                                                                                                                                                                     | Pedestrian: Walking Tracks          | Roads Footpaths | Airlie Creek Walking Track Upgrade-Design and Construct                          | -                     | -                              | -                | -               | -                     | 750,000               |
| Community                                                                                                                                                                     | Pedestrian: Walking Tracks Total    |                 |                                                                                  | 4,500                 | -                              | 4,500            | -               | 85,500                | 1,590,000             |
| Community Total                                                                                                                                                               |                                     |                 |                                                                                  | 4,151,667             | 2,371,953                      | 1,779,714        | -               | 2,009,846             | 2,946,229             |
| Facilities                                                                                                                                                                    |                                     |                 |                                                                                  |                       |                                |                  |                 |                       |                       |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Bowen PCYC - Roof Renewal                                                        | 50,000                | -                              | 50,000           | -               | 696,000               | -                     |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Fire Services Renewals - Bowen / Whitsunday PCYC                                 | 140,000               | -                              | 140,000          | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Bowen Soundshell Electrical + AV Renewal                                         | -                     | -                              | -                | -               | 150,000               | -                     |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Bowen PCYC - Fitout and Fittings Renewal                                         | -                     | -                              | -                | -               | 375,000               | 375,000               |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Bowen PCYC - Mechanical Plant Renewal                                            | -                     | -                              | -                | -               | 125,000               | 125,000               |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Bowen Lapidary Club - Fitout and Fittings Renewal                                | -                     | -                              | -                | -               | 55,000                | -                     |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Cannonvale Foreshore Hall Fitout and Fittings Renewal                            | -                     | -                              | -                | -               | 40,000                | 55,000                |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | 21 Blake Street fitout and fittings renewal                                      | -                     | -                              | -                | -               | -                     | 75,195                |
| Facilities                                                                                                                                                                    | Community Facility                  | Buildings       | Mount Gordon Tourist Info Centre Roof Renewal                                    | -                     | -                              | -                | -               | -                     | 105,000               |
| Facilities                                                                                                                                                                    | Community Facility Total            |                 |                                                                                  | 190,000               | -                              | 190,000          | -               | 1,441,000             | 735,195               |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Collinsville Depot Sign Shed Renewal                                             | 15,000                | -                              | 15,000           | -               | 35,000                | 611,000               |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Bowen Depot Office and Amenities - Lunchroom and Amenities Renewal               | 90,000                | -                              | 90,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Bowen Depot Switchboard Renewal                                                  | 25,000                | -                              | 25,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Bowen Depot Plumbers Shed Roof Renewal                                           | 18,000                | -                              | 18,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Ses_ Gloucester Facility Upgrade                                                 | 73,549                | -                              | 73,549           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Bowen Depot Lions Storage Shed Renewal                                           | -                     | -                              | -                | -               | 150,000               | -                     |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Collinsville Depot Plumbers Shed Renewal                                         | -                     | -                              | -                | -               | -                     | 250,000               |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Collinsville Depot - Demountable Office Replacement                              | -                     | -                              | -                | -               | -                     | 300,000               |
| Facilities                                                                                                                                                                    | Council Facility                    | Buildings       | Bowen Depot Stores Roof Renewal                                                  | -                     | -                              | -                | -               | -                     | 55,000                |
| Facilities                                                                                                                                                                    | Council Facility Total              |                 |                                                                                  | 221,549               | -                              | 221,549          | -               | 185,000               | 1,216,000             |
| Facilities                                                                                                                                                                    | Sport Facility                      | Buildings       | Les Stag Oval Changeroom & Amenities Renewal                                     | -                     | -                              | -                | -               | 150,000               | 1,360,000             |
| Facilities                                                                                                                                                                    | Sport Facility                      | Buildings       | Col Leather Rugby Clubhouse Roof Renewal                                         | -                     | -                              | -                | -               | 45,000                | -                     |
| Facilities                                                                                                                                                                    | Sport Facility                      | Buildings       | Col Leather Rugby Clubhouse Ground Floor Refurbishment                           | -                     | -                              | -                | -               | 175,000               | -                     |
| Facilities                                                                                                                                                                    | Sport Facility                      | Buildings       | Collinsville Football Club - Bathroom Renewals                                   | -                     | -                              | -                | -               | 85,000                | -                     |
| Facilities                                                                                                                                                                    | Sport Facility Total                |                 |                                                                                  | -                     | -                              | -                | -               | 455,000               | 1,360,000             |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | 24.25 Buildings Painting Program                                                 | 40,000                | -                              | 40,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | 25/26 Floor Covering Replacement Program                                         | 116,000               | -                              | 116,000          | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Painting Program                                                                 | 181,300               | -                              | 181,300          | -               | 307,190               | 209,390               |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Airconditioning Replacement Program 2025-26                                      | 70,000                | -                              | 70,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Assumption: Property & Facilities Renewals                                       | 371,118               | -                              | 371,118          | -               | 500,000               | 783,997               |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Additional Solar Installation across Council Facilities.                         | 60,000                | -                              | 60,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Automatic Door Replacement Program                                               | -                     | -                              | -                | -               | 35,000                | -                     |
| Facilities                                                                                                                                                                    | Facilities: Region Wide             | Buildings       | Airconditioning Replacement Program                                              | -                     | -                              | -                | -               | -                     | 100,000               |
| Facilities                                                                                                                                                                    | Facilities: Region Wide Total       |                 |                                                                                  | 838,418               | -                              | 838,418          | -               | 842,190               | 1,093,387             |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Collinsville Cemetery Amenities Renewal                                          | 167,000               | -                              | 167,000          | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Dingo Beach Amenities Renewal                                                    | 300,000               | -                              | 300,000          | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Horseshoe Bay Amenities Roof Renewal                                             | 50,000                | -                              | 50,000           | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Rose Bay Amenities Renewal                                                       | 300,000               | 300,000                        | -                | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Amenities Block Proserpine River Boat Ramp (New)                                 | -                     | -                              | -                | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Shingley Beach Amenities - Fitout and Fittings Renewal                           | -                     | -                              | -                | -               | 120,000               | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Pioneer Park Amenities Fitout and Fittings Renewal                               | -                     | -                              | -                | -               | 150,000               | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Queens Beach Amenities Roof + Fitout & Fittings Renewal                          | -                     | -                              | -                | -               | 225,000               | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Whitsunday Lions Park Amenities Fitout & Fittings Renewal                        | -                     | -                              | -                | -               | 80,000                | -                     |
| Facilities                                                                                                                                                                    | Public Amenities                    | Buildings       | Mullers Lagoon Amenities Renewal                                                 | -                     | -                              | -                | -               | -                     | 450,000               |
| Facilities                                                                                                                                                                    | Public Amenities Total              |                 |                                                                                  | 817,000               | 300,000                        | 517,000          | -               | 575,000               | 450,000               |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Buildings       | Collinsville Community Hub                                                       | 11,585,567            | 11,585,567                     | -                | -               | 3,514,000             | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Buildings       | Whitsunday Regional Sports Precinct                                              | 3,000,000             | 1,500,000                      | 1,500,000        | -               | 22,000,000            | 5,000,000             |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Buildings       | Cannonvale Community Hub                                                         | 469,410               | -                              | 469,410          | -               | 10,400,000            | 18,100,000            |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Various         | Airlie Beach Master Plan Stage 1 (Core North,Core,Watsonson Way detailed design) | 500,000               | 500,000                        | -                | -               | 600,000               | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Various         | Bowen Foreshore Master Plan Stage 1 - Detailed design                            | 200,000               | 200,000                        | -                | -               | 300,000               | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Various         | Airlie Beach Master Plan Stage 1 - Execute & build                               | 1,000,000             | 1,000,000                      | -                | -               | 4,000,000             | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Various         | Bowen Foreshore Master Plan Stage 1 - Execute & Build                            | 500,000               | 500,000                        | -                | -               | 500,000               | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth                | Various         | Gate 0 - Yasso Point Masterplan Implementation                                   | -                     | -                              | -                | -               | -                     | -                     |
| Facilities                                                                                                                                                                    | Strategic for Growth Total          |                 |                                                                                  | 17,254,977            | 15,285,567                     | 1,969,410        | -               | 41,314,000            | 23,100,000            |
| Facilities Total                                                                                                                                                              |                                     |                 |                                                                                  | 19,321,944            | 15,585,567                     | 3,796,377        | -               | 44,812,190            | 27,954,582            |
| Fleet                                                                                                                                                                         |                                     |                 |                                                                                  |                       |                                |                  |                 |                       |                       |
| Fleet                                                                                                                                                                         | Fleet                               | Fleet           | Fleet and Plant Replacement Program 2024.25                                      | 1,535,921             | -                              | 1,535,921        | -               | -                     | -                     |
| Fleet                                                                                                                                                                         | Fleet                               | Fleet           | Fleet and Plant Upgrade Program 2024.25                                          | 810,000               | -                              | 810,000          | -               | -                     | -                     |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

