

Notice of Meeting

Notice is hereby given that the **Special Meeting** of the **Whitsunday Regional Council** will be held at the Council Chambers 83-85 Main Street, Proserpine on **Monday 28 June 2021** commencing at **9:00 a.m.** and the Agenda is attached.

Councillors: Andrew Willcox, Jan Clifford, Al Grundy, John Collins, Michelle Wright, Gary Simpson and Michael Brunker.

Local Government Regulation 2012

258.(1) Written notice of each meeting or adjourned meeting of a local government must be given to each councillor at least 2 days before the day of the meeting unless it is impracticable to give the notice.

(2) The written notice must state:

(a) the day and time of the meeting; and

(b) for a special meeting – the business to be conducted at the meeting

(3) A **special meeting** is a meeting at which the only business that may be conducted is the business stated in the notice of meeting.

The purpose of the special meeting is:

The adoption of the Whitsunday Regional Council Corporate Plan, Operational Plan, Budget and associated policies relating the rates and charges for the 2021-2022 Financial Year.

Rodney Ferguson
CHIEF EXECUTIVE OFFICER



Agenda of the **Special Meeting** to be held at
the Council Chambers, 83-85 Main Street Proserpine
on Monday 28 June 2021 commencing at **9:00am**

Council acknowledges and shows respect to the Traditional Custodian/owners in whose country we hold this meeting.

9:00 am

- Formal Meeting Commences

Agenda of the **Special Meeting** to be held at
the Council Chambers, 83-85 Main Street Proserpine
on Monday 28 June 2021 commencing at **9:00am**

1. APOLOGIES 4
2. CONDOLENCES 5
2.1 Condolences Report 5
3. CORPORATE SERVICES 7
3.1 Adoption of the Corporate Plan 7
3.2 Adoption of the Operational Plan 39
3.3 Mayor's Budget Speech 99
3.4 Budget Summary 104
3.5 Revenue Policy 2021-2022 113
3.6 Revenue Statement 121
3.7 Differential Rating Categories 143
3.8 Delegation of Power to the Chief Executive Officer 152
3.9 General Rates - Setting Of Rates Minimums And Caps 154
3.10 Overall Plan For Gloucester Rural Fire Brigade 160
3.11 Overall Plan for Conway Rural Fire Brigade 173
3.12 Overall Plan For Cannon Valley Rural Fire Brigade 178
3.13 Overall Plan for Delta Rural Fire Brigade 185
3.14 Overall Plan For Heronvale Rural Fire Brigade 192
3.15 Special Charges - Rural Fire Services 197
3.16 Utility Charges - Waste 229
3.17 Utility Charges - Water 244
3.18 Utility Charges - Sewerage 255
3.19 Administration of Rates & Charges 265
3.20 Concessions to Rates & Charges 296
3.21 Investment Policy 327
3.22 Debt (Borrowings) Policy 336
3.23 Application Of Code Of Competitive Conduct To Business Activities 342
3.24 Performance Plans - Business Actitivies 351
3.25 Budget 2021-2022 468
4. CLOSURE OF MEETING 514

1. Apologies

No Agenda items for this section.

2. Condolences

2.1 CONDOLENCES REPORT

AUTHOR: Melanie Douglas - Governance and Councillor Support Officer

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

RECOMMENDATION

Council observes one (1) minutes silence for the recently deceased.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

Council has received advice of the passing of community members within the Whitsunday Region.

PURPOSE

To acknowledge and observe a minute silence for the recently deceased throughout the Whitsunday Region.

BACKGROUND

Bereavement cards have been forwarded to the families of the deceased by the Mayor and Chief Executive Officer on behalf of the Whitsunday Regional Council.

STATUTORY MATTERS

N/A

ANALYSIS

N/A

STRATEGIC IMPACTS

N/A

CONSULTATION

Mayor Andrew Willcox

DISCLOSURE OF OFFICER'S INTERESTS

N/A

CONCLUSION

Councillors, committee members, staff, general public and anyone participating in the meeting are to stand and observe a minute silence for the recently deceased.

ATTACHMENTS

N/A

3. Corporate Services

3.1 ADOPTION OF THE CORPORATE PLAN

AUTHOR: James Ngoroyemoto - Manager Governance and Administration

---

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

---

OFFICER'S RECOMMENDATION

That Council adopt the 'draft' 2021-2026 Corporate Plan, in accordance with Section 104 of the *Local Government Act 2009*.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

The purpose of this report is to present the draft 2021-2026 Corporate Plan for adoption.

PURPOSE

This report presents the draft 2021-2026 Corporate Plan, which sets out the key strategic issues, services and projects that Council will advocate for and action on behalf of the community for the next five years. Upon adoption, the Corporate Plan will commence on 1 July 2021, replacing the 2016-2021 Corporate Plan, and will be Council's leading strategic plan. The 2021-2026 Plan identifies the 5-year priorities established by the organisation including public consultation and it is presented for approval by Council.

BACKGROUND

Council's 2016-2021 Corporate Plan expires on 30 June 2021 and a new plan is needed to drive the Council's focus for the coming five years. On the 10th of March 2021, Council resolved to endorse the draft 2021-2026 Corporate Plan to proceed to community consultation.

Resolution Number:2021/03/10.08
That Council endorse release of the draft Corporate Plan 2021-26 for community and stakeholder engagement, in accordance with the Community Engagement Plan.

The draft 2011-2026 Corporate Plan was released for community consultation for a period of 4 weeks online at Your Say Whitsunday between Thursday 11 March and Thursday 8 April 2021. The consultation period was advertised online on the corporate website and Facebook, in the newspaper by public notices and by email to key stakeholder and community groups.

A total of 16 submissions were received during the consultation period, with a mix of internal and external feedback. All feedback has been analysed into 'suggestions' based on text analysis. The analysis identified that residents who participated in the consultation process believe climate change and environmental management needed to be more clearly incorporated further into the Corporate Plan. Other suggestions included fixing up typos and grammatical errors, a greater focus on economic development and investment and support for the new format of the document.

<u>Review of Community Consultation and Feedback</u>

Council acknowledged the responses on the draft 2021-2026 Corporate Plan and the issues raised. On 16 June 2021, Council discussed this feedback and officer comments, with a proposed way forward on each of the responses. Following review, the comments were taken on board, and it was acknowledged that they would be addressed through the current content, with minor changes to be made.

A response will be forwarded to the contributors confirming acknowledgement of their feedback, and that Council has considered their commentary and it will influence our considerations for developing the plan and its further reporting. The feedback itself is insightful and has been used to consider how we approach further iterations of the Corporate Plan.

To confirm the following has occurred in developing the draft 2021-2026 Corporate Plan, with exception of activity 5:

Project Milestones	Indicative Timing	Level of Engagement	Communication Objectives
1. Community Engagement Plan developed	Feb-Mar 2021	Involve	To engage with internal stakeholders during the planning process and develop a communications and engagement strategy.
2. Prepare Consultation materials	Early Mar 2021	Involve	To prepare materials for the consultation and/or engagement process and gain relevant approvals.
3. Launch Community Consultation	Mid Mar 2021	Consult	To inform and engage with all directly affected residents and key stakeholders and undertake engagement activities.
4. Close Community Consultation and prepare Consultation Report	Early Apr 2021	Inform	To inform the community that consultation has closed and prepare the Consultation Report and Summary.
5. Close the Loop – Report back to the community	Early July 2021	Inform	To provide all participants with a copy of the Consultation Summary and publish this document on the website.

At the Councillor Briefing held on 16 June 2021, it was supported to finalise the draft 2021-2026 Corporate Plan and submit for Council adoption with minor changes as part of the budget adoption process that captures feedback from the community consultation.

STATUTORY/COMPLIANCE MATTERS

The Corporate Plan is Whitsunday Regional Council's (WRC) leading document in its Corporate Performance, Planning and Reporting Framework and is mandated by Section 104 of the *Local Government Act 2009*.

For each Key Focus Area, a statement is articulated, and performance is measured through the annual Operational Plan, a requirement of Section 174 - Local Government Regulation 2012.

Performance reporting against the Corporate Plan is complete through the quarterly Operational Plan review process.

ANALYSIS

The Corporate Plan fits within an integrated Planning and Reporting Framework which spans from long-term strategic planning (10 years +) to short-term operational planning (1 year).

The Corporate Plan details the desired outcomes through projects and initiatives identified in the document as Key Focus Areas. It translates our organisation's vision for the Whitsunday Region into measurable strategies and outcomes.

It is important to capture community input and feedback during the development of the Corporate Plan, to ensure there is community support for the actions and resource planning outlined in the draft document. Inviting the community along on the journey is an important way to engage residents in these crucial governance activities. Good governance is a vital component of achieving the organisation's mission which is 'to provide engaged, accountable, proactive and unified leadership that is focused on delivering sustainable outcomes.

The Corporate Plan is considered appropriate to ensure the longer-term sustainability and aligns with the community priorities. The plan's objectives will be delivered through annual operational plan initiatives and resourced by capital and operational budgets. Annual Operational Plans and quarterly reports will demonstrate council's progress in implementation of the Corporate Plan. The Corporate Plan will be reviewed and modified to ensure it remains responsive to community demands and expectations. The activities and progress towards achieving these activities will be monitored and reported to Council on a quarterly basis.

Local Government Regulation - Section 165 Preparation of 5-year corporate plan

(1) A local government must prepare a 5-year corporate plan for each period of 5 financial years.

(2) A local government must adopt its 5-year corporate plan in sufficient time to allow a budget and annual operational plan, consistent with the corporate plan, to be adopted for the first financial year that is covered by the plan.

(3) A local government may, by resolution, amend its 5-year corporate plan at any time.

(4) A local government must discharge its responsibilities in a way that is consistent with its 5-year corporate plan.

Local Government Regulation - Section 166 5-year corporate plan contents

A local government's 5-year corporate plan must:

(a) outline the strategic direction of the local government; and

(b) state the performance indicators for measuring the local government's progress in achieving its vision for the future of the local government area; and

(c) include the following information for each commercial business unit—

(i) an outline of the objectives of the commercial business unit;

(ii) an outline of the nature and extent of the significant business activity the commercial business unit will conduct.

STRATEGIC IMPACTS

Budget

There are limited resource implications directly related to preparation of the Corporate Plan 2021-2022. The Corporate Plan 2021-2026 has been prepared in parallel with Council's adoption of the annual budget, however through the process of developing the 2021 – 2022 Operational Plan, Directors and Managers have been consulted to confirm that all actions are funded in the proposed 2021-2022 Budget.

Community expectations/perceptions

Your Say Whitsunday online engagement website - The draft Corporate Plan was made available online during the consultation period on WRC's engagement platform Your Say Whitsunday. Online tools and information such as FAQs and feedback tools were available here throughout the project.

Direct emails to key stakeholders - A direct email was sent to all key stakeholders, to inform and engage with those who are most likely to provide feedback within the community.

Whitsunday Regional Council website and homepage banner - All current consultations were listed on the WRC website under the 'Have Your Say' page, with links back to the dedicated Your Say Whitsunday project page. A banner was prepared for the website homepage, further promoting the consultation process.

Media & Social Media Releases - Media releases were used at strategic points throughout the project stages, announcing important milestones and information. Any media releases to be newsworthy and relevant.

Council's social media platforms, Facebook, Twitter and Youtube, was used to distribute information to the public throughout the duration of the project. Social media is a great tool for engaging with the wider community and encourages sharing of information.

Our Whitsunday Community Update - Our Whitsunday Community Update is a dedicated page in the local newspapers every month for Council to share news and information with the community.

CONSULTATION

Mayor and Councillors through workshops
Executive Leadership Team
Management Team
Community Engagement
WRC Employees

Significant research has been undertaken to ensure Council remains in line with industry best practice and the Plan has been prepared following extensive consultation with the entire management team. Upon adoption the Corporate Plan will be published on the Council website.

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the *Local Government Act 2009* or the Staff Code of Conduct.

CONCLUSION

It is recommended that the Corporate Plan 2021-2026 be adopted as tabled.

ATTACHMENTS

Attachment 1 - Corporate Plan

Whitsunday Regional Council



CORPORATE PLAN 2021-2026


Whitsunday
Regional Council
CORPORATE PLAN
2021/2026



CONTENTS

1 FOREWORD
2 PROFILE
3 OUR ELECTED COUNCIL
4 OUR STRATEGIC DIRECTION
5 OUR STRATEGIC PLANNING FRAMEWORK
6 ABOUT OUR CORPORATE PLAN
7 KEY FOCUS AREAS
8 DELIVERY OF THE CORPORATE PLAN
9 OUR BUSINESS ACTIVITIES
10 PERFORMANCE MEASUREMENT

1 ····· FOREWARD



ANDREW WILLCOX

FROM THE MAYOR

On behalf of my fellow Councillors, I am pleased to present the Whitsunday Regional Council Corporate Plan 2021 – 2026.

This Plan shares our visions and aspirations for the next five years and outlines how we will broaden our economy, enhance our lifestyle, and pave the way for a bright future.

We make a commitment to our Whitsunday community that we will work hard to deliver the outcomes contained in this Plan through strong leadership, unified decision making and being transparent and accountable for our actions.

The Key Focus Areas have been identified to improve our infrastructure, strengthen our existing service delivery, preserve our unique environment, and diversify our economy. Importantly, it will put the organisation and our region in a strong economic and financial position for many years to come.

Council will also work closely with our key stakeholders such as the Australian and Queensland Governments to help us to achieve our goals. Partnerships such as these are crucial in continuing to meet the demands of our growing region.

I have confidence that together we can achieve our vision to benefit the whole Whitsunday Region, both now and in future generations to come.

I look forward to working together with the Councillors, the Executive Leadership Team and staff to deliver amazing things for our great Whitsunday Region.



RODNEY FERGUSON

FROM THE CEO

This Corporate Plan refreshes and renews our commitment to our community that we will continue to build on the established work of this Council while looking to the future to harness new opportunities for our region.

The past has shown us that we are not without our share of challenges from natural disasters to the more recent effects of the COVID-19 pandemic. However, I believe we have a solid foundation, a resilient community and great potential as a region.

This Plan provides the strategic and operational focus for our staff across the different departments with the unified aim of delivering council's vision. Our essential core services remain at the forefront of our focus however through our Mayor and Councillors and our Executive Leadership Team, we realise the potential of the Whitsunday Region and look to provide strong leadership for the organisation, and our community.

We have prioritised a range of activities and projects which have been for specific consideration in the next 5 years. These Key Focus Areas will have varying aims however will ultimately help us achieve our vision.

Our values of Accountability, Leadership, Unity, Trust, Pride and Safety promote a shared understanding across the organisation and underpin everything that we do for our community.

I look forward to working with the Mayor & Councillors and all the Whitsunday Regional Council employees in a collaborative effort to build a Whitsunday Region we can be proud of.

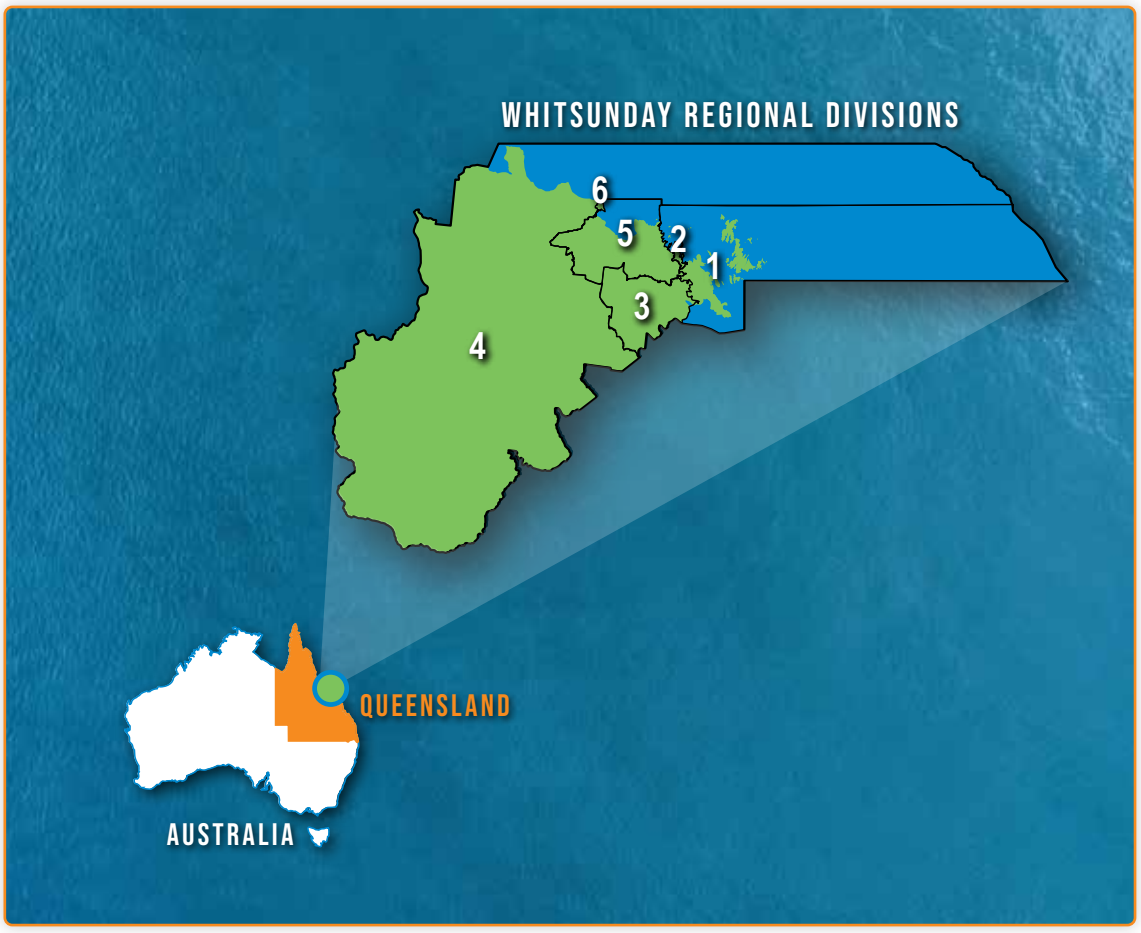
2 ····· PROFILE

Renowned for its relaxed lifestyle, the Whitsunday Region boasts beautiful beaches, tropical rainforests, swaying cane fields and the earthy colours of the historic outback.

The region encompasses the five main townships of Airlie Beach, Bowen, Cannonvale, Collinsville and Proserpine with numerous rural & coastal communities, and residential areas scattered in between.

The 74 Whitsunday Islands are also within the Council area with majority of these islands uninhabited national parklands. The crystal-clear turquoise waters and pristine silica sand of world-famous Whitehaven Beach stretches over seven kilometres along Whitsunday Island, the largest of the 74 islands in the Whitsunday group.

Several islands offer a range of resort accommodation, all with the world heritage listed Great Barrier Reef and fringing coral reefs at their doorstep.









COMMUNITY

- Population 35,357*
- Rateable properties 19,002
- Median age 30-39*
- Families 14,953*
- Average household size = 2.35*

ENVIRONMENT

- Land Area 23,819 km2
- 514 km of coastline
- 11 rivers
- 120 parks and open spaces
- 84,801 ha of national parks
- Approx. 1,708,100ha Great Barrier Reef World Heritage area (Whitsunday)
- Average temperature min 24.9 max 30.4

ECONOMY

- Estimated workforce 15,805*
- Top employer tourism*
- GRP estimated at $3.0B*
- Industry output $5.9B*
- Mining largest economic output*

**REMPLAN Economic Profile for Whitsunday Region - https://app.remplan.com.au/whitsunday/economy/summary.*

3 ····· OUR ELECTED COUNCIL

Whitsunday Regional Council comprises of a Mayor and six (6) Councillors, representing separate divisions.

Elected every four (4) years, the current Council took office following the local government elections that were held across Queensland in March 2020.

S12 of the Local Government Act 2009 sets out the responsibilities of Councillors and are summarised as follows:

- Represent the current and future interests of the residents
- Discharge all legislative responsibilities
- Achieves the Corporate Plan
- Comply with all laws
- Provide high quality leadership
- Participate in meetings, policy development and decision making
- Accountable to the community for their performance



MAYOR
ANDREW WILLCOX



DIVISION 1
JAN CLIFFORD



DIVISION 2
AL GRUNDY



DIVISION 3
JOHN COLLINS



DIVISION 4
MICHELLE WRIGHT



DIVISION 5
GARY SIMPSON



DIVISION 6
MIKE BRUNKER

4 ····· OUR STRATEGIC DIRECTION









Vision Statement

The Vision Statement is our primary goal and is what we aspire the Whitsunday Region to be. All our plans, actions and decisions are developed, implemented and undertaken with the aim of achieving the Vision.

OUR VISION

Is to be a sustainable and progressive region achieved by unified and innovative leadership for the benefit of our diverse community, visitors and the environment.

Mission Statement

The Mission Statement expresses how we, as an organisation, intend to achieve our Vision Statement.

OUR MISSION

Is to provide engaged, accountable, proactive and unified leadership that is focused on delivering sustainable outcomes.

Values

Corporate Values are the fundamental principles and practices how we as an organisation conduct our business. They set standards and define what our organisation considers are imperative to success.

Our Corporate Values are:

ACCOUNTABILITY

We are responsible, open and transparent about what we do and how we do it.

LEADERSHIP

We provide direction and good decision making for our organisation and community in an understanding environment that embraces trust and continuous improvement.

UNITY

We work together as a cohesive and proactive team.

TRUST

We foster trust within our community and organisation.

PRIDE

We take pride in our diverse community and the service we deliver.

SAFETY

We actively care for the health and wellbeing of our organisation and community



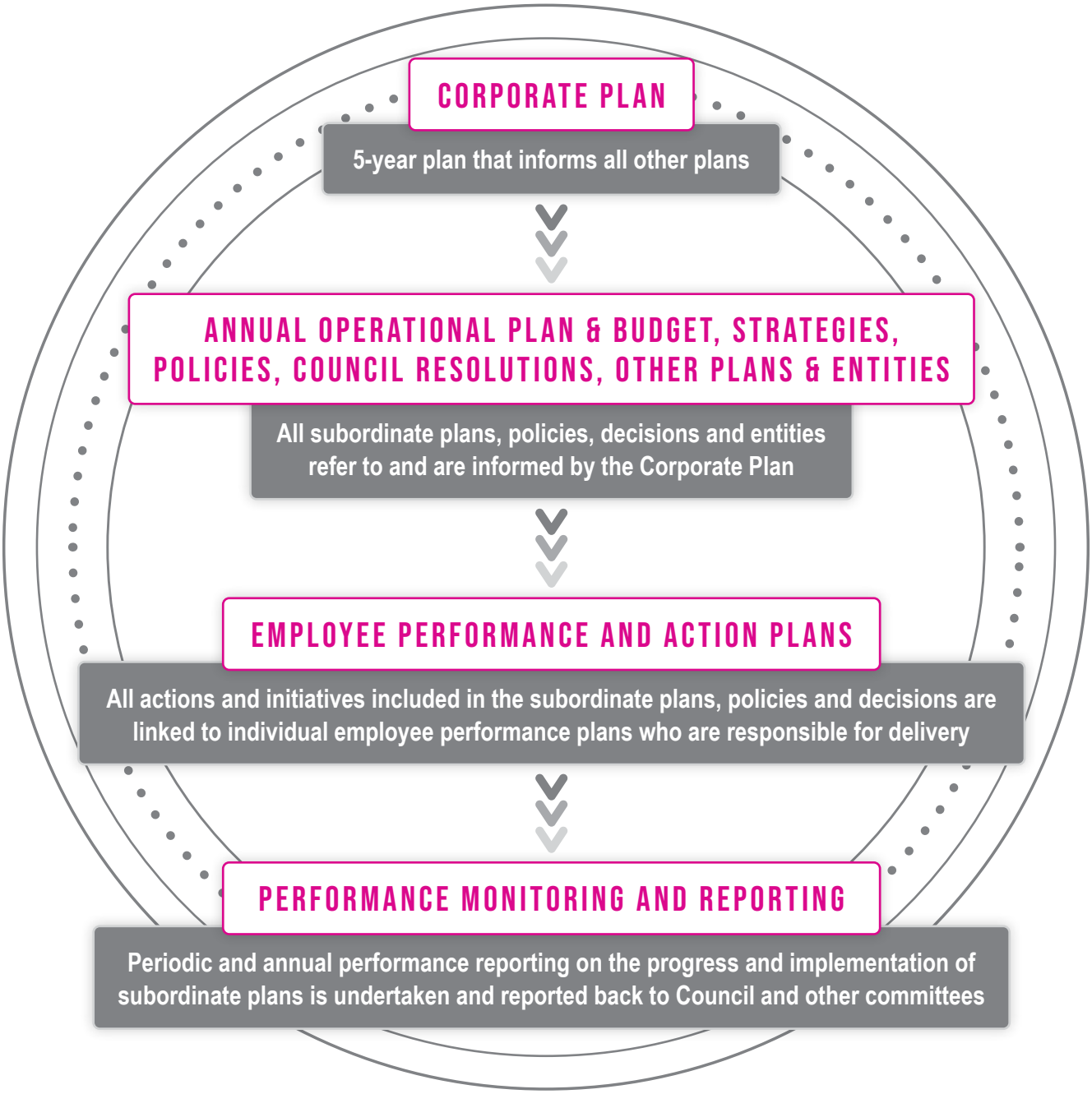








5 OUR STRATEGIC PLANNING FRAMEWORK





6 ····· ABOUT OUR CORPORATE PLAN

The Local Government Act 2009 requires all Queensland local governments to prepare a 5-year Corporate Plan.

A Corporate Plan is the primary strategic document that all other strategies, actions and decisions of Council refer to and defines the overall strategic direction and standard for the entire organisation.
It sets Council's Vision for the next 5-year period and creates the framework for the development and implementation of Council's subordinate plans.

S104(5)(i)(a) of the Local Government Act 2009 requires Council to prepare a Corporate Plan that includes community engagement.



Whilst community consultation and engagement would normally be undertaken at the commencement of the Corporate Planning development process, the imposition of the COVID 19 pandemic at the time created difficulties. As such, Council and the Executive Leadership Team initially developed a draft Corporate Plan which was then used as a basis to undertake consultation processes in a safe manner to satisfy COVID 19 responsibilities.

S165 of the Local Government Regulations 2012 requires Council to adopt a 5-year corporate plan in sufficient time to allow a budget and annual operation plan to be developed consistent with the Corporate Plan. The effective commencement date of this Corporate Plan is 1 July 2021.

The regulation further states that Council must "discharge its responsibilities" in a way that is consistent with its 5-year corporate plan.

S166 of the Local Government Regulations 2012 broadly sets out the content requirements for a Corporate Plan which are:

- Outline the strategic direction of the Council;
- State the performance indicators for measuring the Council's progress in achieving its Vision; and
- Providing of information relating to any commercial business units

These requirements have been addressed in this Corporate Plan.

With the delivery of many services and the management of significant assets comes much responsibility and risk. Council has adopted a detailed risk management framework to mitigate risk and reduce associated governance issues and exposure.

7 ····· KEY FOCUS AREAS

In addition to Council's usual services and functions, the following Key Focus Areas have been identified for specific consideration in the next 5 years. Each Key Focus Area will be subject to strategic review that aligns with Council's Vision.



ASSET MANAGEMENT PLAN

Council is responsible for the management and operation of over $1 billion of assets. These assets provide the services and facilities that our community utilises and directly contribute to overall quality of life. The oversight and management of such a large and important part of Council operations requires careful planning to ensure the benefits derived will continue. An Asset Management Plan holistically deals with all aspects of asset management and is strategically fundamental to our long-term sustainability.

REVIEW OF COMMERCIAL BUSINESS OPERATIONS

At present Council operates several facilities that it considers are commercial. It is important that these types of operations are self-sustainable (if possible) and not dependent on financial subsidisation from other sources. As such, Council needs to have a detailed understanding of the commercial viability of each activity to enable them to make informed and strategic operational decisions.

COMMUNITY PLAN (LONG-TERM)

A primary function of Council is to serve its community. To plan for our community's future, we need to understand and appreciate what is required. A long-term Community Plan seeks to achieve this and then acts to inform Council when considering future strategic plans, policies and operational decisions.



ARTS, CULTURAL & HERITAGE STRATEGY

Our arts, culture and heritage define who we are and reflect community diversity. As such, Council recognises the need for a strategy framework that aims to recognise, support and invigorate this important aspect of our community and region.

ESTABLISHMENT OF A PLACE OF REFUGE

– Cannonvale, Airlie Beach & Jubilee Pocket

As an area that is susceptible to significant weather events and natural disasters it is imperative the Council progressively works to build sustainability and community resilience. This includes the establishment of places of refuge to protect the wellbeing of affected residents during times of need.

ECONOMIC DEVELOPMENT STRATEGY

Having a strong and resilient local economy is critical to our overall sustainability. An Economic Development Strategy aims to provide a framework to guide for our long-term growth and prosperity in an environment that can be challenging and at times unpredictable.



MARINE FACILITIES

Council plays a significant and multifunctional role in tourism in the Whitsundays. The need for a Centre of Marine Excellence in Bowen and further development of Shute Harbour were identified in The Whitsundays Destination Tourism Plan 2019 – 2024.

LONG-TERM FINANCIAL PLAN

For Council to be sustainable, it is important that it can adequately model future financial trends and evaluate the impact of its decisions. This can be achieved through the development and implementation of a long-term financial plan that will allow Council to fully understand the financial ramifications of projects and actions and assist with the making of informed decisions.

ANALYSIS OF FULL COST PRICING FOR WATER, WASTE AND SEWER FUNCTIONS

As the name suggests, full cost pricing is a pricing strategy in which all relevant variable costs and an appropriate share of fixed costs can be directly attributable to the function and is then used to determine a price path and applicable charge for service. Fundamental to this strategy, is the concept of “user pays” and that no subsidisation from other sources is received to support the operation of a function.



ADVOCACY POLICY & PLAN

As the representative body closest to the people, Council is often involved in a wide range of issues that it does not have any direct control or jurisdiction over. Such issues are usually the responsibility of either the state or federal government. For Council to effectively represent the community on these issues, an advocacy policy and plan is required that guides process and assists to determine Council's regional priorities.

GOVERNANCE LEADERSHIP FRAMEWORK

Good governance and leadership are at the heart of our democratic system. A governance leadership framework will help to guide our elected members with their decision making and actions to reduce risk and achieve the standards expected by our community and other levels of government.

DEVELOPMENT AND INTRODUCTION OF BUSINESS PLANS FOR DIRECTORATES AND FUNCTIONS

Good long-term decisions and strategies start with having a detailed understanding of the issues and options. Applying a formalised process of business planning to all aspects of Council operations will assist to identify issues and ensure that decisions are made with a high level of due diligence.



ASSESSMENT OF ELECTORAL DISTRIBUTION STRUCTURE

At present the Whitsunday Regional Council comprises of a popularly elected Mayor and six (6) Councillors who are each elected from individual divisions. There are however different electoral structures that could be considered. Should any changes be proposed then sufficient lead time is required prior to the next local government election for the changes to be enacted.

STRATEGIC WORKFORCE PLAN

Council's workforce is responsible for delivering all the services and facilities that the community enjoys and expects. A Strategic Workforce Plan evaluates the existing workforce and determines what is required to ensure our people are structured and capable to meet future needs and demands.

REINVIGORATION AND RESETTING OF ORGANISATIONAL SAFETY OBLIGATIONS

The health and wellbeing of our people is paramount. Establishing an operational culture that embraces the need to be safety aware significantly reduces the risk of accidents and serious injury. A challenge however with managing a large and geographically dispersed workforce is attaining organisational consistency with the application of required safety standards.



WASTE MANAGEMENT STRATEGY - REVISION

Council's current Waste Management Strategy will expire in 2021 and a such a new and revised strategy is now required that addresses the future waste management needs of the region.

LAND USE - PLANNING FOR THE FUTURE

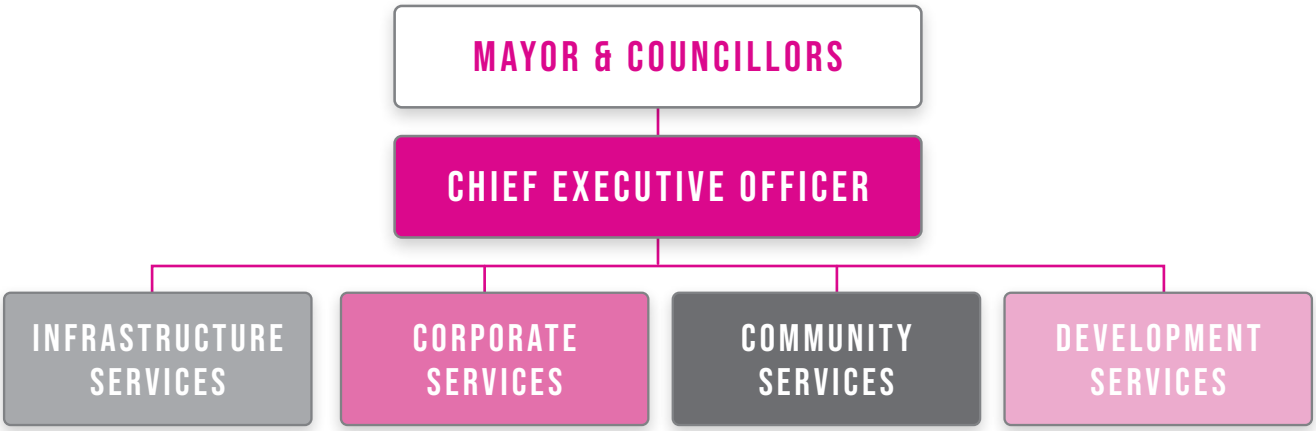
Early land use planning was usually dictated by what the community's needs and requirements were at that time. However, as time has progressed, so too has the way we live and function. Aspects such as digital and web-based retail and commercial activities, climate change and connectivity have all had significant impact to the extent that some existing land uses are no longer applicable and do not reflect the current and future needs of our community. As such, a detailed review of land use planning across the region is required.

8 ····· DELIVERY OF THE CORPORATE PLAN

Council's Organisational Structure is the framework by which it delivers all its plans, decisions, services and functions.

Each Directorate has determined objectives that align with the strategic direction of this Corporate Plan. This will enable the connecting of the Corporate Plan to Council's Annual Operational Plan and other sub-plans that are developed and in doing so allow for delivery.