| Capital & Remediation Budget 2025/26 plus 2 Years                                                                                                                             |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------|----------------------------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|
| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                               |                      |                                                                                  |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |
| Program                                                                                                                                                                       | Network                       | Asset Class          | Project Name                                                                     | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Fleet and Plant Replacement Program 2025.26                                      | 2,345,572             | -                              | 2,345,572        | -               | -                     | -                     |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Fleet and Plant New Program 2025.26                                              | 350,000               | -                              | 350,000          | -               | -                     | -                     |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Workshop Equipment 25-26                                                         | 50,000                | -                              | 50,000           | -               | -                     | -                     |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Fleet and Plant Upgrade Program 2025.26                                          | 120,000               | -                              | 120,000          | -               | -                     | -                     |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Fleet and Plant Replacement Program 2026.27                                      | -                     | -                              | -                | -               | 3,076,923             | -                     |
| Fleet                                                                                                                                                                         | Fleet                         | Fleet                | Fleet and Plant Replacement Program 2027.28                                      | -                     | -                              | -                | -               | -                     | 2,916,699             |
| Fleet                                                                                                                                                                         | Fleet Total                   |                      |                                                                                  | 5,211,493             | -                              | 5,211,493        | -               | 3,076,923             | 2,916,699             |
| Fleet Total                                                                                                                                                                   |                               |                      |                                                                                  | 5,211,493             | -                              | 5,211,493        | -               | 3,076,923             | 2,916,699             |
| IT                                                                                                                                                                            |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| IT                                                                                                                                                                            | ICT - Business Specific       | Plant                | Replacement Program - Water TPlant - upgrade server and new hardware             | -                     | -                              | -                | -               | 14,100                | -                     |
| IT                                                                                                                                                                            | ICT - Business Specific       | Plant                | Replacement Program - Proserpine&Cannonvale Waste TPlant - upgrade server and ne | -                     | -                              | -                | -               | -                     | 28,200                |
| IT                                                                                                                                                                            | ICT - Business Specific       | Plant                | Replacement Program - Waste Transfer Stn Point of Sale System Upgrade            | -                     | -                              | -                | -               | -                     | 27,500                |
| IT                                                                                                                                                                            | ICT - Business Specific       | Plant                | Water and Waste Scada Servers Replacement                                        | -                     | -                              | -                | -               | -                     | 40,000                |
| IT                                                                                                                                                                            | ICT - Business Specific Total |                      |                                                                                  | -                     | -                              | -                | -               | 14,100                | 95,700                |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| IT                                                                                                                                                                            | ICT - End Computer            | Plant                | End Computer - Desktop PC & Laptop                                               | 120,000               | -                              | 120,000          | -               | 120,000               | 120,000               |
| IT                                                                                                                                                                            | ICT - End Computer            | Plant                | End Computer - Mobility                                                          | 100,000               | -                              | 100,000          | -               | 100,000               | 100,000               |
| IT                                                                                                                                                                            | ICT - End Computer            | Plant                | End Computer - A/V                                                               | 0                     | -                              | 0                | -               | 180,000               | 0                     |
| IT                                                                                                                                                                            | ICT - End Computer Total      |                      |                                                                                  | 220,000               | -                              | 220,000          | -               | 400,000               | 220,000               |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| IT                                                                                                                                                                            | ICT - Infrastructure          | Plant                | Infrastructure - Communications                                                  | 100,000               | -                              | 100,000          | -               | 100,000               | 100,000               |
| IT                                                                                                                                                                            | ICT - Infrastructure          | Plant                | Infrastructure - CCTV                                                            | 50,000                | -                              | 50,000           | -               | 175,000               | 175,000               |
| IT                                                                                                                                                                            | ICT - Infrastructure          | Plant                | Infrastructure - Platforms                                                       | 50,000                | -                              | 50,000           | -               | 50,000                | 50,000                |
| IT                                                                                                                                                                            | ICT - Infrastructure Total    |                      |                                                                                  | 200,000               | -                              | 200,000          | -               | 325,000               | 325,000               |
| IT Total                                                                                                                                                                      |                               |                      |                                                                                  | 420,000               | -                              | 420,000          | -               | 739,100               | 640,700               |
| Parks                                                                                                                                                                         |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Parks                                                                                                                                                                         | Parks - Region Wide           | Open Spaces          | P&G Assets Renewal 2024/2025                                                     | 300,000               | -                              | 300,000          | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Region Wide           | Open Spaces          | P&G Assets Renewal 2025/2026                                                     | 1,865,000             | -                              | 1,865,000        | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Region Wide           | Open Spaces          | P&G Asset Renewals 2026/2027                                                     | -                     | -                              | -                | -               | 1,297,063             | -                     |
| Parks                                                                                                                                                                         | Parks - Region Wide           | Open Spaces          | P&G Asset Renewal 2027/2028                                                      | -                     | -                              | -                | -               | -                     | 1,403,838             |
| Parks                                                                                                                                                                         | Parks - Region Wide Total     |                      |                                                                                  | 2,165,000             | -                              | 2,165,000        | -               | 1,297,063             | 1,403,838             |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Parks                                                                                                                                                                         | Recreation Facilities         | Open Spaces          | New Basketball Court - Halpannel Park                                            | 239,253               | -                              | 239,253          | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Recreation Facilities         | Open Spaces          | Cannonvale Skate Park Lighting                                                   | 40,000                | -                              | 40,000           | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Recreation Facilities         | Open Spaces          | Collinsville Pump Track Stage 2                                                  | -                     | -                              | -                | -               | 500,000               | -                     |
| Parks                                                                                                                                                                         | Recreation Facilities         | Open Spaces          | Proserpine Skate Park                                                            | -                     | -                              | -                | -               | -                     | 0                     |
| Parks                                                                                                                                                                         | Recreation Facilities         | Open Spaces          | Collinsville Skate Park                                                          | -                     | -                              | -                | -               | -                     | 0                     |
| Parks                                                                                                                                                                         | Recreation Facilities Total   |                      |                                                                                  | 279,253               | -                              | 279,253          | -               | 500,000               | 0                     |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Parks                                                                                                                                                                         | Parks - Local                 | Open Spaces          | Shute Harbour - Snows Beach Asset upgrades                                       | 244,693               | -                              | 244,693          | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Local                 | Open Spaces          | Mill Street Park Proserpine Upgrade                                              | 142,347               | -                              | 142,347          | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Local Total           |                      |                                                                                  | 387,040               | -                              | 387,040          | -               | -                     | -                     |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Parks                                                                                                                                                                         | Parks - Major                 | Open Spaces          | Cannonvale Lakes Stage 4 - D&C                                                   | 0                     | -                              | 0                | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Major                 | Open Spaces          | Mullers Lagoon Master Plan - Stage 1                                             | 150,000               | -                              | 150,000          | -               | 1,045,560             | 1,000,000             |
| Parks                                                                                                                                                                         | Parks - Major                 | Open Spaces          | Cannonvale Lakes - Infrastructure Improvements                                   | 550,000               | 412,500                        | 137,500          | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Major                 | Open Spaces          | Airlie Beach Precinct Feature Tree Lighting                                      | -                     | -                              | -                | -               | -                     | -                     |
| Parks                                                                                                                                                                         | Parks - Major                 | Open Spaces          | Cannonvale Lakes - Learn to Drive Cycleway.                                      | -                     | -                              | -                | -               | -                     | 350,000               |
| Parks                                                                                                                                                                         | Parks - Major Total           |                      |                                                                                  | 700,000               | 412,500                        | 287,500          | -               | 1,045,560             | 1,350,000             |
| Parks Total                                                                                                                                                                   |                               |                      |                                                                                  | 3,531,293             | 412,500                        | 3,118,793        | -               | 2,842,623             | 2,753,838             |
| Quarry                                                                                                                                                                        |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Quarry                                                                                                                                                                        | Foxdale Quarry                | Plant                | Quarry Plant Program 25/26                                                       | 142,285               | -                              | 142,285          | -               | -                     | -                     |
| Quarry                                                                                                                                                                        | Foxdale Quarry                | Plant                | Quarry Plant Program                                                             | -                     | -                              | -                | -               | 142,285               | 142,285               |
| Quarry                                                                                                                                                                        | Foxdale Quarry Total          |                      |                                                                                  | 142,285               | -                              | 142,285          | -               | 142,285               | 142,285               |
| Quarry Total                                                                                                                                                                  |                               |                      |                                                                                  | 142,285               | -                              | 142,285          | -               | 142,285               | 142,285               |
| Roads                                                                                                                                                                         |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Roads                                                                                                                                                                         | DRFA                          | Roads                | DRFA - Betterment: Gloucester Road                                               | 3,400,000             | 1,100,000                      | 2,300,000        | -               | -                     | -                     |
| Roads                                                                                                                                                                         | DRFA                          | Roads                | DRFA & Betterment - 2025 Event Assumption                                        | 15,000,000            | 15,000,000                     | -                | -               | 45,000,000            | -                     |
| Roads                                                                                                                                                                         | DRFA Total                    |                      |                                                                                  | 18,400,000            | 16,100,000                     | 2,300,000        | -               | 45,000,000            | -                     |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Roads                                                                                                                                                                         | Bridges & Crossings           | Roads                | Kesley Creek Bridge Renewals                                                     | 500,000               | 500,000                        | -                | -               | 645,766               | 2,583,063             |
| Roads                                                                                                                                                                         | Bridges & Crossings           | Roads                | Unsealed Roads Creek Crossing Program 25/26                                      | 600,000               | 600,000                        | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Bridges & Crossings           | Roads and Stormwater | Gate 0 -Bricks Bay Causeway Upgrades (Councillor requested)                      | 0                     | -                              | 0                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Bridges & Crossings           | Roads                | Unsealed Roads Creek Crossing Program                                            | -                     | -                              | -                | -               | 300,000               | 300,000               |
| Roads                                                                                                                                                                         | Bridges & Crossings Total     |                      |                                                                                  | 1,100,000             | 1,100,000                      | 0                | 0               | 945,766               | 2,883,063             |
|                                                                                                                                                                               |                               |                      |                                                                                  |                       |                                |                  |                 |                       |                       |
| Roads                                                                                                                                                                         | Sealed Roads                  | Roads                | Gate 0 Paluma Road Crest (Councillor Requested) Chainage 502 to 1000             | 1                     | -                              | 1                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                  | Roads                | Roads Rehab 25/26                                                                | 4,700,000             | -                              | 4,700,000        | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                  | Roads                | TIDS: Strathmore Road, Ted Cunningham Bridge approach improvements               | 180,000               | 75,000                         | 105,000          | -               | -                     | -                     |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

| Capital & Remediation Budget 2025/26 plus 2 Years                                                                                                                             |                                    |                        |                                                                                                       |                       |                                |                  |                 |                       |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------|-------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|
| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                                    |                        |                                                                                                       |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |
| Program                                                                                                                                                                       | Network                            | Asset Class            | Project Name                                                                                          | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: LRRS Resurfacing program 25/26                                                                  | 848,918               | 394,892                        | 454,026          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: LRRS Road Reseal program 25/26                                                                  | 309,786               | 139,404                        | 170,382          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | Reseal Program 26/27                                                                                  | -                     | -                              | -                | -               | 719,291               | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: Proserpine Main Street and Faust St resurfacing and kerb and channel renewal                    | -                     | -                              | -                | -               | 981,360               | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: LRRS Road Reseal program 26/27                                                                  | -                     | -                              | -                | -               | 540,044               | -                     |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | Reseal Program                                                                                        | -                     | -                              | -                | -               | -                     | 889,236               |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: LRRS Road Reseal program 27/28                                                                  | -                     | -                              | -                | -               | -                     | 154,135               |
| Roads                                                                                                                                                                         | Sealed Roads                       | Roads                  | TIDS: LRRS Resurfacing program 27/28                                                                  | -                     | -                              | -                | -               | -                     | 227,604               |
| Roads                                                                                                                                                                         | Sealed Roads Total                 |                        |                                                                                                       | 6,038,705             | 609,296                        | 5,429,409        | -               | 2,240,695             | 1,270,975             |
| Roads                                                                                                                                                                         | Unsealed Roads                     | Roads                  | Unsealed Roads Improvement Program 25/26                                                              | 3,000,000             | 1,000,000                      | 2,000,000        | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Unsealed Roads                     | Roads                  | Unsealed Roads Improvement Program 26/27                                                              | -                     | -                              | -                | -               | 3,000,000             | -                     |
| Roads                                                                                                                                                                         | Unsealed Roads                     | Roads                  | Unsealed Roads Improvement Program 27/28                                                              | -                     | -                              | -                | -               | -                     | 3,000,000             |
| Roads                                                                                                                                                                         | Unsealed Roads Total               |                        |                                                                                                       | 3,000,000             | 1,000,000                      | 2,000,000        | -               | 3,000,000             | 3,000,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Parkwood Terrece Drainage Improvements                                                                | 250,000               | 250,000                        | -                | -               | 1,655,000             | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Whitsunday Lakes Drainage Scheme                                                                      | 250,000               | -                              | 250,000          | -               | 550,000               | 1,400,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Stormwater             | Rainfall and River Alert Gauges Renewals and Upgrades Program                                         | -                     | -                              | -                | -               | 25,000                | 25,000                |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Stormwater             | Campbell Creek Immunity Upgrades                                                                      | 200,000               | -                              | 200,000          | -               | 100,000               | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads & Stormwater     | Galbraith Flood Immunity Upgrades                                                                     | 100,000               | -                              | 100,000          | -               | 1,395,000             | 7,500,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Homestead Place Stormwater Upgrade                                                                    | 200,000               | -                              | 200,000          | -               | 996,635               | 1,000,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Stormwater Renewals 25/26                                                                             | 2,500,000             | -                              | 2,500,000        | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bowen Waterfront Outlets - 25/26                                                                      | 150,000               | -                              | 150,000          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bells gully Conveyance Project - 25/26                                                                | 100,000               | -                              | 100,000          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Stormwater             | Carlo Drive Stormwater Drainage                                                                       | 896,296               | -                              | 896,296          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Stormwater             | Rainfall and River Alert Gauges Renewals and Upgrades Program 25/26                                   | 82,500                | 82,500                         | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads & Stormwater     | Airrie Drainage Scheme (Concept & Prelim Design only)                                                 | 100,000               | -                              | 100,000          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads & Stormwater     | TIDS: Pantall Street Bowen Culvert Replacement                                                        | 245,000               | 110,250                        | 134,750          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads & Stormwater     | Cedar Creek Falls culverts                                                                            | -                     | -                              | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Stormwater Renewals 26/27                                                                             | -                     | -                              | -                | -               | 500,000               | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bowen Waterfront Outlets - 26/27                                                                      | -                     | -                              | -                | -               | 2,570,000             | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bells gully Conveyance Project - 26/27                                                                | -                     | -                              | -                | -               | 1,200,000             | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Stormwater             | Rainfall and River Alert Gauges Renewals and Upgrades Program 26/27                                   | -                     | -                              | -                | -               | 82,500                | -                     |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Stormwater Renewals 26/28                                                                             | -                     | -                              | -                | -               | -                     | 500,000               |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bowen Waterfront Outlets - 27/28                                                                      | -                     | -                              | -                | -               | -                     | 2,570,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads Stormwater       | Bells gully Conveyance Project - 27/28                                                                | -                     | -                              | -                | -               | -                     | 1,200,000             |
| Roads                                                                                                                                                                         | Stormwater & Catchments            | Roads & Stormwater     | TIDS: Soldiers Road culvert upgrade and immunity improvement                                          | -                     | -                              | -                | -               | -                     | 800,000               |
| Roads                                                                                                                                                                         | Stormwater & Catchments Total      |                        |                                                                                                       | 5,073,796             | 442,750                        | 4,631,046        | -               | 9,074,135             | 14,995,000            |
| Roads                                                                                                                                                                         | Marine Infrastructure              | Roads Marine           | Shute Harbour - New fishing pontoon, floating walkway and improvements to boat ramp                   | -                     | -                              | -                | -               | 2,000,000             | -                     |
| Roads                                                                                                                                                                         | Marine Infrastructure              | Marine                 | Assumption Marine Renewals                                                                            | -                     | -                              | -                | -               | -                     | 500,000               |
| Roads                                                                                                                                                                         | Marine Infrastructure Total        |                        |                                                                                                       | -                     | -                              | -                | -               | 2,000,000             | 500,000               |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads and Drainage     | Leichhardt St Footpath Design and Construct                                                           | -                     | -                              | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Shute Harbour Road - Jubilee Pocket Footpath Design                                                   | 100,000               | 50,000                         | 50,000           | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Regional Missing Link Footpaths 25/26                                                                 | 1,341,114             | 670,557                        | 670,557          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | TIDS: Airlie Hill Footpath - missing link                                                             | 100,000               | 45,000                         | 55,000           | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | TIDS: Airlie Esplanade and Airlie Main Street lighting and safety improvement at pedestrian crossing. | 70,000                | 31,500                         | 38,500           | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpath               | Footpath Renewal Program 25/26                                                                        | 850,000               | -                              | 850,000          | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpaths & Pedestrian | Gate 0 - Bowen Priority Footpaths (Councillor Requested)                                              | 0                     | -                              | 0                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Bicentennial Boardwalk Upgrade - Stage 3                                                              | -                     | -                              | -                | -               | 850,000               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Shute Harbour Fibre Composite                                                                         | -                     | -                              | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Regional Missing Link Footpaths 26/27                                                                 | -                     | -                              | -                | -               | 1,341,114             | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpath               | Footpath Renewals 26/27                                                                               | -                     | -                              | -                | -               | 850,000               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Roads Footpath         | Regional Missing Link Footpaths 27/28                                                                 | -                     | -                              | -                | -               | -                     | 1,341,114             |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpath               | Gate 0 - Mandalay Road Footpath (Councillor Requested)                                                | -                     | -                              | -                | -               | -                     | 15,000                |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpath               | Hydeaway Bay Footpaths                                                                                | -                     | -                              | -                | -               | -                     | 100,000               |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths              | Footpath               | Footpath Renewals 27/28                                                                               | -                     | -                              | -                | -               | -                     | 850,000               |
| Roads                                                                                                                                                                         | Pedestrian: Footpaths Total        |                        |                                                                                                       | 2,461,114             | 797,057                        | 1,664,057        | -               | 3,041,114             | 2,306,114             |
| Roads                                                                                                                                                                         | Pedestrian: Precinct               | Roads                  | Choose Collinsville - Future Works                                                                    | -                     | -                              | -                | -               | 50,000                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Precinct Total         |                        |                                                                                                       | -                     | -                              | -                | -               | 50,000                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Bus Stop         | Bus Stop DDA Compliance                                                                               | -                     | -                              | -                | -               | 90,514                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads and Drainage     | Proserpine New Bus Stops 25/26                                                                        | 160,000               | 160,000                        | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads                  | Bowen Tafe Public Bus Stop (Turnout)                                                                  | -                     | -                              | -                | -               | 525,000               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads                  | Bowen Neighbourhood Centre Bus Stop                                                                   | -                     | -                              | -                | -               | 42,000                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Carpark          | Lighting of Collinsville Heavy Vehicle Parking                                                        | -                     | -                              | -                | -               | 120,000               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Public Transport | DDA Bus Stop Compliance - Southern Region                                                             | -                     | -                              | -                | -               | 241,016               | 241,016               |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Public Transport | DDA Bus Stop Compliance - Bowen                                                                       | -                     | -                              | -                | -               | 160,600               | 160,600               |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Public Transport | DDA Bus Stop Compliance - Southern Region 25/26                                                       | -                     | -                              | -                | -               | 241,014               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport       | Roads Public Transport | DDA Bus Stop Compliance - Bowen 25/26                                                                 | -                     | -                              | -                | -               | 160,600               | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Public Transport Total |                        |                                                                                                       | 160,000               | 160,000                        | -                | -               | 1,580,744             | 401,616               |
| Roads                                                                                                                                                                         | Road Network wide                  | Roads                  | Assumption Road Renewals                                                                              | -                     | -                              | -                | -               | 2,012,397             | 969,918               |
| Roads                                                                                                                                                                         | Road Network wide                  | Roads                  | Assumption R2R Program Funding                                                                        | -                     | -                              | -                | -               | 3,081,586             | 3,081,586             |
| Roads                                                                                                                                                                         | Road Network wide                  | Roads                  | Road Safety Improvement Program 25/26                                                                 | 100,000               | -                              | 100,000          | -               | -                     | -                     |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