The Organisational Structure, Directorate Objectives and functions are as follows:



Directorate:

OFFICE OF THE MAYOR AND THE CHIEF EXECUTIVE OFFICER

KEY FUNCTIONS	**Organisational Leadership**
	Advocacy
	Human Resources and Safety
	Aviation and Tourism
	Communication and Media
OBJECTIVES	1. Through strong and open leadership, develop an organisation with a culture of respect, accountability and community service. 2. Advocate for the community on issues of regional importance. 3. Manage the human resource function in a fair and consistent manner and ensure safety is a key pillar of the organisation's culture. 4. Manage the aviation and tourism activities of the region as the gateway to the Whitsundays 5. Ensure WRC openly communicates with and promotes the communities of the Whitsunday Region



Directorate:

INFRASTRUCTURE SERVICES

KEY FUNCTIONS	**Disaster Management**
	Roads and Drainage
	Parks and Gardens
	Capital Projects
	Disaster Recovery
	Quarry
	Water Services / Waste Services
	Workshops
OBJECTIVES	1. Improve Council's asset management planning maturity and develop long term financial plans for all asset classes which are financially affordable over the long term. 2. Provide great customer experience and service. 3. Improve our transport network with a focus on road safety and renewal of ageing infrastructure. 4. Maintain a high level of preparedness, capability, and responsiveness to respond to, and recovery from, natural disasters that impact on our local communities and infrastructure. 5. Provide reliable, safe, secure, environmentally responsible, and affordable water and waste services. 6. Provide a fantastic experience for our community and visitors when using our open spaces, natural features, and facilities.

Directorate:

CORPORATE SERVICES

KEY FUNCTIONS	**Finance**
	Governance and Administration
	Innovation &Technology
	Procurement and Property
	Fleet
OBJECTIVES	1. Lead and improve the organisation's procurement, property and fleet functions across the organisation, including managing the centralised and specialised services to enable and achieve the operational and long-term objectives of Council. 2. Manage Council's property and building assets to ensure optimal community outcomes. 3. Maximise the organisation's financial performance, achieving a high level of customer service, productivity and efficiency through strategic direction, expert advice and leadership. 4. Integrate asset management practices into the long-term financial planning to ensure sustainable service delivery for current and future generations. 5. Lead the organisation's Information Technology, Communication, Geospatial Information Systems (GIS) and Records Management functions, providing strategic and operational direction to ensure optimal community outcomes. 6. Seek and develop business solutions through engaging with the organisation and external stakeholders to provide ICT solutions that are fit for purpose, durable and ensure the best use of limited resources. 7. Lead and coordinate of the organisation's corporate governance and risk management, in addition to the delivery of efficient and customer focused administration support for the organisation to ensure high levels of performance and compliance. 8. Support the organisation in ensuring appropriate compliance with legislation and to support the elected council in its decision-making processes and obligations as a local government.



Directorate:

COMMUNITY SERVICES

KEY FUNCTIONS	**Community Development and Libraries**
	Customer Service
	Aquatic Facilities / Caravan Parks
	Environmental Health & Local Laws
	Natural Resource Management & Climate
	Cultural Heritage
OBJECTIVES	1. Facilitate, foster and encourage region wide activities and programs that engage our community. 2. Provide high quality recreational facilities that are well utilised by the local community and visitors alike. 3. Provide fun, welcoming spaces that connect and engage the community through a variety of innovative resources, programs and activities. 4. Drive well designed customer service by providing a proactive and responsive customer service culture across the organisation. 5. Connect with Traditional Owners within the region to recognise and support each group's rights and interests. 6. Research and assist in the current and future protection of the region's natural environment. 7. Protect community health and safety, biosecurity, and amenity within the region by providing community education and administrative services.

Directorate:

DEVELOPMENT SERVICES

KEY FUNCTIONS	**Planning**
	Development Assessment
	Strategic Planning
	Building and Plumbing
OBJECTIVES	1. To support business units across Council in the delivery of their objectives through enabling access to grants and funding
	2. Provide advocacy and partnerships with government, community and business interests through effective stakeholder engagement
	3. Strengthen and grow our business and community to attract investment that aligns to WRC endorsed plans and strategies
	4. Process all statutory applications within statutory timeframes
	5. Monitor development and land use to ensure compliance with statutory requirements and development conditions.
	6. Develop and maintain a local government infrastructure plan that aligns with Council's Asset Management Plans and Long term Financial Forecast in compliance with State Interests
	7. Provide a consistent and transparent strategic framework and direction for the development industry and community.
	8. Deliver a plan for the development industry and community around trunk infrastructure provision.

9 OUR BUSINESS ACTIVITIES

Whilst Council does not operate any "significant business activities" in accordance with s43 of the Local Government Act 2009, it does however undertake some activities that are considered commercial.
Such activities are operated with the aim of maximising return and minimising any community service obligation or financial subsidisation. Where possible, these activities are operated on a cost neutral basis with "full cost pricing approach" and "user pay principles" applied.

FOXDALE QUARRY

Foxdale Quarry supplies material for domestic and commercial purposes. The Quarry's products are quality controlled by Council's own National Association of Testing Authorities (NATA) certified testing laboratory that ensures compliance to required product specification.

SHUTE HARBOUR MARINE TERMINAL

The Shute Harbour Marine Terminal is the gateway to the Whitsunday Tourist Islands. Extensively damaged in March 2017 by tropical cyclone Debbie, the facility is now undergoing a re-build and is schedule for opening in late 2021. The rebuilt complex includes a new passenger terminal with ticketing, baggage handling, retail, office and café space, a fuel facility, finger pontoons, a range of craft berthing options, car parking and recreational fishing platform.





WATER SUPPLY & SEWERAGE SERVICES

This business unit provides potable water to the water supply areas within the region. The business unit also collected waste water (sewage) from the sewerage service areas and treats collected sewage in keeping with license and environmental requirements before disposing of the treated effluent. Council also recycles some of this treated effluent for use in public spaces and sporting facilities such as golf courses.

WASTE SERVICES

This business unit provides waste collection, recycling and waste disposal services to the serviced area within the region. Its aim is to become a sustainable, low waste region in which human health and the environment are protected from the impact of waste while providing long term sustainable waste management solutions to the community that enhance resource recovery and recycling outcomes.

WHITSUNDAY COAST AIRPORT

The Whitsunday Coast Airport services a significant range of air traffic from all phases of commercial, public and private enterprises. The current terminal facility caters for in excess of 250,000 passengers per annum. The runway length of over 2073 metres is the longest in the Whitsunday region, with room for further growth to in excess of 3000 metres. The facility currently has the capacity to service aircraft up to 767 – 300 ER / A330 – 300 size.

10 PERFORMANCE MEASUREMENT

Council will apply a quadruple bottom line methodology for measuring its progress in achieving its Vision for the region.

A quadruple bottom line methodology requires performance to be measured against the following pillars:



FINANCIAL

When making decisions we ensure that we are aware of all immediate costs and long-term financial implications. We strive to always operate within budget and aim for financial sustainability to achieve value for money outcomes for our community.



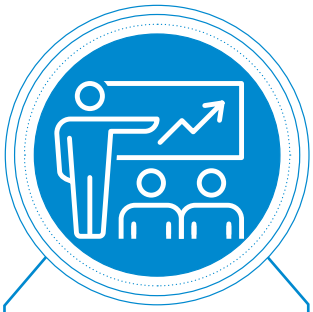
ENVIRONMENTAL

We will consider as part of our planning, decision making and activities any matter that may cause immediate or long term environmental impacts. In addition, we also progressively look for opportunity to improve and deliver environmental benefits in the way we operate.



SOCIAL

We will engage with our community, consider feedback and the social aspects of our decisions and activities, to ensure that the various needs and requirements that exist in our diverse community are met.



GOVERNANCE

We will ensure that we undertake all our operations in a transparent, accountable and ethical manner and in line with our policies and procedures, to achieve the best outcomes for our community.

Specific performance indicators consistent with the quadruple bottom line methodology will be determined per function as part of Council's Annual Operational Plan development.



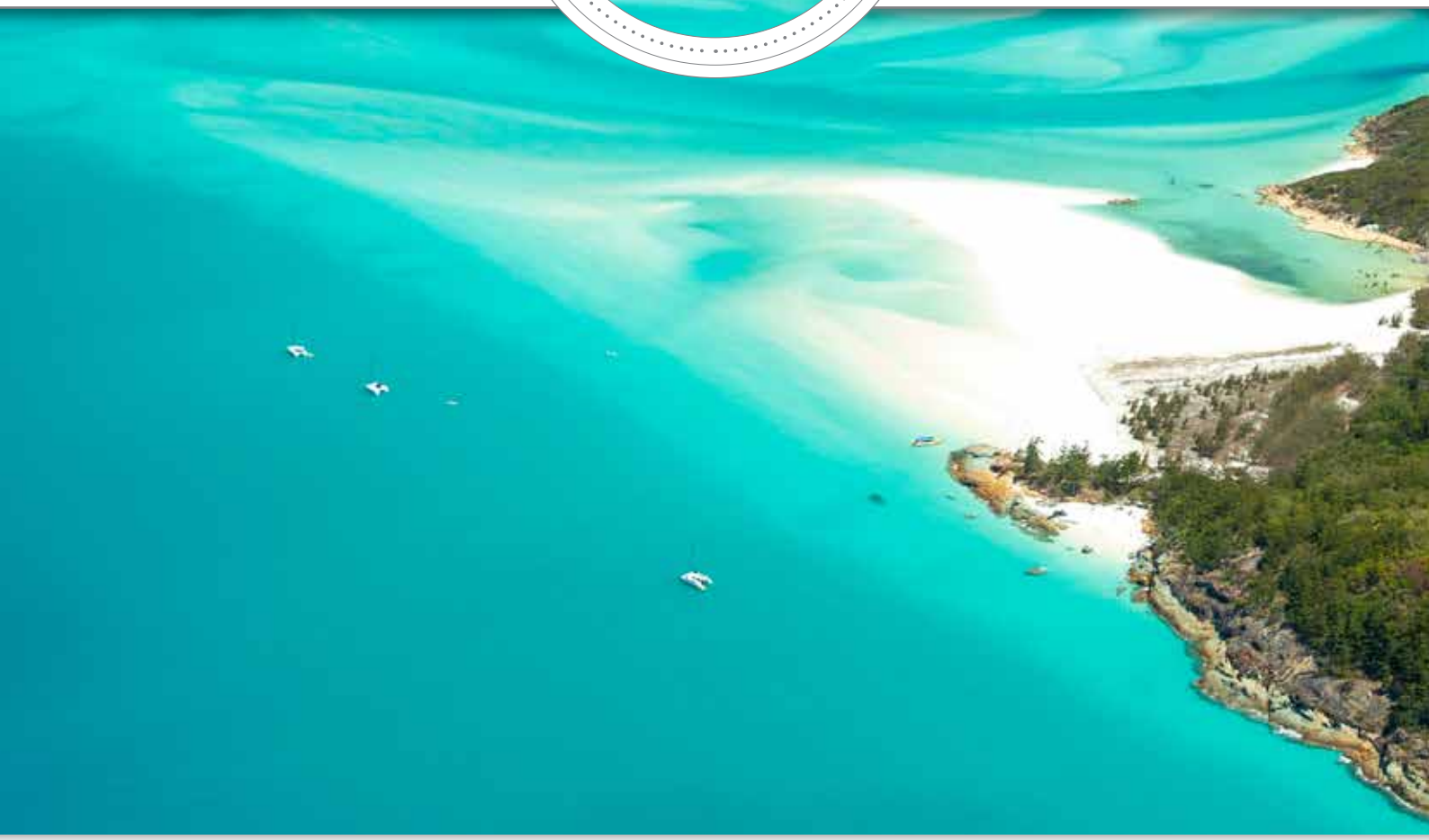


Whitsunday Regional Council

www.whitsundayrc.qld.gov.au

PO Box 104 Proserpine QLD 4800

Phone 1300 WRC QLD



3. Corporate Services

3.2 ADOPTION OF THE OPERATIONAL PLAN

AUTHOR: James Ngoroyemoto - Manager Governance and Administration

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council adopt the draft 2021-2022 Operational Plan.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To submit the 2021-2022 Operational Plan for Council adoption.

PURPOSE

This report presents the 2021-2022 Operational Plan, which sets out the key activities Council will undertake during the 2021-2022 financial year. The activities and progress towards achieving these activities will be monitored and reported to Council on a quarterly basis.

BACKGROUND

Council 's newly developed Corporate Plan 2021-2026 outlines the vision and future direction for the organisation and the community for a period of up to five (5) years. Each year Council is required to adopt an Operational Plan that details how its activities will contribute to the achievement of the key priorities of the Corporate Plan. Council must also ensure that each Operational Plan is prepared and adopted in line with both the Corporate Plan and the Budget for the financial year. The Annual Operational Plan provides an activity-based plan on how and what Council will do during the financial year to respond to the priorities in Council's and the Communities long term planning documents.

The Annual Operational Plan is structured against the following 17 key focus areas of Councils 5-year Corporate Plan 2021 - 2026:

KFA1- Asset Management Plan
KFA2 - Review of Commercial Business Operations
KFA3 - Community Plan (Long Term)
KFA4 - Arts, Cultural & Heritage Strategy
KFA5 - Establishment of a Place of Refuge
KFA6 - Economic Development Strategy
KFA7 - Shute Harbour Stage Two
KFA8 -Long-term Financial Plan
KFA9 - Analysis of Full Cost pricing for Water, Waste and Sewer functions
KFA10 - Advocacy Policy & Plan
KFA11 - Governance Leadership Framework
KFA12 - Development and Introduction of Business Plans for Directorates and Functions
KFA13 - Assessment of Electoral Distribution Structure
KFA14 - Strategic Workforce Plan
KFA15 - Reinvigoration and Resetting of Organisational Safety Obligations

KFA16 - Waste Management Strategy - Revision
KFA17 - Land Use - Planning for the Future

STATUTORY/COMPLIANCE MATTERS

Local Government Act, Section 511

Local Government Regulation 2012, Section s.174(1)

ANALYSIS

The draft Operational Plan 2021-2022 has been developed in consultation with Council's Management Team and sets out the key activities Council will undertake during the coming financial year in order to move the organisation and community to the place described by the Corporate Plan. Whilst, in the main, the Operational Plan responds to the key priorities from the Corporate Plan, it also recognises some other priorities for the organisation and seeks to capture and consolidate all into a single reference. The Operational Plan is implemented throughout the year to realise the intended outcomes of the Corporate Plan. Councils also need to ensure that policy and decision-making are consistent with the corporate plan and other planning frameworks.

On completion of this stage, Council will have met the requirements of the *Local Government Act, Section 511* by exercising its jurisdiction consistently with the corporate and operational plans. Throughout the implementation stage, council will continue with community engagement activities and ongoing tasks, reporting on a quarterly basis.

STRATEGIC IMPACTS

The Operational Plan details programs, projects, services and functions that we will deliver in 2021-2022 financial year to achieve our strategic vision. Each action has an evaluation measure that we will use to monitor and report on our performance. This Operational Plan is the point of truth, it contains the essential elements of core strategies and the activities that are fully funded. However, not everything in every strategy is provided for in this budget and neither should it be. In order to reconcile our strategies, we will need to progress that over time and in consultation with Councillors during the 2021-2022 financial year. This will allow us to fully understand and prioritise the strategy implications and ensure the value of work is necessary and to achieve our key priorities while respecting our resource constraints, whilst identifying opportunities where external funding can be leveraged.

This process of strategic alignment will be a lot of work the first time its cycled through the process. The timing of the strategic planning process is also critical as we want to line up this process with the business' annual budgeting and planning processes. That alignment will provide the opportunity to gain stakeholder budgetary support as well as critical information for building our budget for the next year. The ability to achieve our strategic goals will benefit from performing a comprehensive strategic alignment to help assure that resources, structures, approach, and processes are working toward the council's objectives.

The 2021-2022 budget will be considered by Council at the same meeting, as a separate report, which includes consideration of the funding of the 2021-2022 Operational Plan.

CONSULTATION

Executive Leadership
Middle Management
Councillors Briefing Session 16/6/2021

Significant research has been undertaken to ensure Council remains in line with industry best practice and has been prepared following extensive consultation with the entire management team.

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

An annual Operational Plan for a local government must be consistent with its Annual Budget, include an annual performance plan for each commercial business unit, state how the local government will manage operational risks and how it will progress implementation of the 5-year Corporate Plan during the period of the annual operational plan.

There are no alternatives considered for this item, as the adoption of the Operational Plan is a mandatory legislative requirement.

ATTACHMENTS

Attachment 1 - Draft Operational Plan 2021-2022

Whitsunday Regional Council



OPERATIONAL PLAN 2021/2022

TABLE OF CONTENTS

1. FOREWORD 3

2. OUR STRATEGIC DIRECTION 4

3. OUR STRATEGIC PLANNING FRAMEWORK 5

4. ABOUT OUR OPERATIONAL PLAN 6

5. KEY FOCUS AREAS 7

KFA1 – Asset Management Plan 8

KFA2 – Review of Commercial Business Operations 9

KFA3 – Community Plan (Long Term) 10

KFA4 – Arts, Cultural & Heritage Strategy 11

KFA5 – Establishment of a Place of Refuge 12

KFA6 – Economic Development Strategy 13

KFA7 – Marine Facilities 14

KFA8 -Long-term Financial Plan 15

KFA9 - Analysis of Full Cost pricing for Water, Waste and Sewer functions 16

KFA10 -Advocacy Policy & Plan 17

KFA11 - Governance Leadership Framework 18

KFA12 – Development and Introduction of Business Plans for Directorates and Functions 19

KFA13 – Assessment of Electoral Distribution Structure 20

KFA14 – Strategic Workforce Plan 21

KFA15 - Reinvigoration and Resetting of Organisational Safety Obligations 22

KFA16 – Waste Management Strategy - Revision 23

KFA17 – Land Use - Planning for the Future 24

6. OUR SERVICES AND FUNCTIONS 25

Mayor & CEO 26

Infrastructure Services 33

Corporate Services 40

Community Services 47

Development Services 53

7. PERFORMANCE MEASUREMENT 56

8. POSITION TITLE ABBREVIATIONS 57

DRAFT

1. FOREWORD

We are pleased to present the Whitsunday Regional Council Operational Plan 2021/2022. The Operational Plan outlines the specific actions the organisation will undertake this year towards implementing the strategies included in Council's Corporate Plan.

Our role in delivering for our community is complex and challenging in the novel coronavirus (COVID-19) era. The impact of COVID-19 will continue to be felt by our community and organisation over the next 12 months.

Whitsunday Regional Council's vision is to be a sustainable and progressive region achieved by unified and innovative leadership for the benefit of our diverse community, visitors and the environment. Definitely ambitious but we are determined to work collaboratively across the organisation and with our community and stakeholders to achieve positive outcomes.

Our focus is on ensuring business continuity is a priority, and the wellbeing and safety of our community and our employees is at the forefront of everything we do. Council will continue to rise to the challenges we are faced with, and above all continue to deliver timely and quality services and programs to build an even stronger and more connected community.

The Operational Plan 2021/22 is our annual plan that defines the priority actions for the financial year, consistent with the funding allocated in the budget. It doesn't list every initiative of Council, however, it clearly articulates how Council will progress the vision and goals outlined in the Corporate Plan through the next financial year as well as the robust governance framework we have in place to manage risk.

This Operational Plan is the first following the adoption of renewed strategic direction outlined the Corporate Plan 2021-2026.

All activities from the Operational Plan are reported quarterly to the community and remain publicly available on our web site throughout the year.

We will continue to focus on our people to ensure they deliver outstanding service on a daily basis.

Andrew Willcox
Mayor

Rodney Ferguson
Chief Executive Officer

`

2. OUR STRATEGIC DIRECTION

Council's strategic direction is outlined in its Corporate Plan 2021-2026. A Corporate Plan is the primary strategic document that all other strategies, actions and decisions of Council refer to and defines the overall strategic direction and standard for the entire organisation. It sets Council's Vision for the next 5-year period and creates the framework for the development and implementation of Council's subordinate plans.

This Operational Plan is a subordinate plan of Council's Corporate Plan. All operations, services, functions and decisions undertaken must be consistent with and aimed at achieving Council's Vision, Mission and Corporate Values.

Our Vision is to be ….

A sustainable and progressive region achieved by unified and innovative leadership for the benefit of our diverse community, visitors and the environment.

Our Mission is….

To provide engaged, accountable, proactive and unified leadership that is focused on delivering sustainable outcomes.

Our Corporate Values are:

ACCOUNTABILITY
We are responsible, open and transparent about what we do and how we do it

LEADERSHIP
We provide direction and good decision making for our organisation and community in an understanding environment that embraces trust and continuous improvement

UNITY
We work together as a cohesive and proactive team

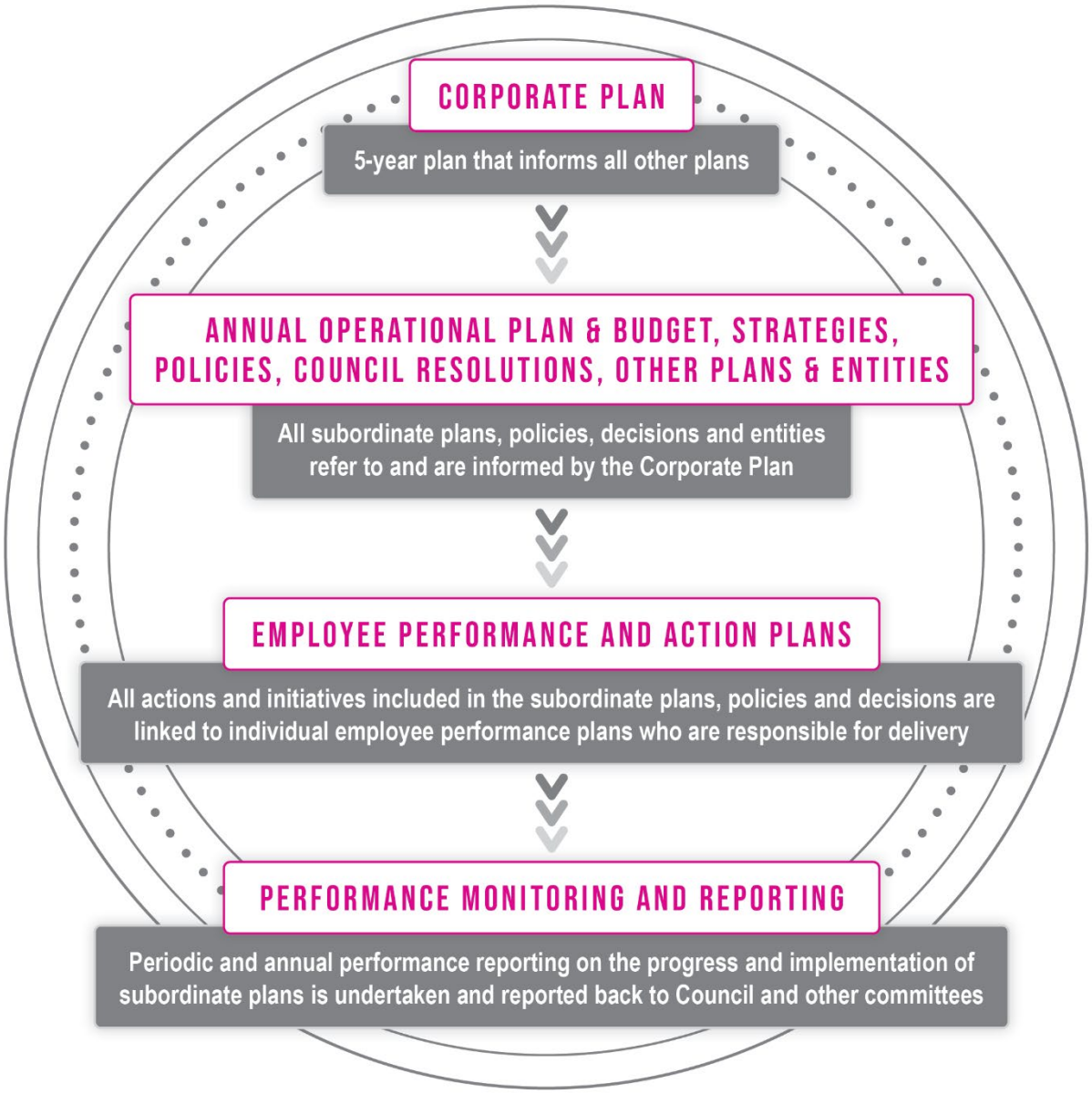
TRUST
We foster trust within our community and organisation

PRIDE
We take pride in our diverse community and the service we deliver

SAFETY
We actively care for the health and wellbeing of our organisation and community

DRAFT

3. OUR STRATEGIC PLANNING FRAMEWORK



4. ABOUT OUR OPERATIONAL PLAN

The *Local Government Act 2009* requires all Queensland local governments to prepare and adopt an annual Operational Plan.

The Operational Plan is a subordinate plan to the Corporate Plan and is adopted each financial year, usually prior to or in conjunction with the annual budget.

The Chief Executive Officer is required to present to Council a written assessment of the Operational Plan's progress on regular intervals of not more than 3 months.

Council is required to discharge its responsibilities in a way that is consistent with its annual operation. To achieve this, the Operational Plan has been developed to align with Council's Organisational Structure, being the framework by which all council actions, services and functions are delivered. This also allows alignment and consistency with the annual budget.

Furthermore, this Operational Plan has been developed to encompass all operational aspects of Council and align with the strategic direction as outlined in the Corporate Plan.

The alignment and integration of the Corporate Plan and Annual Budget with the Operational Plan allows Council to measure its implementation of the Operational Plan against the Corporate Plan. To undertake this a Performance Measure Framework has been developed.

Operational risks are managed through Council's Risk Management Framework and provides the foundations for designing, developing, implementing, monitoring, reviewing, and communicating risk management and continuous improvement of performance associated with Council strategy, operations and routine tasks.

The framework has been developed with a focus on managing risk at the strategic, operational and project levels of the business. This is aimed at ensuring the concept of risk management is integrated into Council's approach to all activities and projects to inform decision making, organisational culture and outcomes.

Council undertakes no functions or services that are classified as "*commercial business units*" in accordance with *s26-30 of the Local Government Regulations 2012*, and as such no specific annual performance plans are detailed in this Operational Plan.

The Operational Plan is not an exhaustive list of all that Council will undertake over the coming twelve months, but it will be delivered against two paths. The first path is that of - Key Focus Areas which are those initiatives that Council will actively pursue above normal operations to drive more strategic results that deliver against the higher order strategies within the Corporate Plan. The other path equally important is driven by the services and functions that are core to local government and services expected from our communities in maintaining the liveability that is delivered through day-to-day activities of Council and its staff.

DRAFT

5. KEY FOCUS AREAS

The following Key Focus Areas have been identified in Council's Corporate Plan 2021 – 2026 for specific consideration over the next 5 years. In addition to Council's usual Services and Functions, these areas collectively aim to achieve Council's Vision. Each area has been broken down into a series of actions that outline the proposed steps that are to be undertaken for the project to be delivered and implemented.

DRAFT

KFA1 – Asset Management Plan

Council is responsible for the management and operation of over $1 billion of assets. These assets provide the services and facilities that our community utilises and directly contribute to overall quality of life. The oversight and management of such a large and important part of Council operations requires careful planning to ensure the benefits derived will continue. An Asset Management Plan holistically deals with all aspects of asset management and is strategically fundamental to our long-term sustainability.

Responsible Officer: Chief Financial Officer

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Undertake an evaluation of the current Asset Management system and assign/engage suitable resources to review and develop project plan.	X				Within existing budget	3130
2. Establish an integrated corporate framework for asset management within WRC.	X				Within existing budget	3130
3. Co-ordinate the development of strategic service levels for each asset class by individual asset custodians.	X				Within existing budget	3130 3405
4. Review and establish the asset data for each asset class in consultation and agreement with the asset custodians.		X			Within existing budget	3130 3405
5. Co-ordinate the development of comprehensive asset management plans for each asset class by the asset custodians and subsequent maintenance of those asset management plans.			X	X	Within existing budget	3130 3405

Note: Item 3 refers to strategic service levels (as opposed to maintenance service levels), i.e., how many parks should we have and where, as opposed to how many times we mow the park. Item 3 will inform what assets we need to have, which will be matched with results from Item 4 to work out the gap.

DRAFT

KFA2 – Review of Commercial Business Operations

At present Council operates several facilities that it considers are commercial. It is important that these types of operations are self-sustainable (if possible) and not dependent on financial subsidisation from other sources. As such, Council needs to have a detailed understanding of the commercial viability of each activity to enable them to make informed and strategic operational decisions.

Responsible Officer: Chief Financial Officer

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Establish a framework and identify the activities that are to be considered as Commercial Business Operations (CBOs), based on legislative/regulatory and internal requirements.	X				Within existing budget	3050
2. Submit a report to an Ordinary Meeting of Council (incorporating a resolution) to establish the identified activities as CBOs; the report to identify risks and any additional resources required for such activities to be operated as CBOs.	X				Within existing budget	3050
3. Undertake a full review of two of the identified CBOs.	X				Within existing budget	3050
4. Undertake a full review of two of the identified CBOs.		X			Within existing budget	3050
5. Undertake a full review of two of the identified CBOs.			X		Within existing budget	3050
6. Undertake a review of remaining CBOs (if any)				X	Within existing budget	3050

DRAFT

KFA3 – Community Plan (Long Term)

A primary function of Council is to serve its community. To plan for our community's future, we need to understand and appreciate what is required. A long-term Community Plan seeks to achieve this and then acts to inform Council when considering future strategic plans, policies and operational decisions.

Responsible Officer: Director Community Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Develop project brief and engage a suitably qualified consultant to develop a project plan for the long-term Community Plan.	X				$10,000	3300
2. Collate all information through several internal and external workshops.	X				$10,000	3300
3. Develop a draft long-term Community Plan.	X				$10,000	3300
4. Undertake a Communications Plan to engage the Community and stakeholders to outline key messages and the objectives of the long-term Community Plan.	X	X			$6,000	3300
5. Prepare Consultation Summary to outline levels of engagement and feedback obtained from the Community and stakeholders.		X			$2,000	3300
6. Adopt the long-term Community Plan.		X			$4,000	3300

DRAFT

KFA4 – Arts, Cultural & Heritage Strategy

Our arts, culture and heritage define who we are and reflect community diversity. As such, Council recognises the need for a strategy framework that aims to recognise, support and invigorate this important aspect of our community and region.

Responsible Officer: Director Community Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Develop a project brief and engage a suitably qualified consultant to develop a project plan for the Arts, Cultural & Heritage Strategy.	X				$10,000	3300
2. Collate all information through several internal and external workshops.	X				$10,000	3300
3. Develop a draft Arts, Cultural & Heritage Strategy.	X				$10,000	3300
4. Undertake a Communications Plan to engage the Community and stakeholders to outline key messages and the objectives of the Arts, Cultural & Heritage Strategy.	X	X			$5,000	3300
5. Prepare Consultation Summary to outline levels of engagement and feedback obtained from the Community and stakeholders.		X			$2,000	3300
6. Adopt the draft Arts, Cultural & Heritage Strategy.		X			$2,000	330

DRAFT

KFA5 – Establishment of a Place of Refuge

As an area that is susceptible to significant weather events and natural disasters it is imperative the Council progressively works to build sustainability and community resilience. This includes the establishment of places of refuge to protect the wellbeing of affected residents during times of need.

Responsible Officer: Director Infrastructure Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Develop a detailed Business Case for the project and seek Council's endorsement to proceed to the next stage of project development.	X	X			$10,000	4090 3200 3400
2. Subject to Council endorsement to proceed, prepare a concept design with indicative costings for further consideration.		X			$10,000	4090 3200 3400
3. Subject to Councils further endorsement to proceed, allocate a budget and undertake a detailed project design, including costings prepared by a quantity surveyor.			X		$500,000	4090 3200 3400
4. Advocate for funding to construct project.				X	Within existing budget	4090 3200 3400
5. Project Delivery Stage (subject to successful receipt of external funding)				X	$15,000,000	TBC

DRAFT

KFA6 – Economic Development Strategy

Having a strong and resilient local economy is critical to our overall sustainability. An Economic Development Strategy aims to provide a framework to guide for our long-term growth and prosperity in an environment that can be challenging and at times unpredictable.

Responsible Officer: Director Development Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Prepare RFQ and seek 3 tenders *(Note: Undertaken in 20/21)*	-				-	-
2. Report to appoint preferred consultant *(Note: Undertaken in 20/21)*	-				-	-
3. Undertake Economic Development Strategy and consultation	X				$60,000	4170
4. Report to Council for adoption	X				Within existing budget	4170
5. Implement and administer Economic Development Strategy	X	X	X	X	Within existing budget	4170

DRAFT

KFA7 – Marine Facilities

Council plays a significant and multifunctional role in tourism in the Whitsundays. The need for a Centre of Marine Excellence at Bowen and further development of Shute Harbour were identified in *The Whitsundays Destination Tourism Plan 2019 – 2024*.

Responsible Officer: Director Infrastructure Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Develop Business Cases for Shute Harbour Stage 2 and Marine Centre of Excellence (Bowen) for consideration and approval of Council.	X				$25,000	4160
2. Subject to approval by Council to proceed, finalise a concept design with indicative costings.	X				$10,000	4160
3. Allocate Budget for Environmental Feasibility Study.		X			$1,000,000	4160
4. Subject to Councils further endorsement to proceed, allocate a budget and undertake a detailed project design, including costings prepared by a quantity surveyor.		X			$2,000,000	4160
5. Advocate for funding to construct project.			X		Within existing budget	4160
6. Project Delivery Stage – Shute Harbour / Marine Centre of Excellence (subject to successful receipt of external funding).				X	$30,000,000+	TBC

DRAFT

KFA8 - Long-term Financial Plan

For Council to be sustainable, it is important that it can adequately model future financial trends and evaluate the impact of its decisions. This can be achieved through the development and implementation of a long-term financial plan that will allow Council to fully understand the financial ramifications of projects and actions and assist with the making of informed decisions.

Responsible Officer: Director Corporate Services

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Identify the key components that contribute to the development of the LTFP (e.g., Asset Management Plans leading to ten-year renewal program) and establish responsibilities and deadlines for developing the ten-year plans for each such component.	X				Within existing budget	3050
2. Develop the format of the LTFP identifying the linkages to the contributing strategic documents (i.e., Community Plan, Corporate Plan, Operational plan.	X				Within existing budget	3050
3. Develop the initial ten-year LTFP, incorporating the plans developed for each contributing component.	X				Within existing budget	3050
4. Integrate the financial reporting into annual business plans and review chart of accounts to ensure accurate linkages.		X	X	X	Within existing budget	3050
5. Update & maintain the ten-year LTFP, taking into consideration the changes to the component plans.			X	X	Within existing budget	3050

Note: Item 3 cannot be undertaken until item 2 has been completed.

DRAFT

KFA9 - Analysis of Full Cost pricing for Water, Waste and Sewer functions

As the name suggests, full cost pricing is a pricing strategy in which all relevant variable costs and an appropriate share of fixed costs can be directly attributable to the function and is then used to determine a price path and applicable charge for service. Fundamental to this strategy, is the concept of "user pays" and that no subsidisation from other sources is received to support the operation of a function.

Responsible Officer: Chief Financial Officer

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Identify the Business Activities (BAs) to which Full Cost Pricing (FCP) is to be applied, based on legislative/regulatory and internal requirements.	X				Within existing budget	3050
2. Submit a report to an Ordinary Meeting of Council (incorporating a resolution) to adopt FCP for identified activities.	X				Within existing budget	3050
3. Undertake the exercise of establishing the FCPs for the identified BAs (incorporating the revised overhead allocations) and establish the required price paths for each such BA.	X	X			Within existing budget	3050
4. Update operating models and reporting requirements for the impacted BAs as required.		X			Within existing budget	3050
5. Incorporate FCP based pricing into the required Council resolutions (e.g., Revenue Statement, Utility Charges, Fees & Charges etc.) for consideration by Council.		X	X	X	Within existing budget	3050

DRAFT

KFA10 - Advocacy Policy & Plan

As the representative body closest to the people, Council is often involved in a wide range of issues that it does not have any direct control or jurisdiction over. Such issues are usually the responsibility of either the state or federal government. For Council to effectively represent the community on these issues, an advocacy policy and plan is required that guides process and assists to determine Council's regional priorities.

Responsible Officer: Chief Executive Officer

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Development of an Advocacy Plan that identifies both the current issues of key importance to the Whitsunday Region and the planned advocacy approach to promoting those issues to relevant agencies and the community.	X	X	X	X	$10,000 (Part of existing budget)	3000

DRAFT

KFA11 - Governance Leadership Framework

Good governance and leadership are at the heart of our democratic system. A governance leadership framework will help to guide our elected members with their decision making and actions to reduce risk and achieve the standards expected by our community and other levels of government.

Responsible Officer: Manager Governance & Administration

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Guide Council's Corporate Governance activities by developing a Governance Manual to direct Council's operation in becoming more accountable, effective, efficient and sustainable.	X	X	X	X	Within existing budget	3910
2. Develop, implement and administer Council's integrated risk management system and engage with Councillors and Officers to improve understanding and implementation.	X	X	X	X	Within existing budget	3910
3. Establish and coordinate outsourced legal advice services with a range of suppliers matched to Directorate needs.	X	X	X	X	Within existing budget	3930

DRAFT

KFA12 – Development and Introduction of Business Plans for Directorates and Functions

Good long-term decisions and strategies start with having a detailed understanding of the issues and options. Applying a formalised process of business planning to all aspects of Council operations will assist to identify issues and ensure that decisions are made with a high level of due diligence.

Responsible Officer: Manager, Governance and Administration

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Establish a template to assist Directors and Managers to develop detailed Business Plans that integrate with Council's strategic planning framework and promote good decision making and due diligence.	X				Within existing budget	3020 3910
2. Develop a training and implementation program to introduce the use of the Business Plan template to Council.	X	X	X	X	Within existing budget	3020 3910

DRAFT

KFA13 – Assessment of Electoral Distribution Structure

At present the Whitsunday Regional Council comprises of a popularly elected Mayor and six (6) Councillors who are each elected from individual divisions. There are however different electoral structures that could be considered. Should any changes be proposed then sufficient lead time is required prior to the next local government election for the changes to be enacted.

Responsible Officer: Manager Governance and Administration

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Report to Council to authorise community consultation with respect to electoral arrangements (electoral divisions and voting methods).	X				Within existing budget	3910
2. Conduct Community consultation (in conjunction with Manager, Corporate Communications and Marketing).	X				Within existing budget	3910
3. Report to Council on outcome of community consultation.	X				Within existing budget	3910
4. Liaise with Minister to refer change request to Change Commission (if approved).	X				Within existing budget	3910
5. Liaise with Change Commission (where required).	X	X			Within existing budget	3910
6. Report back to Council and Community on Minister's decision.		X	X		Within existing budget	3910

DRAFT

KFA14 – Strategic Workforce Plan

Council's workforce is responsible for delivering all the services and facilities that the community enjoys and expects. A Strategic Workforce Plan evaluates the existing workforce and determines what is required to ensure our people are structured and capable to meet future needs and demands.

Responsible Officer: Manager Human Resources

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Undertake the development of a Strategic Workforce Plan that outlines the required deliverables to meet our future operational needs and ensure that the organisation's people are structured and capable to meet future needs and demands.	x				$20,000	3165
2. Progressively and strategically implement the actions and initiatives identified in the Strategic Workforce Plan.	x	x	x	x	Within existing budget	3165

DRAFT

KFA15 - Reinvigoration and Resetting of Organisational Safety Obligations

The health and wellbeing of our people is paramount. Establishing an operational culture that embraces the need to be safety aware significantly reduces the risk of accidents and serious injury. A challenge however with managing a large and geographically dispersed workforce is attaining organisational consistency with the application of required safety standards. Council has undertaken a whole of organisation audit and identified various actions which are to be undertaken and form the basis of this Key Focus Area. Proactive implementation and ongoing application of the audit findings are considered critical to achieving the required safety application and understanding in the organisation.

Responsible Officer: Manager Human Resources

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Continue to proactively implement and monitor the workplace health and safety audit findings and actions.	x	x	x	x	$60,000 (For 21/22& 22/23 periods)	3195

DRAFT

KFA16 – Waste Management Strategy - Revision

Council's current Waste Management Strategy will expire in 2021 and a such a new and revised strategy is now required that addresses the future waste management needs of the region.

Responsible Officer: Chief Operating Officer, Whitsunday Water and Waste

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Develop a revised Waste Management Strategy to replace the expiring strategy and ensure future waste management practices are sustainable and fit for purpose.	X	X			$95,000 (21/22) $65,000 (22/23)	3600

DRAFT

KFA17 – Land Use - Planning for the Future

Early land use planning was usually dictated by what the community's needs and requirements were at that time. However, as time has progressed, so too has the way we live and function. Aspects such as digital and web-based retail and commercial activities, climate change and connectivity have all had significant impact to the extent that some existing land uses are no longer applicable and do not reflect the current and future needs of our community. As such, a detailed review of land use planning across the region is required.

Responsible Officer: Manager Strategic Planning

Project Action	When undertaken				Est Budget $	Cost Centre
	21/22	22/23	23/24	Beyond		
1. Prepare Major Amendment to the Whitsunday Regional Council Planning Scheme and commence state interest review *(Note: Undertaken in 20/21)*	-				-	-
2. Once State Interest review complete refer to Council for Planning Scheme to commence community consultation	X				$15,000	4050
3. Review Submissions and report to Council with recommended changes to Planning Scheme	X				Within existing budget	4050
4. Seek Ministerial endorsement of Planning Scheme and refer to Council for adoption when endorsement received	X				Within existing budget	4050
5. Implement and administer Planning Scheme		X	X	X	Within existing budget	4050

DRAFT

6. OUR SERVICES AND FUNCTIONS

Our Services and Functions comprise all activities and actions the Council undertakes and provides in the course of operation. Council's Organisational Structure is the means by which all services and functions are delivered. The format of this section has been aligned with the Organisational Structure and as such enables accountability for actions to be applied to respective officers.

DRAFT

Mayor & CEO

Ref: SF1

Directorate Objectives
1. Through strong and open leadership, develop an organisation with a culture of respect, accountability and community service. 2. Advocate for the community on issues of regional importance. 3. Manage the human resource function in a fair and consistent manner and ensure safety is a key pillar of the organisation's culture. 4. Manage the aviation and tourism activities of the region as the gateway to the Whitsundays. 5. Ensure WRC openly communicates with and promotes the communities of the Whitsunday Region.

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Organisational Leadership *Ref SF1.1*	○ To provide organisational leadership so as Whitsunday Regional Council is recognised as an organisation with strong links to customer service, accountability and safety.	1. Provide overall leadership and direction for the organisation as a whole for the benefit of the elected Council, employees and the community.	CEO	3000
		2. Ensure community engagement is provided on matters of importance to the community.	CEO	3000
		3. Ensure that employees are held accountable for their actions and in particular when breaches of policy and process occur.	CEO	3000
		4. Further promotion and implementation of the *Switched On* safety program across the organisation.	MHR	3195 3160
Advocacy *Ref: SF1.2*	○ Actively advocate and communicate to stakeholders and decision makers matters of importance to the region.	1. Develop an Advocacy Policy & Plan as outlined in KFA9.	CEO	3000
		2. Identify advocacy issues and determine Council's position on same in order to engage and promote.	CEO	3000
		3. Establish a clear process to allow for the introduction of new issues into the Advocacy Policy & Plan.	CEO	3000

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Human Resources and Safety *Ref: SF1.3*	○ Maintain and develop Council's Corporate Safety Management System in order to achieve legislative compliance and a safe workplace.	1. Actively administer and implement Council's safety management system on a day-to-day basis for the benefit of all employees and the organisation.	MHR	3195
		2. Reinvigorating and resetting organisation safety obligations as per KFA15.	MHR	3195
		3. Undertake audits of Council's Safety Management System and implement actions based on audit findings.	MHR	3195
		4. Deliver safety behavioral training – *Switch On* program to all employees.	MHR	3195
	○ Effectively manage Workers Compensation Claims and return to work for ill and injured workers.	1. Develop and provide early intervention strategies and actions for ill and injured workers.	MHR	3195
		2. Develop meaningful Return to Work plans for ill and injured workers.	MHR	3195
		3. Efficiently process and maintain records of workers compensation claims.	MHR	3195
	○ To develop and implement contemporary, fair and consistent industrial instruments that comply with	1. Provide an effective, efficient and fair human resource service for the organisation and benefit of all employees.	MHR	3015

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
	relevant Local Government and Queensland Industrial Relations legislation.	2. Effectively manage the processes for the negotiation and certification of the Whitsunday Regional Council Certified Agreement prior to the current agreement expiring in February 2022.	MHR	3015
		3. Effectively provide advice, support, and interpretation of industrial awards.	MHR	3015
		4. Effectively provide advice in resolving industrial issues, grievances, and employee performance ensuring compliance with industrial legislation.	MHR	3015
	○ Undertake progressive organisational training to meet required skills and competency requirements in order to deliver Council functions and services.	1. Delivery of leadership development program – ELT and MMG.	MHR	3160
		2. Delivery of supervisory development program.	MHR	3160
		3. Create career pathways through opportunities and commitment to development.	MHR	3160
	○ Provide a payroll function for the organisation that is processed in a timely, compliant, efficient manner. ○ To actively recruit suitability skilled people to meet the organisation's requirements and needs.	1. Undertake Council's payroll function in an accurate, efficient and timely manner.	MHR	3215 3205
		2. Undertake a configuration design review to ensure the configuration of Council's payroll system is fit for purpose and functional.	MHR	3215
		3. Develop a suite of metrics and analytics to better assist the organisation to manage its workforce.	MHR	3215

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
		4. Review processes and implement modules within Technology One which seek to automate processes while improving the experience for end users.	MHR	3215
	○ To develop and implement management actions that aim to recognise and address the future needs of the organisation.	1. Develop and implement a Diversity and Inclusion Strategy and action plan.	MHR	3165
		2. Workforce Planning - Identify future needs and develop strategies and action plan. Refer KFA14	MHR	3165

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Aviation and Tourism *Ref: SF1.4*	○ Provide efficient and effective commercial and regional airport facilities that comply with all necessary safety and security requirements for the benefit of users.	1. Monitor and address all safety aspects as operationally required and determined by CASA and Office of Transport Security.	COOAT	3510
		2. Efficiently undertake all operational aspects of the airport with a view to achieving profitability.	COOAT	3510 3500
		3. Maintain all facilities in accordance with approved schedules in an efficient and timely manner.	COOAT	3510 3900
		4. Evaluate the potential for establishing a Domestic Freight Hub at the Whitsunday Coast airport facility.	COOAT	3510
	○ Develop and maintain the Lake Proserpine camping facility to a suitable standard for the benefit of users and to diversify the tourism experience within the Whitsunday region.	1. Maintain and supervise the facility operations in an efficient and effective manner.	COOAT	4230 4070
		2. Implement Stage 1a of the Lake Proserpine Master Plan.	COOAT	4230
	○ Operate and maintain the Shute Harbour Marine terminal to provide access to and from the Whitsunday islands and resorts and afford a premium tourism experience.	1. Efficiently undertake all operational aspects of the terminal with a view to achieving profitability.	COOAT	4160
		2. Assist and engage with the reconstruction and fit out of the facility post cyclone Debbie and commission upon completion.	COOAT	4160

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Communication and Media *Ref: SF1.5*	○ To inform and educate our stakeholders through the communication of Council's objectives utilising a variety of communication tools and platforms.	1. Review and update the Communications & Marketing Strategy.	MCCM	3175
		2. Review and update the Social Media Strategy.	MCCM	3175
		3. Implement and enhance Council's Community Engagement Strategy.	MCCM	3175
		4. Provide strategic public relations advice and recommendations to the CEO, Executive Leadership Team, Mayor and staff in relation to Council initiatives, campaigns and services.	MCCM	3175
	○ To ensure our identity and brand is recognised, consistent and trusted in our region.	1. Review, update and implement the existing WRC Style Guide.	MCCM	3175
	○ To engage with our staff to ensure understanding of organisational priorities, values and key internal programs.	1. Survey WRC employees to inform the future development of an Internal Communications Strategy.	MCCM	3175
	○ To create community online access platforms and initiatives.	1. Develop a sub website for the Climate Change Innovation Hub.	MCCM	3175
		2. Develop a sub website for the Whitsunday Coast Airport.	MCCM	3175
		3. Develop a sub website for the Shute Harbour Marine Terminal.	MCCM	3175
		4. Develop a sub website for the Proserpine Entertainment Centre.	MCCM	3175
		5. Develop Stage 2 improvements to the corporate website.	MCCM	3175

DRAFT

Infrastructure Services

Ref: SF2

Directorate Objectives
1. Improve Council's Asset Management Planning maturity and develop Long Term Financial Plans for all asset classes which are financially affordable over the long term. 2. Meet Capital Works Delivery targets and ensure budget, time, and quality is maintained. 3. Provide great customer experience and service by utilizing a customer-facing mind set, meeting response time frames, researching our customers well and eliminating duplication. 4. Improve our transport network with a focus on meeting the economic needs for the region including road safety, road building, maintenance processes, and renewal of aging infrastructure. 5. Maintain a high level of preparedness, capability, and responsiveness to respond to and recover from natural disasters that impact on our local communities and infrastructure. 6. Provide reliable, safe, secure, environmentally responsible, and affordable water and waste services. 7. Provide a fantastic experience for our community and visitors when using our open spaces, natural features, and facilities.

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Disaster Management *Ref SF2.1*	○ Continue to evolve disaster management processes, technologies and education to build and improve community resilience and recovery for disaster events.	1. Develop procedures to capture impacts immediately prior to and following an event.	DMC	4090 4100
		2. Undertake an annual review of the Local Disaster Management Plan, sub-plans and Standard Operating Procedures.	DMC	4090
		3. Ensure policies, practices and operational procedures align with legislative and agency requirements.	DMC	4090 4100
		4. Improve disaster management capabilities through education and community engagement.	DMC	4090
		5. Ensure Whitsunday State Emergency Service is well equipped, resourced and ready to respond to a disaster or emergency event.	DMC	4080

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Roads and Drainage *Ref: SF2.2*	○ To provide quality transport and stormwater networks through strategies that service the needs of our residents as well as visitors while remaining financially sustainable.	1. Develop and implement a level of service framework that will define condition and maintenance standards.	EMRD	3200 3220 3330 3340 3360 3370 3375 3390 3405 3540
		2. Undertake workforce planning so as to align resources with required levels of service.	EMRD	3200 3330 3360 3370 3375 3390 3405 3540
		3. Asset data collection and condition rating of all network classes in accordance with Council asset management requirements.	CTPA	3405
		4. Undertake modeling of flood plain and stormwater networks.	CTPA	3340 3405
		5. Develop strategies and guidelines relating to engineering and infrastructure matters to inform the planning scheme.	CTPA	3405

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Parks and Gardens *Ref: SF2.3*	○ To provide parks and open spaces that are safe and well maintained for the benefit of all users.	1. Maintain parks and open spaces that are safe, accessible, and aesthetically pleasing.	MPG	3230 3530
		2. Continue to ensure that parks and opens space operations and scheduling are adhered to as per Open Space Levels of Service with yearly review for effectiveness.	MPG	3230 3530
		3. Maintain all park and gardens assets to ensure user safety and functionality.	MPG	3230 3530
		4. Develop and implement Open Space Strategy to inform strategic planning.	MPG	3230 3530
		5. Ensure that Customer Requests have been actioned within the target time as per Customer Service Charter.	MPG	3230 3530
Capital Projects *Ref: SF2.4*	○ To design and deliver Capital Projects in an efficient, effective and timely manner.	1. Deliver safe, efficient industry standard designs for construction of Capital projects.	CCPD	3400
		2. Increase the number of shovel ready projects to allow better funding applications to be submitted.	CCPD	3400
		3. Suitably plan the budgeted works to allow efficient, effective, and timely delivery that incorporate project control groups that are representative of stakeholders.	CCPD	3400

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Disaster Recovery *Ref: SF2.5*	○ Effectively manage and respond to infrastructure damage that has occurred as a result of natural disasters.	1. Undertake scoping of damage that has resulted from a natural disaster and liaise and seek approvals through Queensland Recovery Authority (QRA).	DRPD	3350
		2. Engagement to undertake approved disaster recovery works.	DRPD	3350
		3. Management and acquittal of approved QRA disaster recovery projects.	DRPD	3350

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Quarry *Ref: SF2.6*	○ To be the preferred supplier of quality quarry products throughout the Whitsunday Region. ○ Providing a safe and healthy working environment for our Quarry workers, contractors, and visitors.	1. Providing reliable stocks of quarry materials at commercially competitive rates with an emphasis on building long term relationships with clients and cost neutrality.	MQ	3520
		2. Ensure the quality of quarry materials produced meets and exceeds the NATA Quality Specifications.	MQ	3520
		3. Ensure Compliance with Mining and Quarrying Safety and Health Act 1999 and Regulation 2017.	MQ	3520
		4. To reduce or eliminate risk to achieve a workplace free of injury and work-related illness by development and implementation of the Quarry Workplace Safety Management Plan.	MQ	3520
		5. Investigate the development of future quarry operations on Council's adjoining freehold property.	MQ	3520
		6. Efficiently undertake all operational aspects of the quarry with a view to generate positive financial outcomes.	MQ	3520

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Water Services / Waste Services *Ref: SF2.7*	○ Operate and maintain water and waste services to the required and expected standard and for the benefit and use of the community.	1. To provide reliable, safe, secure, environmentally responsible, and affordable water and waste services by ensuring compliance with Council's published Water and Waste levels of service.	COOWW	3410 3420 3430 3470 3480 3600
		2. Ensure compliance with mandatory legislative reporting targets for Water and Waste.	COOWW	3410 3420 3430 3470 3480 3600
		3. Evaluate a staged full-cost water/sewerage price path models in accordance with KFA2.	COOWW	3410 3470 3480

DRAFT

Corporate Services

Ref: SF3

Directorate Objectives
1. Lead and improve the organisation's procurement, property and fleet functions across the organisation, including managing the centralised and specialised services to enable and achieve the operational and long-term objectives of Council. 2. Manage Council's property and building assets to ensure optimal community outcomes. 3. Maximise the organisation's financial performance, achieving a high level of customer service, productivity and efficiency through strategic direction, expert advice and leadership. 4. Integrate asset management practices into the long-term financial planning to ensure sustainable service delivery for current and future generations. 5. Lead the organisation's Information Technology, Communication, Geospatial Information Systems (GIS) and Records Management functions, providing strategic and operational direction to ensure optimal community outcomes. 6. Seek and develop business solutions through engaging with the organisation and external stakeholders to provide ICT solutions that are fit for purpose, durable and ensure the best use of limited resources. 7. Lead and coordinate of the organisation's corporate governance and risk management, in addition to the delivery of efficient and customer focused administration support for the organisation to ensure high levels of performance and compliance. 8. Support the organisation in ensuring appropriate compliance with legislation and to support the elected council in its decision-making processes and obligations as a local government.

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Finance *Ref SF3.1*	○ Maintain a robust financial planning & reporting process, compliant with relevant regulations.	1. Coordinate and compile the annual budget and reviews thereto, in consultation with the Executive Leadership Team (ELT) and Councillors.	CFO	3050 3100
		2. Identify the key components that contribute to the development of the Long-Term Financial Plan and establish responsibilities and deadlines. Refer: KFA8	CFO	3050 3100
		3. Co-ordinate and complete the annual financial statements and audit, and associated reporting obligations.	CFO	3050
	○ Enhance the Asset Management function within Council	1. Undertake an evaluation of the current Asset Management Framework and assign/engage suitable resources to review and develop an improvement plan. Refer: KFA1	CFO	3050
	○ Maintain financial compliance through innovation and continuous improvement.	1. Undertake the necessary activities to align Council with the Federal government's Digital Business Plan.	CFO	3050 3110 3120 3125
	○ Support the development of Commercial Business Operations (CBOs)	1. Establish a framework and identify the activities that are to be considered as Commercial Business Operations, based on legislative/regulatory and internal requirements, and undertake identified reviews. Refer KFA2	CFO	3050

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
		2. Identify the Business Activities (BAs) to which Full Cost Pricing (FCP) is to be applied, based on legislative/regulatory and internal requirements, and establish price paths to FCP for those BAs. Refer KFA9	CFO	3050

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Governance and Administration *Ref: SF3.2*	○ Ensure good governance and legislative compliance for the benefit of the organisation and elected members.	1. Provide the required facilities and support to Councillors to allow them to undertake their responsibilities.	MGA	3020
		2. Undertake the development of a Governance Leadership Framework: Refer KFA11	MGA	3020 3100
		3. Develop a program to monitor and evaluate compliance with statutory and other obligations.	MGA	3020
		4. Support the activities of the Audit and Risk Committee and undertake Internal Audits in accordance with the Annual Audit Plan.	MGA	3025
		5. Undertake activities to monitor and enhance Council's integrity framework and systems.	MGA	3910
		6. Facilitate Council business planning, reporting, decision making and obligations.	MGA	3910
		7. Establish and coordinate legal services protocol providing legal advice to Council and Officers.	MGA	3925

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Innovation and Technology *Ref: SF3.3*	○ To provide reliable and flexible Information Communication & Technology services and systems that are "fit for purpose" and support innovation.	1. Deliver ICT services that enable effective and efficient business operations and continuity.	MIT	3140 3155
		2. To engage with and receive direction from the ICT Governance Steering Committee.	MIT	3140 3155
		3. Ensure ICT assets are tracked, life cycle managed and maintained.	MIT	3140 3155
		4. Implementation of the Application Roadmap 2020 and ICT Strategic Plan 21-23 actions/deliverables for FY21/22.	MIT	3140 3155
		5. Ensure Council information is maintained in compliance with Queensland State Government Legislation and Council records management policy and procedures.	MIT	3150 3155
		6. Update and maintain ICT system security including disaster recovery in accordance with Best Practice, Federal and Queensland State Government recommendations.	MIT	3140 3155
	○ Develop GIS integration with Asset Management	1. Implement recommendations from the GIS 2021 review and integrate systems with Asset Management solution redesign. Refer KFA1.	MIT	3145 3155

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Procurement and Property *Ref: SF3.4*	○ Provision of effective, efficient and customer focused procurement and contract management function.	1. Implementation of recommendations from Strategic Procurement Review.	EMPPF	3060 3180
		2. Development and implementation of a Centre Led Procurement model.	EMPPF	3060
	○ Provide buildings and facilities which meet the adopted service levels and asset management plan.	1. Review and define service levels and roles and responsibilities for Council building and facilities.	EMPPF	3450 3920 3740
		2. Undertake identified activities and maintenance in accordance with Council's Buildings Asset Management Plan.	EMPPF	3920
		3. Undertake internal and external customer consultation in order to determine future and current property and facility needs and service levels.	EMPPF	3920
	○ Ensure appropriate tenure management of Council and Trustee land.	1. Execution of lease, license and other agreements which satisfy compliance requirements and lease register consolidation.	EMPPF	3060
		2. Undertake risk assessment to identify what land usages/tenure exists without a current legal arrangement/breach.	EMPPF	3060

DRAFT

	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Fleet *Ref: SF3.5*	○ Provide fleet management services which meet customer service requirements in accordance with adopted Asset Management Plan.	1. Oversee all facets of fleet management, procurement and maintenance.	EMPPF	3550 3190
		2. Implementation of vehicle and plant telemetry system.	EMPPF	3555 3550
	○ Provide workshop operations which support the fleet management function of Council.	1. Undertake a review of workshop operations to ensure appropriate training, facilities, and resourcing to satisfy maintenance requirements.	EMPPF	3080
		2. Undertake necessary plant and fleet services as per prescribed schedule and identified.	EMPPF	3550

DRAFT

Community Services

Ref: SF4

Directorate Objectives
1. Facilitate, foster and encourage region wide activities and programs that engage our community. 2. Provide high quality recreational facilities that are well utilised by the local community and visitors alike. 3. Provide fun, welcoming spaces that connect and engage the community through a variety of innovative resources, programs and activities. 4. Drive well designed Customer Service by providing a proactive and responsive customer service culture across the organisation. 5. Connect with Traditional Owners within the region to recognise and support each group's rights and interests. 6. Research and assist in the current and future protection of the region's natural environment. 7. Protect community health and safety, biosecurity, and amenity within the region by providing community education and administrative services.

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Community Development and Libraries *Ref SF4.1*	○ Drive and support activities, events and organisations that encourage the community to be active and engaged.	1. Provide a financial support program that assists community groups.	MCDL	3870
		2. Host high quality, well attended Council Civic and community events.	MCDL	3870 3620 3640
		3. Support community groups that facilitate events for the local community and visitors.	MCDL	3870 3660
	○ Ensure the Council libraries maintain their place as an integral part of the community.	1. Develop and maintain a library collection and resources that are current and relevant.	MCDL	3610
		2. Ensure e-resources and online platforms are an integral part of library services.	MCDL	3610
		3. Provide innovative, fun and informative library programs and activities.	MCDL	3610
		4. Deliver high quality library services to the region.	MCDL	3610 3680
Aquatic Facilities / Caravan Parks *Ref: SF4.2*	○ Manage and maintain Aquatic Facilities to a high standard to ensure community safety at all times. ○ Promote Aquatic Facilities to provide active lifestyles along with health and well-being benefits. ○ Facilitate and maintain Caravan Parks and RV Park to uphold their place as a recreation asset within the community.	1. Ensure all contractual obligations of Council and contractors are monitored and met.	MDCL	4150 3650 3700 3720
		2. Ensure regular maintenance programs are developed, implemented and evaluated.	MCDL	4150 3650
		3. Ensure all recreation facilities are maintained to the highest possible standard and are compliant with all safety requirements.	MCDL	4150 3650 3880 4220
		4. Review and identify potential requirements for capital works projects.	MCDL	4150 3650

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Customer Service *Ref: SF4.3*	○ Provide and maintain high quality customer service within all Customer Service Centres.	1. Ensure all Requests for Service are resolved preferably at "first point" of contact in a timely manner as per Council's Customer Service Charter.	MCS	3170
		2. Develop and deliver ongoing training to Customer Service Officers to ensure a comprehensive knowledge of all Council functions.	MCS	3170
		3. Assist in implementing a program to engage the community to use the new digital online portal and self-service functions.	MCS	3170
		4. Develop and implement a Customer Service Strategy.	MCS	3170

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Environmental Health and Local Laws *Ref: SF4.4*	○ Implement and enforce regulations, standards and legislation to protect the environment, public health and safety within the region. ○ Balance community expectations relating to the keeping and control of animals. ○ Manage and maintain parking assets in all established off-street regulated parking areas.	1. Licensing and regulation of food premises, public health and Environmentally Relevant Activities in accordance with legislation.	CEHLL	3560 3315 3670
		2. Identify and action public health and the environment issues including environmental harm and nuisance.	CEHLL	3560
		3. All licences/approvals issued in accordance with Local Laws are audited annually.	CEHLL	3580
		4. Identify and action issues pertaining to community safety hazards, activities and behaviour in accordance with Local Laws.	CEHLL	3580
		5. Ensure all education, compliance and enforcement actions are proportionate to the alleged breach, transparent and consistent.	CEHLL	3580
		6. Ensure regulated parking provisions are consistent with the Local Law including enforcement of Penalty Infringement Notices.	CEHLL	3570

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Natural Resource Management and Climate *Ref: SF4.5*	○ Develop and implement programs and projects to maintain and enhance the regions environmental values. ○ Provide a service to Council which leads to reduced environmental impacts from developmental growth. ○ Undertake research to develop suitable and innovative solutions to assist with the challenges of climate change.	1. Implement and monitor Council's Feral Animal and Weed Management Program.	CNRMC	3590
		2. Implement and monitor Council's Bushfire Management Program.	CNRMC	3590
		3. Implement and monitor Council's Coastal Management Program.	CNRMC	3590
		4. Develop and implement Council's Coastal Hazard Adaptation Strategy (CHAS).	CNRMC	3690
		5. Implement planning projects which lead to improved environmental outcomes.	CNRMC	3590
		6. Implement the Climate Change Innovation Hub Business Plan.	CNRMC	3690
Cultural Heritage *Ref: SF4.6*	○ Develop and implement strategies to preserve Cultural Heritage within the region.	1. Ensure compliance with Indigenous Land Use Agreements (ILUA) with Traditional Owner Groups.	DCOMM	3300
		2. Implement Council's Reconciliation Action Plan.	DCOMM	3300
		3. Develop and implement an Arts, Cultural & Heritage Strategy. *Refer KFA4*	DCOMM	3300

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Proserpine Entertainment Centre *Ref: SF4.7*	○ Provide a high-quality multifaceted facility that is well utilised by the local community and visitors.	1. Pursue opportunities for public performance program.	MPEC	3960
		2. Actively and effectively market and advertise events held at the Proserpine Entertainment Centre.	MPEC	3960
		3. Ensure building and grounds are presented at the highest possible standard and are compliant with all safety requirements.	MPEC	3960
		4. Actively encourage community groups and individuals to hold events in the venue and surrounds.	MPEC	3960

DRAFT

Development Services

Ref: SF5

Directorate Objectives
1. To support business units across Council in the delivery of their objectives through enabling access to Grants and Funding. 2. Provide advocacy and partnerships with government, community and business interests through effective stakeholder engagement. 3. Strengthen and grow our business and community to attract investment that aligns to WRC endorsed plans and strategies. 4. Process all statutory applications within statutory timeframes. 5. Monitor development and land use to ensure compliance with statutory requirements and development conditions. 6. Develop and maintain a local government infrastructure plan that aligns with Council's Asset Management Plans and long-term Financial Forecast in compliance with State Interests. 7. Provide a consistent and transparent strategic framework and direction for the development industry and community.

DRAFT

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Development Administration	○ Undertake and oversight good governance within Development Services.	1. Provide efficient administration and management of all development functions.	DDES	4000
Economic Development *Ref SF5.1*	○ Undertake initiative and actions to promote and encourage economic development in the Whitsunday Region.	1. Develop and implement an Economic Development Strategy.	MED	4170
		2. Coordinate and undertake necessary research to identify and promote areas for growth and investment.	MED	4170
		3. Prepare and distribute Economic Development Profiles.	MED	4170
		4. Provide advocacy to support the growth of the regional and local economy, including small business and industry development.	MED	4170
		5. Support business units across Council in the delivery of their objectives through enabling access to grants and funding.	MED	4170 4210
Development Assessment *Ref: SF5.2*	○ To apply and undertake the development assessment process in accordance with Council's planning schemes, legislative requirements and other instruments.	1. Process, report and make recommendations on all development applications within statutory timeframes.	MDA	4010
		2. Enforce the provision of the Planning Scheme and undertake compliance actions where necessary.	MDA	4010
		3. Prepare a revised set of standard development conditions for adoption by Council.	MDA	4010

Key Functions	Goals	2021/22 Actions	Responsible Officer	Cost Centre
Strategic Planning *Ref: SF5.3*	○ Provide a long-term strategic direction for sustainable land use and infrastructure planning to the development industry and community that balances economic, environmental and social interests throughout the Whitsunday region.	1. Develop and implement town specific enhancement strategies.	MSP	4050
		2. Finalise and implement the Cannon Valley Growth Strategy.	MSP	4050
		3. Complete the "*Major Amendment*" to the Whitsunday Planning Scheme.	MSP	4050
		4. Review and monitor the Local Government Infrastructure Plan that aligns with Council's Asset Management Plans and long-term financial forecast in compliance with State Interests. *Refer KFA1*	MSP	4050
Building and Plumbing *Ref: SF5.4*	○ Develop and maintain effective systems for building and plumbing assessments, approvals, certification and compliance matters.	1. Assess and inspect buildings and structures as required.	TLPS & BCC	4020 4025
		2. Undertake statutory functions within accepted timeframes including processing applications, inspections and investigations and interviews for compliance matters.	TLPS & BCC	4020 4025
		3. Safeguard public and private installations through statutory assessment and inspection processes.	TLPS & BCC	4020 4025

7. PERFORMANCE MEASUREMENT

The Chief Executive Officer is required to present to Council a written assessment of the Operational Plans progress on regular intervals of not more than 3 months.

The following performance measurements will be applied and included as part of the CEOs report.