| Capital & Remediation Budget 2025/26 plus 2 Years                                                                                                                             |                                   |                       |                                                                                       |                       |                                |                  |                 |                       |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------|---------------------------------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|
| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                                   |                       |                                                                                       |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |
| Program                                                                                                                                                                       | Network                           | Asset Class           | Project Name                                                                          | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |
| Roads                                                                                                                                                                         | Road Network wide                 | Roads                 | Road Safety Improvement Program                                                       | -                     | -                              | -                | -               | 296,000               | 296,000               |
| Roads                                                                                                                                                                         | Road Network wide Total           |                       |                                                                                       | 100,000               | -                              | 100,000          | -               | 5,389,983             | 4,347,504             |
| Roads                                                                                                                                                                         | Pedestrian: Car Parks             | Carpark               | Cannonvale Skate Bowl Carpark resurfacing                                             | -                     | -                              | -                | -               | -                     | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Car Parks             | Carpark               | On-Street Carparks Program                                                            | -                     | -                              | -                | -               | 95,000                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Car Parks             | Carpark               | On-Street Carparks Program                                                            | -                     | -                              | -                | -               | 65,000                | -                     |
| Roads                                                                                                                                                                         | Pedestrian: Car Parks             | Carpark               | Molongie Creek Road Carpark Upgrade                                                   | -                     | -                              | -                | -               | -                     | 500,000               |
| Roads                                                                                                                                                                         | Pedestrian: Car Parks Total       |                       |                                                                                       | -                     | -                              | -                | -               | 160,000               | 500,000               |
| Roads Total                                                                                                                                                                   |                                   |                       |                                                                                       | 36,333,615            | 20,209,103                     | 16,124,512       | -               | 72,482,437            | 30,204,272            |
| Waste                                                                                                                                                                         |                                   |                       |                                                                                       |                       |                                |                  |                 |                       |                       |
| Waste                                                                                                                                                                         | Waste - Region Wide               | Waste                 | Fencing Renewals Program                                                              | 25,000                | -                              | 25,000           | -               | 25,000                | 25,000                |
| Waste                                                                                                                                                                         | Waste - Region Wide               | Waste                 | Landfill Bowen & Kelsey Creek - Gatehouse                                             | -                     | -                              | -                | -               | 160,000               | -                     |
| Waste                                                                                                                                                                         | Waste - Region Wide Total         |                       |                                                                                       | 25,000                | -                              | 25,000           | -               | 185,000               | 25,000                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Landfill Bowen Closed Cell 1                                                          | 176,324               | -                              | 176,324          | -               | 116,321               | 114,563               |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Landfill Kelsey Closed Cell 1 to 4                                                    | 94,568                | -                              | 94,568           | -               | 97,627                | 96,046                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Legacy Landfill Dingo Beach Fence                                                     | 140,000               | -                              | 140,000          | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Walker Street                                                         | 29,226                | -                              | 29,226           | -               | 3,312                 | 7,883                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Dingo Beach                                                           | 12,773                | -                              | 12,773           | -               | 6,624                 | 3,378                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Hay Street                                                            | 28,143                | -                              | 28,143           | -               | 11,041                | 15,766                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Corduroy Creek                                                        | 15,154                | -                              | 15,154           | -               | 4,416                 | 4,505                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Guthalunga                                                            | 8,118                 | -                              | 8,118            | -               | 1,656                 | 5,068                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Gas Monitoring Assessment & Co                                                        | -                     | -                              | -                | -               | 110,408               | -                     |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Gas Monitoring Infrastructure                                                         | -                     | -                              | -                | -               | 55,204                | -                     |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Transfer Stations Wilson Beach Reshape capping                                        | -                     | -                              | -                | -               | 55,204                | -                     |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Legacy Landfill Jubilee Pocket Add/Replace groundwater monitoring bores               | -                     | -                              | -                | -               | 49,684                | -                     |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Jubilee Pocket                                                        | 54,122                | -                              | 54,122           | -               | 60,724                | 45,046                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation     | Legacy Landfill Mt Coolon Install Monitoring Bores                                    | -                     | -                              | -                | -               | -                     | 23,649                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Merinda                                                               | 32,473                | -                              | 32,473           | -               | 6,624                 | 50,677                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Gumlu                                                                 | 3,247                 | -                              | 3,247            | -               | -                     | 67,570                |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Wilson Beach                                                          | 4,871                 | -                              | 4,871            | -               | 4,968                 | 5,068                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility             | Waste Remediation (M) | Legacy Landfill Heronvale                                                             | 3,247                 | -                              | 3,247            | -               | 6,624                 | 3,378                 |
| Waste                                                                                                                                                                         | Legacy Waste Facility Total       |                       |                                                                                       | 602,266               | -                              | 602,266          | -               | 590,437               | 442,597               |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Upgrade Sed Pond 3                                                     | 650,000               | -                              | 650,000          | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Cell 2 (A&B) Construction                                              | 6,000,000             | -                              | -                | 6,000,000       | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Cell 2 - 10 Sediment Capture System Design & Construction              | 60,000                | -                              | 60,000           | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Cell 2 Extend Access roads                                             | 25,000                | -                              | 25,000           | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Leachate Evaporation Pond 2/Treatment Facility                         | 1,850,000             | -                              | -                | 1,850,000       | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste                 | Landfill Bowen Resource Recovery Area & Bulk Bin Waste Receival                       | 250,000               | -                              | 250,000          | -               | 150,000               | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste Remediation     | Landfill Bowen Closed Cell 1 Capping Stage 2                                          | 5,200,000             | -                              | 5,200,000        | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste Remediation     | Landfill Bowen Cell 1A,B,C + Remediation/Localised Cut off trench of Leachate Ingress | -                     | -                              | -                | -               | 60,000                | 60,000                |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste Remediation     | Landfill Bowen Cell 1A,B,C Final Cap External Batters                                 | -                     | -                              | -                | -               | 1,300,000             | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste Remediation     | Landfill Bowen Cell 1A,B,C Design Final Cap                                           | -                     | -                              | -                | -               | 35,000                | -                     |
| Waste                                                                                                                                                                         | Bowen Waste Facility              | Waste Remediation     | Landfill Bowen Cell 1 (Legacy) Gas Monitoring Infrastructure                          | -                     | -                              | -                | -               | -                     | 2,437,989             |
| Waste                                                                                                                                                                         | Bowen Waste Facility Total        |                       |                                                                                       | 14,035,000            | -                              | 6,185,000        | 7,850,000       | 1,545,000             | 2,497,989             |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Cannonvale Tipping Shed Drainage                                     | 22,575                | -                              | 22,575           | -               | 250,000               | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Collinsville Upgrades                                                | 163,384               | -                              | 163,384          | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Dingo Beach RRA Fencing                                              | 0                     | -                              | 0                | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Cannonvale Stormwater Drainage                                       | 19,370                | -                              | 19,370           | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Collinsville Recycled water                                          | -                     | -                              | -                | -               | 15,000                | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Cannonvale Waste Oil Shed                                            | -                     | -                              | -                | -               | 25,000                | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste Remediation     | Legacy Landfill Dingo Beach Construct Cap and Stormwater Infrastructure               | -                     | -                              | -                | -               | 165,612               | -                     |
| Waste                                                                                                                                                                         | Transfer Stations                 | Waste                 | Transfer Station Kelsey Bulk Waste Changes                                            | -                     | -                              | -                | -               | 300,000               | -                     |
| Waste                                                                                                                                                                         | Transfer Stations Total           |                       |                                                                                       | 205,329               | -                              | 205,329          | -               | 755,612               | -                     |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste                 | Landfill Kelsey RRA and Transfer Site                                                 | 167,790               | -                              | 167,790          | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste                 | Landfill Kelsey Upgrade Sediment Pond                                                 | 302,675               | -                              | 302,675          | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste                 | Landfill Kelsey Creek Leachate Pre-treatment facility & reticulation (WFQ)            | 1,193,486             | 1,193,486                      | -                | -               | -                     | -                     |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste Remediation     | Landfill Kelsey Closed Cell 1 to 2 Capping Stage 2                                    | 2,150,000             | -                              | 2,150,000        | -               | 2,000,000             | -                     |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste Remediation     | Landfill Kelsey Creek Stormwater and Leachate Management - EIC                        | -                     | -                              | -                | -               | 66,245                | 67,570                |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility       | Waste Remediation     | Landfill Kelsey Creek Cell 3&4 Capping                                                | -                     | -                              | -                | -               | -                     | 1,560,977             |
| Waste                                                                                                                                                                         | Kelsey Creek Waste Facility Total |                       |                                                                                       | 3,813,951             | 1,193,486                      | 2,620,465        | -               | 2,066,245             | 1,628,547             |
| Waste                                                                                                                                                                         | Satellite Stations                | Waste                 | Satellite Station Guthalunga                                                          | -                     | -                              | -                | -               | 20,000                | 60,000                |
| Waste                                                                                                                                                                         | Satellite Stations Total          |                       |                                                                                       | -                     | -                              | -                | -               | 20,000                | 60,000                |
| Waste Total                                                                                                                                                                   |                                   |                       |                                                                                       | 18,681,546            | 1,193,486                      | 9,638,060        | 7,850,000       | 5,162,294             | 4,654,133             |
| Water & Sewer                                                                                                                                                                 |                                   |                       |                                                                                       |                       |                                |                  |                 |                       |                       |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water                 | Emergent Works Water                                                                  | -                     | -                              | -                | -               | 237,377               | 189,902               |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water                 | Minor New & Replacements Water                                                        | 260,625               | -                              | 260,625          | -               | -                     | -                     |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water                 | Facilities Instrumentation Electrical & Control Renewals Water                        | 111,437               | -                              | 111,437          | -               | 423,349               | 635,024               |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water                 | Regional Valve Program - Water                                                        | 22,935                | -                              | 22,935           | -               | 25,020                | -                     |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

Capital & Remediation Budget 2025/26 plus 2 Years

| Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved |                                   |             |                                                             |                       | Funding Sources Year 1 2025/26 |                  |                 | \$ YR2 Budget<br>2026.27 | \$ YR3 Budget<br>2027.28 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------|-------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|--------------------------|--------------------------|
| Program                                                                                                                                                                       | Network                           | Asset Class | Project Name                                                | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded |                          |                          |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Bore Renewal Program (Bore 2 Replacement)                   | 218,977               | -                              | -                | 218,977         | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Regional Water Main Renewals (Passage Ave)                  | 350,000               | -                              | 350,000          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Network Monitoring & Instrumentation                        | 100,000               | -                              | 100,000          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Emergent Works Water 25/26                                  | 269,028               | -                              | 269,028          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Bore Renewal Program (Bore 3 Replacement)                   | -                     | -                              | -                | -               | 150,000                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Regional Water Pump Replacement                             | -                     | -                              | -                | -               | 40,500                   | 40,500                   |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Network SCADA Upgrade - Stage 2                             | -                     | -                              | -                | -               | 111,400                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Regional District and Water Meter Program 26/27             | -                     | -                              | -                | -               | 206,000                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Network Instrumentation Electrical & Control Renewals Water | -                     | -                              | -                | -               | 239,795                  | 359,135                  |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | New Whitsunday South Raw Water Supply                       | -                     | -                              | -                | -               | -                        | 609,231                  |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide               | Water       | Regional District and Water Meter Program 27/28             | -                     | -                              | -                | -               | -                        | 380,000                  |
| Water & Sewer                                                                                                                                                                 | Water - Region Wide Total         |             |                                                             | 1,333,002             | -                              | 1,114,025        | 218,977         | 1,433,441                | 2,213,792                |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme              | Water       | Bowen WTP Intake Switchboard and Structure                  | 1,342,001             | -                              | 1,342,001        | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme              | Water       | Bowen Reservoir Renewal 3 & 12 ML                           | 1,790,841             | -                              | 1,790,841        | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme              | Water       | Bowen Small Reservoir Pressure Zone                         | 25,000                | -                              | 25,000           | -               | 154,488                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme              |             | Gate O Mt Nutt Reservoir Lookout (Councillor Requested)     | 1                     | -                              | 1                | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme              | Water       | Bowen LGIP Trunk                                            | -                     | -                              | -                | -               | -                        | 239,600                  |
| Water & Sewer                                                                                                                                                                 | Water - Bowen Scheme Total        |             |                                                             | 3,157,843             | -                              | 3,157,843        | -               | 154,488                  | 239,600                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Bowen Scheme              | Sewer       | Sewer Network Structural Renewals - BOWN SPS 1              | 890,600               | -                              | 890,600          | -               | 273,180                  | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Bowen Scheme              | Sewer       | Bowen STP Recycled Water Chlorination System                | 45,000                | -                              | 45,000           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Bowen Scheme              | Sewer       | Bowen SPS 3 Sewer Rising Main Upgrades                      | 180,000               | -                              | 180,000          | -               | 1,619,475                | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Bowen Scheme              | Sewer       | Bowen STP Dewatering Process Reconfiguration - P2           | 30,000                | -                              | 30,000           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Bowen Scheme Total        |             |                                                             | 1,145,600             | -                              | 1,145,600        | -               | 1,892,655                | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Cannonvale STP Discharge Effluent Analyser                  | 120,000               | -                              | 120,000          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Cannonvale STP Horizontal Drum Screens - Renewals           | 162,200               | -                              | 162,200          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Carlo Drive Trunk Sewer Mains Project                       | 2,422,198             | -                              | 2,422,198        | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Cannonvale STP Horizontal Drum Screens - Upgrade            | 298,300               | -                              | 298,300          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Electrical Works for Jubilee Pocket SPS1                    | 40,000                | -                              | 40,000           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Jubilee Pocket Rising Main SPS 1 to SPS 3                   | 200,000               | -                              | 200,000          | -               | 1,100,000                | 400,000                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Sewer Rising Main Upgrade CSPS 3 to Cann STP                | 350,000               | -                              | 350,000          | -               | 6,300,000                | 350,000                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Cannonvale STP Outfall                                      | -                     | -                              | -                | -               | 300,000                  | 632,196                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Sewer Retic and Trunk Airlie                                | -                     | -                              | -                | -               | 298,789                  | 669,74                   |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Jubilee Pocket 1 Sewer Pump Station Emergency Storage       | 100,000               | -                              | 100,000          | -               | 359,200                  | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | New Generator SPS JubP 1                                    | -                     | -                              | -                | -               | 105,000                  | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme            | Sewer       | Cannonvale STP Fence Renewal                                | -                     | -                              | -                | -               | -                        | 46,000                   |
| Water & Sewer                                                                                                                                                                 | Sewer - Coastal Scheme Total      |             |                                                             | 3,692,698             | -                              | 3,692,698        | -               | 8,462,989                | 2,097,970                |
| Water & Sewer                                                                                                                                                                 | Sewer - Proserpine Scheme         | Sewer       | Proserpine STP Upgrade                                      | 150,000               | -                              | -                | 150,000         | 100,000                  | 4,250,000                |
| Water & Sewer                                                                                                                                                                 | Sewer - Proserpine Scheme         | Sewer       | Proserpine Sewer Treatment Plant Insurance                  | -                     | -                              | -                | -               | 170,100                  | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Proserpine Scheme Total   |             |                                                             | 150,000               | -                              | -                | 150,000         | 270,100                  | 4,250,000                |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Kara Crescent Pumped Zone                                   | 358,265               | -                              | 358,265          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Mount Julian                        | 258,834               | 191,059                        | 67,775           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Coastal WTP Pump & Switchboard Upgrade                      | 643,383               | -                              | 643,383          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Jubilee Pocket Trunk Water Main                             | 2,588,190             | 1,259,592                      | 1,328,598        | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Cannonvale Reservoir                | 325,535               | -                              | 325,535          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Stanley Dr                          | 227,675               | -                              | 227,675          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Island Dr WPS                       | 311,276               | 66,042                         | 245,234          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Coyne Rd Reservoir                  | 496,112               | 168,279                        | 327,833          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Network Reconfiguration Parker Rd Twin Creek Crt Trader Crt | 907,126               | 332,126                        | 575,000          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Regional Water Main Renewals (Stewart Drive)                | -                     | -                              | -                | -               | 318,000                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Pentacost St Area Water Main Renewal                        | -                     | -                              | -                | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Currawong Rd Water Pump Station Land & Fencing              | 120,000               | -                              | 120,000          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Parkwood HL Reservoir Rockfall Protection                   | 80,000                | -                              | 80,000           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Fence Renewal WPS Raintree Plc                              | 60,000                | -                              | 60,000           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Cannonvale Reservoir - Cyclone Repair - Budget Allocation   | 300,000               | -                              | 300,000          | -               | 300,000                  | 2,200,000                |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Waterson Way Trunk Water Main Upgrade LGIP                  | -                     | -                              | -                | -               | 67,311                   | 420,696                  |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Cannon Valley Reservoir Chlorine Dosing Facility            | -                     | -                              | -                | -               | 30,000                   | 30,000                   |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Lewis St Trunk Water Main Upgrade                           | 45,406                | -                              | 45,406           | -               | 436,954                  | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme            | Water       | Coastal WTP Solar Array and Electrical Upgrade              | -                     | -                              | -                | -               | -                        | 150,000                  |
| Water & Sewer                                                                                                                                                                 | Water - Coastal Scheme Total      |             |                                                             | 6,721,802             | 2,017,098                      | 4,704,704        | -               | 1,152,265                | 2,800,696                |
| Water & Sewer                                                                                                                                                                 | Water - Collinsville Scheme       | Water       | Collinsville WTP Filter Automation and SCADA Integration    | 425,212               | -                              | 425,212          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Collinsville Scheme       | Water       | Collinsville WTP Chemical Dosing & Filter Automation        | 282,197               | -                              | 282,197          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Collinsville Scheme       | Water       | Collinsville WTP Safety Rail Replacement and Clarifier      | 268,251               | -                              | 268,251          | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Collinsville Scheme       | Water       | District Meter Trial                                        | 80,627                | -                              | 80,627           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Water - Collinsville Scheme Total |             |                                                             | 1,056,287             | -                              | 1,056,287        | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Emergent Works Sewer                                        | -                     | -                              | -                | -               | 288,147                  | 161,588                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Regional Sewer Relining P2                                  | 960,000               | -                              | 960,000          | -               | 835,000                  | 540,000                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Network Instrumentation Electrical & Control Renewals Sewer | -                     | -                              | -                | -               | 157,703                  | 296,843                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Minor New & Replacements Sewer                              | 21,736                | -                              | 21,736           | -               | -                        | -                        |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Sewer Manhole Renewals                                      | 205,200               | -                              | 205,200          | -               | 275,400                  | 262,800                  |
| Water & Sewer                                                                                                                                                                 | Sewer - Region Wide               | Sewer       | Regional Sewer Pump Replacement Program                     | -                     | -                              | -                | -               | 229,500                  | 241,200                  |