Individual Actions

All individual actions as listed to be undertaken in the 2021/22 period in the *Key Focus Areas* and *Services and Functions* will have the following performance measurements applied:

Brief Statement
A brief statement outlining the progress of the action that highlights and identifies any issues or matters of concern that have or may arise.

Key Performance Indicators
Where possible and within reason, taking into consideration resource requirements, KPIs may be developed for an individual action and reported against.

Status
A short "at a glance" statement that clearly indicates the status of the actions progress. i.e. Yet to commence, Current, Complete etc.

Quadruple Bottom Line

In addition, each *Key Focus Area* and *Key Function* (as listed in the *Services and Functions* sections) will be periodically assessed and reported against the quadruple bottom line methodology, being the determined performance measurement in the Corporate Plan used to evaluate progress in achieving Council's Vision for the region.

A quadruple bottom line methodology requires performance to be measured against the following pillars:

Financial
When making decisions we ensure that we are aware of all immediate costs and long-term financial implications. We strive to always operate within budget and aim for financial sustainability.

Environmental
We will consider as part of our planning, decision making and activities any matter that may cause immediate or long-term environmental impacts. In addition, we also progressively look for opportunity to improve and deliver environmental benefits in the way we operate.

Social
We will consider the social aspects of our decisions and activities to ensure that the various needs and requirements that exist in our diverse community are met.

Governance
We will ensure that we undertake all our operations in a transparent, accountable and ethical manner and in line with our policies and procedures.

8. POSITION TITLE ABBREVIATIONS

Position Title	Abbreviation
Chief Executive Officer	CEO
Manager Human Resources	MHR
Manager Corporate Communications & Marketing	MCCM
Chief Operating Officer - Aviation & Tourism	COOAT
Director Infrastructure Services	DINF
Executive Manager Roads & Drainage	EMRD
Disaster Recovery Project Director	DRPD
Disaster Management Coordinator	DMC
Manager Quarry	MQ
Coordinator Capital Project Delivery	CCPD
Coordinator Transport Planning & Assets	CTPA
Chief Operating Officer Whitsunday Water	COOWW
Manager Parks & Gardens	MPG
Director Corporate Services	DCORP
Executive Manager Procurement, Property & Fleet	EMPPF
Manager Governance & Administration	MGA
Manager Innovation & Technology	MIT
Chief Financial Officer / Manager Financial Services	CFO
Director Community Services	DCOMM
Manager Community Development & Libraries	MCDL
Manager Customer Service	MCS
Manager Proserpine Entertainment Centre	MPEC
Coordinator Natural Resource Management & Climate	CNRMC
Coordinator Environmental Health & Local Laws	CEHLL
Director Development Services	DDES
Manager Strategic Planning	MSP
Manager Development Assessment	MDA
Manager Economic Development	MED
Team Leader Plumbing Services	TLPS
Building Compliance & Certification	BCC

DRAFT

3. Corporate Services

3.3 MAYOR'S BUDGET SPEECH

AUTHOR: Cr Andrew Willcox - Mayor

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council receive the Mayor's Budget Speech for the 2021-2022 Budget.

The following report has been submitted for inclusion into Council's Special Budget Meeting to be held on 28 June 2021.

SUMMARY

To present the Mayor's Budget speech for the 2021-2022 Budget.

PURPOSE

To present the Mayor's Budget speech as a summary of the Budget for 2021-2022 financial year.

BACKGROUND

Presented each year as part of the budget adoption.

STRATEGIC IMPACTS

Presented as part of the budget adoption.

CONSULTATION

Corporate Communications Team
Chief Executive Officer

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

To receive the Mayor's Budget Speech.

ATTACHMENTS

Attachment 1 - Mayor's Budget Speech

PO Box 104 Proserpine Qld 4800 **P:** 07 4945 0200 **F:** 07 4945 0222 **E:** info@whitsundayrc.qld.gov.au **W:** www.whitsundayrc.qld.gov.au **ABN** 63 291 580 128

2021/22 MAYOR'S BUDGET SPEECH

Welcome everyone to the 2021/22 Whitsunday Regional Council Budget meeting and today I present my sixth budget as Mayor.

Councillors, the Executive Team and the Finance crew have done a significant amount of work to allow us to not only adopt the 2021-22 Budget today but also the new Corporate and Operational Plans.

The Corporate Plan is our primary strategic document that guides all other actions and decisions of Council and defines the overall direction for our organisation.

The Operational Plan details the work Council plans to deliver towards the achievement of the Corporate Plan over the next 12 months. The significant activities outlined in the Operational Plan are funded from today's 2021-22 budget.

Today, the Councillors and I are proud to present a balanced Budget that enhances the liveability for our residents without compromising our future financial sustainability.

Importantly, Council's $127M operating budget ensures we maintain sound financial management through a surplus of approximately $470,000.

In many ways, we are no different to our residents who are reviewing their budgets for their households or business.

"Reduce costs where we can, so we can spend where we must" – this simplifies our approach to the 2021-22 Budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the complex components of the budget, prepared by Council officers, have been reviewed and revised by the Councillors.

Councillors have had robust budget deliberations to ensure your rates deliver value for money.

Financial management and asset management are important cornerstones of ensuring long term financial sustainability of a local government.

An additional complication faced by Council in determining its revenue base for the next financial year is the new region-wide land revaluation undertaken by the Department of Resources.

These revaluations, conducted after a lapse of five years, have created dramatic fluctuations in the value of land, both increases and decreases.

As the value of land is the basis on which general rates are calculated, such wide fluctuations create major movements in the rates between rating categories as well as between individual properties within categories.

Council has had to make significant changes to all elements of the general rating system to ensure a fair and equitable distribution of general rates between the nearly 19,000 properties within the Whitsunday region.

After five consecutive years of zero increase in the general residential rates across the region, in 2021-22 there will be an increase in revenue from residential rates of 1.8%.

With increases in general rates necessary to cover Council's increased operating expenses, and with the valuation changes, there will be winners and losers.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

There will be small increases in the charges for water, sewerage and waste services.

Our water and sewer plants throughout the region have recently been upgraded, while waste and recycling facilities continue to be enhanced to effectively manage waste to landfill.

The average residential ratepayer will see an increase of $1.71 per week for these services.

Council will continue to provide one of the most generous pensioner rates concessions in Queensland.

This Budget will see the finalisation of key recovery projects from 2017 Cyclone Debbie, including Bowen's Flagstaff Hill Conference and Cultural Centre, the Proserpine Entertainment Centre and the revitalised Shute Harbour Marine Terminal, which have been funded in the most part by the Commonwealth and State Governments.

Once completed these major facilities will create jobs for locals and help forge a bright future for the Whitsunday region.

With a 2021/22 Capital Program of $97M, Council will continue investment into major infrastructure for water supply, sewerage, roads, drainage, parks, gardens and community facilities.

In keeping with Council's procurement policy that provides preference for locally based businesses, the majority of this money will be spent within region creating a strong local economic stimulus.

To drive down operational costs Council is adding solar power generation capabilities to the Collinsville treatment plants.

Council is investing $1million to upgrade our VHF radio network so that we are better equipped to manage operations in times of disaster.

There continues to be significant investment in roads, sealed and unsealed and we are planning to undertake a significant upgrade to the Ted Cunningham Bridge at a cost of over $4.5M.

Importantly with an ongoing commitment to debt reduction, almost $5M has been allocated to reduce our current loans, meaning Council will end the next financial year with a debt of approximately $74 million for an asset base of $1.2billion….in simple terms that compares to effectively owing just $74,000 on a $1.2M home.

Conclusion

In closing I would like to thank all the Councillors for the hard work that you have done in developing what I believe is a responsible budget for our residents.

I thank you all for attending our 2021/22 Budget Meeting and acknowledge the support of my councillors and the terrific work of our dedicated Council staff especially the finance crew led by Jason Bradshaw, Stephen Fernando, Julie Moller and Katie Coates.

I look forward to working with CEO Mr Rod Ferguson and our Executive Leadership Team on delivering the 2021/22 Whitsunday Regional Council budget for our community.

Cheers!

3. Corporate Services

3.4 BUDGET SUMMARY

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council receive the 2021-2022 Budget Summary.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present a summary of the budget detail and a narrative prior to formal adoption.

PURPOSE

To provide Council an overview of the components of the budget and the commentary on the preparation of the budget prior to adoption.

BACKGROUND

The report provides a narrative of the budget and its development and summaries the budget information for Council.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 and Local Government Regulation 2012

ANALYSIS

The attached report provides the details on the 2021-2022 budget.

STRATEGIC IMPACTS

Budget aligns with key strategic documents.

CONSULTATION

All Contributors to the budget.

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

The Budget Summary provides an overview of the Budget prior to adoption.

ATTACHMENTS

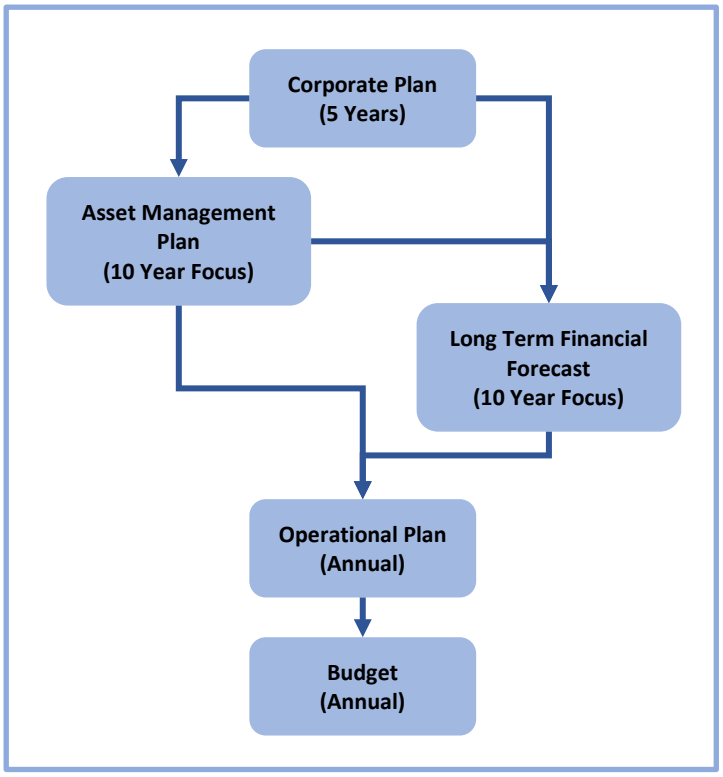
Attachment 1 - Budget Summary

BUDGET REPORT: 2021-22 FINANCIAL YEAR

Introduction

Financial management is a key component of the manner in which local governments manage their operations. The financial management process along with the asset management process are generally considered to be the cornerstones of ensuring long term financial sustainability of a local government.

Figure 1: System of Financial Management



The Local Government Act specifically requires local governments in Queensland to establish a system of financial management. The system of financial management at a local government generally has the hierarchy that is depicted in *Figure 1*. As can be seen from that diagram, the annual budget is the culmination of the process and forms the core framework within which a council conducts its operations during a given financial year.

Whitsunday Regional Council's budget for the financial year 2021-22 has been prepared, in line with this system of financial management. Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components of the budget prepared by Council officers have been reviewed and revised as necessary by the Councillors.

During the last five years, the Whitsunday region has had to weather several economic shocks, first from the aftermath of Cyclone Debbie and more recently the economic fallout resulting from the COVID pandemic. The region was just getting to the tail end of reconstructing the infrastructure damage caused by the cyclone, when travel restrictions came in place, once again impacting a major economic pillar of the region; tourism, which in turn has a direct impact on several other industries.

Under those circumstances, the Council has deemed it necessary to maintain General Rates for residential properties without any increase over that entire five-year period. General rates also did not see an increase for non-residential properties for two of those five years. Despite the freeze of revenue, Council ensured that there was no deterioration of service levels to the community and continued with the reconstruction program to restore essential community infrastructure. Council was also compelled to undertake additional expenditure on measures related to addressing the pandemic.

While the economic forecast for the country is looking positive for the next financial year, Council is aware that it will be a while before the recovery gets into full gear. Council is also aware that some sectors of the economy (such as Tourism) will see a delay in that recovery due to continuing international travel restrictions. Council has had to balance such concerns

with the need to continue to supply essential services to the community without compromising the medium to long term financial sustainability of the organisation.

An additional complication faced by Council in determining its revenue base for the coming year is the region-wide land revaluation undertaken by the Department of Resources. The revaluation, which is being conducted after a lapse of five years has seen wide fluctuations in the value of land, both increases and decreases. As the value of land is the basis on which general rates are calculated, such fluctuation results in noticeable shifts in the rates impost between rating categories as well as between individual properties within a given category. Council has had to make significant changes to all elements of the general rating system (the number of categories and the number of bands within categories, the level of minimum rates and the rate in the dollar applicable to each category/band, as well as the re-introduction of upper limits on rates increases (capping)), in order to ensure a fair and equitable distribution of general rates between the nearly 19,000 properties within the region.

In order to balance the multiple competing requirements, Council has decided it necessary to impose a small increase in general rates as well as increases to utility charges for the financial year 2021-22. While the overall general rates increase has been maintained to the minimum necessary to cover Council's operating expenses, due to the valuation changes referred to previously, a significant proportion of properties will see sizeable increase in their general rates while others will see similar increases.

The underlying intent of this budget is to strengthen Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, at an acceptable level, well into the future.

Operating Revenue & Expenses

Table 1 gives the budgeted summary income and expenditure position for 2021-22, which indicates a marginal operating surplus of approximately $470,000.

Table 1: Summary Income & Expenditure

	$ '000
Recurrent Revenue	127,077
Recurrent Expenses	126,610
Net Operating Position	**468**

As can be seen from *Figure 2*, the most significant item of funding for Council's operating activities is the Rates & Utility Charges raised from the ratepayers of the region.

Table 2: Increase in Utility Charges

Utility Charge	**Amount**
Water Supply (excl. Consumption)	$ 25.00
Sewer Services	$ 30.00
Waste Collection	$ 25.00
Recyclables Collection	$ 9.00
TOTAL (Year)	**$ 89.00**
per Week	$ 1.71

For the financial year 2021-22, General Rates will increase in aggregate by around 3.55%, while the aggregate increase for residential properties will be around 1.8%. These increases are the minimum rates increases required for Council to continue to deliver essential services at an acceptable level, while ensuring the medium to long term financial sustainability of Council.

An average residential property, receiving water, sewer and waste services, will see an increase in fixed utility charges (excluding water charges based on the amount of water consumed) of $89 per annum or $1.71 per week, before factoring any prompt payment discounts offered by Council. The makeup of the increase in utility charges is shown in *Table 2*.

Table 3 and *Table 4* provides more details on the sources of revenue and the items of expenditure respectively.

Table 3: Revenue Sources

Revenue Source	$ '000
Rates & Charges	90,551
Sale of Services	17,486
Fees, Charges & Rentals	3,550
Grants, Subsidies & Contributions	7,343
Interest Income	1,131
Contracts & Recoverable Works	5,145
Other Income	1,872
TOTAL	**127,077**

Table 4: Expenditure by Category

Expenditure Item	$ '000
Employee Costs	37,809
Materials & Services	59,826
Depreciation & Amortisation	25,500
Finance Costs	3,475
TOTAL	**126,610**

The largest expense for Council is in sourcing materials and services required deliver the range of services undertaken by Council. As per Council's Local Preference Policy, wherever possible, Council sources its materials and services from business within the region, ensuring that rates and charges raised from within the community is spent within the community.

Particular attention has been, and will continue to be, made in managing the employee headcount, to ensure that employee costs are maintained within budgets. A wage increase, in keeping with the enterprise Agreement, has been factored into the employee cost budget.

A significant review of asset values and lives has resulted in a reduction in the depreciation costs by around $1.5 Mn.

The breakdown of the expenses by type of service delivered to the community is given in *Table 5*.

Table 5: Expense Summary by Service Type

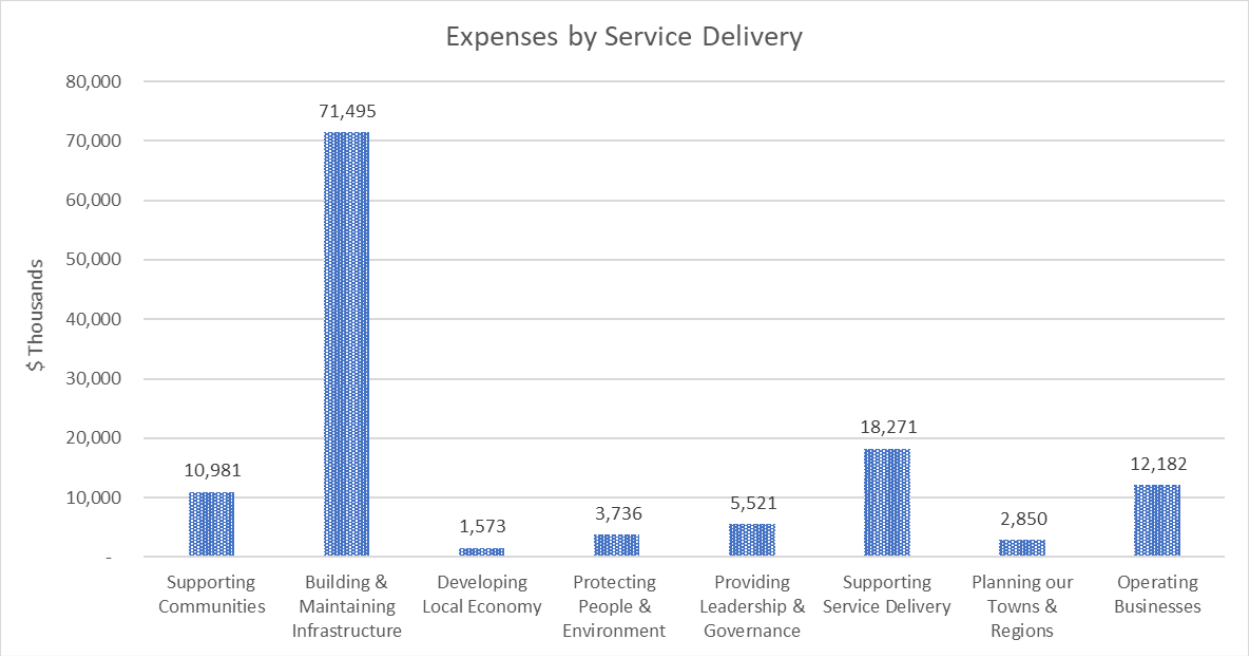


Figure 2: Sources of Revenue

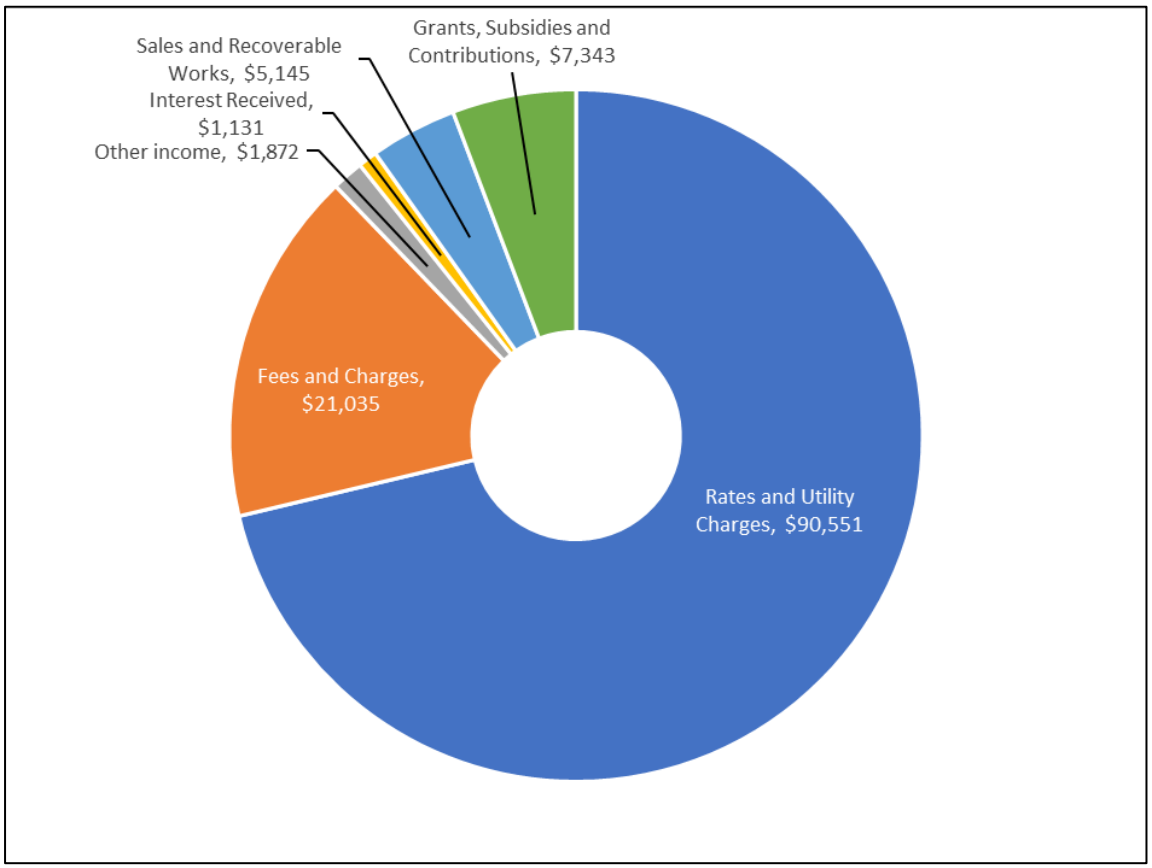
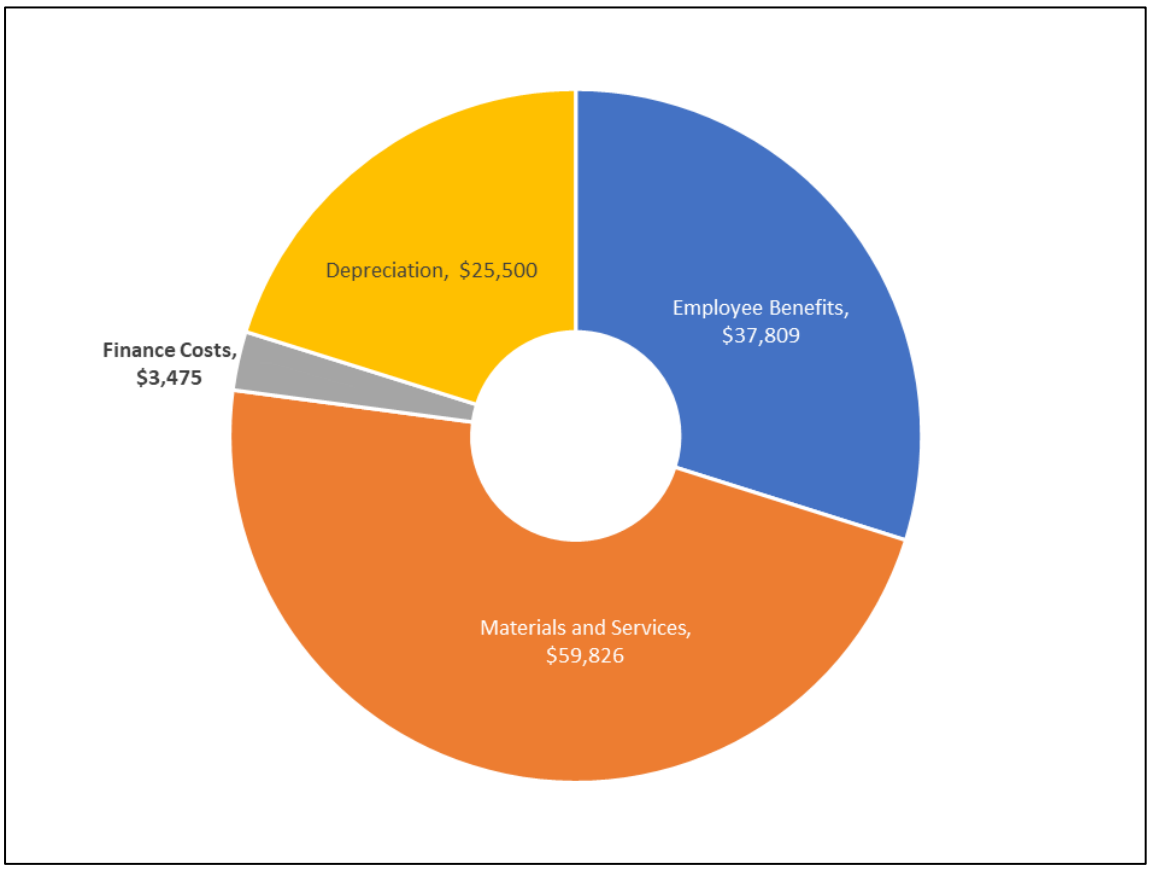


Figure 3: Expenditure by Category



Corporate Plan & Operational Plan

The budget incorporates provisions for resources required to implement Council's Operational Plan for 2021-22 as adopted by Council, which in turn is linked to Council's 5 Year Corporate Plan.

Capital Program

The capital program for 2021-22 is just under $100M and is still above normal levels of activity.

The driver for the higher than normal capital program continues to be the natural disaster reconstruction program, primarily funded by the Disaster Recover Funding Arrangements (DFRA), a joint initiative of the Queensland State Government and the Federal Government.

Significant projects within the 2021-22 capital program include:

- Completion of the Shute Harbour Reconstruction
- Proserpine Entertainment Centre Reconstruction
- Continuation of the Water Security for Airlie beach-Cannonvale Project. Majority of the Pipeline work has been completed in 2020-21. Upgrading reservoir capacity will be the focus in 2021-22
- Flagstaff Hill Reconstruction
- Upgrades to the Ted Cunningham Bridge
- Further enhancement of the Lake Proserpine Recreational Area
- Construction of a Water Park in Collinsville

In addition to the reconstruction projects and new capital investments, the capital program also incorporates an asset renewal program to ensure existing assets servicing the community are maintained at an acceptable level of quality.

Council continues to utilise multiple sources of funding to fund its capital expenditure.

The detail of the capital program by asset class and the manner in which the capital program is funded is given in *Table 6* and *Table 7* respectively.

Table 6: Capital Program by Asset Class

Asset Class *(in '000)*	**2021-22**	**2022-23**	**2023-24**
Airports	1,043	-	-
Shute Harbour	15,229	-	-
Community Facilities & Buildings	15,667	394	49
Water & Sewer Networks	13,282	11,832	12,926
Waste Facilities	1,588	2,533	4,656
Plant, Equipment & Fleet	6,884	3,281	1,954
Roads & Drainage	31,426	9,711	9,752
Corporate Infrastructure	7,831	3,096	1,555
Parks, Gardens & Recreation	4,267	709	368
TOTAL	**97,216**	**31,557**	**31,260**

Table 7: Capital Funding Sources

Funding Source *(in '000)*	**2021-22**	**2022-23**	**2023-24**
General Revenue	20,288	23,421	22,098
Reserves	13,606	500	-
Natural Disaster Grants	22,999	-	-
Other Capital Grants	34,145	1,797	1,552
Contributions	5,242	5,100	7,038
Sale of Assets	936	739	572
TOTAL	**97,216**	**31,557**	**31,260**

In addition to the above, Council will make loan repayments of over $5M, all of which will be funded by General Revenue. There are no plans to utilise additional loan funding during the 2021-22 financial year.

The Capital Program by Asset Class and the Capital Funding Sources are graphically presented in *Figure 4* and *Figure 5* respectively.

Figure 4: Capital Expenditure by Asset Class

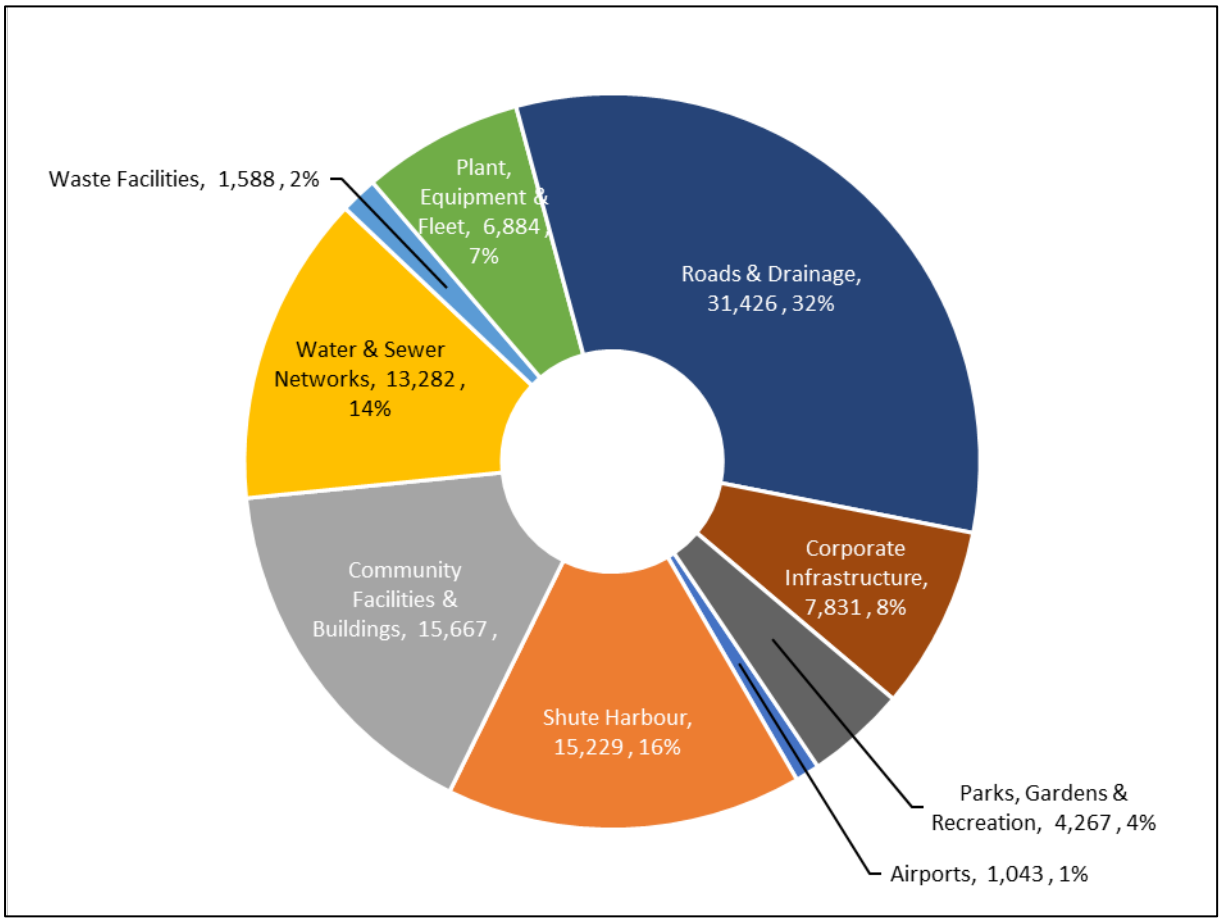
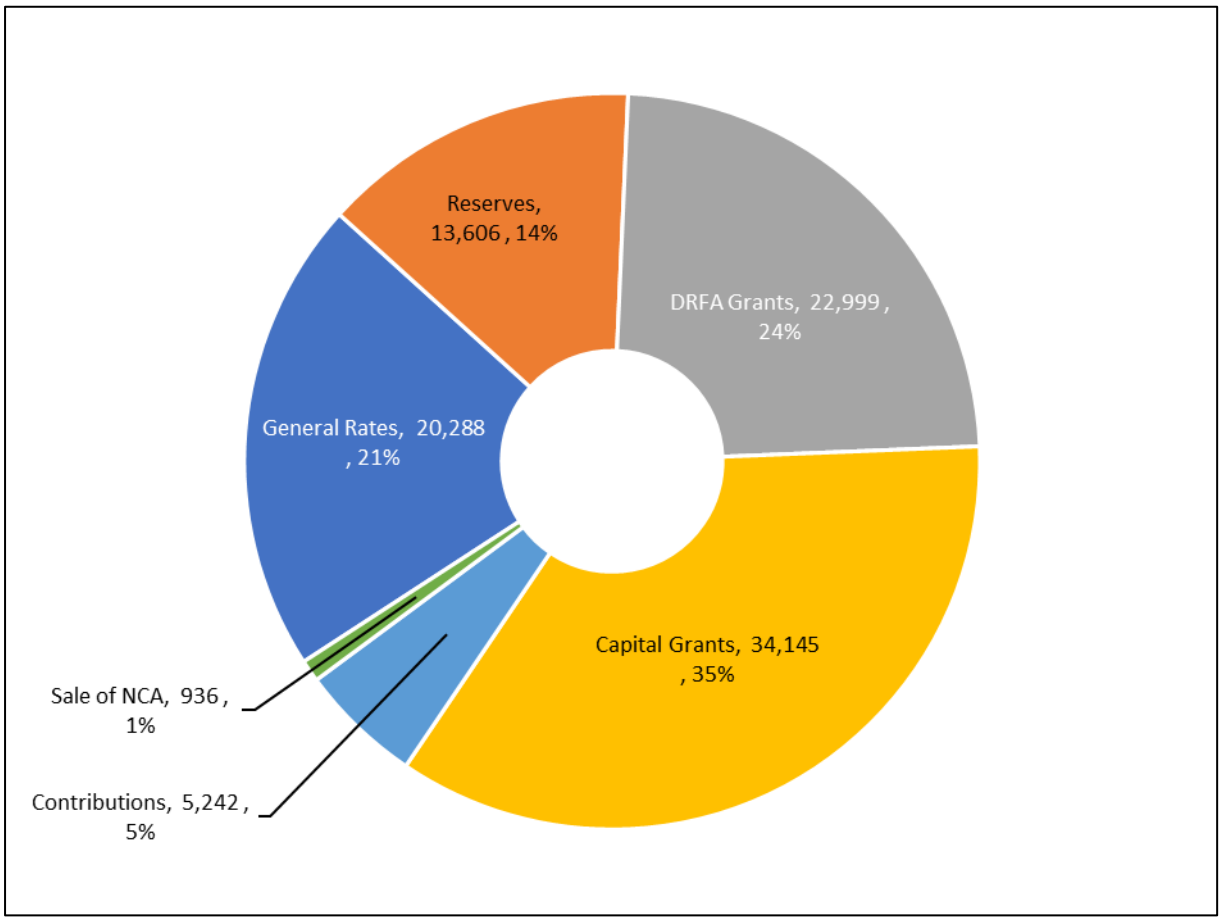


Figure 5: Capital Funding Sources



Presentation of the Budget

The budget presented for adoption by Council consists of the following Statements:

1. Statement of Estimated Financial Position for 2020-21,
2. Statement of Comprehensive Income for 2021-22 + 2 Years,
3. Appropriation Statement for 2021-22 + 2 Years,
4. Statement of Financial Position for 2021-22 + 2 Years,
5. Statement of Cash Flows for 2021-22 + 2 Years,
6. Statement of Capital Funding for 2021-22 + 2 Years,
7. Statement of Changes in Equity for 2021-22 + 2 Years, and
8. Financial Sustainability Indicators

The Long-Term Financial Forecast presented for adoption consists of the same set of statements for a period of ten years commencing from the budget year 2021-22.

3. Corporate Services

3.5 REVENUE POLICY 2021-2022

RESPONSIBLE OFFICER: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve to adopt the Revenue Policy for 2021-2022 as presented in accordance with sections 169 and 193 of the *Local Government Regulation 2012 (Qld)*.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Revenue Policy as required by the Local Government Regulation 2012 (Qld).

PURPOSE

Adoption of the Revenue Policy provides a basis on which the budget for 2021-2022 is to be prepared.

BACKGROUND

Section 169(2)(c) of the Regulation requires that Whitsunday Regional Council's Budget include a revenue policy.

The Policy adopted by Council must be compiled in accordance with section 193 of the Regulation. Section 193 prescribes as follows:

Revenue Policy

(1) A local government's revenue policy for a financial year must state:

(a) the principles that the local government intends to apply in the financial year for:

(i) levying rates and charges; and

(ii) granting concessions for rates and charges; and

(iii) recovering overdue rates and charges; and

(iv) cost-recovery methods; and

(b) if the local government intends to grant concessions for rates and charges, the purpose for the concessions; and

(c) the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

(2) The revenue policy may state guidelines that may be used for preparing the local government's revenue statement.

(3) A local government must review its revenue policy annually and in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

STATUTORY/COMPLIANCE MATTERS

Local Government Regulation 2012 (Qld) ss 169 and 193

ANALYSIS

The Policy has been prepared in accordance and complies with section 193 of the Regulation, and outlines Council's policy positions on the required matters.

STRATEGIC IMPACTS

The budget for 2021-2022 will be prepared in keeping with the Policy.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the Policy will ensure Council conforms to the requirements of the Regulation and provide a framework within which Council's 2021-2022 budget can be adopted.

ATTACHMENTS

Attachment 1 - Revenue Policy

Revenue Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**1st July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**CP_CS_21**

Purpose

The purpose of this policy is, in accordance with section 193 of the Local Government Regulation 2012 (Qld), to set out the principles that Whitsunday Regional Council intends to apply in adopting its budget for the 2021/22 financial year in relation to:

(a) levying Rates and Charges; and

(b) granting concessions for Rates and Charges, and the purpose for those concessions; and

(c) recovering overdue Rates and Charges; and

(d) cost-recovery methods; and

(e) the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

Scope

This policy is applicable to:

(a) all ratepayers of Council; and

(b) all Rates and Charges levied by Council.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Planning Act 2016 (Qld)
Land Valuation Act 2010 (Qld)

Policy Statement

1. Principles for Making and Levying of Rates and Charges

1.1. In general, Council will be guided by the following two principles in the making of Rates and Charges:

(a) Equity Principle

Council will aim to ensure that all sectors of the ratepaying community contribute equitably to the rates revenue of the Council. In determining the level of Rates and Charges, Council's objective is to ensure the fair and consistent application of lawful rating and charging principles, without bias, taking account of all relevant considerations, and disregarding irrelevancies (such as the perceived personal wealth of individual ratepayers or ratepayer classes).

(b) Benefit (User Pays) Principle

At a minimum, ratepayers should contribute rates which reflect the cost of providing Council's services to rateable properties in each sector of the community. Wherever possible, this should be reflected in the minimum rate for each rating category.

1.2. In addition, Council will be guided by the following principles for each type of Rates & Charges:

1.2.1. General Rates

a) The basis for levying of General Rates will be the unimproved land valuation as determined by the State Government of Queensland.

b) Acknowledging the diversity of land uses within the region, and in order to maintain an equitable distribution of rates across such land uses, Council will adopt a differential rating system, in keeping with Chapter 4, Part 5 of the Regulation. Council considers a more equitable outcome can be achieved by a system where land with high economic activity and/or capacity to generate income contributes more, than would be achieved by a simple, single rate in the dollar, general rating scheme.

c) Given the significant variations in land values across the region, in the interest of maintaining an equitable distribution of rates, Council will also consider the use of minimum rates for all or some of the differential rating categories, in keeping with Chapter 4, Part 5 of the Regulation.

d) Council will consider the use of capping as a means of maintaining rates increases from one year to another to a reasonable and affordable level.

1.2.2. Special Rates & Charges

a) Where Council believes it is appropriate for a special rate or charge to be levied in a certain area or for a certain purpose, Council may elect to do so in keeping with Chapter 4, Part 6 of the Regulation.

1.2.3. Separate Rates & Charges

a) Where Council believes it is appropriate for a separate rate or charge to be levied for an identified service, facility or activity, Council may elect to do so in keeping with Chapter 4, Part 8 of the Regulation.

1.2.4. Water & Sewer Utility Charges

a) Council's water & sewer services are considered an Significant Business Activity under the Local Government Act.

b) As per Chapter 3, Part 2, Division 2 of the Act, Council is required to apply the National Competition Policy to its Significant Business Activities, either by way of Competitive Neutrality Principles or Code of Competitive Conduct. In keeping with these requirements, Council will seek to apply full cost pricing in calculating its water & sewer utility charges.

c) To the extent possible and practical, Council will endeavour to apply the "User Pays" principle in establishing its water & sewer utility charges.

d) Council operates multiple water & sewer schemes across the region. In general Council will endeavour to maintain uniform utility charges across the different

schemes operated by Council. However, where it deems appropriate, Council will consider the application of scheme specific utility charges.

e) Council will declare service areas for its water & sewer services and all properties within such declared service areas will be subject to utility charges, even where a property within such a declared service area may not be connected to the water or sewer network (e.g., due to the land being vacant) but is capable of being so connected. This recognises Council's obligation to provide water & sewer services to any property within a declared service area on request, and the cost of maintaining adequate capacity in the system to Council's obligation to provide the service.

1.2.5. Waste Utility Charges

a) Council's waste services are considered a Significant Business Activity under the Local Government Act.

b) As per Chapter 3, Part 2, Division 2 of the Act, Council is required to apply the National Competition Policy to its Significant Business Activities, either by way of Competitive Neutrality Principles or Code of Competitive Conduct. In keeping with these requirements, Council will seek to apply full cost pricing in calculating its waste utility charges.

c) To the extent possible and practical, Council will endeavour to apply the "User Pays" principle in establishing its waste utility charges.

d) Council will declare service areas for its waste collection services. Recognising the need to maintain current as well as legacy landfills in keeping with its environmental obligations, Council recognises the need to apply a general waste utility charge even on properties outside the declared service areas.

e) Council will establish, as appropriate, specific fees and charges for waste that is transported by residents (including business entities) of the region, directly to a landfill or a transfer station.

1.2.6. Legislative Obligations to Collect Levies

a) Where required to do so under legislation, Council will fulfil its legislative obligations by acting as a collection agent for any levies imposed by the State or Federal governments.

1.3. Council will also have regard to the following:

- Its legislative obligations;
- Sustainability in raising the revenue required for the cost of operating and maintaining existing facilities and services and the need for additional facilities and services;
- Transparency of process in determining the basis of Rates and Charges;
- Clarity of Council's and each ratepayer's responsibilities with regards to the rating process
- Having a rating regime that is simple and inexpensive to administer;
- Timing the levying of Rates & Charges to take into account the financial cycle of local economic activity; and
- Flexibility in taking into account changes in the local economy.

1.4. Council reserves the right to provide ratepayers with a prompt payment discount on certain Rates and Charges under certain conditions as may be determined by Council.

2. Principles for Granting of Concessions from Rates and Charges

2.1. Council may determine to grant concessions and/or rebates for certain groups subject to certain criteria being met and subject to any terms and conditions. These may include (without limitation) sectors of the rate-paying community who have a reduced capacity to pay both on demand and to the full quantum (such as pensioners), not-for-profit and sporting groups or where other special circumstances apply.

2.2. In considering the development and/or application of concessions, Council will be guided by the principles of:

- Fairness and social conscience by having regard to the different levels of economic circumstance within the local community;
- Similar treatment for ratepayers with similar circumstances;
- Transparency by making clear the requirements necessary to receive concessions; and
- Flexibility to allow Council to respond to local economic issues.

2.3. Council may also consider granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

2.4. Council will assess concessions for Rates and Charges in keeping with its policies addressing each category of concession.

3. Principles for Recovering Overdue Rates and Charges

3.1. Council requires payment of Rates and Charges within a specified period of time. Council will provide a range of convenient payment methods for ratepayers to make payment of Rates and Charges.

3.2. Council will pursue the collection of overdue Rates and Charges diligently. The non-payment of Rates and Charges by some ratepayers places an unfair burden on the ratepayers who diligently meet their legal obligations.

3.3. Council will exercise its rate recovery powers under the Act and Regulation in order to adjust to ratepayer cash flows so as to minimise the overall rate burden on ratepayers. This may include the use of external Collection Agents to exercise recovery procedures.

3.4. In general, Council will be guided by the following principles in the collection of overdue Rates and Charges:

- Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations;
- Making the processes used to recover outstanding Rates and Charges clear, simple to administer and cost-effective;
- Equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- Flexibility by responding where necessary to changes in the local economy.

3.5. In pursuing the collection of overdue Rates and Charges, Council will give due consideration to any financial hardship faced by individual ratepayers in accordance with Council's Rate Relief Due to Hardship Policy.

3.6. The process of collecting overdue Rates and Charges will be guided by Council's Rates and Charges Recovery Policy.

4. Principles for Cost-Recovery Methods

4.1. Section 97 of the Act allows Council to set cost-recovery fees.

4.2. The Council recognises the validity of fully imposing the user pays/benefit principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals. This is considered to be the most equitable and effective revenue approach and is founded on the basis that the Council's rating base should not subsidise the specific users or clients of Council's regulatory products and services.

4.3. However, in setting its cost-recovery fees, Council will be cognizant of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action, to which the fee applies.

5. Principles for Commercial Charges

5.1. Section 262(3)(c) of the Act allows Council to charge for a service of facility it supplies other than a service or facility for which a cost-recovery fee may be fixed.

5.2. The nature, level and standard of the commercial service is considered by Council when setting the charges. Council may set the charge with the aim of generating a profit margin.

5.3. Council will take into consideration the National Competition Policy and the Code of Competitive Conduct in setting commercial charges for goods and services where Council competes with other commercial enterprises in the provision of such goods and services.

6. Funding of Physical and Social Infrastructure

6.1. Pursuant to the *Planning Act 2016* (Qld), Council requires the developer of a property to pay reasonable and relevant contributions as infrastructure charges towards the cost of infrastructure required to support a development, whether that requirement is by way of utilising capacity of existing infrastructure or for the installation of additional trunk infrastructure. Specific charges are detailed in the policies and other material supporting "The Whitsunday Regional Council Planning Scheme 2017." These policies are based on normal anticipated growth rates.

6.2. Where a new development is of sufficient magnitude to accelerate the growth rate of a specific community within the Council region, it may be necessary to bring forward social infrastructure projects. Where this occurs, Council expects such developers to meet sufficient costs to ensure the availability of facilities is not adversely affected and existing ratepayers are not burdened with the cost of providing the additional infrastructure.

7. Operating Fund Reserves

7.1. At minimum, Council will maintain three reserves within its operating fund. These are:

- Infrastructure Reserve (funded by Developer Contributions)
- Capital Works Reserve
- Operational Grants Reserve

7.2. Council during its budget deliberations examines the purposes of its reserves to ensure that the reserves are used for that purpose. Those reserves that are intended to be ongoing will be supported by transfers from operations and these transfers are included in Council's adopted budget.

8. Policies

Council may make other related policies from time to time which further detail how Council intends to apply the principles outlined herein.

Definitions

CEO refers to the Chief Executive Officer of the Whitsunday Regional Council appointed in accordance with the Act.

CCC refers to the Code of Competitive Conduct as set out in section 47 of the Act and section 32 of the Regulation.

Council refers to the Whitsunday Regional Council.

NCP refers to National Competitive Policy.

CNP refers to the Competitive Neutrality Principle as set out in section 43(3) and 44 of the Act, and section 33 of the Regulation.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of **Council**, including:

(a) General Gates (including differential rates);
(b) Special Rates and Charges;
(c) Utility Charges; and
(d) Separate Rates and Charges;
as well as any accrued interest on outstanding balances (as applicable).

SBA refers to a Significant Business Activity determined in accordance with section 43(4) of the Act and section 19 of the Regulation.

Related Documents

Concessions for Concealed Water Leaks Policy
Delegated Authority – Waiving of Rates and Charges Generally
Prompt Payment Discount - Special Circumstances Policy
Donations on Rates and Service Charges – Affordable Housing Organisations Policy
Donations on Rates and Service Charges for Not-for-Profit Organisations Policy
Pensioner Rates Rebate Policy
Rates and Charges Recovery Policy
Rates Concessions for Pensioners – Deferral Arrangement Policy
Rates Relief due to Hardship Policy
Whitsunday Regional Council Planning Scheme 2017

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

3. Corporate Services

3.6 REVENUE STATEMENT

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Finance

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 104(5)(a)(iv) of the *Local Government Act 2009* (Qld) and Section 169(2)(b) of the Local Government Regulation 2012 (Qld), to adopt the Whitsunday Regional Council Revenue Statement 2021-2022, prepared in accordance with Section 172 of the Local Government Regulation 2012 (Qld).

The following report has been submitted for inclusion into Council's Special Budget Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption Council's Revenue Statement for 2021-2022 financial year.

PURPOSE

To adopt Council's Revenue Statement for 2021-22.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

*Local Government Act 2009 (Qld) (**Act**)*

*Local Government Regulation 2012 (Qld) (**Regulation**)*

ANALYSIS

As required by Section 104(5)(a)(iv) of the Local Government Act, the Annual Budget 2021/2022 includes a Revenue Statement (attached), prepared in keeping with the requirements of Section 172 of the Regulation.

The Revenue Statement incorporates the Rates and Charges to be levied in the financial year, and Cost Recovery Fees and Other Charges to be imposed, which are presented to Councillors for adoption under separate resolutions. The Revenue Statement also contains administrative matters directly related to the Rates and Charges, and Cost Recovery and Other Charges.

STRATEGIC IMPACTS

The Revenue Statement determines the manner and extent to which Council can levy Rates and impose Charges, and Cost Recovery and Other Charges.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the Revenue Statement 2021-2022 will ensure that Council conforms to its legislative requirements in levying Rates and Charges and in imposing Cost Recovery and Other Charges related to its statutory services and business activities.

ATTACHMENTS

Attachment 1 - Revenue Statement 2021-2022

Revenue Statement 2021-22

The Whitsunday Regional Council (Council) Revenue Statement for the financial year 2021-22 (Financial Year) is prepared in accordance with the *Local Government Act 2009* (Qld) (Act) and the Local Government Regulation 2012 (Qld) (Regulation), more specifically Section 104(5)(a)(iv) of the Act and Sections 169 and 172 of the Regulation.

The purpose of this Revenue Statement is to:

- set out the Rates & Charges to be levied in the Financial Year, including the differential rating categories and a description of each of the rating categories;
- identify applicable concessions on the Rates & Charges to be granted during the Financial Year;
- identify the discount available for prompt payment, as well as interest charges applicable on overdue payments; and
- establish the criteria for cost-recovery fees and other charges for the goods and services provided by Council's business activities undertaken on a commercial basis.

The Rates & Charges and other revenue measures are adopted at the budget meeting of the Council and are based on Council's Revenue Policy. As per the Revenue Policy, the Rates & Charges are based on two principles, namely the Equity Principle and the Benefit (User Pays) Principle. More details of these principles and the other factors that are considered in determining the Rates & Charges are contained in the Revenue Policy.

1. DIFFERENTIAL RATING CATEGORIES

Pursuant to Sections 80 and 81 of the Regulation, Council has adopted a differential general rating scheme. The categories into which the rateable land is categorised, together with the description of those categories is to be as follows:

Table 1 : Differential Rating Categories

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
1	Residential Owner Occupied 1 - up to $110,000	Land used for an owner occupied single residential dwelling having a rateable value up to $110,000 (inclusive).	02, 05
2	Residential Owner Occupied 2 - Greater than $110,000 up to $300,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $110,000, up to $300,000 (inclusive).	02, 05
3	Residential Owner Occupied 3 - Greater than $300,000 up to $600,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $300,000, up to $600,000 (inclusive).	02, 05
4	Residential Owner Occupied 4 - Greater than $600,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $600,000.	02, 05

Revenue Statement 2021-22

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
5	Residential 1 - up to $150,000	Land used for a single residential dwelling having a rateable value up to $150,000 (inclusive).	01, 02, 04, 05, 06
6	Residential 2 - Greater than $150,000 up to $400,000	Land used for a single residential dwelling having a rateable value greater than $150,000 up to $400,000 (inclusive).	01, 02, 04, 05, 06
7	Residential 3 - Greater than $400,000 up to $600,000	Land used for a single residential dwelling having a rateable value greater than $400,000 up to $600,000 (inclusive).	01, 02, 04, 05, 06
8	Residential 4 - Greater than $600,000 up to $1,000,000	Land used for a single residential dwelling having a rateable value greater than $600,000 up to $1,000,000 (inclusive).	01, 02, 04, 05, 06
9	Residential 5 - Greater than $1,000,000	Land used for, or capable of being used for, a single residential dwelling having a rateable value greater than $1,000,000.	01, 02, 04, 05, 06
10	Owner Occupied Flat or Unit 1 - up to $110,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value up to $110,000 (inclusive).	08, 09
11	Owner Occupied Flat or Unit 2 - Greater than $110,00 up to $200,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value greater than $110,000, up to $200,000 (inclusive).	08, 09
12	Owner Occupied Flat or Unit 3 - Greater than $200,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value greater than $200,000.	08, 09
13	Flat or Unit 1 - up to $100,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value up to $100,000 (inclusive).	02, 03, 05, 08, 09
14	Flat or Unit 2 - Greater than $100,000 up to $500,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value greater than $100,000, up to $500,000 (inclusive).	02, 03, 05, 08, 09
15	Flat or Unit 3 - Greater than $500,000 up to $1,000,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value greater than $500,000, up to $1,000,000 (inclusive).	02, 03, 05, 08, 09
16	Flat or Unit 4 - Greater than $1,000,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value greater than $1,000,000.	02, 03, 05, 08, 09
17	Aged Care & Child Care	Land predominantly used for the provision of aged care or childcare services.	41, 97

Revenue Statement 2021-22

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
18	Office & Retail	Land primarily used, or designed for and capable of being used, as commercial office space or retail space not included in categories 21, 22 or 23.	23, 24, 25
19	Commercial Accommodation	Land, used or capable of being used for short-term accommodation by visitors and tourists in a temporary manner, typically for periods of less than 42 days, and offered or available for rental at any time during the rating year.	07, 43, 49
20	Service Stations	Land used, or designed for and capable of being used, for storage, wholesale, or retail of petroleum products including gas.	30
21	Commercial Shopping Centres A	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area less than 1,500 square metres.	11, 12, 13, 14
22	Commercial Shopping Centres B	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area between 1,500 and 8,000 square metres (both figures inclusive) or more than 30 on-site car parks.	16
23	Commercial Shopping Centres C	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area greater than 8,000 square metres or more than 150 on-site car parks.	16
24	Light Industrial	Land used, or designed for and capable of being used, for low intensity industrial activities.	34, 36
25	Heavy Industrial	Land used, or designed for and capable of being used, for high intensity industrial activities.	28, 29, 31, 33, 35
26	Power & Telecom Networks	Land used for distribution of electricity (and activities related to or associated thereto) or for activities related to or associated with telecommunication networks.	91
27	Quarry	Land used for purposes of extracting aggregate or gravel.	40
28	Commercial Other	Land used for commercial (non-residential) purposes not elsewhere classified.	10, 17, 19, 22, 26, 32, 42, 44, 45, 46, 47
29	Sugar Cane up to 60 Hectares	Land used primarily for sugar cane farming with a land area of up to 60 hectares (inclusive).	75

Revenue Statement 2021-22

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
30	Sugar Cane Greater than 60 Hectares up to 170 Hectares	Land used primarily for sugar cane farming with a land area of greater than 60 hectares, up to 170 hectares (inclusive).	75
31	Sugar Cane Greater than 170 Hectares	Land used primarily for sugar cane farming with a land area of greater than 170 hectares.	75
32	Rural Grazing up to 130 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area up to 130 hectares (inclusive).	60, 61, 64, 65, 66, 67, 68, 69, 70
33	Rural Grazing Greater than 130 Hectares up to 1,000 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area greater than 130 hectares, and up to 1,000 hectares (inclusive).	60, 61, 64, 65, 66, 67, 68, 69, 70
34	Rural Grazing Greater than 1,000 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area greater than 1,000 hectares.	60, 61, 64, 65, 66, 67, 68, 69, 70
35	Aquaculture	Land used or intended for use, in whole or in part, for the purposes of or incidental to aquaculture activities including but not limited to fish farming and prawn farming.	89
36	Rural Agriculture & Other Rural Uses	Land used for agriculture, animal husbandry, and incidental purposes and vacant rural land not classified in categories 29 through 34 (inclusive).	71, 73, 74, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 93, 94
37	Salt Manufacturing	Land used for the purposes of and incidental to the making and extraction of salt.	40
38	Sugar Mill	Land used for the milling of sugar cane, manufacture of sugar, and associated processes.	37
39	Commercial Water Supply	Land used for the purposes of and incidental to commercial water storage, delivery and drainage, including but not limited to the Burdekin Falls Dam & the Burdekin Haughton Water Supply Scheme, Eungella – Collinsville Water Pipeline & Bowen Broken Rivers Water Supply Scheme, and the Peter Faust Dam & Proserpine River Water Supply Scheme.	95
40	Bulk Port	Land contained within the area prescribed by the Port of Abbot Point Land Use Plan (gazetted 15 April 2011) presently used, or capable of being used, for the purposes of and incidental to the bulk handling, storage and distribution of coal or any other major industrial or commercial port activity.	Not Applicable

Revenue Statement 2021-22

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
41	Coal Mining A up to $5,000,000	Land used for the purposes of and incidental to the extraction of coal outside a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value of up to $5,000,000 (inclusive).	40
42	Coal Mining A Greater than $5,000,000	Land used for the purposes of and incidental to the extraction of coal outside a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value of greater than $5,000,000.	40
43	Coal Mining B	Land used for the purposes of and incidental to the extraction of coal within a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value up to $1,000,000 (inclusive).	40
44	Coal Mining C	Land used for the purposes of and incidental to the extraction of coal within a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value greater than $1,000,000.	40
45	Gold Mining	Land used or intended to be used for the purpose of and incidental to a gold or other metal mining operation, capable of accommodating 50 or more employees and/or contractors.	40
46	Mining/Extractive Other	Land used or capable of being used for the purposes of and incidental to mining or extractive activities and not included in categories 27 or 41 through 45 (inclusive).	40
47	Worker Accommodation, Barracks or Quarters A	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose, containing between 50 and 200 (both figures inclusive) such rooms, suites, or caravan sites, commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
48	Worker Accommodation, Barracks or Quarters B	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose, containing greater then 200, and up to 450 (inclusive) such rooms, suites, or caravan sites, commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
49	Worker Accommodation, Barracks or Quarters C	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category contains between 451 and 800 such rooms, suites or caravan sites and is commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
50	Worker Accommodation, Barracks or Quarters D	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites or caravan sites specifically built or provided for this purpose. Land within this category contains more than 800 such rooms, suites or caravan sites and is commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
51	Island Resort A	A Resort Island with up to 100 (inclusive) accommodation units.	18
52	Island Resort B	A Resort Island with greater than 100 and up to 250 (including) accommodation units.	18
53	Island Resort C	A Resort Island with greater than 250 and up to 6000 (including) accommodation units.	18
54	Island Resort D	A Resort Island with greater than 600 accommodation units.	18
55	Marina A - from 75 up to 149 Berths	A Marina between 75 and 150 (both figures inclusive) berths.	20
56	Marina B - 150 Berths or more	A Marina with more than 150 berths.	20
57	Maritime Terminal	Land used for a mainland maritime terminal to transfer people to and from islands and resorts in the Whitsunday Region and handling (on average) more than 100,000 passengers a year.	29
58	Commercial Power Generation	Land used for and incidental to the generation of electricity, excluding solar electricity generation.	
59	Solar Farm A - up to 100 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity up to 100MW (inclusive).	37

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
60	Solar Farm B - Greater than 100 MW up to 200 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity greater than 100MW up to 200MW (inclusive).	37
61	Solar Farm C - Greater than 200 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity greater than 200MW.	37
62	Other Properties (not elsewhere included)	All other properties not otherwise categorised.	39, 48, 50, 52, 55, 56, 57, 58

Council will in the first instance consider the Primary Land Use Code of the land in identifying the Differential Rating Category for a given land. The indicative Land Use codes for each Differential Rating Category is given in **Table 1**. It should be noted that these are indicative only and where there is an adequate reason not to use the Primary Land Use Code, Council reserves the right to use other means to identify the Differential Rating Category of a particular land.

Where any of the descriptions of a Rating Category refer to “Rateable Value”, this is a reference to the term as defined in Section 74(2)(a) of the Regulation., being the value of the land for the financial year.

If there is some doubt about the primary use of the property, an inspection and determination of the primary use (subsequent to an inspection) will be made by categorisation officers of Council. The planning areas in the Whitsunday Regional Council Planning Scheme 2017 may be a factor in identifying the applicable rating category for a given parcel of land.

Council has delegated to the Chief Executive Officer (CEO) Council's power under Sections 81(4) and 81(5) of the Regulation to identify the rating category to which each parcel of rateable land in Council's local government area belongs, in any way considered appropriate by the CEO. In carrying out this task, the CEO may have regard to the guidance provided by the “Land Use Code”.

2. GENERAL RATES

In accordance with Sections 93 and 94 of the Act and Sections 77, 80, and 81 of the Regulation; and in adopting the Budget for 2021-22, Council has determined to decide differential general rates as a rate in the dollar (RID) and a minimum rate for each of the differential rating categories as follows:

Revenue Statement 2021-22

Table 2: Differential General Rates

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
1	Residential Owner Occupied 1 - up to $110,000	0.013429	$ 990	30%
2	Residential Owner Occupied 2 - Greater than $110,000 up to $300,000	0.011684	$ 1,480	30%
3	Residential Owner Occupied 3 - Greater than $300,000 up to $600,000	0.009266	$ 3,510	30%
4	Residential Owner Occupied 4 - Greater than $600,000	0.005103	$ 5,560	30%
5	Residential 1 - up to $150,000	0.014391	$ 1,140	30%
6	Residential 2 - Greater than $150,000 up to $400,000	0.013528	$ 2,160	30%
7	Residential 3 - Greater than $400,000 up to $600,000	0.011082	$ 5,410	30%
8	Residential 4 - Greater than $600,000 up to $1,000,000	0.010938	$ 6,650	30%
9	Residential 5 - Greater than $1,000,000	0.010794	$ 10,940	30%
10	Owner Occupied Flat or Unit 1 - up to $110,000	0.016841	$ 1,120	30%
11	Owner Occupied Flat or Unit 2 - Greater than $110,00 up to $200,000	0.015494	$ 1,860	30%
12	Owner Occupied Flat or Unit 3 - Greater than $200,000	0.009768	$ 3,100	30%
13	Flat or Unit 1 - up to $100,000	0.018710	$ 1,230	30%
14	Flat or Unit 2 - Greater than $100,000 up to $500,000	0.015257	$ 1,880	30%
15	Flat or Unit 3 - Greater than $500,000 up to $1,000,000	0.011857	$ 7,630	30%
16	Flat or Unit 4 - Greater than $1,000,000	0.009969	$ 11,860	30%
17	Aged Care & Child Care	0.013877	$ 1,380	40%
18	Office & Retail	0.014400	$ 1,380	40%

Revenue Statement 2021-22

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
19	Commercial Accommodation	0.014570	$ 1,380	40%
20	Service Stations	0.009736	$ 2,500	40%
21	Commercial Shopping Centres A	0.012517	$ 2,850	40%
22	Commercial Shopping Centres B	0.028098	$ 17,920	40%
23	Commercial Shopping Centres C	0.019717	$ 99,820	40%
24	Light Industrial	0.012728	$ 1,500	40%
25	Heavy Industrial	0.012039	$ 1,500	40%
26	Power & Telecom Networks	0.012351	$ 1,380	40%
27	Quarry	0.011568	$ 1,380	40%
28	Commercial Other	0.014077	$ 1,400	40%
29	Sugar Cane up to 60 Hectares	0.024802	$ 1,500	40%
30	Sugar Cane Greater than 60 Hectares up to 170 Hectares	0.027958	$ 1,500	40%
31	Sugar Cane Greater than 170 Hectares	0.028546	$ 1,500	40%
32	Rural Grazing up to 130 Hectares	0.009531	$ 1,500	40%
33	Rural Grazing Greater than 130 Hectares up to 1,000 Hectares	0.010297	$ 1,500	40%
34	Rural Grazing Greater than 1,000 Hectares	0.006536	$ 1,500	40%
35	Aquaculture	0.030513	$ 10,700	40%
36	Rural Agriculture & Other Rural Uses	0.030425	$ 1,500	40%
37	Salt Manufacturing	0.095600	$ 25,000	40%

Revenue Statement 2021-22

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
38	Sugar Mill	0.224159	$ 145,030	40%
39	Commercial Water Supply	0.084414	$ 2,140	40%
40	Bulk Port	0.180200	$ 262,500	40%
41	Coal Mining A up to $5,000,000	0.260000	$ 60,000	40%
42	Coal Mining A Greater than $5,000,000	0.245000	$ 980,000	40%
43	Coal Mining B	0.250000	$ 53,500	40%
44	Coal Mining C	0.165000	$ 920,200	40%
45	Gold Mining	0.395115	$ 159,000	40%
46	Mining/Extractive Other	0.027291	$ 1,310	40%
47	Worker Accommodation, Barracks or Quarters A	2.201000	$ 40,450	40%
48	Worker Accommodation, Barracks or Quarters B	2.057648	$ 165,000	40%
49	Worker Accommodation, Barracks or Quarters C	1.184706	$ 190,000	40%
50	Worker Accommodation, Barracks or Quarters D	1.000000	$ 400,000	40%
51	Island Resort A	0.033500	$ 25,500	40%
52	Island Resort B	0.027500	$ 41,200	40%
53	Island Resort C	0.025500	$ 102,000	40%
54	Island Resort D	0.024500	$ 617,000	40%
55	Marina A - from 75 up to 149 Berths	0.112676	$ 18,500	40%
56	Marina B - 150 Berths or more	0.033386	$ 37,260	40%

Revenue Statement 2021-22

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
57	Maritime Terminal	0.124919	$ 39,180	40%
58	Commercial Power Generation	0.600000	$ 300,000	40%
59	Solar Farm A - up to 100 MW	0.080364	$ 48,150	40%
60	Solar Farm B - Greater than 100 MW up to 200 MW	0.070000	$ 150,000	40%
61	Solar Farm C - Greater than 200 MW	0.060000	$ 300,000	40%
62	Other Properties (not elsewhere included)	0.015191	$ 1,270	40%

Minimum General Rate

In accordance with Section 77 of the Regulation, Council considers that a minimum general rate should be applied to all differential rating categories, as identified in Table 2: Differential General Rates, to ensure a sufficient contribution is made to cover the cost of public services that benefit all properties regardless of the unimproved or site value of individual properties.

Limiting Increases to General Rates

Subsequent to a revaluation, specific parcels of land can sometime see a significant increase in the General Rates levied, due to the change in the value of the land relative to the average changes across the region. In order to limit the increase in General Rates from one year to another, increases in General Rates will be capped at a maximum limit. Such limit is not more than a stated percentage and is identified for each Rating Category in Table 2: Differential General Rates and may vary from category to category. The limits to increases in General Rates in being applied in keeping with Section 116(1) of the Regulation.

Local Government General Rates Equivalent Regime

The General Rates Equivalent Regime applies to properties that meet the requirements for ex-gratia rates to be paid in accordance with the guidelines under the Queensland Port Government Owned Corporations, Local Government General Rates Equivalents Regime. A valuation is to be sought for the identified properties from the Valuation Service of the Department of Resources. A general rate notice is to be issued at the rate equivalent to the differential general rate category for similar use rateable land. No discount is to be available on this general rate equivalent.

3. SPECIAL CHARGES

In keeping with Section 94 of the Regulation, Council has determined that a special charge is to be levied on all rateable assessments in the Rural Fire Brigade areas of Gloucester, Conway, Cannon Valley, Delta and Heronvale, for the purpose of contributing to the ongoing operation and maintenance costs of each of the Rural Fire Brigades which provides fire prevention and firefighting services within their respective service area under the *Fire and Emergency Services Act 1990* (Qld). Council considers the relevant assessments, their owners, and their occupiers will specially benefit from the activity of Council contributing funds to the identified Rural Fire Brigades. The estimated costs of operating the identified rural fire brigades informs the Special Charges, which are as follows:

Rural Fire Brigade Area	Charge per Assessment ($)
Gloucester	$15.00
Conway	$20.00
Cannon Valley	$25.00
Delta	$20.00
Heronvale	$20.00

Funds collected through the Special Charge are disbursed to the respective Rural Fire Brigades. Council does not charge an administration fee for the collection and disbursement service.