Attachment 2.21.3 Att 3 - Budgeted Capital Program for 2025-26 + 2 Years

Capital & Remediation Budget 2025/26 plus 2 Years

Indicates that the project is subject to grant funding approval. If grant funding is not approved projects will only progress if further funding including grants is approved

|                                                         |                                   |             |                                                                |                       | Funding Sources Year 1 2025/26 |                  |                 |                       |                       |
|---------------------------------------------------------|-----------------------------------|-------------|----------------------------------------------------------------|-----------------------|--------------------------------|------------------|-----------------|-----------------------|-----------------------|
| Program                                                 | Network                           | Asset Class | Project Name                                                   | \$ YR1 Budget 2025.26 | \$ Grant Funded                | \$ Other Funding | \$ Loans Funded | \$ YR2 Budget 2026.27 | \$ YR3 Budget 2027.28 |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Regional Valve Program - Sewer                                 | -                     | -                              | -                | -               | -                     | 23,457                |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | STP Odour Containment Panels Replacement                       | 610,970               | -                              | 610,970          | -               | -                     | -                     |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Waste Biosolids Reuse from Landfill Project                    | 134,367               | -                              | 134,367          | -               | -                     | -                     |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Sewer Network Structural Renewals SPS Relining                 | 50,000                | -                              | 50,000           | -               | 250,000               | -                     |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Sewer SPS Pit Lid Renewals                                     | 95,000                | -                              | 95,000           | -               | 95,000                | 60,000                |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Emergent Works Sewer 25/26                                     | 281,058               | -                              | 281,058          | -               | -                     | -                     |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Southern STP Odour Control Systems                             | -                     | -                              | -                | -               | 988,516               | 1,808,721             |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Facilities Instrumentation Electrical & Control Renewals Sewer | 42,391                | -                              | 42,391           | -               | 104,162               | 140,618               |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Network SCADA Upgrade - Stage 2                                | -                     | -                              | -                | -               | -                     | 150,000               |
| Water & Sewer                                           | Sewer - Region Wide               | Sewer       | Reservoir Macona Cres Driveway Renewal                         | -                     | -                              | -                | -               | -                     | 80,000                |
| Water & Sewer                                           | Sewer - Region Wide Total         |             |                                                                | 2,400,722             | -                              | 2,400,722        | -               | 3,223,428             | 3,765,226             |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine WTP Additional Raw Water Supply                     | 264,347               | -                              | -                | 264,347         | -                     | -                     |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine HL Res Trunk Water Main                             | 2,472,079             | -                              | 2,472,079        | -               | -                     | -                     |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine Taylor to Horsford and Fuljames LGIP                | 207,475               | -                              | 207,475          | -               | -                     | 778,360               |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Network Reconfiguration Proserpine PRV Cross Connect           | 639,501               | -                              | 639,501          | -               | -                     | -                     |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine PRV to Taylor St LGIP                               | 102,290               | -                              | 102,290          | -               | 525,000               | -                     |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Renwick Rd Trunk Water Main                                    | 287,590               | -                              | 287,590          | -               | -                     | 1,026,000             |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine Water Tower GL Reservoir & Pump System Upgrade      | 550,000               | -                              | 550,000          | -               | -                     | -                     |
| Water & Sewer                                           | Water - Proserpine Scheme         | Water       | Proserpine Water Treatment Plant Insurance                     | -                     | -                              | -                | -               | -                     | 153,090               |
| Water & Sewer                                           | Water - Proserpine Scheme Total   |             |                                                                | 4,523,282             | -                              | 4,258,935        | 264,347         | 525,000               | 1,957,450             |
| Water & Sewer                                           | Sewer - Collinsville Scheme       | Sewer       | Collinsville WTP Septic System Renewal                         | 30,000                | -                              | 30,000           | -               | -                     | -                     |
| Water & Sewer                                           | Sewer - Collinsville Scheme Total |             |                                                                | 30,000                | -                              | 30,000           | -               | -                     | -                     |
| Water & Sewer Total                                     |                                   |             |                                                                | 24,211,236            | 2,017,098                      | 21,560,814       | 633,324         | 17,114,366            | 17,324,734            |
| Total Capital & Remediation Budget 2025.26 plus 2 years |                                   |             |                                                                | 114,643,253           | 43,484,707                     | 62,675,222       | 8,483,324       | 151,552,339           | 98,237,473            |

## Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

## WHITSUNDAY REGIONAL COUNCIL

## Budgeted Statement of Comprehensive Income

For the periods ending 30 June -

|                                                  | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              | 2028/29              | 2029/30              | 2030/31              | 2031/32              | 2032/33              | 2033/34              | 2034/35              |
|--------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                                                  | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   |
| <b>Revenue</b>                                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Rates and utility charges                        | 114,329,488          | 124,947,772          | 133,416,160          | 140,816,827          | 146,379,320          | 152,183,925          | 158,307,825          | 163,040,298          | 166,958,316          | 170,633,855          | 174,393,798          |
| Less Discounts                                   | (5,511,460)          | (5,976,785)          | (6,215,858)          | (6,464,491)          | (6,723,072)          | (6,991,994)          | (7,271,673)          | (7,562,540)          | (7,865,041)          | (8,179,642)          | (8,506,829)          |
| Net rates and utility charges                    | 108,818,028          | 118,970,987          | 127,200,302          | 134,352,336          | 139,656,248          | 145,191,931          | 151,036,152          | 155,477,758          | 159,093,275          | 162,454,213          | 165,886,969          |
| Sale of goods and major services                 | 25,150,082           | 28,379,381           | 29,242,424           | 30,314,323           | 30,901,478           | 31,796,503           | 32,645,012           | 33,543,177           | 34,440,222           | 35,366,785           | 36,317,681           |
| Statutory fees and charges                       | 3,790,273            | 4,523,260            | 4,857,112            | 5,080,106            | 5,763,429            | 5,878,601            | 5,996,140            | 6,116,094            | 6,238,520            | 6,363,463            | 6,490,980            |
| User fees and charges                            | 417,000              | 462,000              | 481,366              | 495,806              | 508,936              | 522,424              | 536,279              | 550,514              | 565,139              | 580,166              | 595,607              |
| Rental and levies                                | 370,200              | 381,306              | 392,745              | 396,559              | 404,491              | 412,581              | 420,832              | 429,248              | 437,833              | 446,590              | 455,522              |
| Operating grants, subsidies and contributions    | 9,498,989            | 7,412,386            | 7,221,532            | 7,460,110            | 7,407,003            | 7,716,224            | 7,979,295            | 8,252,861            | 8,537,343            | 8,833,177            | 9,140,816            |
| Interest revenue                                 | 7,054,400            | 5,426,245            | 3,551,296            | 2,870,635            | 2,790,545            | 3,111,043            | 3,232,149            | 3,353,879            | 3,476,252            | 3,599,287            | 3,723,002            |
| Total sales of contract and recoverable works    | 7,095,330            | 5,678,200            | 5,682,888            | 5,686,545            | 5,689,057            | 5,691,618            | 5,694,231            | 5,696,895            | 5,699,614            | 5,702,386            | 5,705,214            |
| Other Income                                     | 2,475,096            | 2,612,318            | 2,667,844            | 2,728,570            | 2,783,301            | 2,840,107            | 2,896,006            | 2,954,025            | 3,014,186            | 3,073,509            | 3,136,018            |
| <b>TOTAL OPERATING REVENUES</b>                  | <b>164,669,399</b>   | <b>173,846,083</b>   | <b>181,297,509</b>   | <b>189,384,990</b>   | <b>195,904,488</b>   | <b>203,161,032</b>   | <b>210,436,096</b>   | <b>216,374,451</b>   | <b>221,502,384</b>   | <b>226,419,576</b>   | <b>231,451,809</b>   |
| <b>Expenses</b>                                  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Employee benefits                                | (48,647,563)         | (52,436,121)         | (54,265,186)         | (55,396,389)         | (56,173,471)         | (57,321,890)         | (58,334,056)         | (58,897,428)         | (59,916,136)         | (60,952,189)         | (62,002,501)         |
| Materials and services                           | (80,240,297)         | (77,216,739)         | (80,378,821)         | (86,983,400)         | (88,443,188)         | (92,201,856)         | (94,992,531)         | (98,954,783)         | (101,304,576)        | (105,525,692)        | (109,192,747)        |
| Depreciation and amortisation                    | (36,764,053)         | (37,837,464)         | (38,487,630)         | (39,541,081)         | (41,764,204)         | (42,326,236)         | (42,956,138)         | (43,380,480)         | (44,303,804)         | (44,588,357)         | (44,680,759)         |
| Finance Costs                                    | (2,679,994)          | (2,691,493)          | (2,528,169)          | (2,227,324)          | (2,060,279)          | (1,958,139)          | (1,827,517)          | (1,779,322)          | (1,650,863)          | (1,465,649)          | (1,307,394)          |
| <b>TOTAL OPERATING EXPENSES</b>                  | <b>(168,331,907)</b> | <b>(170,181,817)</b> | <b>(175,659,806)</b> | <b>(184,148,194)</b> | <b>(188,441,142)</b> | <b>(193,808,121)</b> | <b>(198,110,242)</b> | <b>(203,012,013)</b> | <b>(207,175,379)</b> | <b>(212,531,887)</b> | <b>(217,183,401)</b> |
| <b>Operating surplus (deficit)</b>               | <b>(3,662,508)</b>   | <b>3,664,266</b>     | <b>5,637,703</b>     | <b>5,236,796</b>     | <b>7,463,346</b>     | <b>9,352,911</b>     | <b>12,325,854</b>    | <b>13,362,438</b>    | <b>14,327,005</b>    | <b>13,887,689</b>    | <b>14,268,408</b>    |
| <b>Capital income and expenditure:</b>           |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Cash capital grants, subsidies and contributions | 40,593,261           | 51,358,256           | 103,633,651          | 43,011,508           | 25,826,734           | 13,857,148           | 9,556,340            | 8,141,326            | 5,464,815            | 5,925,001            | 46,475,001           |
| Other capital income                             | 818,654              | 155,718              | 752,545              | 591,913              | 636,569              | 514,541              | 423,911              | 797,106              | 517,427              | 541,090              | 541,389              |
| Other capital expense                            | (13,494,070)         | (9,742,447)          | (14,708,190)         | (7,372,844)          | (6,652,706)          | (6,235,084)          | (6,216,022)          | (6,527,623)          | (5,933,846)          | (6,515,077)          | (7,739,490)          |
| <b>Net result for the period</b>                 | <b>24,255,337</b>    | <b>45,435,793</b>    | <b>95,315,709</b>    | <b>41,467,373</b>    | <b>27,273,943</b>    | <b>17,489,516</b>    | <b>16,090,083</b>    | <b>15,773,247</b>    | <b>14,375,401</b>    | <b>13,838,703</b>    | <b>53,545,308</b>    |

## Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

## WHITSUNDAY REGIONAL COUNCIL

## Budgeted Statement of Financial Position

For the periods ending 30 June -

|                                                  | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              | 2028/29              | 2029/30              | 2030/31              | 2031/32              | 2032/33              | 2033/34              | 2034/35              |
|--------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                                                  | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   |
| <b>Current Assets</b>                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Cash and deposits                                | 75,141,959           | 36,893,424           | 47,103,041           | 43,282,711           | 46,704,135           | 52,536,311           | 49,212,019           | 52,578,532           | 63,783,847           | 71,262,977           | 83,627,164           |
| Cash investments                                 | 40,000,000           | 40,000,000           | 20,000,000           | 10,000,000           | 10,000,000           | 10,000,000           | 20,000,000           | 20,000,000           | 20,000,000           | 20,000,000           | 20,000,000           |
| Receivables                                      | 12,724,404           | 12,113,992           | 12,360,992           | 12,612,932           | 12,869,905           | 13,132,017           | 13,399,371           | 13,672,073           | 13,950,228           | 14,233,948           | 14,523,341           |
| Inventories                                      | 1,575,000            | 1,575,000            | 1,606,500            | 1,638,630            | 1,671,401            | 1,704,827            | 1,738,921            | 1,773,697            | 1,809,169            | 1,845,350            | 1,882,256            |
| Other assets                                     | 6,500,000            | 6,556,250            | 6,644,875            | 6,734,847            | 6,826,189            | 6,918,924            | 7,013,076            | 7,108,668            | 7,205,726            | 7,304,274            | 7,404,337            |
|                                                  | <b>135,941,363</b>   | <b>97,138,666</b>    | <b>87,715,408</b>    | <b>74,269,120</b>    | <b>78,071,630</b>    | <b>84,292,079</b>    | <b>91,363,387</b>    | <b>95,132,970</b>    | <b>106,748,970</b>   | <b>114,646,549</b>   | <b>127,437,098</b>   |
| Non-current - Assets classified as held for sale | 625,000              | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    |
|                                                  | <b>136,566,363</b>   | <b>97,138,666</b>    | <b>87,715,408</b>    | <b>74,269,120</b>    | <b>78,071,630</b>    | <b>84,292,079</b>    | <b>91,363,387</b>    | <b>95,132,970</b>    | <b>106,748,970</b>   | <b>114,646,549</b>   | <b>127,437,098</b>   |
| <b>Non-Current Assets</b>                        |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Receivables                                      | 4,000                | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    |
| Investment properties                            | 2,785,000            | 2,812,850            | 2,841,675            | 2,870,092            | 2,898,508            | 2,927,209            | 2,956,197            | 2,985,475            | 3,015,046            | 3,044,912            | 3,075,077            |
| Property, plant and equipment                    | 1,333,277,760        | 1,401,633,878        | 1,495,808,410        | 1,542,592,208        | 1,563,518,011        | 1,571,839,599        | 1,575,483,676        | 1,578,376,153        | 1,575,551,846        | 1,576,799,214        | 1,613,454,438        |
| Right of use assets                              | 1,554,459            | 1,309,423            | 1,274,114            | 1,244,731            | 1,221,274            | 1,197,817            | 1,174,360            | 1,150,903            | 1,127,446            | 1,103,989            | 1,080,532            |
| Capital Work in Progress                         | 50,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           | 70,004,377           |
|                                                  | <b>1,387,625,596</b> | <b>1,475,760,528</b> | <b>1,569,928,576</b> | <b>1,616,711,408</b> | <b>1,637,642,170</b> | <b>1,645,969,002</b> | <b>1,649,618,610</b> | <b>1,652,516,908</b> | <b>1,649,698,715</b> | <b>1,650,952,492</b> | <b>1,687,614,424</b> |
| <b>TOTAL ASSETS</b>                              | <b>1,624,191,959</b> | <b>1,572,899,194</b> | <b>1,657,643,984</b> | <b>1,690,980,528</b> | <b>1,715,713,800</b> | <b>1,730,261,081</b> | <b>1,740,981,997</b> | <b>1,747,649,878</b> | <b>1,756,447,685</b> | <b>1,765,599,041</b> | <b>1,815,051,522</b> |
| <b>Current Liabilities</b>                       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Payables                                         | 16,472,545           | 16,552,545           | 16,792,895           | 17,038,314           | 17,288,914           | 17,544,815           | 17,806,138           | 18,073,007           | 18,345,547           | 18,623,890           | 18,908,170           |
| Provisions                                       | 9,250,000            | 9,750,000            | 10,237,500           | 10,749,375           | 11,286,843           | 11,851,184           | 12,443,742           | 13,065,928           | 13,719,223           | 14,405,183           | 15,125,442           |
| <b>Interest bearing liabilities:</b>             |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Loans                                            | 6,741,800            | 6,410,400            | 7,266,600            | 7,504,600            | 7,561,200            | 7,599,200            | 7,960,800            | 5,343,100            | 4,625,100            | 4,509,800            | 4,509,800            |
|                                                  | <b>32,464,345</b>    | <b>32,712,945</b>    | <b>34,296,995</b>    | <b>35,292,289</b>    | <b>36,136,957</b>    | <b>36,995,199</b>    | <b>38,210,680</b>    | <b>36,482,035</b>    | <b>36,689,870</b>    | <b>37,538,873</b>    | <b>38,543,412</b>    |
| <b>Non-Current Liabilities</b>                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Payables                                         | 3,050,734            | 3,100,734            | 3,162,748            | 3,226,002            | 3,290,522            | 3,356,332            | 3,423,458            | 3,491,927            | 3,561,765            | 3,633,000            | 3,705,660            |
| Provisions                                       | 32,377,823           | 33,440,557           | 29,343,263           | 24,899,380           | 25,030,142           | 24,782,957           | 24,112,378           | 16,231,985           | 15,023,634           | 13,948,193           | 12,654,254           |
| <b>Interest bearing liabilities:</b>             |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Finance Lease Liabilities                        | 1,674,811            | 1,363,069            | 1,054,282            | 800,486              | 780,665              | 760,363              | 739,569              | 718,270              | 696,455              | 674,111              | 651,225              |
| Loans                                            | 50,659,945           | 52,881,793           | 45,070,893           | 40,579,193           | 37,018,393           | 33,419,593           | 27,459,193           | 27,915,693           | 23,290,593           | 18,780,793           | 14,927,593           |
|                                                  | <b>87,763,313</b>    | <b>90,786,154</b>    | <b>78,631,187</b>    | <b>69,505,062</b>    | <b>66,119,723</b>    | <b>62,319,246</b>    | <b>55,734,599</b>    | <b>48,357,876</b>    | <b>42,572,448</b>    | <b>37,036,098</b>    | <b>31,938,733</b>    |
| <b>TOTAL LIABILITIES</b>                         | <b>120,227,658</b>   | <b>123,499,099</b>   | <b>112,928,182</b>   | <b>104,797,351</b>   | <b>102,256,680</b>   | <b>99,314,445</b>    | <b>93,945,279</b>    | <b>84,839,911</b>    | <b>79,262,318</b>    | <b>74,574,971</b>    | <b>70,482,145</b>    |
| <b>NET COMMUNITY ASSETS</b>                      | <b>1,403,964,301</b> | <b>1,449,400,095</b> | <b>1,544,715,802</b> | <b>1,586,183,177</b> | <b>1,613,457,120</b> | <b>1,630,946,636</b> | <b>1,647,036,719</b> | <b>1,662,809,967</b> | <b>1,677,185,367</b> | <b>1,691,024,070</b> | <b>1,744,569,377</b> |
| <b>Community Equity</b>                          |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Capital account                                  | 770,298,402          | 848,185,894          | 950,834,724          | 1,003,694,185        | 1,029,629,645        | 1,041,921,314        | 1,052,003,724        | 1,059,113,922        | 1,063,024,705        | 1,070,164,112        | 1,112,166,201        |
| Asset revaluation reserve                        | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          | 536,829,658          |
| Restricted capital reserves (LGIP)               | 16,325,165           | 12,514,579           | 10,881,743           | 9,708,230            | 9,230,466            | 9,882,278            | 10,561,418           | 11,679,108           | 13,479,108           | 15,279,108           | 15,560,959           |
| Other capital reserves                           | 51,439,201           | 40,011,752           | 37,828,923           | 28,317,940           | 25,678,985           | 24,493,468           | 26,010,469           | 26,010,468           | 26,010,469           | 26,010,469           | 26,010,469           |
| Recurrent reserves                               | 5,180,000            | 5,180,000            | 4,374,705            | 4,185,688            | 4,185,688            | 3,854,203            | 2,337,203            | 2,337,203            | 2,337,203            | 2,337,203            | 2,337,203            |
| Accumulated surplus/(deficiency)                 | 23,891,875           | 6,678,213            | 3,966,050            | 3,447,477            | 7,902,679            | 13,965,715           | 19,294,247           | 26,839,608           | 35,504,225           | 40,403,521           | 51,664,888           |
| <b>TOTAL COMMUNITY EQUITY</b>                    | <b>1,403,964,301</b> | <b>1,449,400,095</b> | <b>1,544,715,802</b> | <b>1,586,183,177</b> | <b>1,613,457,120</b> | <b>1,630,946,636</b> | <b>1,647,036,719</b> | <b>1,662,809,967</b> | <b>1,677,185,367</b> | <b>1,691,024,070</b> | <b>1,744,569,377</b> |

## Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

## WHITSUNDAY REGIONAL COUNCIL

## Budgeted Statement of Cash Flows

For the periods ending 30 June -

|                                                            | Est Act 2025         | 2025/26              | 2026/27              | 2027/28              | 2028/29              | 2029/30              | 2030/31              | 2031/32              | 2032/33              | 2033/34              | 2034/35              |
|------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                                                            | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   | \$                   |
| <b>Cash Flows from Operating Activities</b>                |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| <b>Receipts</b>                                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Net rates and utility charges                              | 108,379,130          | 118,970,987          | 127,027,802          | 134,176,811          | 139,477,644          | 145,010,190          | 150,851,212          | 155,289,564          | 158,901,763          | 162,259,321          | 165,688,635          |
| Sale of goods and major services                           | 25,150,082           | 28,379,381           | 29,242,424           | 30,314,323           | 30,901,478           | 31,796,503           | 32,645,012           | 33,543,177           | 34,440,222           | 35,366,785           | 36,317,681           |
| Fees and charges                                           | 3,496,861            | 5,495,672            | 5,338,478            | 5,575,912            | 6,163,092            | 6,288,474            | 6,416,491            | 6,547,202            | 6,803,659            | 6,816,951            | 6,956,109            |
| Rentals and levies                                         | 370,200              | 381,306              | 392,745              | 396,559              | 404,491              | 412,581              | 420,832              | 429,248              | 437,833              | 446,590              | 455,522              |
| Interest revenue                                           | 7,054,400            | 5,426,245            | 3,551,296            | 2,870,635            | 2,790,545            | 3,111,043            | 3,232,149            | 3,353,879            | 3,476,252            | 3,599,287            | 3,723,002            |
| Contributions and donations                                | 81,760               | 86,760               | 88,560               | 89,796               | 91,057               | 92,343               | 93,655               | 94,993               | 96,358               | 97,750               | 99,170               |
| Government subsidies and grants                            | 8,459,568            | 7,325,626            | 7,132,972            | 7,370,314            | 7,315,946            | 7,623,881            | 7,885,640            | 8,157,868            | 8,440,985            | 8,735,427            | 9,041,646            |
| Total sales of contract and recoverable works              | 7,095,330            | 5,678,200            | 5,682,888            | 5,686,545            | 5,689,057            | 5,691,618            | 5,694,231            | 5,696,895            | 5,699,614            | 5,702,386            | 5,705,214            |
| Other Income                                               | 2,759,090            | 2,612,318            | 2,447,844            | 2,503,140            | 2,661,578            | 2,715,949            | 2,769,367            | 2,824,850            | 2,759,441            | 2,939,116            | 2,998,938            |
| GST received for the year                                  | 355,362              | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    |
| <b>Total operating receipts</b>                            | <b>163,201,783</b>   | <b>174,356,495</b>   | <b>180,905,009</b>   | <b>188,984,035</b>   | <b>195,494,888</b>   | <b>202,742,582</b>   | <b>210,008,589</b>   | <b>215,937,676</b>   | <b>221,056,127</b>   | <b>225,963,613</b>   | <b>230,985,917</b>   |
| <b>Payments</b>                                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Employee benefits                                          | (49,940,223)         | (51,936,121)         | (53,663,936)         | (54,765,077)         | (55,510,595)         | (56,625,870)         | (57,603,235)         | (58,130,066)         | (59,110,407)         | (60,106,173)         | (61,114,183)         |
| Materials and services                                     | (86,768,937)         | (77,142,989)         | (80,162,832)         | (86,763,089)         | (88,218,473)         | (91,972,648)         | (94,758,738)         | (98,716,312)         | (101,061,339)        | (105,277,589)        | (108,939,683)        |
| Finance costs                                              | (2,564,994)          | (2,576,494)          | (2,410,169)          | (2,106,234)          | (1,936,006)          | (1,830,588)          | (1,696,589)          | (1,644,916)          | (1,512,875)          | (1,323,971)          | (1,161,916)          |
| <b>Total operating payments</b>                            | <b>(139,274,154)</b> | <b>(131,655,604)</b> | <b>(136,236,937)</b> | <b>(143,634,400)</b> | <b>(145,665,074)</b> | <b>(150,429,106)</b> | <b>(154,058,562)</b> | <b>(158,491,294)</b> | <b>(161,684,621)</b> | <b>(166,707,733)</b> | <b>(171,215,782)</b> |
| <b>Cash provided by / (used in) operational activities</b> | <b>23,927,629</b>    | <b>42,700,891</b>    | <b>44,668,072</b>    | <b>45,349,635</b>    | <b>49,829,814</b>    | <b>52,313,476</b>    | <b>55,950,027</b>    | <b>57,446,382</b>    | <b>59,371,506</b>    | <b>59,255,880</b>    | <b>59,770,135</b>    |
| <b>Cash Flow from Investing Activities :</b>               |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Proceeds from sale of capital assets                       | 818,654              | 752,868              | 723,720              | 563,496              | 608,152              | 485,840              | 394,923              | 767,828              | 487,856              | 511,224              | 511,224              |
| Contributions                                              | 1,800,000            | 6,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            | 1,800,000            |
| Government grants and subsidies                            | 29,627,396           | 44,558,256           | 101,833,651          | 41,211,508           | 24,026,734           | 12,057,148           | 7,756,340            | 6,341,326            | 3,664,815            | 4,125,001            | 44,675,001           |
| Payments for property, plant and equipment                 | (108,694,576)        | (106,690,987)        | (147,335,045)        | (93,668,340)         | (69,319,255)         | (56,859,450)         | (52,792,781)         | (52,777,122)         | (47,389,887)         | (52,327,345)         | (89,052,016)         |
| Movement in work in progress                               | 39,952,174           | (20,000,000)         | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    |
| Payments for rehabilitation work                           | (2,463,194)          | (7,952,266)          | (4,217,294)          | (4,569,133)          | 0                    | (383,735)            | (813,207)            | (8,029,402)          | (1,364,060)          | (1,238,186)          | (1,464,071)          |
| Net proceeds (cost) from advances and cash investments     | (20,000,000)         | 4,000                | 20,000,000           | 10,000,000           | 0                    | 0                    | (10,000,000)         | 0                    | 0                    | 0                    | 0                    |
| <b>Net cash provided by investing activities</b>           | <b>(58,959,546)</b>  | <b>(82,528,128)</b>  | <b>(27,194,968)</b>  | <b>(44,662,469)</b>  | <b>(42,884,369)</b>  | <b>(42,900,197)</b>  | <b>(53,654,725)</b>  | <b>(51,897,370)</b>  | <b>(42,801,276)</b>  | <b>(47,129,306)</b>  | <b>(43,529,862)</b>  |
| <b>Cash Flow from Financing Activities :</b>               |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Proceeds from borrowings                                   | 0                    | 8,715,500            | 0                    | 3,012,900            | 4,000,400            | 4,000,400            | 2,000,400            | 5,702,900            | 0                    | 0                    | 656,600              |
| Repayment of borrowings                                    | (5,929,200)          | (6,825,053)          | (6,954,700)          | (7,266,600)          | (7,504,600)          | (7,561,200)          | (7,599,200)          | (7,864,100)          | (5,343,100)          | (4,625,100)          | (4,509,800)          |
| Repayment of finance lease borrowings                      | (311,742)            | (311,742)            | (308,787)            | (253,796)            | (19,821)             | (20,302)             | (20,794)             | (21,299)             | (21,815)             | (22,344)             | (22,886)             |
| <b>Net cash provided by financing activities</b>           | <b>(6,240,942)</b>   | <b>1,578,705</b>     | <b>(7,263,487)</b>   | <b>(4,507,496)</b>   | <b>(3,524,021)</b>   | <b>(3,581,102)</b>   | <b>(5,619,594)</b>   | <b>(2,182,499)</b>   | <b>(5,364,915)</b>   | <b>(4,647,444)</b>   | <b>(3,876,086)</b>   |
| <b>Net increase (Decrease) in Cash Held</b>                | <b>(41,272,859)</b>  | <b>(38,248,532)</b>  | <b>10,209,617</b>    | <b>(3,820,330)</b>   | <b>3,421,424</b>     | <b>5,832,177</b>     | <b>(3,324,292)</b>   | <b>3,366,513</b>     | <b>11,205,315</b>    | <b>7,479,130</b>     | <b>12,364,187</b>    |
| Cash at beginning of reporting period                      | 116,414,817          | 75,141,959           | 36,893,425           | 47,103,042           | 43,282,712           | 46,704,136           | 52,536,312           | 49,212,020           | 52,578,533           | 63,783,848           | 71,262,978           |
| <b>Cash at end of Reporting Period</b>                     | <b>75,141,959</b>    | <b>36,893,425</b>    | <b>47,103,042</b>    | <b>43,282,712</b>    | <b>46,704,136</b>    | <b>52,536,312</b>    | <b>49,212,020</b>    | <b>52,578,533</b>    | <b>63,783,848</b>    | <b>71,262,978</b>    | <b>83,627,165</b>    |

# Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

## WHITSUNDAY REGIONAL COUNCIL

### Budgeted Statement of Changes in Equity

For the periods ending 30 June -

|                                         | Total         |               |               |               |               |               |               |               |               |               |               |
|-----------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                         | Est Act 2025  | 2025/26       | 2026/27       | 2027/28       | 2028/29       | 2029/30       | 2030/31       | 2031/32       | 2032/33       | 2033/34       | 2034/35       |
|                                         | \$            | \$            | \$            | \$            | \$            | \$            | \$            | \$            | \$            | \$            | \$            |
| Balance at the beginning of period      | 1,379,708,964 | 1,403,964,302 | 1,449,400,095 | 1,544,715,802 | 1,586,183,177 | 1,613,457,120 | 1,630,946,636 | 1,647,036,719 | 1,662,809,967 | 1,677,185,367 | 1,691,024,070 |
| Increase (decrease) in net result       | 24,255,337    | 45,435,793    | 95,315,709    | 41,467,375    | 27,273,943    | 17,489,516    | 16,090,083    | 15,773,248    | 14,375,401    | 13,838,703    | 53,545,307    |
| Other transfers to Capital and reserves |               |               |               |               |               |               |               |               |               |               |               |
| Transfers from capital and reserves     |               |               |               |               |               |               |               |               |               |               |               |
| Transfers between capital and reserves  |               |               |               |               |               |               |               |               |               |               |               |
| Balance at the end of period            | 1,403,964,301 | 1,449,400,095 | 1,544,715,802 | 1,586,183,177 | 1,613,457,120 | 1,630,946,636 | 1,647,036,719 | 1,662,809,967 | 1,677,185,367 | 1,691,024,070 | 1,744,569,377 |

|                                         | Retained Surplus/Deficit |              |               |              |              |              |              |              |              |              |              |
|-----------------------------------------|--------------------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                         | Est Act 2025             | 2025/26      | 2026/27       | 2027/28      | 2028/29      | 2029/30      | 2030/31      | 2031/32      | 2032/33      | 2033/34      | 2034/35      |
|                                         | \$                       | \$           | \$            | \$           | \$           | \$           | \$           | \$           | \$           | \$           | \$           |
| Balance at the beginning of period      | 10,826,623               | 23,891,875   | 6,678,213     | 3,966,050    | 3,447,477    | 7,902,679    | 13,965,715   | 19,294,248   | 26,839,608   | 35,504,226   | 40,403,522   |
| Increase (decrease) in net result       | 24,255,337               | 45,435,793   | 95,315,709    | 41,467,375   | 27,273,943   | 17,489,516   | 16,090,083   | 15,773,248   | 14,375,401   | 13,838,703   | 53,545,307   |
| Other transfers to Capital and reserves | (27,776,943)             | (73,933,471) | (115,496,903) | (55,914,552) | (31,932,383) | (20,641,493) | (19,902,350) | (15,823,519) | (13,958,366) | (17,778,222) | (52,347,168) |
| Transfers from capital and reserves     | 16,586,858               | 11,284,017   | 17,469,031    | 13,928,604   | 9,113,643    | 9,215,013    | 9,140,800    | 7,595,631    | 8,247,584    | 8,838,815    | 10,063,228   |
| Transfers between capital and reserves  |                          |              |               |              |              |              |              |              |              |              |              |
| Balance at the end of period            | 23,891,875               | 6,678,213    | 3,966,050     | 3,447,477    | 7,902,679    | 13,965,715   | 19,294,248   | 26,839,608   | 35,504,226   | 40,403,522   | 51,664,689   |

|                                         | Capital      |              |              |               |               |               |               |               |               |               |               |
|-----------------------------------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                         | Est Act 2025 | 2025/26      | 2026/27      | 2027/28       | 2028/29       | 2029/30       | 2030/31       | 2031/32       | 2032/33       | 2033/34       | 2034/35       |
|                                         | \$           | \$           | \$           | \$            | \$            | \$            | \$            | \$            | \$            | \$            | \$            |
| Balance at the beginning of period      | 745,573,178  | 770,298,402  | 848,185,894  | 950,834,724   | 1,003,694,184 | 1,029,629,645 | 1,041,921,314 | 1,052,003,724 | 1,059,113,922 | 1,063,024,704 | 1,070,164,111 |
| Increase (decrease) in net result       |              |              | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Other transfers to Capital and reserves | (19,564,973) | 22,299,307   | 11,057,957   | 12,714,027    | 6,105,649     | 6,452,860     | 8,829,010     | 7,682,193     | 8,493,551     | 11,853,221    | 5,872,167     |
| Transfers from capital and reserves     | (15,266,858) | (11,284,017) | (16,663,736) | (13,739,587)  | (9,113,643)   | (8,883,528)   | (7,623,800)   | (7,595,631)   | (8,247,584)   | (8,838,815)   | (10,063,228)  |
| Transfers between capital and reserves  | 59,557,055   | 66,872,201   | 108,254,610  | 53,885,021    | 28,943,455    | 14,722,336    | 8,877,200     | 7,023,636     | 3,664,815     | 4,125,001     | 46,193,150    |
| Balance at the end of period            | 770,298,402  | 848,185,894  | 950,834,724  | 1,003,694,184 | 1,029,629,645 | 1,041,921,314 | 1,052,003,724 | 1,059,113,922 | 1,063,024,704 | 1,070,164,111 | 1,112,166,201 |

Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity  
For the periods ending 30 June -

|                                         | Asset Revaluation Surplus |             |             |             |             |             |             |             |             |             |             |
|-----------------------------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                         | Est Act 2025              | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     | 2034/35     |
|                                         | \$                        | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| Balance at the beginning of period      | 536,829,658               | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 |
| Increase (decrease) in net result       |                           |             |             |             |             |             |             |             |             |             |             |
| Other transfers to Capital and reserves |                           |             |             |             |             |             |             |             |             |             |             |
| Transfers from capital and reserves     |                           |             |             |             |             |             |             |             |             |             |             |
| Transfers between capital and reserves  |                           |             |             |             |             |             |             |             |             |             |             |
| Balance at the end of period            | 536,829,658               | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 | 536,829,658 |

|                                         | Reserves     |              |               |              |              |              |             |             |             |             |              |
|-----------------------------------------|--------------|--------------|---------------|--------------|--------------|--------------|-------------|-------------|-------------|-------------|--------------|
|                                         | Est Act 2025 | 2025/26      | 2026/27       | 2027/28      | 2028/29      | 2029/30      | 2030/31     | 2031/32     | 2032/33     | 2033/34     | 2034/35      |
|                                         | \$           | \$           | \$            | \$           | \$           | \$           | \$          | \$          | \$          | \$          | \$           |
| Balance at the beginning of period      | 86,479,505   | 72,944,367   | 57,706,331    | 53,085,373   | 42,211,859   | 39,095,138   | 38,229,950  | 38,909,090  | 40,026,780  | 41,826,780  | 43,626,780   |
| Increase (decrease) in net result       |              |              |               |              |              |              |             |             |             |             |              |
| Other transfers to Capital and reserves | 47,341,917   | 51,634,164   | 104,438,946   | 43,200,525   | 25,826,734   | 14,188,633   | 11,073,340  | 8,141,326   | 5,464,815   | 5,925,001   | 46,475,001   |
| Transfers from capital and reserves     | (1,320,000)  | 0            | (805,295)     | (189,017)    | -            | (331,485)    | (1,517,000) | -           | -           | -           | -            |
| Transfers between capital and reserves  | (59,557,055) | (66,872,201) | (108,254,610) | (53,885,021) | (28,943,455) | (14,722,336) | (8,877,200) | (7,023,636) | (3,664,815) | (4,125,001) | (46,193,150) |
| Balance at the end of period            | 72,944,367   | 57,706,331   | 53,085,373    | 42,211,859   | 39,095,138   | 38,229,950   | 38,909,090  | 40,026,780  | 41,826,780  | 43,626,780  | 43,908,631   |

Attachment 2.21.4 Att 4 - Long-term Financial Forecast 2025-26 (10 Years)

WHITSUNDAY REGIONAL COUNCIL

Financial Ratios of the Budget  
For the year ended 30 June -

| Type                         | Measure                               | Target (Tier 4)       | Period  | Est Act 2025 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|------------------------------|---------------------------------------|-----------------------|---------|--------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                              |                                       |                       |         | %            | %       | %       | %       | %       | %       | %       | %       | %       | %       | %       |
| Financial Capacity           | Council-Controlled Revenue            | N/A                   | 30 June | 83.91%       | 87.63%  | 89.24%  | 89.89%  | 90.26%  | 90.27%  | 90.39%  | 90.44%  | 90.44%  | 90.44%  | 90.43%  |
| Operating<br><br>Performance | Operating Surplus Ratio               | Greater than 0%       | 30 June | -2.22%       | 2.11%   | 3.11%   | 2.77%   | 3.81%   | 4.60%   | 5.86%   | 6.18%   | 6.47%   | 6.13%   | 6.16%   |
|                              |                                       |                       |         |              |         |         |         | 1.91%   | 3.28%   | 4.03%   | 4.64%   | 5.38%   | 5.85%   | 6.16%   |
|                              | Operating Cash Ratio                  | Greater than 0%       | 30 June | 21.52%       | 25.28%  | 25.60%  | 24.69%  | 26.06%  | 26.29%  | 27.03%  | 26.94%  | 27.11%  | 26.37%  | 25.93%  |
|                              |                                       |                       |         |              |         |         |         | 24.63%  | 25.58%  | 25.93%  | 26.20%  | 26.68%  | 26.75%  | 26.68%  |
| Liquidity                    | Unrestricted Cash Expense Cover Ratio | Greater than 4 months | 30 June | 10.75        | 7.51    | 6.51    | 5.09    | 5.33    | 5.57    | 5.91    | 5.91    | 6.48    | 6.69    | 7.35    |
| Asset Management             | Asset Sustainability Ratio            | Greater than 80%      | 30 June | 246.51%      | 184.13% | 256.31% | 127.80% | 125.00% | 116.24% | 109.80% | 102.43% | 94.39%  | 99.60%  | 113.49% |
|                              |                                       |                       |         |              |         |         |         | 187.95% | 161.90% | 147.03% | 116.25% | 109.57% | 104.49% | 103.94% |
|                              | Asset Consumption Ratio               | Greater than 60%      | 30 June | 67.48%       | 67.29%  | 67.71%  | 67.36%  | 66.58%  | 65.59%  | 64.57%  | 63.58%  | 62.51%  | 61.54%  | 61.15%  |
|                              |                                       |                       |         |              |         |         |         | 67.28%  | 66.90%  | 66.36%  | 65.53%  | 64.57%  | 63.56%  | 62.67%  |
| Debt Servicing Capacity      | Leverage Ratio                        | 0 to 3 times          | 30 June | 1.62         | 1.35    | 1.13    | 1.03    | 0.87    | 0.77    | 0.62    | 0.57    | 0.46    | 0.39    | 0.32    |
|                              |                                       |                       |         |              |         |         |         | 1.20    | 1.03    | 0.88    | 0.77    | 0.66    | 0.56    | 0.47    |

| Data Provided from Australian Bureau of Statistics |                   |                           |                     |      | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|----------------------------------------------------|-------------------|---------------------------|---------------------|------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Financial Capacity                                 | Population Growth | Forecast                  |                     |      | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    | 1.2%    |
|                                                    | Population Growth | Historical 5 Year Average | Between 2019 & 2023 | 2.2% |         |         |         |         |         |         |         |         |         |         |

| % of Rates & Utilities Charges Movement                | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     | 2034/25     |
|--------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                                        | %           | %           | %           | %           | %           | %           | %           | %           | %           | %           |
| Net rates & utility charges original budget prior year | 108,818,028 | 118,970,987 | 127,200,302 | 134,352,336 | 139,656,248 | 145,191,931 | 151,036,152 | 155,477,758 | 159,093,275 | 162,454,213 |
| Net rates & utility charges budgeted for current year  | 118,970,987 | 127,200,302 | 134,352,336 | 139,656,248 | 145,191,931 | 151,036,152 | 155,477,758 | 159,093,275 | 162,454,213 | 165,886,969 |
| Change rates and utility charges net of discounts      | 10,152,959  | 8,229,315   | 7,152,034   | 5,303,912   | 5,535,683   | 5,844,221   | 4,441,606   | 3,615,517   | 3,360,938   | 3,432,756   |
| Percentage change                                      | 9.3%        | 6.9%        | 5.6%        | 3.9%        | 4.0%        | 4.0%        | 2.9%        | 2.3%        | 2.1%        | 2.1%        |

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### CLOSURE OF MEETING

The Meeting closed at 10:44am.

Confirmed as a true and correct recording this 30 July 2025.

*Mayor Ry Collins*

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**Cr Ry Collins**

**MAYOR**