4. WATER UTILITY CHARGES

In keeping with Subsection 94(2) of the **A**ct and Sections 99, 100 and 101 of the Regulation, Council has determined to make and levy Water Utility Charges, based on "User-Pays" and "Full Cost Recovery" principles, on all land within the Council area, whether vacant or occupied, and whether rateable land or not, which is passed by a water main intended as a source of supply, as defined in the "Whitsunday Region Water Supply Areas 2021-22" maps, as well as to land outside the Whitsunday Water Supply Area that is connected to and supplied by one or more of Council's Water Supply Schemes on the following basis:

1. a 2-part Tariff in accordance with Section 101(1)(b) of the Regulation, made up of a fixed Water Access Charge (being a charge for the use of infrastructure that supplies water) and a variable Water Consumption Charge (being a charge for using the water based on the amount of water that is actually used).

   a. the fixed Water Access Charge, in accordance with Section 99 of the Regulation, to be:

Revenue Statement 2021-22

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1.	Assessment with Multiple Parcels: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9 with more than one separately surveyed parcels of land with one parcel having a metered connection.	Separately surveyed parcel of land with the metered connection	$ 615.00
		per separately surveyed parcels of vacant land with no connection	$ 328.00
2.	Land with no Metered Connection: All land, whether vacant or not, with no metered connection, not included in any other Item.	per separately surveyed parcel of land	$ 615.00
3.	Residential: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9 excluding assessments identified in Item 1, and excluding multi-unit residencies (flats or other multi self-contained residential units).	per separately surveyed parcel of land or separate domicile, whichever number is higher	$ 615.00
4.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16 not included in Item 3.	First Unit (or flat or domicile)	$ 615.00
		per Unit (or flat or domicile) from the 2nd Unit onwards	$ 462.00
5.	Rural Land: Rate assessments with a Differential Rating Category of 29, 30, 31, 32, 33, 34, or 36 which have been connected to the Water Supply System.	per water supply connection	$ 965.00
6.	Single Commercial: Rate assessments with a Differential Rating Category of 18, 28, or 62 that are used as a single shop or a single professional office, not included in Item 7.	per water supply connection or improvement	$ 615.00
7.	Commercial or Industrial 1: Rate assessments with a Differential Rating Category of 17, 18, 19, 21, or 24 not included in Item 6, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 1,580.00
8.	Commercial or Industrial 2: Rate assessments with a Differential Rating Category of 26, 27, 28, 37 or 62, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 2,470.00
9.	Commercial or Industrial 3: Rate assessments with a Differential Rating Category of 20, 22, 35, 38, 39, 41, 43, 45, 46, 51, 52, or 55, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 3,880.00

Category No.	Definition	Basis of Charge	Applicable Annual Charge
10.	Commercial or Industrial 4: Rate assessments with a Differential Rating Category of 25, 40, 42, 58, or 56, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 9,925.00
11.	Commercial or Industrial 5: Rate assessments with a Differential Rating Category of 44, 47, or 53, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 15,125.00
12.	Commercial or Industrial 6: Rate assessments with a Differential Rating Category of 48, 49, 50, 54, 59, 60 or 61, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 34,000.00

b. the variable Water Consumption Charge, in accordance with Sections 99 and 101(2) of the Regulation, in two tiers, to be as follows:

Tier	Tier Definition	Basis of Charge	Amount
1.	One (1) kilolitre per day for the number of days in the billing period	per kilolitre	$ 1.10
2.	In excess of Tier 1 quantity for a billing period	per kilolitre	$ 2.00

2. an Allocation Tariff, where residential ratepayers (not commercial) will have an option to elect in writing (by the date set by Council) to be charged the Allocation Tariff (rather than the 2-part Tariff) in accordance with Section 101(1)(a) of the Regulation, which is made up of a fixed Allocation Charge (being a set charge for an Allocated Quantity of water per annum) and a variable Excess Water Consumption Charge (being a charge for water used in excess of the Allocated Quantity).

   a. The fixed Allocation Charge, in accordance with Sections 99 and 101(2)(ii) of the Regulation to be:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1.	Residential: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9, excluding vacant land (whether metered or not), multi-unit residencies (flats or other multi self-contained residential units), and non-rateable properties.	per separately surveyed parcel of land or separate domicile, whichever number is higher for an Allocated Quantity of 650 kilolitres of water per annum.	$ 1,050.00

2.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, not included in Item 1.	First Unit (or flat or domicile) for an Allocated Quantity of 650 kilolitres of water per annum.	$ 1,050.00
		per Unit (or flat or domicile) from the 2nd Unit onwards for an Allocated Quantity of 488 kilolitres of water per annum per unit, flat or domicile.	$ 788.00

b. the Excess Water Consumption Charge in accordance with Sections 99 and 101(2)(ii) of the Regulation, for water used in excess of the Allocation Quantity per annum (either 650 kilolitres or 448 kilolitres, depending on the category assigned to the parcel of land) will be as follows:

Category No.	Definition	Basis of Charge	Amount
1.	Consumption in excess of the Allocated Quantity (650 Kl or 488 Kl)	per kilolitre	$5.60

Where an assessment is part of a community titles scheme (including a building units or group titles plan) and the assessment within the scheme is not separately metered, the applicable Water Utility Charges will be apportioned in accordance with the registered schedule of entitlement.

Use of water, whether charged by 2-part Tariff or Allocation Tariff, is subject to any water conservation measures (water restrictions) that are currently in place, or that may be imposed by Council at any time during the financial year. If Council imposes any water conservation measures during a financial year which results in a ratepayer, who has opted-in to the Allocation Tariff, being unable to use the allocated tariff amount, then the ratepayer shall have no ability to change their opt-in, and no recourse or other right of compensation against Council.

5. SEWERAGE UTILITY CHARGES

In keeping with Subsection 94(2) of the Act and Sections 99 and 100 of Regulation, Council has determined to make and levy Sewerage Utility Charges on all land within the Council area, whether vacant or occupied, and whether rateable land or not, which is passed by a sewer main intended as a means of disposal of waste water, and;

1. as defined in the “Whitsunday Region Sewer Areas 2021-22” maps:
   a. Whitsunday Sewerage Scheme, being the area delineated on the map titled “Beach Sewerage Scheme 2021-22” which includes Airlie Beach, Cannonvale, Jubilee Pocket, and environs;

b. Proserpine Sewerage Scheme, being the area delineated on the map titled "Proserpine Sewerage Scheme 2021-22"; and

c. Bowen Sewerage Scheme, being the area delineated on the map titled "Bowen Sewerage Scheme 2021-22" including the Queens Beach Sewerage Extension area (which includes Rose Bay); and

d. Collinsville Sewerage Scheme, being the area delineated on the map titled "Collinsville-Scottsville Sewerage Scheme 2021-22";

on the following basis:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1	Vacant Land: Vacant rate assessments which do not require a sewerage connection under the Building Code of Australia 2019 and which have not been connected to a Sewerage Scheme.	per separate parcel of land	$ 657.00
2	Residential: Rate assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9; whether vacant land or not, excluding assessments identified in Item 1, which have been connected to a Sewerage Scheme.	per separate parcel of land or separate domicile, whichever number is higher	$ 875.00
3.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, which have been connected to the Sewerage Scheme.	per Unit (or flat or domicile), whether there is a pedestal or urinal installed in each Unit or not	$ 875.00
4.	Hotels, Hostels and Boarding Houses:	Per set of five beds or part thereof or per pedestal, whichever number is higher	$ 1,750.00
5.	Non-Residential: All rate assessments not included in Items 1, 2, 3, or 4.	per pedestal	$ 875.00
		per 600mm or part thereof of each separate Urinal	$ 875.00

and;

2. as defined in the "Whitsunday Region Sewer Areas 2021-22" maps, being the area delineated on the map titled "Shute Harbour Sewerage Scheme 2021-22" on the following basis:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
6.	Vacant Land: Vacant rate assessments which do not require a sewerage connection under the Building Code of Australia 2019 and which have not been connected to a Sewerage Scheme.	per separate parcel of land	$ 725.00
7.	Residential: Rate assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9; whether vacant land or not, excluding assessments identified in Item 6, which have been connected to a Sewerage Scheme.	per separate parcel of land or separate domicile, whichever number is higher	$ 930.00
8.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, which have been connected to the Sewerage Scheme.	per Unit (or flat or domicile), whether there is a pedestal or urinal installed in each Unit or not	$ 930.00
9.	Hotels, Hostels and Boarding Houses:	Per set of five beds or part thereof or per pedestal, whichever number is higher	$ 1,860.00
10.	Non-Residential: All rate assessments not included in Items 6, 7, 8, or 9.	per pedestal	$ 930.00
		per 600mm or part thereof of each separate Urinal	$ 930.00

6. WASTE UTILITY CHARGES

In keeping with Subsection 94(2) of the Act and Section 99 of the Regulation, Council has determined that Waste Utility Charges will be as follows:

2. a Domestic Garbage Charge of $290.00 per service (with a single “service” being for the removal of one (1) 240 litre wheelie bin of domestic garbage per week or equivalent volume by shared skip where Council has approved this type of facility), for each residential assessment as follows:
    a. for residential lots - per separately surveyed parcel of land or domiciles upon the parcel, whichever is higher;
    b. for units or flats - per separate unit, flat or domicile, whichever is higher;
    c. for multiple accommodation premises (other than those classified as ‘commercial’) - per three (3) bed and breakfast rooms or part thereof;

    in the areas identified on the declared serviced area map “Whitsunday Region Domestic Garbage Collection Areas 2021-22”;

3. a Domestic Recyclable Waste Charge of $165.00 per service (with a single "service" being for the removal of one (1) 240 litre wheelie bin of domestic recyclable waste per fortnight or equivalent volume by shared skip where Council has approved this type of facility), for each residential assessment as follows:

   a. for residential lots – per separately surveyed parcels of land or domiciles upon the land, whichever is higher;
   b. for units or flats – per separate unit, flat or domicile, whichever is higher;
   c. for multiple accommodation premises (other than those classified as 'commercial') – per three (3) bed and breakfast rooms or part thereof;

   in the areas identified on the declared serviced area map "Whitsunday Region Domestic Recyclable Waste Collection Areas 2021-22"; and

4. a Refuse Facility Charge of $155.00 per rateable assessment for those assessments outside the declared serviced area map "Whitsunday Region Domestic Garbage and Recyclable Waste Collection Areas".

7. CONCESSIONS

Council has determined to grant the following concessions on the Rates and Charges to eligible ratepayers, in accordance with Chapter 4, Part 10 of the Regulation:

1. a 30% pensioner concession on the Differential General Rates, Water Access Charge (or Allocation Charge if so elected), Sewerage Access Charge, Domestic Garbage Charge, and Refuse Facility Charge, up to a maximum total of $350 to ratepayers that meet the eligibility criteria in Councils' Pensioner Rates Rebate Policy;
2. an additional pensioner concession of an amount of 30% of the Domestic Waste Recycling Charge to ratepayers that meet the eligibility requirements set out in Council's Pensioner Rates Rebate Policy and who are levied a Domestic Waste Recycling Charge;
3. to pensioners who are suffering hardship, in the form of a deferral of the General Rate in excess of the Minimum General Rate, for the life of the Pensioner, or until the property is sold or otherwise transferred from the name of the Pensioner or to some other agreed date in accordance with Council's Rates Concession for Pensioners – Deferral Arrangements Policy;
4. to ratepayers who are suffering hardship, in the form of one or more of a rebate on all or part of the Rates and Charges, a deferral arrangement of the Rates and Charges and/or agreement to accept a transfer of unencumbered land in full or part of payment of the Rates and Charges, dependent on the category of hardship (temporary, complex or severe hardship) applicable to their circumstances as determined in accordance with Council's Rate Relief Due to Hardship Policy;
5. to ratepayers where a concealed water leak has occurred, and the ratepayer has received a larger than usual water bill, which results in financial hardship, in accordance with Council's Concession for Concealed Water Leaks Policy;

Further, whilst not strictly a “concession”, Council will grant a discount in accordance with Sections 49-51 of the *Land Valuation Act 2010* (Qld) for subdivided land not yet developed, as advised by the Queensland Department of Resources , by way of a 40% discount on the valuation of the subject land used to levy rates.

8. PROMPT PAYMENT DISCOUNTS

Council has determined that all Rates and Charges will fall due for payment forty (40) days from the date of issue of the notice relating to the Rate or Charge (Due Date). Council has also determined that in keeping with Section 130 of the Regulation, ratepayers making payments on or before 40 days from the date of the Rates Notice will be eligible for a discount of five percent (5%) on the General Rates, Water Access Charge (or Water Allocation Charge), Sewerage Access Charge, Domestic Garbage Charge, Domestic Recyclable Waste Charge, and the Refuse Facility Charge.

The discount is available only if all other Rates & Charges and other amounts levied on the property, including any interest charges have been paid in full.

No discounts are available for the Water Consumption Charge, Water Excess Charge, the Special Charge or any other charges or levies.

9. INTEREST ON OVERDUE PAYMENTS

In keeping with Section 133 of the Regulation, Council has determined to levy interest at the rate of eight point zero three per centum (8.03%) per annum, compounding daily, for all amounts that remain outstanding past their Due Date.

10. COST RECOVERY FEES

In keeping with Sections 97 and 98 of the Act, cost-recovery fees are set at a level, which is expected, on average, to be adequate to meet the cost of the goods supplied and/or the services rendered.

The cost-recovery fees set by the Council are contained and so identified in Council’s Register of Cost Recovery Fees and Other Charges.

11. OTHER CHARGES

In keeping with Subsection 262(3)(c) of the Act, Council has determined charges other than cost-recovery fees (Other Charges) for goods and services it provides as a business activity. Other Charges excluding commercially confidential charges are contained in Council’s Register of Cost Recovery Fees and Other Charges.

Other Charges are made where Council provides a good or a service and the other party to the transaction can choose whether or not to avail itself of the good or service. Business activity charges are a class of

charge, which are purely commercial in application and are subject to the Goods and Services Tax (GST). Other Charges include but are not limited to private works, rent of premises or facilities, plant hire, and the supply of goods and or services.

3. Corporate Services

3.7 DIFFERENTIAL RATING CATEGORIES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve:

a) to make and levy differential general rates for the year ending 30 June 2022, and that the different rating categories (each a rating category) of rateable land in Council's local government area are as stated in the first Column of the table below, and that the corresponding stated descriptions of the rating categories are as stated in the second Column of the table below, and the indicative Primary Land Use codes (as the basis for classification) in the third column of the table below, in accordance with Section 81 of the Local Government Regulation 2012 (Qld):

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
1	Residential Owner Occupied 1 - up to $110,000	Land used for an owner occupied single residential dwelling having a rateable value up to $110,000 (inclusive).	02, 05
2	Residential Owner Occupied 2 - Greater than $110,000 up to 300,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $110,000, up to $300,000 (inclusive).	02, 05
3	Residential Owner Occupied 3 - Greater than $300,000 up to $600,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $300,000, up to $600,000 (inclusive).	02, 05
4	Residential Owner Occupied 4 - Greater than $600,000	Land used for an owner occupied single residential dwelling having a rateable value greater than $600,000.	02, 05
5	Residential 1 - up to $150,000	Land used for a single residential dwelling having a rateable value up to $150,000 (inclusive).	01, 02, 04, 05, 06
6	Residential 2 - Greater than $150,000 up to $400,000	Land used for a single residential dwelling having a rateable value greater than $150,000 up to $400,000 (inclusive).	01, 02, 04, 05, 06
7	Residential 3 - Greater than $400,000 up to $600,000	Land used for a single residential dwelling having a rateable value greater than $400,000 up to $600,000 (inclusive).	01, 02, 04, 05, 06
8	Residential 4 - Greater than $600,000 up to $1,000,000	Land used for a single residential dwelling having a rateable value greater than $600,000 up to $1,000,000 (inclusive).	01, 02, 04, 05, 06
9	Residential 5 - Greater than $1,000,000	Land used for, or capable of being used for, a single residential dwelling having a rateable value greater than $1,000,000.	01, 02, 04, 05, 06

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
10	Owner Occupied Flat or Unit 1 - up to $110,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value up to $110,000 (inclusive).	08, 09
11	Owner Occupied Flat or Unit 2 - Greater than $110,00 up to $200,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value greater than $110,000, up to $200,000 (inclusive).	08, 09
12	Owner Occupied Flat or Unit 3 - Greater than $200,000	Land used for a single owner-occupied dwelling within a multi-dwelling complex having a rateable value greater than $200,000.	08, 09
13	Flat or Unit 1 - up to $100,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value up to $100,000 (inclusive).	02, 03, 05, 08, 09
14	Flat or Unit 2 - Greater than $100,000 up to $500,000	Land used for, or capable of being used for, a single dwelling within a multi-dwelling complex having a rateable value greater than $100,000, up to $500,000 (inclusive).	02, 03, 05, 08, 09
15	Flat or Unit 3 - Greater than $500,000 up to $1,000,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value greater than $500,000, up to $1,000,000 (inclusive).	02, 03, 05, 08, 09
16	Flat or Unit 4 - Greater than $1,000,000	Land used for a single dwelling within a multi-dwelling complex having a rateable value greater than $1,000,000.	02, 03, 05, 08, 09
17	Aged Care & Child Care	Land predominantly used for the provision of aged care or childcare services.	41, 97
18	Office & Retail	Land primarily used, or designed for and capable of being used, as commercial office space or retail space not included in categories 21, 22 or 23.	23, 24, 25
19	Commercial Accommodation	Land, used or capable of being used for short-term accommodation by visitors and tourists in a temporary manner, typically for periods of less than 42 days, and offered or available for rental at any time during the rating year.	07, 43, 49
20	Service Stations	Land used, or designed for and capable of being used, for storage, wholesale, or retail of petroleum products including gas.	30
21	Commercial Shopping Centres A	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area less than 1,500 square metres.	11, 12, 13, 14

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
22	Commercial Shopping Centres B	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area between 1,500 and 8,000 square metres (both figures inclusive) or more than 30 on-site car parks.	16
23	Commercial Shopping Centres C	Land used as a shopping centre (single supermarket, department store, or multiple retail shops) or retail warehouse, with a gross floor area greater than 8,000 square metres or more than 150 on-site car parks.	16
24	Light Industrial	Land used, or designed for and capable of being used, for low intensity industrial activities.	34, 36
25	Heavy Industrial	Land used, or designed for and capable of being used, for high intensity industrial activities.	28, 29, 31, 33, 35
26	Power & Telecom Networks	Land used for distribution of electricity (and activities related to or associated thereto) or for activities related to or associated with telecommunication networks.	91
27	Quarry	Land used for purposes of extracting aggregate or gravel.	40
28	Commercial Other	Land used for commercial (non-residential) purposes not elsewhere classified.	10, 17, 19, 22, 26, 32, 42, 44, 45, 46, 47
29	Sugar Cane up to 60 Hectares	Land used primarily for sugar cane farming with a land area of up to 60 hectares (inclusive).	75
30	Sugar Cane Greater than 60 Hectares up to 170 Hectares	Land used primarily for sugar cane farming with a land area of greater than 60 hectares, up to 170 hectares (inclusive).	75
31	Sugar Cane Greater than 170 Hectares	Land used primarily for sugar cane farming with a land area of greater than 170 hectares.	75
32	Rural Grazing up to 130 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area up to 130 hectares (inclusive).	60, 61, 64, 65, 66, 67, 68, 69, 70
33	Rural Grazing Greater than 130 Hectares up to 1,000 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area greater than 130 hectares, and up to 1,000 hectares (inclusive).	60, 61, 64, 65, 66, 67, 68, 69, 70
34	Rural Grazing Greater than 1,000 Hectares	Land used for grazing and incidental purposes and vacant rural land with a land area greater than 1,000 hectares.	60, 61, 64, 65, 66, 67, 68, 69, 70

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
35	Aquaculture	Land used or intended for use, in whole or in part, for the purposes of or incidental to aquaculture activities including but not limited to fish farming and prawn farming.	89
36	Rural Agriculture & Other Rural Uses	Land used for agriculture, animal husbandry, and incidental purposes and vacant rural land not classified in categories 29 through 34 (inclusive).	71, 73, 74, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 93, 94
37	Salt Manufacturing	Land used for the purposes of and incidental to the making and extraction of salt.	40
38	Sugar Mill	Land used for the milling of sugar cane, manufacture of sugar, and associated processes.	37
39	Commercial Water Supply	Land used for the purposes of and incidental to commercial water storage, delivery and drainage, including but not limited to the Burdekin Falls Dam & the Burdekin Haughton Water Supply Scheme, Eungella – Collinsville Water Pipeline & Bowen Broken Rivers Water Supply Scheme, and the Peter Faust Dam & Proserpine River Water Supply Scheme.	95
40	Bulk Port	Land contained within the area prescribed by the Port of Abbot Point Land Use Plan (gazetted 15 April 2011) presently used, or capable of being used, for the purposes of and incidental to the bulk handling, storage and distribution of coal or any other major industrial or commercial port activity.	Not Applicable
41	Coal Mining A up to $5,000,000	Land used for the purposes of and incidental to the extraction of coal outside a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value of up to $5,000,000 (inclusive).	40
42	Coal Mining A Greater than $5,000,000	Land used for the purposes of and incidental to the extraction of coal outside a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value of greater than $5,000,000.	40
43	Coal Mining B	Land used for the purposes of and incidental to the extraction of coal within a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value between up to $1,000,000 (inclusive).	40

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
44	Coal Mining C	Land used for the purposes of and incidental to the extraction of coal within a radius of 50 kilometres of a major township in the Whitsunday Regional Council area having a rateable value greater than $1,000,000.	40
45	Gold Mining	Land used or intended to be used for the purpose of and incidental to a gold or other metal mining operation, capable of accommodating 50 or more employees and/or contractors.	40
46	Mining/Extractive Other	Land used or capable of being used for the purposes of and incidental to mining or extractive activities and not included in categories 27 or 41 through 45 (inclusive).	40
47	Worker Accommodation, Barracks or Quarters A	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose, containing between 50 and 200 (both figures inclusive) such rooms, suites, or caravan sites, commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
48	Worker Accommodation, Barracks or Quarters B	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose, containing greater then 200, and up to 450 (inclusive) such rooms, suites, or caravan sites, commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
49	Worker Accommodation, Barracks or Quarters C	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category contains between 451 and 800 such rooms, suites or caravan sites and is commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49

Code	Differential Rating Category	Differential Rating Category Description	Indicative Primary Land Use Code(s)
50	Worker Accommodation, Barracks or Quarters D	Land used for providing intensive accommodation (other than for the ordinary travelling public) in rooms, suites or caravan sites specifically built or provided for this purpose. Land within this category contains more than 800 such rooms, suites or caravan sites and is commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village”, or “barracks”.	07, 21, 49
51	Island Resort A	A Resort Island with up to 100 (inclusive) accommodation units.	18
52	Island Resort B	A Resort Island with greater than 100 and up to 250 (including) accommodation units.	18
53	Island Resort C	A Resort Island with greater than 250 and up to 6000 (including) accommodation units.	18
54	Island Resort D	A Resort Island with greater than 600 accommodation units.	18
55	Marina A - from 75 up to 149 Berths	A Marina between 75 and 150 (both figures inclusive) berths.	20
56	Marina B - 150 Berths or more	A Marina with more than 150 berths.	20
57	Maritime Terminal	Land used for a mainland maritime terminal to transfer people to and from islands and resorts in the Whitsunday Region and handling (on average) more than 100,000 passengers a year.	29
58	Commercial Power Generation	Land used for and incidental to the generation of electricity, excluding solar electricity generation.	
59	Solar Farm A - up to 100 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity up to 100MW (inclusive).	37
60	Solar Farm B - Greater than 100 MW up to 200 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity greater than 100MW up to 200MW (inclusive).	37
61	Solar Farm C - Greater than 200 MW	Land used or intended for use, in whole or part, as a solar electricity generation facility with an output capacity greater than 200MW.	37
62	Other Properties (not elsewhere included)	All other properties not otherwise categorised.	39, 48, 50, 52, 55, 56, 57, 58

b) the power of identifying the rating category to which each parcel of rateable land in the local government area may be done in any way Council considers

appropriate, but Council may use the Land Use Codes as determined by the State Government as guidance;

c) **if there is some doubt about the primary use of the property, an inspection and determination of primary use or subsequent inspection, be made by categorisation officers of Council; and**

d) **the planning areas in the Whitsunday Regional Council Planning Scheme 2017 may be a factor in determining the applicable rating category based on land use for a given property/assessment.**

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Differential Rating Categories upon which the General Rates are to be levied for rateable land for the 2021-2022 budget.

PURPOSE

To establish the Differential Rating Categories upon which the General Rates are to be levied for rateable land.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

*Local Government Act 2009 (Qld) (**Act**)*

*Local Government Regulation 2012 (Qld) (**Regulation**)*

ANALYSIS

The Department of Resources (Department) values all parcels of land in the Council area. This valuation has been used as the basis for calculating rates.

During the financial year 2020-21, the Department conducted an extensive revaluation of all properties within Council's region after a gap of approximately five years. This revaluation resulted in significant changes to individual property values. While some properties have seen significant increases, others have recorded substantial decreases. Such variations in property

values makes it extremely difficult to maintain a level of consistency over time, in the General Rates levied, even within a single Differential Rating Category.

To minimise to the extent possible, the variations in the General Rates levied, Council has resorted to creating additional Differential Rating Categories, increasing the number of Bands within selected Differential Rating Categories and the re-introduction of upper limits increases to General Rates (Capping).

Council will continue to use "land use" as a method of differentiating parcels of rateable land between rating categories and based on this differentiation, require the ratepayer for each categorised assessment to pay rates based on the use to which the land is put. This will enable Council to ensure that the equity principle is being fairly applied to the rating system and each rating category, that is:

> **"Council will aim to ensure that all sectors of the rate paying community contribute equitably to the rates revenue of the Council."**

Council has reviewed the relativities between the proposed rating categories and relativities between ratepayers in similar categories. Council carried out these comparisons to ensure that rates were not being raised to a level that would have a detrimental local economic impact. It is the belief that this assessment has not only confirmed this view, but will enable Council to deliver on the principles for levying rates and charges contained in the Revenue Policy, that is:

"In general, Council will be guided by the following two principles in the making of Rates and Charges:

(a) Equity Principle, and

(b) Benefit (User Pays) Principle"

STRATEGIC IMPACTS

The Differential Rating Categories will directly impact the manner in which individual properties within the region are levied General Rates, and indirectly impact the manner in which one or more of the Utility Charges are levied.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the proposed Differential Rating Categories will enable Council to levy the General Rates for each parcel of land accordingly.

ATTACHMENTS

N/A

3. Corporate Services

3.8 DELEGATION OF POWER TO THE CHIEF EXECUTIVE OFFICER

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council, having resolved to adopt differential rating categories for the financial year 2021-22, resolves, in accordance with Section 257(1)(b) of the *Local Government Act 2009* (Qld), to delegate to the Chief Executive Officer (CEO) Council's power under Sections 81(4) and 81(5) of the Local Government Regulation 2012 (Qld) to identify the rating category to which each parcel of rateable land in Council's local government area belongs, in any way considered appropriate by the Chief Executive Officer.

The following report has been submitted for inclusion into Council's Special Budget Meeting to be held on 28 June 2021.

SUMMARY

To confirm the delegation of power to the Chief Executive Officer (CEO) to determine the rating category for each parcel of rateable land.

PURPOSE

To provide the necessary delegation of power to the CEO to determine the rating category for each parcel of rateable land.

BACKGROUND

Section 104 of the Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Council, by a separate resolution, decided differential rating categories of rateable land in its local government area for the financial year 2021-22. Also, by separate resolution, Council has resolved making and levying general rates based on differential rating categories.

By this resolution, Council proposes to delegate to the CEO, Council's power under section 81(4) of the Regulation to identify, in any way Council considers appropriate, the rating category to which each parcel of rateable land in Council's local government area belongs.

STRATEGIC IMPACTS

There are limited strategic impacts from this delegation report as it provides for a more efficient process to manage the daily operations of rates and charges, and does not require matters to be brought back to Council which can be dealt with by the administration.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

The adoption of this resolution will enable the efficient administration of the Differential Rating Categories and any objections thereto.

ATTACHMENTS

N/A

3. Corporate Services

3.9 GENERAL RATES - SETTING OF RATES, MINIMUM RATES AND CAPPING

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 77 of the Local Government Regulation 2012 (Qld); and having resolved to decide different rating categories (each a rating category) for rateable land in Council's local government area under Section 81 of the Local Government Regulation 2012 (Qld)):

a) to decide general rates (as differential general rates) as a rate in the dollar, for each rating category (which, to calculate differential general rates for a parcel of rateable land in a rating category, is to be multiplied by the latest rateable value assigned to that parcel by the Department of Resources);

b) to set minimum rates; and

c) set upper limits on the increase of general rates from that levied in the financial year 2020-21 (limit on increase) for identified differential rating categories, in keeping with Council's Limiting Increases to General Rates Policy, as per the below table;

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
1	Residential Owner Occupied 1 - up to $110,000	0.013429	$ 990	30%
2	Residential Owner Occupied 2 - Greater than $110,000 up to 300,000	0.011684	$ 1,480	30%
3	Residential Owner Occupied 3 - Greater than $300,000 up to $600,000	0.009266	$ 3,510	30%
4	Residential Owner Occupied 4 - Greater than $600,000	0.005103	$ 5,560	30%
5	Residential 1 - up to $150,000	0.014391	$ 1,140	30%
6	Residential 2 - Greater than $150,000 up to $400,000	0.013528	$ 2,160	30%
7	Residential 3 - Greater than $400,000 up to $600,000	0.011082	$ 5,410	30%
8	Residential 4 - Greater than $600,000 up to $1,000,000	0.010938	$ 6,650	30%
9	Residential 5 - Greater than $1,000,000	0.010794	$ 10,940	30%
10	Owner Occupied Flat or Unit 1 - up to $110,000	0.016841	$ 1,120	30%
11	Owner Occupied Flat or Unit 2 - Greater than $110,00 up to $200,000	0.015494	$ 1,860	30%
12	Owner Occupied Flat or Unit 3 - Greater than $200,000	0.009768	$ 3,100	30%

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
13	Flat or Unit 1 - up to $100,000	0.018710	$ 1,230	30%
14	Flat or Unit 2 - Greater than $100,000 up to $500,000	0.015257	$ 1,880	30%
15	Flat or Unit 3 - Greater than $500,000 up to $1,000,000	0.011857	$ 7,630	30%
16	Flat or Unit 4 - Greater than $1,000,000	0.009969	$ 11,860	30%
17	Aged Care & Child Care	0.013877	$ 1,380	40%
18	Office & Retail	0.014400	$ 1,380	40%
19	Commercial Accommodation	0.014570	$ 1,380	40%
20	Service Stations	0.009736	$ 2,500	40%
21	Commercial Shopping Centres A	0.012517	$ 2,850	40%
22	Commercial Shopping Centres B	0.028098	$ 17,920	40%
23	Commercial Shopping Centres C	0.019717	$ 99,820	40%
24	Light Industrial	0.012728	$ 1,500	40%
25	Heavy Industrial	0.012039	$ 1,500	40%
26	Power & Telecom Networks	0.012351	$ 1,380	40%
27	Quarry	0.011568	$ 1,380	40%
28	Commercial Other	0.014077	$ 1,400	40%
29	Sugar Cane up to 60 Hectares	0.024802	$ 1,500	40%
30	Sugar Cane Greater than 60 Hectares up to 170 Hectares	0.027958	$ 1,500	40%
31	Sugar Cane Greater than 170 Hectares	0.028546	$ 1,500	40%
32	Rural Grazing up to 130 Hectares	0.009531	$ 1,500	40%
33	Rural Grazing Greater than 130 Hectares up to 1,000 Hectares	0.010297	$ 1,500	40%
34	Rural Grazing Greater than 1,000 Hectares	0.006536	$ 1,500	40%
35	Aquaculture	0.030513	$ 10,700	40%

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
36	Rural Agriculture & Other Rural Uses	0.030425	$ 1,500	40%
37	Salt Manufacturing	0.095600	$ 25,000	40%
38	Sugar Mill	0.224159	$ 145,030	40%
39	Commercial Water Supply	0.084414	$ 2,140	40%
40	Bulk Port	0.180200	$ 262,500	40%
41	Coal Mining A up to $5,000,000	0.260000	$ 60,000	40%
42	Coal Mining A Greater than $5,000,000	0.245000	$ 980,000	40%
43	Coal Mining B	0.250000	$ 53,500	40%
44	Coal Mining C	0.165000	$ 920,200	40%
45	Gold Mining	0.395115	$ 159,000	40%
46	Mining/Extractive Other	0.027291	$ 1,310	40%
47	Worker Accommodation, Barracks or Quarters A	2.201000	$ 40,450	40%
48	Worker Accommodation, Barracks or Quarters B	2.057648	$ 165,000	40%
49	Worker Accommodation, Barracks or Quarters C	1.184706	$ 190,000	40%
50	Worker Accommodation, Barracks or Quarters D	1.000000	$ 400,000	40%
51	Island Resort A	0.033500	$ 25,500	40%
52	Island Resort B	0.027500	$ 41,200	40%
53	Island Resort C	0.025500	$ 102,000	40%
54	Island Resort D	0.024500	$ 617,000	40%
55	Marina A - from 75 up to 149 Berths	0.112676	$ 18,500	40%
56	Marina B - 150 Berths or more	0.033386	$ 37,260	40%
57	Maritime Terminal	0.124919	$ 39,180	40%
58	Commercial Power Generation	0.600000	$ 300,000	40%

Code	Differential Rating Category	Rate in the Dollar	Minimum Rates	Limit on Increase
59	Solar Farm A - up to 100 MW	0.080364	$ 48,150	40%
60	Solar Farm B - Greater than 100 MW up to 200 MW	0.070000	$ 150,000	40%
61	Solar Farm C - Greater than 200 MW	0.060000	$ 300,000	40%
62	Other Properties (not elsewhere included)	0.015191	$ 1,270	40%

and

d) that rates be levied by a single rate in the dollar for each category, with a set minimum for each such rating category.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the general rates as a Rate in the Dollar (RID), and any applicable limit on the increase of General Rates, and the Minimum Rate applicable to each Differential Rating Category.

PURPOSE

To establish the RID, any applicable limit on the increase of General Rates, and the Minimum Rates applicable to each Differential Rating Category.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Council uses the land valuations established by the Department of Resources (Department) as the principal basis of levying General Rates.

During the financial year 2020-21, the Department conducted an extensive revaluation of all properties within Council's region after a gap of approximately five years. This revaluation resulted in significant changes to individual property values. While some properties have seen significant increases, others have recorded substantial decreases. Such variations in property values makes it extremely difficult to maintain a level of consistency over time, in the General Rates levied, even within a single Differential Rating Category.

To minimise to the extent possible, the variations in the General Rates levied, Council has resorted to creating additional Differential Rating Categories, increasing the number of Bands within selected Differential Rating Categories and the re-introduction of upper limits increases to General Rates (Capping).

Council has considered the appropriate RID, any upper limits to increases in General Rates, where they are appropriate and the Minimum Rate, for each rating category ensuring that all categories contribute equitably to the costs of the services provided by and maintenance of assets owned by Council.

Despite efforts to maintain increases in General Rates to an acceptable band, due to the large fluctuations in value, some properties will see higher than usual increases in their general Rates, while others will see a reduction in their General Rates.

After hiatus of five years, residential properties within the region will see an increase in the Rate In the Dollar applied to such properties.

STRATEGIC IMPACTS

The RID, any applicable upper limits to the increase in General Rates and the Minimum Rate will determine the extent of the General Rates levied and the revenue raised therefrom.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been checked by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the proposed General Rates will ensure that Council can continue to raise the required revenue through the levying of General Rates.

ATTACHMENTS

N/A

3. Corporate Services

3.10 OVERALL PLAN FOR GLOUCESTER RURAL FIRE BRIGADE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94(3) and (4) of the Local Government Regulation 2012 (Qld) to adopt the following Overall Plan for the Gloucester Rural Fire Brigade in the Whitsunday Region.

OVERALL PLAN FOR GLOUCESTER RURAL FIRE BRIGADE IN THE WHITSUNDAY REGION

Description of service, facility, or activity

The activity which Council is to carry out is the contribution of funds to the rural fire brigade which provides fire prevention and firefighting services within its service area under the *Fire and Emergency Services Act 1990* (Qld), located within the Whitsunday Regional Council (Council) area.

The rateable land to which the special charge applies:

The rateable land to which the special charge applies is, as identified in the table below, that land being land which will receive a special benefit from the provision of the activity because the activity funds the provision of a rural fire service to the land and for which a rural fire service would not otherwise be available.

Assessment Number	Property Address	Assessment Number	Property Address
1104937	Dingo Beach Rd, CAPE GLOUCESTER	1105252	2 Blackcurrant Dr, HYDEAWAY BAY
1104939	6 Dingo Beach Rd, DINGO BEACH	1105253	1 Blackcurrant Dr, HYDEAWAY BAY
1104940	4 Dingo Beach Rd, DINGO BEACH	1105254	3 Blackcurrant Dr, HYDEAWAY BAY
1104941	2 Dingo Beach Rd, DINGO BEACH	1105255	5 Blackcurrant Dr, HYDEAWAY BAY
1104942	30 Olive St, DINGO BEACH	1105256	7 Blackcurrant Dr, HYDEAWAY BAY
1104944	26 Olive St, DINGO BEACH	1105257	9 Blackcurrant Dr, HYDEAWAY BAY
1104945	24 Olive St, DINGO BEACH	1105258	11 Blackcurrant Dr, HYDEAWAY BAY
1104946	22 Olive St, DINGO BEACH	1105259	13 Blackcurrant Dr, HYDEAWAY BAY
1104947	20 Olive St, DINGO BEACH	1105260	15 Blackcurrant Dr, HYDEAWAY BAY
1104948	18 Olive St, DINGO BEACH	1105261	17 Blackcurrant Dr, HYDEAWAY BAY
1104949	16 Olive St, DINGO BEACH	1105262	19 Blackcurrant Dr, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1104950	14 Olive St, DINGO BEACH	1105263	21 Blackcurrant Dr, HYDEAWAY BAY
1104951	12 Olive St, DINGO BEACH	1105264	23 Blackcurrant Dr, HYDEAWAY BAY
1104952	10 Olive St, DINGO BEACH	1105265	25 Blackcurrant Dr, HYDEAWAY BAY
1104953	8 Olive St, DINGO BEACH	1105266	27 Blackcurrant Dr, HYDEAWAY BAY
1104954	6 Olive St, DINGO BEACH	1105267	29 Blackcurrant Dr, HYDEAWAY BAY
1104955	3 Olive St, DINGO BEACH	1105268	31 Blackcurrant Dr, HYDEAWAY BAY
1104956	5 Olive St, DINGO BEACH	1105269	33 Blackcurrant Dr, HYDEAWAY BAY
1104957	7 Olive St, DINGO BEACH	1105270	35 Blackcurrant Dr, HYDEAWAY BAY
1104958	9 Olive St, DINGO BEACH	1105271	37 Blackcurrant Dr, HYDEAWAY BAY
1104959	11 Olive St, DINGO BEACH	1105272	39 Blackcurrant Dr, HYDEAWAY BAY
1104960	1 Pioneer Dr, DINGO BEACH	1105273	41 Blackcurrant Dr, HYDEAWAY BAY
1104961	3 Dingo Beach Rd, DINGO BEACH	1105274	69 Blackcurrant Dr, HYDEAWAY BAY
1104963	5 Dingo Beach Rd, DINGO BEACH	1105275	71 Blackcurrant Dr, HYDEAWAY BAY
1104965	3 Pioneer Dr, DINGO BEACH	1105276	73 Blackcurrant Dr, HYDEAWAY BAY
1104966	5 Pioneer Dr, DINGO BEACH	1105277	1 Gloucester Ave, HYDEAWAY BAY
1104967	7 Pioneer Dr, DINGO BEACH	1105278	3 Arkhurst Rd, HYDEAWAY BAY
1104968	9 Pioneer Dr, DINGO BEACH	1105279	5 Arkhurst Rd, HYDEAWAY BAY
1104969	11 Pioneer Dr, DINGO BEACH	1105280	7 Arkhurst Rd, HYDEAWAY BAY
1104970	13 Pioneer Dr, DINGO BEACH	1105281	2 Olden Ct, HYDEAWAY BAY
1104972	17 Pioneer Dr, DINGO BEACH	1105283	1 Olden Ct, HYDEAWAY BAY
1104973	17 Pioneer Dr, DINGO BEACH	1105284	3 Olden Ct, HYDEAWAY BAY
1104974	17 Pioneer Dr, DINGO BEACH	1105285	5 Olden Ct, HYDEAWAY BAY
1104975	17 Pioneer Dr, DINGO BEACH	1105286	7 Olden Ct, HYDEAWAY BAY
1104976	17 Pioneer Dr, DINGO BEACH	1105287	9 Olden Ct, HYDEAWAY BAY
1104977	17 Pioneer Dr, DINGO BEACH	1105288	11 Olden Ct, HYDEAWAY BAY
1104978	17 Pioneer Dr, DINGO BEACH	1105289	13 Olden Ct, HYDEAWAY BAY
1104979	17 Pioneer Dr, DINGO BEACH	1105290	15 Olden Ct, HYDEAWAY BAY
1104980	17 Pioneer Dr, DINGO BEACH	1105291	17 Olden Ct, HYDEAWAY BAY
1104981	17 Pioneer Dr, DINGO BEACH	1105292	19 Olden Ct, HYDEAWAY BAY
1104982	17 Pioneer Dr, DINGO BEACH	1105293	18 Olden Ct, HYDEAWAY BAY
1104983	21 Pioneer Dr, DINGO BEACH	1105294	16 Olden Ct, HYDEAWAY BAY
1104984	23 Pioneer Dr, DINGO BEACH	1105295	14 Olden Ct, HYDEAWAY BAY
1104985	25 Pioneer Dr, DINGO BEACH	1105296	12 Olden Ct, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1104986	27 Pioneer Dr, DINGO BEACH	1105297	10 Olden Ct, HYDEAWAY BAY
1104987	29 Pioneer Dr, DINGO BEACH	1105299	6 Olden Ct, HYDEAWAY BAY
1104988	31 Pioneer Dr, DINGO BEACH	1105300	4 Olden Ct, HYDEAWAY BAY
1104989	33 Pioneer Dr, DINGO BEACH	1105301	29 Roseric Cr, HYDEAWAY BAY
1104990	35 Pioneer Dr, DINGO BEACH	1105302	31 Roseric Cr, HYDEAWAY BAY
1104991	37 Pioneer Dr, DINGO BEACH	1105303	35 Roseric Cr, HYDEAWAY BAY
1104992	39 Pioneer Dr, DINGO BEACH	1105305	37 Roseric Cr, HYDEAWAY BAY
1104993	41 Pioneer Dr, DINGO BEACH	1105306	39 Roseric Cr, HYDEAWAY BAY
1104994	49 Pioneer Dr, DINGO BEACH	1105307	38 Roseric Cr, HYDEAWAY BAY
1104995	51 Pioneer Dr, DINGO BEACH	1105308	36 Roseric Cr, HYDEAWAY BAY
1104996	53 Pioneer Dr, DINGO BEACH	1105309	32 Roseric Cr, HYDEAWAY BAY
1104997	55 Pioneer Dr, DINGO BEACH	1105311	30 Roseric Cr, HYDEAWAY BAY
1104998	57 Pioneer Dr, DINGO BEACH	1105312	28 Roseric Cr, HYDEAWAY BAY
1104999	59 Pioneer Dr, DINGO BEACH	1105313	26 Roseric Cr, HYDEAWAY BAY
1105000	61 Pioneer Dr, DINGO BEACH	1105314	24 Roseric Cr, HYDEAWAY BAY
1105002	65 Pioneer Dr, DINGO BEACH	1105315	22 Roseric Cr, HYDEAWAY BAY
1105003	67 Pioneer Dr, DINGO BEACH	1105316	20 Roseric Cr, HYDEAWAY BAY
1105004	69 Pioneer Dr, DINGO BEACH	1105317	18 Roseric Cr, HYDEAWAY BAY
1105005	71 Pioneer Dr, DINGO BEACH	1105318	16 Roseric Cr, HYDEAWAY BAY
1105006	73 Pioneer Dr, DINGO BEACH	1105319	14 Roseric Cr, HYDEAWAY BAY
1105007	75 Pioneer Dr, DINGO BEACH	1105320	12 Roseric Cr, HYDEAWAY BAY
1105008	77 Pioneer Dr, DINGO BEACH	1105322	10 Roseric Cr, HYDEAWAY BAY
1105009	79 Pioneer Dr, DINGO BEACH	1105323	6 Roseric Cr, HYDEAWAY BAY
1105010	81 Pioneer Dr, DINGO BEACH	1105324	4 Roseric Cr, HYDEAWAY BAY
1105011	83 Pioneer Dr, DINGO BEACH	1105326	1 Roseric Cr, HYDEAWAY BAY
1105012	87 Pioneer Dr, DINGO BEACH	1105327	3 Roseric Cr, HYDEAWAY BAY
1105014	89 Pioneer Dr, DINGO BEACH	1105328	5 Roseric Cr, HYDEAWAY BAY
1105015	91 Pioneer Dr, DINGO BEACH	1105329	7 Roseric Cr, HYDEAWAY BAY
1105016	93 Pioneer Dr, DINGO BEACH	1105330	9 Roseric Cr, HYDEAWAY BAY
1105017	95 Pioneer Dr, DINGO BEACH	1105331	11 Roseric Cr, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105018	97 Pioneer Dr, DINGO BEACH	1105332	13 Roseric Cr, HYDEAWAY BAY
1105019	82 Pioneer Dr, DINGO BEACH	1105333	15 Roseric Cr, HYDEAWAY BAY
1105020	80 Pioneer Dr, DINGO BEACH	1105334	17 Roseric Cr, HYDEAWAY BAY
1105021	78 Pioneer Dr, DINGO BEACH	1105335	19 Roseric Cr, HYDEAWAY BAY
1105022	76 Pioneer Dr, DINGO BEACH	1105336	21 Roseric Cr, HYDEAWAY BAY
1105023	74 Pioneer Dr, DINGO BEACH	1105337	23 Roseric Cr, HYDEAWAY BAY
1105024	72 Pioneer Dr, DINGO BEACH	1105338	14 Saddleback Rd, HYDEAWAY BAY
1105026	68 Pioneer Dr, DINGO BEACH	1105339	12 Saddleback Rd, HYDEAWAY BAY
1105027	66 Pioneer Dr, DINGO BEACH	1105340	10 Saddleback Rd, HYDEAWAY BAY
1105028	64 Pioneer Dr, DINGO BEACH	1105341	8 Saddleback Rd, HYDEAWAY BAY
1105029	62 Pioneer Dr, DINGO BEACH	1105342	6 Saddleback Rd, HYDEAWAY BAY
1105030	60 Pioneer Dr, DINGO BEACH	1105343	4 Saddleback Rd, HYDEAWAY BAY
1105031	58 Pioneer Dr, DINGO BEACH	1105344	15 Rattray Ave, HYDEAWAY BAY
1105032	56 Pioneer Dr, DINGO BEACH	1105345	17 Rattray Ave, HYDEAWAY BAY
1105033	54 Pioneer Dr, DINGO BEACH	1105346	19 Rattray Ave, HYDEAWAY BAY
1105034	52 Pioneer Dr, DINGO BEACH	1105347	21 Rattray Ave, HYDEAWAY BAY
1105035	50 Pioneer Dr, DINGO BEACH	1105348	23 Rattray Ave, HYDEAWAY BAY
1105036	48 Pioneer Dr, DINGO BEACH	1105349	25 Rattray Ave, HYDEAWAY BAY
1105037	46 Pioneer Dr, DINGO BEACH	1105350	27 Rattray Ave, HYDEAWAY BAY
1105038	44 Pioneer Dr, DINGO BEACH	1105351	29 Rattray Ave, HYDEAWAY BAY
1105039	42 Pioneer Dr, DINGO BEACH	1105352	31 Rattray Ave, HYDEAWAY BAY
1105040	40 Pioneer Dr, DINGO BEACH	1105353	33 Rattray Ave, HYDEAWAY BAY
1105041	38 Pioneer Dr, DINGO BEACH	1105354	37 Rattray Ave, HYDEAWAY BAY
1105042	36 Pioneer Dr, DINGO BEACH	1105355	38 Rattray Ave, HYDEAWAY BAY
1105043	34 Pioneer Dr, DINGO BEACH	1105356	36 Rattray Ave, HYDEAWAY BAY
1105044	32 Pioneer Dr, DINGO BEACH	1105357	34 Rattray Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105045	30 Pioneer Dr, DINGO BEACH	1105358	32 Rattray Ave, HYDEAWAY BAY
1105046	28 Pioneer Dr, DINGO BEACH	1105359	30 Rattray Ave, HYDEAWAY BAY
1105048	24 Pioneer Dr, DINGO BEACH	1105360	28 Rattray Ave, HYDEAWAY BAY
1105049	22 Pioneer Dr, DINGO BEACH	1105361	26 Rattray Ave, HYDEAWAY BAY
1105050	20 Pioneer Dr, DINGO BEACH	1105362	24 Rattray Ave, HYDEAWAY BAY
1105051	18 Pioneer Dr, DINGO BEACH	1105364	18 Rattray Ave, HYDEAWAY BAY
1105052	16 Pioneer Dr, DINGO BEACH	1105366	16 Rattray Ave, HYDEAWAY BAY
1105053	14 Pioneer Dr, DINGO BEACH	1105367	14 Rattray Ave, HYDEAWAY BAY
1105054	12 Pioneer Dr, DINGO BEACH	1105368	12 Rattray Ave, HYDEAWAY BAY
1105055	10 Pioneer Dr, DINGO BEACH	1105369	10 Rattray Ave, HYDEAWAY BAY
1105056	8 Pioneer Dr, DINGO BEACH	1105370	8 Rattray Ave, HYDEAWAY BAY
1105057	6 Pioneer Dr, DINGO BEACH	1105371	6 Rattray Ave, HYDEAWAY BAY
1105058	4 Pioneer Dr, DINGO BEACH	1105372	4 Rattray Ave, HYDEAWAY BAY
1105059	2 Pioneer Dr, DINGO BEACH	1105373	2 Rattray Ave, HYDEAWAY BAY
1105060	15 Pioneer Dr, DINGO BEACH	1105374	1 Rattray Ave, HYDEAWAY BAY
1105061	18 Deicke Cr, DINGO BEACH	1105375	3 Rattray Ave, HYDEAWAY BAY
1105062	16 Deicke Cr, DINGO BEACH	1105376	5 Rattray Ave, HYDEAWAY BAY
1105063	14 Deicke Cr, DINGO BEACH	1105377	7 Rattray Ave, HYDEAWAY BAY
1105064	8 Deicke Cr, DINGO BEACH	1105378	9 Rattray Ave, HYDEAWAY BAY
1105065	6 Deicke Cr, DINGO BEACH	1105379	11 Rattray Ave, HYDEAWAY BAY
1105066	4 Deicke Cr, DINGO BEACH	1105380	3 Gloucester Ave, HYDEAWAY BAY
1105067	1 Olive St, DINGO BEACH	1105381	5 Gloucester Ave, HYDEAWAY BAY
1105070	12 Deicke Cr, DINGO BEACH	1105382	7 Gloucester Ave, HYDEAWAY BAY
1105071	3 Mitre Ct, DINGO BEACH	1105383	9 Gloucester Ave, HYDEAWAY BAY
1105072	5 Mitre Ct, DINGO BEACH	1105384	11 Gloucester Ave, HYDEAWAY BAY
1105073	7 Mitre Ct, DINGO BEACH	1105385	13 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105074	4 Mitre Ct, DINGO BEACH	1105386	15 Gloucester Ave, HYDEAWAY BAY
1105075	10 Deicke Cr, DINGO BEACH	1105387	17 Gloucester Ave, HYDEAWAY BAY
1105076	48 Trochus St, DINGO BEACH	1105388	19 Gloucester Ave, HYDEAWAY BAY
1105077	46 Trochus St, DINGO BEACH	1105389	23 Gloucester Ave, HYDEAWAY BAY
1105078	44 Trochus St, DINGO BEACH	1105391	25 Gloucester Ave, HYDEAWAY BAY
1105079	42 Trochus St, DINGO BEACH	1105392	27 Gloucester Ave, HYDEAWAY BAY
1105080	40 Trochus St, DINGO BEACH	1105393	29 Gloucester Ave, HYDEAWAY BAY
1105081	38 Trochus St, DINGO BEACH	1105394	33 Gloucester Ave, HYDEAWAY BAY
1105082	36 Trochus St, DINGO BEACH	1105395	35 Gloucester Ave, HYDEAWAY BAY
1105083	34 Trochus St, DINGO BEACH	1105396	37 Gloucester Ave, HYDEAWAY BAY
1105084	51 Trochus St, DINGO BEACH	1105397	39 Gloucester Ave, HYDEAWAY BAY
1105085	53 Trochus St, DINGO BEACH	1105398	41 Gloucester Ave, HYDEAWAY BAY
1105086	55 Trochus St, DINGO BEACH	1105399	43 Gloucester Ave, HYDEAWAY BAY
1105087	57 Trochus St, DINGO BEACH	1105400	45 Gloucester Ave, HYDEAWAY BAY
1105088	59 Trochus St, DINGO BEACH	1105401	4 Gumbrell Ct, HYDEAWAY BAY
1105089	61 Trochus St, DINGO BEACH	1105402	49 Gloucester Ave, HYDEAWAY BAY
1105090	63 Trochus St, DINGO BEACH	1105403	51 Gloucester Ave, HYDEAWAY BAY
1105091	65 Trochus St, DINGO BEACH	1105404	53 Gloucester Ave, HYDEAWAY BAY
1105092	67 Trochus St, DINGO BEACH	1105405	55 Gloucester Ave, HYDEAWAY BAY
1105094	71 Trochus St, DINGO BEACH	1105406	57 Gloucester Ave, HYDEAWAY BAY
1105095	73 Trochus St, DINGO BEACH	1105407	59 Gloucester Ave, HYDEAWAY BAY
1105096	75 Trochus St, DINGO BEACH	1105408	61 Gloucester Ave, HYDEAWAY BAY
1105097	79 Trochus St, DINGO BEACH	1105409	63 Gloucester Ave, HYDEAWAY BAY
1105099	1 Murex St, DINGO BEACH	1105410	65 Gloucester Ave, HYDEAWAY BAY
1105100	2 Murex St, DINGO BEACH	1105411	Arkhurst Rd, HYDEAWAY BAY
1105101	85 Trochus St, DINGO BEACH	1105412	67 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105102	87 Trochus St, DINGO BEACH	1105413	69 Gloucester Ave, HYDEAWAY BAY
1105103	89 Trochus St, DINGO BEACH	1105414	71 Gloucester Ave, HYDEAWAY BAY
1105104	47 Pioneer Dr, DINGO BEACH	1105415	73 Gloucester Ave, HYDEAWAY BAY
1105105	3 Murex St, DINGO BEACH	1105416	75 Gloucester Ave, HYDEAWAY BAY
1105106	5 Murex St, DINGO BEACH	1105417	Gloucester Ave, HYDEAWAY BAY
1105107	7 Murex St, DINGO BEACH	1105418	79 Gloucester Ave, HYDEAWAY BAY
1105108	11 Murex St, DINGO BEACH	1105419	81 Gloucester Ave, HYDEAWAY BAY
1105109	13 Murex St, DINGO BEACH	1105420	83 Gloucester Ave, HYDEAWAY BAY
1105110	15 Murex St, DINGO BEACH	1105421	85 Gloucester Ave, HYDEAWAY BAY
1105111	17 Murex St, DINGO BEACH	1105422	87 Gloucester Ave, HYDEAWAY BAY
1105112	19 Murex St, DINGO BEACH	1105423	89 Gloucester Ave, HYDEAWAY BAY
1105113	21 Murex St, DINGO BEACH	1105424	91 Gloucester Ave, HYDEAWAY BAY
1105114	23 Murex St, DINGO BEACH	1105425	93 Gloucester Ave, HYDEAWAY BAY
1105116	28 Murex St, DINGO BEACH	1105426	99 Gloucester Ave, HYDEAWAY BAY
1105118	24 Murex St, DINGO BEACH	1105427	95 Gloucester Ave, HYDEAWAY BAY
1105119	22 Murex St, DINGO BEACH	1105428	97 Gloucester Ave, HYDEAWAY BAY
1105120	18 Murex St, DINGO BEACH	1105429	101 Gloucester Ave, HYDEAWAY BAY
1105121	16 Murex St, DINGO BEACH	1105430	103 Gloucester Ave, HYDEAWAY BAY
1105122	14 Murex St, DINGO BEACH	1105431	105 Gloucester Ave, HYDEAWAY BAY
1105123	12 Murex St, DINGO BEACH	1105432	107 Gloucester Ave, HYDEAWAY BAY
1105125	8 Murex St, DINGO BEACH	1105433	109 Gloucester Ave, HYDEAWAY BAY
1105127	4 Murex St, DINGO BEACH	1105434	111 Gloucester Ave, HYDEAWAY BAY
1105128	32 Olive St, DINGO BEACH	1105435	113 Gloucester Ave, HYDEAWAY BAY
1105129	32 Cowry Cr, DINGO BEACH	1105436	115 Gloucester Ave, HYDEAWAY BAY
1105130	30 Cowry Cr, DINGO BEACH	1105437	117 Gloucester Ave, HYDEAWAY BAY
1105131	28 Cowry Cr, DINGO BEACH	1105438	119 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105132	26 Cowry Cr, DINGO BEACH	1105439	121 Gloucester Ave, HYDEAWAY BAY
1105133	24 Cowry Cr, DINGO BEACH	1105440	125 Gloucester Ave, HYDEAWAY BAY
1105134	22 Cowry Cr, DINGO BEACH	1105441	127 Gloucester Ave, HYDEAWAY BAY
1105135	20 Cowry Cr, DINGO BEACH	1105442	129 Gloucester Ave, HYDEAWAY BAY
1105136	18 Cowry Cr, DINGO BEACH	1105444	133 Gloucester Ave, HYDEAWAY BAY
1105137	16 Cowry Cr, DINGO BEACH	1105445	135 Gloucester Ave, HYDEAWAY BAY
1105138	14 Cowry Cr, DINGO BEACH	1105446	137 Gloucester Ave, HYDEAWAY BAY
1105139	12 Cowry Cr, DINGO BEACH	1105447	139 Gloucester Ave, HYDEAWAY BAY
1105140	10 Cowry Cr, DINGO BEACH	1105448	136 Gloucester Ave, HYDEAWAY BAY
1105141	1 Scallop Ct, DINGO BEACH	1105449	134 Gloucester Ave, HYDEAWAY BAY
1105143	4 Cowry Cr, DINGO BEACH	1105450	132 Gloucester Ave, HYDEAWAY BAY
1105144	2 Olive St, DINGO BEACH	1105451	130 Gloucester Ave, HYDEAWAY BAY
1105145	4 Olive St, DINGO BEACH	1105452	126 Gloucester Ave, HYDEAWAY BAY
1105146	3 Cowry Cr, DINGO BEACH	1105454	124 Gloucester Ave, HYDEAWAY BAY
1105147	5 Cowry Cr, DINGO BEACH	1105455	122 Gloucester Ave, HYDEAWAY BAY
1105148	7 Cowry Cr, DINGO BEACH	1105456	120 Gloucester Ave, HYDEAWAY BAY
1105149	9 Cowry Cr, DINGO BEACH	1105457	118 Gloucester Ave, HYDEAWAY BAY
1105150	11 Cowry Cr, DINGO BEACH	1105458	116 Gloucester Ave, HYDEAWAY BAY
1105152	15 Cowry Cr, DINGO BEACH	1105459	114 Gloucester Ave, HYDEAWAY BAY
1105153	17 Cowry Cr, DINGO BEACH	1105461	110 Gloucester Ave, HYDEAWAY BAY
1105154	19 Cowry Cr, DINGO BEACH	1105462	108 Gloucester Ave, HYDEAWAY BAY
1105155	21 Cowry Cr, DINGO BEACH	1105463	106 Gloucester Ave, HYDEAWAY BAY
1105156	23 Cowry Cr, DINGO BEACH	1105464	104 Gloucester Ave, HYDEAWAY BAY
1105157	25 Cowry Cr, DINGO BEACH	1105465	102 Gloucester Ave, HYDEAWAY BAY
1105158	27 Cowry Cr, DINGO BEACH	1105466	100 Gloucester Ave, HYDEAWAY BAY
1105159	29 Cowry Cr, DINGO BEACH	1105467	98 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105161	34 Cowry Cr, DINGO BEACH	1105468	96 Gloucester Ave, HYDEAWAY BAY
1105162	34A Cowry Cr, DINGO BEACH	1105469	94 Gloucester Ave, HYDEAWAY BAY
1105163	3 Scallop Ct, DINGO BEACH	1105470	92 Gloucester Ave, HYDEAWAY BAY
1105166	2 Scallop Ct, DINGO BEACH	1105471	90 Gloucester Ave, HYDEAWAY BAY
1105167	4 Scallop Ct, DINGO BEACH	1105472	88 Gloucester Ave, HYDEAWAY BAY
1105168	8 Gloucester Ave, HYDEAWAY BAY	1105473	86 Gloucester Ave, HYDEAWAY BAY
1105169	414 Hydeaway Bay Dr, HYDEAWAY BAY	1105474	84 Gloucester Ave, HYDEAWAY BAY
1105170	388 Hydeaway Bay Dr, HYDEAWAY BAY	1105475	82 Gloucester Ave, HYDEAWAY BAY
1105171	378 Hydeaway Bay Dr, HYDEAWAY BAY	1105476	80 Gloucester Ave, HYDEAWAY BAY
1105172	Hydeaway Bay Dr, HYDEAWAY BAY	1105477	78 Gloucester Ave, HYDEAWAY BAY
1105173	Hydeaway Bay Dr, HYDEAWAY BAY	1105478	76 Gloucester Ave, HYDEAWAY BAY
1105174	350 Hydeaway Bay Dr, HYDEAWAY BAY	1105479	74 Gloucester Ave, HYDEAWAY BAY
1105175	Hydeaway Bay Dr, HYDEAWAY BAY	1105481	70 Gloucester Ave, HYDEAWAY BAY
1105176	336 Hydeaway Bay Dr, HYDEAWAY BAY	1105482	68 Gloucester Ave, HYDEAWAY BAY
1105177	318 Hydeaway Bay Dr, HYDEAWAY BAY	1105483	66 Gloucester Ave, HYDEAWAY BAY
1105178	Hydeaway Bay Dr, HYDEAWAY BAY	1105484	64 Gloucester Ave, HYDEAWAY BAY
1105179	Hydeaway Bay Dr, HYDEAWAY BAY	1105485	62 Gloucester Ave, HYDEAWAY BAY
1105180	Hydeaway Bay Dr, HYDEAWAY BAY	1105486	60 Gloucester Ave, HYDEAWAY BAY
1105181	Hydeaway Bay Dr, HYDEAWAY BAY	1105487	58 Gloucester Ave, HYDEAWAY BAY
1105182	272 Hydeaway Bay Dr, HYDEAWAY BAY	1105488	56 Gloucester Ave, HYDEAWAY BAY
1105183	248 Hydeaway Bay Dr, HYDEAWAY BAY	1105490	54 Gloucester Ave, HYDEAWAY BAY
1105184	240 Hydeaway Bay Dr, HYDEAWAY BAY	1105491	50 Gloucester Ave, HYDEAWAY BAY
1105185	232 Hydeaway Bay Dr, HYDEAWAY BAY	1105492	48 Gloucester Ave, HYDEAWAY BAY
1105186	218 Hydeaway Bay Dr, HYDEAWAY BAY	1105493	46 Gloucester Ave, HYDEAWAY BAY
1105187	216 Hydeaway Bay Dr, HYDEAWAY BAY	1105494	44 Gloucester Ave, HYDEAWAY BAY
1105188	Hydeaway Bay Dr, HYDEAWAY BAY	1105495	42 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105189	202 Hydeaway Bay Dr, HYDEAWAY BAY	1105496	40 Gloucester Ave, HYDEAWAY BAY
1105190	186 Hydeaway Bay Dr, HYDEAWAY BAY	1105498	36 Gloucester Ave, HYDEAWAY BAY
1105191	182 Hydeaway Bay Dr, HYDEAWAY BAY	1105499	34 Gloucester Ave, HYDEAWAY BAY
1105192	170 Hydeaway Bay Dr, HYDEAWAY BAY	1105500	32 Gloucester Ave, HYDEAWAY BAY
1105193	168 Hydeaway Bay Dr, HYDEAWAY BAY	1105502	28 Gloucester Ave, HYDEAWAY BAY
1105195	150 Hydeaway Bay Dr, HYDEAWAY BAY	1105503	26 Gloucester Ave, HYDEAWAY BAY
1105196	126 Hydeaway Bay Dr, HYDEAWAY BAY	1105504	24 Gloucester Ave, HYDEAWAY BAY
1105197	118 Hydeaway Bay Dr, HYDEAWAY BAY	1105505	22 Gloucester Ave, HYDEAWAY BAY
1105198	106 Hydeaway Bay Dr, HYDEAWAY BAY	1105506	20 Gloucester Ave, HYDEAWAY BAY
1105199	98 Hydeaway Bay Dr, HYDEAWAY BAY	1105507	18 Gloucester Ave, HYDEAWAY BAY
1105200	Hydeaway Bay Dr, HYDEAWAY BAY	1105509	14 Gloucester Ave, HYDEAWAY BAY
1105201	90 Hydeaway Bay Dr, HYDEAWAY BAY	1105510	12 Gloucester Ave, HYDEAWAY BAY
1105202	74 Hydeaway Bay Dr, HYDEAWAY BAY	1105511	10 Gloucester Ave, HYDEAWAY BAY
1105203	68 Hydeaway Bay Dr, HYDEAWAY BAY	1105512	3 Gumbrell Ct, HYDEAWAY BAY
1105204	62 Hydeaway Bay Dr, HYDEAWAY BAY	1105513	5 Gumbrell Ct, HYDEAWAY BAY
1105205	Hydeaway Bay Dr, HYDEAWAY BAY	1105514	7 Gumbrell Ct, HYDEAWAY BAY
1105206	46 Hydeaway Bay Dr, HYDEAWAY BAY	1105515	9 Gumbrell Ct, HYDEAWAY BAY
1105208	Hydeaway Bay Dr, HYDEAWAY BAY	1105516	8 Gumbrell Ct, HYDEAWAY BAY
1105209	Hydeaway Bay Dr, HYDEAWAY BAY	1105517	6 Gumbrell Ct, HYDEAWAY BAY
1105210	Hydeaway Bay Dr, HYDEAWAY BAY	1105519	3 Armit Ct, HYDEAWAY BAY
1105212	84 Blackcurrant Dr, HYDEAWAY BAY	1105520	5 Armit Ct, HYDEAWAY BAY
1105213	82 Blackcurrant Dr, HYDEAWAY BAY	1105521	7 Armit Ct, HYDEAWAY BAY
1105214	80 Blackcurrant Dr, HYDEAWAY BAY	1105522	9 Armit Ct, HYDEAWAY BAY
1105215	78 Blackcurrant Dr, HYDEAWAY BAY	1105523	8 Armit Ct, HYDEAWAY BAY
1105216	76 Blackcurrant Dr, HYDEAWAY BAY	1105524	6 Armit Ct, HYDEAWAY BAY
1105217	74 Blackcurrant Dr, HYDEAWAY BAY	1105525	4 Armit Ct, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105218	72 Blackcurrant Dr, HYDEAWAY BAY	1107847	31 Gloucester Ave, HYDEAWAY BAY
1105219	70 Blackcurrant Dr, HYDEAWAY BAY	1107848	52 Gloucester Ave, HYDEAWAY BAY
1105221	66 Blackcurrant Dr, HYDEAWAY BAY	1108037	78 Hydeaway Bay Dr, HYDEAWAY BAY
1105222	64 Blackcurrant Dr, HYDEAWAY BAY	1108085	35 Rattray Ave, HYDEAWAY BAY
1105223	62 Blackcurrant Dr, HYDEAWAY BAY	1108129	28 Olive St, DINGO BEACH
1105224	60 Blackcurrant Dr, HYDEAWAY BAY	1108130	113A Gloucester Ave, HYDEAWAY BAY
1105225	58 Blackcurrant Dr, HYDEAWAY BAY	1108197	14A Rattray Ave, HYDEAWAY BAY
1105226	56 Blackcurrant Dr, HYDEAWAY BAY	1108198	129A Gloucester Ave, HYDEAWAY BAY
1105227	54 Blackcurrant Dr, HYDEAWAY BAY	1108199	129B Gloucester Ave, HYDEAWAY BAY
1105228	52 Blackcurrant Dr, HYDEAWAY BAY	1108200	141 Gloucester Ave, HYDEAWAY BAY
1105229	50 Blackcurrant Dr, HYDEAWAY BAY	1108428	33 Roseric Cr, HYDEAWAY BAY
1105230	48 Blackcurrant Dr, HYDEAWAY BAY	1108452	28 Blackcurrant Dr, HYDEAWAY BAY
1105231	46 Blackcurrant Dr, HYDEAWAY BAY	1108453	16 Blackcurrant Dr, HYDEAWAY BAY
1105232	44 Blackcurrant Dr, HYDEAWAY BAY	1108944	6 Murex St, DINGO BEACH
1105233	42 Blackcurrant Dr, HYDEAWAY BAY	1109391	22A Rattray Ave, HYDEAWAY BAY
1105234	40 Blackcurrant Dr, HYDEAWAY BAY	1109646	128 Gloucester Ave, HYDEAWAY BAY
1105235	38 Blackcurrant Dr, HYDEAWAY BAY	1109961	Hydeaway Bay Dr, HYDEAWAY BAY
1105236	36 Blackcurrant Dr, HYDEAWAY BAY	1110137	47 Gloucester Ave, HYDEAWAY BAY
1105237	34 Blackcurrant Dr, HYDEAWAY BAY	1110761	13 Rattray Ave, HYDEAWAY BAY
1105238	32 Blackcurrant Dr, HYDEAWAY BAY	1110929	77 Trochus St, DINGO BEACH
1105239	30 Blackcurrant Dr, HYDEAWAY BAY	1111077	10 Dingo Beach Rd, DINGO BEACH
1105240	26 Blackcurrant Dr, HYDEAWAY BAY	1111560	22 Rattray Ave, HYDEAWAY BAY
1105241	24 Blackcurrant Dr, HYDEAWAY BAY	1111561	22 Rattray Ave, HYDEAWAY BAY
1105242	22 Blackcurrant Dr, HYDEAWAY BAY	1111562	22 Rattray Ave, HYDEAWAY BAY
1105243	20 Blackcurrant Dr, HYDEAWAY BAY	1300316	10 Dingo Beach Rd, DINGO BEACH
1105244	18 Blackcurrant Dr, HYDEAWAY BAY	1300923	10 Dingo Beach Rd, DINGO BEACH

Assessment Number	Property Address	Assessment Number	Property Address
1105245	8 Olden Ct, HYDEAWAY BAY	1301583	85 Pioneer Dr, DINGO BEACH
1105247	12 Blackcurrant Dr, HYDEAWAY BAY	1301747	72 Gloucester Ave, HYDEAWAY BAY
1105248	10 Blackcurrant Dr, HYDEAWAY BAY	1301748	72 Gloucester Ave, HYDEAWAY BAY
1105249	8 Blackcurrant Dr, HYDEAWAY BAY	1302006	67 Blackcurrant Dr, HYDEAWAY BAY
1105250	6 Blackcurrant Dr, HYDEAWAY BAY	1302196	Hydeaway Bay Dr, HYDEAWAY BAY
1105251	4 Blackcurrant Dr, HYDEAWAY BAY	1302441	44 Hydeaway Bay Dr, HYDEAWAY BAY

Estimated cost of carrying out the overall plan

The total estimated cost of carrying out the overall plan is $8,640.00 (or $15 per rateable assessment).

Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is one (1) year, commencing on 1 July 2021.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the overall Plan for Gloucester Rural Fire Brigade.

PURPOSE

To establish the Overall Plan for Gloucester Rural Fire Brigade.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Gloucester Rural Fire Brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that the land within the Gloucester rural fire brigade area will receive a special benefit relative to other rateable land within Council's local government area from Council's contribution to the rural fire brigade.

STRATEGIC IMPACTS

The contribution made by Council through this plan will ensure that an essential emergency service is available to the residents of the area.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the Overall Plan will enable Council to levy the rural fire levy on the identified properties to fund the activities of the rural fire brigade.

ATTACHMENTS

N/A

3. Corporate Services

3.11 OVERALL PLAN FOR CONWAY RURAL FIRE BRIGADE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94(3) and (4) of the Local Government Regulation 2012 (Qld) to adopt the following Overall Plan for the Conway Rural Fire Brigade in the Whitsunday Region.

OVERALL PLAN FOR CONWAY RURAL FIRE BRIGADE IN THE WHITSUNDAY REGION

Description of service, facility, or activity

The activity which Council is to carry out is the contribution of funds to the rural fire brigade which provides fire prevention and firefighting services within its service area under the *Fire and Emergency Services Act 1990* (Qld), located within the Whitsunday Regional Council (Council) area.

The rateable land to which the special charge applies:

The rateable land to which the special charge applies is, as identified in the table below, that land being land which will receive a special benefit from the provision of the activity because the activity funds the provision of a rural fire service to the land and for which a rural fire service would not otherwise be available.

Assessment Number	Property Address	Assessment Number	Property Address
1105556	35 Davison Rd, WILSON BEACH	1106886	1295 Conway Rd, CONWAY
1105557	37 Davison Rd, WILSON BEACH	1106887	1309 Conway Rd, CONWAY
1105558	39 Davison Rd, WILSON BEACH	1106888	1322 Conway Rd, CONWAY
1105559	43 Davison Rd, WILSON BEACH	1106890	1798 Conway Rd, CONWAY
1105560	58 Davison Rd, WILSON BEACH	1106892	Conway Rd, CONWAY
1105561	56 Davison Rd, WILSON BEACH	1106894	1687 Conway Rd, CONWAY
1105562	54 Davison Rd, WILSON BEACH	1106895	1691 Conway Rd, CONWAY
1105563	52 Davison Rd, WILSON BEACH	1106896	13 Caprioglio Rd, CONWAY
1105564	50 Davison Rd, WILSON BEACH	1106897	1701 Conway Rd, CONWAY
1105565	48 Davison Rd, WILSON BEACH	1106898	1713 Conway Rd, CONWAY
1105566	46 Davison Rd, WILSON BEACH	1106899	1721 Conway Rd, CONWAY
1105567	44 Davison Rd, WILSON BEACH	1106900	1729 Conway Rd, CONWAY
1105568	40 Davison Rd, WILSON BEACH	1106901	1735 Conway Rd, CONWAY
1105569	38 Davison Rd, WILSON BEACH	1106902	1743 Conway Rd, CONWAY
1105570	36 Davison Rd, WILSON BEACH	1106903	1753 Conway Rd, CONWAY
1105571	34 Davison Rd, WILSON BEACH	1106904	4 Slater Rd, CONWAY
1105572	32 Davison Rd, WILSON BEACH	1106906	1777 Conway Rd, CONWAY
1105573	30 Davison Rd, WILSON BEACH	1106907	1787 Conway Rd, CONWAY
1105574	28 Davison Rd, WILSON BEACH	1106908	1793 Conway Rd, CONWAY
1105575	26 Davison Rd, WILSON BEACH	1106912	Conway Rd, CONWAY
1105576	24 Davison Rd, WILSON BEACH	1106913	1815 Conway Rd, CONWAY
1105577	22 Davison Rd, WILSON BEACH	1106914	1829 Conway Rd, CONWAY

Assessment Number	Property Address	Assessment Number	Property Address
1105578	20 Davison Rd, WILSON BEACH	1106915	1825 Conway Rd, CONWAY
1105579	18 Davison Rd, WILSON BEACH	1106916	1835 Conway Rd, CONWAY
1105581	14 Davison Rd, WILSON BEACH	1106917	1839 Conway Rd, CONWAY
1105582	12 Davison Rd, WILSON BEACH	1106919	1841 Conway Rd, CONWAY
1105583	10 Davison Rd, WILSON BEACH	1106920	1845 Conway Rd, CONWAY
1105584	8 Davison Rd, WILSON BEACH	1106921	1847 Conway Rd, CONWAY
1105585	6 Davison Rd, WILSON BEACH	1106922	1756 Conway Rd, CONWAY
1105586	Davison Rd, WILSON BEACH	1106923	1752 Conway Rd, CONWAY
1105587	1 Davison Rd, WILSON BEACH	1106924	1730 Conway Rd, CONWAY
1105588	2 Hall Dr, WILSON BEACH	1106925	1728 Conway Rd, CONWAY
1105589	7 Davison Rd, WILSON BEACH	1106926	1718 Conway Rd, CONWAY
1105590	9 Davison Rd, WILSON BEACH	1106927	1712 Conway Rd, CONWAY
1105591	11 Davison Rd, WILSON BEACH	1106928	1696 Conway Rd, CONWAY
1105592	13 Davison Rd, WILSON BEACH	1106929	1698 Conway Rd, CONWAY
1105593	15 Davison Rd, WILSON BEACH	1106930	1668 Conway Rd, CONWAY
1105594	1 Hall Dr, WILSON BEACH	1106931	Conway Rd, CONWAY
1105596	7 Hall Dr, WILSON BEACH	1106932	Conway Rd, CONWAY
1105597	9 Hall Dr, WILSON BEACH	1106933	Montrose Rd, CONWAY
1105598	11 Hall Dr, WILSON BEACH	1106934	Conway Rd, CONWAY
1105599	13 Hall Dr, WILSON BEACH	1106935	1512 Conway Rd, CONWAY
1105600	15 Hall Dr, WILSON BEACH	1106936	1074 Conway Rd, CONWAY
1105601	17 Hall Dr, WILSON BEACH	1106937	1070 Conway Rd, CONWAY
1105602	19 Hall Dr, WILSON BEACH	1106939	1058 Conway Rd, CONWAY
1105603	21 Hall Dr, WILSON BEACH	1106940	1050 Conway Rd, CONWAY
1105604	16 Hall Dr, WILSON BEACH	1106998	Saltwater Creek Rd, PALM GROVE
1105605	14 Hall Dr, WILSON BEACH	1107001	580 Saltwater Creek Rd, PALM GROVE
1105606	12 Hall Dr, WILSON BEACH	1107002	739 Saltwater Creek Rd, PALM GROVE
1105607	8 Hall Dr, WILSON BEACH	1107004	757 Saltwater Creek Rd, PALM GROVE
1105608	6 Hall Dr, WILSON BEACH	1107006	756 Saltwater Creek Rd, PALM GROVE
1105609	4 Hall Dr, WILSON BEACH	1107007	680 Saltwater Creek Rd, PALM GROVE
1105610	1 Penhallurick Dr, CONWAY BEACH	1107008	682 Saltwater Creek Rd, PALM GROVE
1105611	3 Penhallurick Dr, CONWAY BEACH	1107009	17 Monaghan Rd, PALM GROVE
1105612	5 Penhallurick Dr, CONWAY BEACH	1107012	Saltwater Creek Rd, PALM GROVE
1105613	6 Ti Tree Ave, CONWAY BEACH	1107015	212 Monaghan Rd, PALM GROVE
1105614	7 Penhallurick Dr, CONWAY BEACH	1107016	138 Monaghan Rd, PALM GROVE
1105615	9 Penhallurick Dr, CONWAY BEACH	1107017	152 Monaghan Rd, PALM GROVE
1105616	11 Penhallurick Dr, CONWAY BEACH	1107018	122 Monaghan Rd, PALM GROVE
1105617	13 Penhallurick Dr, CONWAY BEACH	1107019	110 Monaghan Rd, PALM GROVE
1105618	15 Penhallurick Dr, CONWAY BEACH	1107021	33 Cedar Creek Falls Rd, PALM GROVE

Assessment Number	Property Address	Assessment Number	Property Address
1105619	17 Penhallurick Dr, CONWAY BEACH	1107022	31 Cedar Creek Falls Rd, PALM GROVE
1105620	19 Penhallurick Dr, CONWAY BEACH	1107033	29 Caprioglio Rd, CONWAY
1105622	21 Penhallurick Dr, CONWAY BEACH	1107034	31 Caprioglio Rd, CONWAY
1105623	25 Penhallurick Dr, CONWAY BEACH	1107035	51 Caprioglio Rd, CONWAY
1105624	27 Penhallurick Dr, CONWAY BEACH	1107036	50 Caprioglio Rd, CONWAY
1105625	29 Penhallurick Dr, CONWAY BEACH	1107037	60 Slater Rd, CONWAY
1105626	31 Penhallurick Dr, CONWAY BEACH	1107038	46 Caprioglio Rd, CONWAY
1105627	32 Ti Tree Ave, CONWAY BEACH	1107039	34 Caprioglio Rd, CONWAY
1105628	30 Ti Tree Ave, CONWAY BEACH	1107040	Slater Rd, CONWAY
1105629	28 Ti Tree Ave, CONWAY BEACH	1107041	34 Slater Rd, CONWAY
1105630	24 Ti Tree Ave, CONWAY BEACH	1107042	Allan Rd, CONWAY BEACH
1105631	22 Ti Tree Ave, CONWAY BEACH	1107043	Allan Rd, CONWAY BEACH
1105632	20 Ti Tree Ave, CONWAY BEACH	1107044	5 Allan Rd, CONWAY BEACH
1105633	5 Daniels St, CONWAY BEACH	1107045	15 Allan Rd, CONWAY BEACH
1105634	16 Ti Tree Ave, CONWAY BEACH	1107046	23 Allan Rd, CONWAY BEACH
1105635	14 Ti Tree Ave, CONWAY BEACH	1107047	27 Allan Rd, CONWAY BEACH
1105636	12 Ti Tree Ave, CONWAY BEACH	1107048	Allan Rd, CONWAY
1105637	10 Ti Tree Ave, CONWAY BEACH	1107049	69 Allan Rd, CONWAY BEACH
1105639	4 Ti Tree Ave, CONWAY BEACH	1107050	79 Allan Rd, CONWAY BEACH
1105640	2 Ti Tree Ave, CONWAY BEACH	1107051	81 Allan Rd, CONWAY
1105641	1 Ti Tree Ave, CONWAY BEACH	1107052	93 Allan Rd, CONWAY BEACH
1105642	3 Ti Tree Ave, CONWAY BEACH	1107053	Allan Rd, CONWAY BEACH
1105643	5 Ti Tree Ave, CONWAY BEACH	1107056	171 Allan Rd, CONWAY BEACH
1105644	7 Ti Tree Ave, CONWAY BEACH	1107057	173 Allan Rd, CONWAY BEACH
1105645	9 Ti Tree Ave, CONWAY BEACH	1107058	170 Allan Rd, CONWAY BEACH
1105646	11 Ti Tree Ave, CONWAY BEACH	1107059	154 Allan Rd, CONWAY BEACH
1105647	13 Ti Tree Ave, CONWAY BEACH	1107060	146 Allan Rd, CONWAY
1105648	15 Ti Tree Ave, CONWAY BEACH	1107061	144 Allan Rd, CONWAY BEACH
1105649	17 Ti Tree Ave, CONWAY BEACH	1107062	132 Allan Rd, CONWAY BEACH
1105650	19 Ti Tree Ave, CONWAY BEACH	1107063	124 Allan Rd, CONWAY BEACH
1105651	21 Ti Tree Ave, CONWAY BEACH	1107064	114 Allan Rd, CONWAY BEACH
1105652	23 Ti Tree Ave, CONWAY BEACH	1107065	100 Allan Rd, CONWAY BEACH
1105653	25 Ti Tree Ave, CONWAY BEACH	1107066	98 Allan Rd, CONWAY
1105654	27 Ti Tree Ave, CONWAY BEACH	1107067	Daniels St, CONWAY
1105655	29 Ti Tree Ave, CONWAY BEACH	1107068	1921 Conway Rd, CONWAY
1105656	31 Ti Tree Ave, CONWAY BEACH	1107904	Monaghan Rd, PALM GROVE
1106867	1057 Conway Rd, CONWAY	1107905	Cedar Creek Falls Rd, PALM GROVE
1106868	Conway Rd, CONWAY	1108058	786 Saltwater Creek Rd, PALM GROVE
1106869	1067 Conway Rd, CONWAY	1108213	38 Vitanza Rd, PALM GROVE
1106870	1069 Conway Rd, CONWAY	1108316	120 Vitanza Rd, PALM GROVE

Assessment Number	Property Address	Assessment Number	Property Address
1106873	1079 Conway Rd, CONWAY	1108758	68 Monaghan Rd, PALM GROVE
1106875	1081 Conway Rd, CONWAY	1108770	113 Monaghan Rd, PALM GROVE
1106876	1097 Conway Rd, CONWAY	1108795	Allan Rd, CONWAY
1106877	1101 Conway Rd, CONWAY	1109508	1795 Conway Rd, CONWAY
1106878	1137 Conway Rd, CONWAY	1111330	133 Monaghan Rd, PALM GROVE
1106879	1149 Conway Rd, CONWAY	1300638	23 Penhallurick Dr, CONWAY BEACH
1106880	1119 Conway Rd, CONWAY	1300695	578 Saltwater Creek Rd, PALM GROVE
1106881	1261 Conway Rd, CONWAY	1301118	1035 Conway Rd, PALM GROVE
1106882	1263 Conway Rd, CONWAY	1301327	1048 Conway Rd, PALM GROVE
1106883	1275 Conway Rd, CONWAY	1301427	3 Allan Rd, CONWAY BEACH
1106884	1277 Conway Rd, CONWAY	1301430	1059 Conway Rd, CONWAY
1106885	1283 Conway Rd, CONWAY	1302131	1586 Conway Rd, CONWAY

Estimated cost of carrying out the overall plan

The total estimated cost of carrying out the overall plan is $4,520.00 (or $20 per rateable assessment).

Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is one (1) year, commencing on 1 July 2021.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the overall Plan for Conway Rural Fire Brigade.

PURPOSE

To establish the Overall Plan for Conway Rural Fire Brigade.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Conway Rural Fire Brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that the land within the Conway rural fire brigade area will receive a special benefit relative to other rateable land within Council's local government area from Council's contribution to the rural fire brigade.

STRATEGIC IMPACTS

The contribution made by Council through this plan will ensure that an essential emergency service is available to the residents of the area.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the Overall Plan will enable Council to levy the rural fire levy on the identified properties to fund the activities of the rural fire brigade.

ATTACHMENTS

N/A

3. Corporate Services

3.12 OVERALL PLAN FOR CANNON VALLEY RURAL FIRE BRIGADE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94(3) and (4) of the Local Government Regulation 2012 (Qld) to adopt the following Overall Plan for the Cannon Valley Rural Fire Brigade in the Whitsunday Region.

OVERALL PLAN FOR CANNON VALLEY RURAL FIRE BRIGADE IN THE WHITSUNDAY REGION

Description of service, facility, or activity

The activity which Council is to carry out is the contribution of funds to the rural fire brigade which provides fire prevention and firefighting services within its service area under the *Fire and Emergency Services Act 1990* (Qld), located within the Whitsunday Regional Council (Council) area.

The rateable land to which the special charge applies:

The rateable land to which the special charge applies is, as identified in the table below, that land being land which will receive a special benefit from the provision of the activity because the activity funds the provision of a rural fire service to the land and for which a rural fire service would not otherwise be available.

Assessment Number	Property Address	Assessment Number	Property Address
1103322	66 Camm Rd, MOUNT JULIAN	1106420	1010 Shute Harbour Rd, MOUNT MARLOW
1103323	58 Camm Rd, MOUNT JULIAN	1106421	Jansen Rd, MOUNT MARLOW
1103368	94 Tyree Rd, MOUNT JULIAN	1106423	824 Shute Harbour Rd, MOUNT MARLOW
1103462	84 Tyree Rd, MOUNT JULIAN	1106440	Aitken Rd, MOUNT MARLOW
1103463	Tyree Rd, MOUNT JULIAN	1106441	Jorgensen Rd, MOUNT JULIAN
1103465	52 Tyree Rd, MOUNT JULIAN	1106533	17 Moon Cr, STRATHDICKIE
1103466	46 Tyree Rd, MOUNT JULIAN	1106534	28 Fern Rd, SUGARLOAF
1103467	42 Tyree Rd, MOUNT JULIAN	1106535	101 Rainforest Cl, SUGARLOAF
1103468	Tyree Rd, MOUNT JULIAN	1106536	12 Fern Rd, STRATHDICKIE
1103469	40 Tyree Rd, MOUNT JULIAN	1106537	27 Fern Rd, SUGARLOAF
1103470	14 Tyree Rd, MOUNT JULIAN	1106546	9 Gun-Ally Rd, SUGARLOAF
1103471	4 Tyree Rd, MOUNT JULIAN	1106548	41 Fern Rd, SUGARLOAF
1103472	2 Tyree Rd, MOUNT JULIAN	1106549	31 Gun-Ally Rd, SUGARLOAF
1105808	13 Sugarloaf Rd, SUGARLOAF	1106550	35 Gun-Ally Rd, SUGARLOAF
1105809	21 Sugarloaf Rd, SUGARLOAF	1106551	37 Gun-Ally Rd, SUGARLOAF
1105810	23 Sugarloaf Rd, SUGARLOAF	1106552	36 Gun-Ally Rd, SUGARLOAF
1105811	27 Sugarloaf Rd, SUGARLOAF	1106553	34 Gun-Ally Rd, SUGARLOAF
1105812	29 Sugarloaf Rd, SUGARLOAF	1106554	24 Gun-Ally Rd, SUGARLOAF
1105813	31 Sugarloaf Rd, SUGARLOAF	1106555	12 Gun-Ally Rd, SUGARLOAF
1105814	Gregory Cannon Valley Rd, CANNON VALLEY	1106556	8 Gun-Ally Rd, SUGARLOAF
1105815	103 Sugarloaf Rd, SUGARLOAF	1106557	2 Gun-Ally Rd, SUGARLOAF
1105816	171 Sugarloaf Rd, SUGARLOAF	1106558	74 Moon Cr, SUGARLOAF

Assessment Number	Property Address	Assessment Number	Property Address
1105817	4 Fern Rd, SUGARLOAF	1106559	58 Moon Cr, SUGARLOAF
1105818	203 Sugarloaf Rd, SUGARLOAF	1106560	50 Moon Cr, SUGARLOAF
1105819	225 Sugarloaf Rd, SUGARLOAF	1106561	Moon Cr, SUGARLOAF
1105820	227 Sugarloaf Rd, SUGARLOAF	1106562	1 Star Dr, SUGARLOAF
1105821	243 Sugarloaf Rd, SUGARLOAF	1106563	Star Dr, SUGARLOAF
1105822	261 Sugarloaf Rd, SUGARLOAF	1106564	26 Moon Cr, SUGARLOAF
1105823	263 Sugarloaf Rd, SUGARLOAF	1106565	18 Moon Cr, SUGARLOAF
1105824	291 Sugarloaf Rd, SUGARLOAF	1106566	10 Moon Cr, SUGARLOAF
1105825	295 Sugarloaf Rd, SUGARLOAF	1106567	21 Moon Cr, SUGARLOAF
1105826	307 Sugarloaf Rd, SUGARLOAF	1106568	Moon Cr, SUGARLOAF
1105827	341 Sugarloaf Rd, SUGARLOAF	1106569	71 Moon Cr, SUGARLOAF
1105828	Sugarloaf Rd, SUGARLOAF	1106570	11 Star Dr, SUGARLOAF
1105829	317 Sugarloaf Rd, SUGARLOAF	1106571	15 Star Dr, SUGARLOAF
1105830	Sugarloaf Rd, RIORDANVALE	1106572	Star Dr, SUGARLOAF
1105831	417 Sugarloaf Rd, RIORDANVALE	1106573	61 Domenica Dr, SUGARLOAF
1105832	429 Sugarloaf Rd, RIORDANVALE	1106574	74 Domenica Dr, SUGARLOAF
1105833	431 Sugarloaf Rd, RIORDANVALE	1106575	72 Domenica Dr, SUGARLOAF
1105834	481 Sugarloaf Rd, RIORDANVALE	1106576	70 Domenica Dr, SUGARLOAF
1105835	477 Sugarloaf Rd, RIORDANVALE	1106577	68 Domenica Dr, SUGARLOAF
1105836	483 Sugarloaf Rd, RIORDANVALE	1106578	66 Domenica Dr, SUGARLOAF
1105837	485 Sugarloaf Rd, RIORDANVALE	1106579	64 Domenica Dr, SUGARLOAF
1105838	499 Sugarloaf Rd, RIORDANVALE	1106580	58 Domenica Dr, SUGARLOAF
1105839	501 Sugarloaf Rd, RIORDANVALE	1106581	56 Domenica Dr, SUGARLOAF
1105840	503 Sugarloaf Rd, RIORDANVALE	1106582	52 Domenica Dr, SUGARLOAF
1105841	505 Sugarloaf Rd, RIORDANVALE	1106583	50 Domenica Dr, SUGARLOAF
1105842	507 Sugarloaf Rd, RIORDANVALE	1106584	40 Domenica Dr, SUGARLOAF
1105843	523 Sugarloaf Rd, RIORDANVALE	1106585	24 Domenica Dr, SUGARLOAF
1105844	531 Sugarloaf Rd, RIORDANVALE	1106586	20 Domenica Dr, SUGARLOAF
1105845	541 Sugarloaf Rd, RIORDANVALE	1106613	Bruce Hwy, MYRTLEVALE
1105846	453 Riordanvale Rd, RIORDANVALE	1106615	11 Sugarloaf Rd, SUGARLOAF
1105847	Riordanvale Rd, RIORDANVALE	1106616	15 Domenica Dr, SUGARLOAF
1105848	534 Sugarloaf Rd, RIORDANVALE	1106617	7 Domenica Dr, SUGARLOAF
1105852	490 Sugarloaf Rd, RIORDANVALE	1106618	13 Domenica Dr, SUGARLOAF
1105853	472 Sugarloaf Rd, RIORDANVALE	1106619	6 Domenica Dr, SUGARLOAF
1105854	460 Sugarloaf Rd, RIORDANVALE	1106620	1159 Gregory Cannon Valley Rd, SUGARLOAF
1105855	442 Sugarloaf Rd, RIORDANVALE	1106621	1165 Gregory Cannon Valley Rd, GREGORY RIVER
1105856	440 Sugarloaf Rd, RIORDANVALE	1106622	1167 Gregory Cannon Valley Rd, SUGARLOAF
1105857	Riordanvale Rd, RIORDANVALE	1106623	1195 Gregory Cannon Valley Rd, GREGORY RIVER
1105858	434 Sugarloaf Rd, RIORDANVALE	1106624	1 Sugarloaf Rd, SUGARLOAF
1105860	3 Holloway Dr, SUGARLOAF	1106625	1269 Gregory Cannon Valley Rd, SUGARLOAF
1105861	4 Holloway Dr, SUGARLOAF	1106956	83 Cowan Rd, PRESTON
1105862	42 Holloway Dr, SUGARLOAF	1107689	361 Riordanvale Rd, RIORDANVALE
1105863	244 Sugarloaf Rd, SUGARLOAF	1107690	387A Riordanvale Rd, RIORDANVALE
1105864	242 Sugarloaf Rd, SUGARLOAF	1107691	173 Rifle Range Rd, MOUNT MARLOW
1105865	230 Sugarloaf Rd, SUGARLOAF	1107851	462 Sugarloaf Rd, RIORDANVALE
1105868	38 Dorothy Rd, SUGARLOAF	1107852	34 Dorothy Rd, SUGARLOAF
1105870	20 Dorothy Rd, SUGARLOAF	1107853	109 Richardson Rd, SUGARLOAF
1105871	121 Richardson Rd, SUGARLOAF	1107854	383 Riordanvale Rd, RIORDANVALE

Assessment Number	Property Address	Assessment Number	Property Address
1105872	39 Dorothy Rd, SUGARLOAF	1107855	385 Riordanvale Rd, RIORDANVALE
1105873	Richardson Rd, SUGARLOAF	1107856	391 Riordanvale Rd, RIORDANVALE
1105874	118 Sugarloaf Rd, SUGARLOAF	1107897	27 Star Dr, SUGARLOAF
1105875	106 Sugarloaf Rd, SUGARLOAF	1107898	17 Domenica Dr, SUGARLOAF
1105876	76 Sugarloaf Rd, SUGARLOAF	1107930	101 Richardson Rd, SUGARLOAF
1105877	5 Riordanvale Rd, RIORDANVALE	1107932	1405 Shute Harbour Rd, CANNON VALLEY
1105879	239 Riordanvale Rd, CANNON VALLEY	1108040	Ash Rise, SUGARLOAF
1105880	Riordanvale Rd, RIORDANVALE	1108049	2 Brown Rd, PRESTON
1105881	333 Riordanvale Rd, RIORDANVALE	1108050	1016 Shute Harbour Rd, MOUNT MARLOW
1105882	345 Riordanvale Rd, RIORDANVALE	1108201	428 Sugarloaf Rd, RIORDANVALE
1105883	355 Riordanvale Rd, RIORDANVALE	1108202	107 Richardson Rd, SUGARLOAF
1105884	485 Riordanvale Rd, RIORDANVALE	1108208	1042 Shute Harbour Rd, MOUNT MARLOW
1105886	Riordanvale Rd, RIORDANVALE	1108381	83 Rainforest Cl, SUGARLOAF
1105887	Riordanvale Rd, RIORDANVALE	1108382	89 Rainforest Cl, SUGARLOAF
1105888	11 Turner Rd, RIORDANVALE	1108383	97 Rainforest Cl, SUGARLOAF
1105889	Riordanvale Rd, RIORDANVALE	1108384	98 Rainforest Cl, SUGARLOAF
1105890	372 Riordanvale Rd, RIORDANVALE	1108385	96 Rainforest Cl, SUGARLOAF
1105891	362 Riordanvale Rd, RIORDANVALE	1108457	286 Sugarloaf Rd, RIORDANVALE
1105892	Tucker Rd, RIORDANVALE	1108458	288 Sugarloaf Rd, RIORDANVALE
1105893	240 Riordanvale Rd, RIORDANVALE	1108459	302 Sugarloaf Rd, RIORDANVALE
1105897	12 Dunning Rd, RIORDANVALE	1108460	12 Buttermans Rd, RIORDANVALE
1105898	7 Dunning Rd, RIORDANVALE	1108461	1 Buttermans Rd, RIORDANVALE
1105899	19 Dunning Rd, RIORDANVALE	1108462	334 Sugarloaf Rd, RIORDANVALE
1105900	82 Turner Rd, RIORDANVALE	1108463	336 Sugarloaf Rd, RIORDANVALE
1105901	Turner Rd, RIORDANVALE	1108464	388 Riordanvale Rd, RIORDANVALE
1105902	48 Turner Rd, RIORDANVALE	1108603	Tyree Rd, MOUNT JULIAN
1105903	44 Turner Rd, RIORDANVALE	1108622	438 Riordanvale Rd, RIORDANVALE
1105905	37 Turner Rd, RIORDANVALE	1108640	99 Rainforest Cl, SUGARLOAF
1105906	63 Turner Rd, RIORDANVALE	1108641	90 Rainforest Cl, SUGARLOAF
1105907	73 Turner Rd, RIORDANVALE	1108642	70 Rainforest Cl, SUGARLOAF
1105908	99 Turner Rd, RIORDANVALE	1108757	Rainforest Cl, SUGARLOAF
1105909	106 Turner Rd, RIORDANVALE	1108774	33 Tucker Rd, RIORDANVALE
1105910	105 Turner Rd, RIORDANVALE	1108790	28 Rifle Range Rd, MOUNT MARLOW
1105911	9 Tucker Rd, RIORDANVALE	1108791	69 Rainforest Cl, SUGARLOAF
1105912	19 Tucker Rd, RIORDANVALE	1108793	72 Rainforest Cl, SUGARLOAF
1105913	41 Tucker Rd, RIORDANVALE	1108888	74 Rainforest Cl, SUGARLOAF
1105914	59 Tucker Rd, RIORDANVALE	1108890	1185 Gregory Cannon Valley Rd, SUGARLOAF
1105967	450 Paluma Rd, WOODWARK	1108916	Buttermans Rd, RIORDANVALE
1106227	1232 Shute Harbour Rd, BRANDY CREEK	1108952	37 Buttermans Rd, RIORDANVALE
1106229	141 Brandy Creek Rd, BRANDY CREEK	1108967	36 Buttermans Rd, RIORDANVALE
1106230	157 Brandy Creek Rd, BRANDY CREEK	1108986	Buttermans Rd, RIORDANVALE
1106231	185 Brandy Creek Rd, BRANDY CREEK	1108996	24 Buttermans Rd, RIORDANVALE
1106232	Brandy Creek Rd, BRANDY CREEK	1108997	48 Buttermans Rd, RIORDANVALE
1106233	205 Brandy Creek Rd, BRANDY CREEK	1108998	Buttermans Rd, RIORDANVALE
1106234	19 Forestry Rd, BRANDY CREEK	1109125	65-67 Tucker Rd, RIORDANVALE
1106235	262 Brandy Creek Rd, BRANDY CREEK	1109954	40 Brandy Creek Rd, BRANDY CREEK
1106236	91 Forestry Rd, BRANDY CREEK	1110071	24 Berryhill Rd, RIORDANVALE
1106238	57 Forestry Rd, BRANDY CREEK	1110133	29 Berryhill Rd, RIORDANVALE
1106239	25 Forestry Rd, BRANDY CREEK	1110136	46 Berryhill Rd, RIORDANVALE
1106242	417 Forestry Rd, BRANDY CREEK	1110225	13 Berryhill Rd, RIORDANVALE

Assessment Number	Property Address	Assessment Number	Property Address
1106243	289 Forestry Rd, BRANDY CREEK	1110226	21 Berryhill Rd, RIORDANVALE
1106244	185 Forestry Rd, BRANDY CREEK	1110227	Berryhill Rd, RIORDANVALE
1106245	216 Forestry Rd, BRANDY CREEK	1110228	Dunning Rd, RIORDANVALE
1106246	108 Forestry Rd, BRANDY CREEK	1110517	1166 Gregory Cannon Valley Rd, CANNON VALLEY
1106247	80 Forestry Rd, BRANDY CREEK	1110546	8 Mount Marlow Rise, MOUNT MARLOW
1106249	56 Forestry Rd, BRANDY CREEK	1110547	22 Mount Marlow Rise, MOUNT MARLOW
1106250	54 Forestry Rd, BRANDY CREEK	1110548	Mount Marlow Rise, MOUNT MARLOW
1106251	50 Forestry Rd, BRANDY CREEK	1110549	Mount Marlow Rise, MOUNT MARLOW
1106252	34 Forestry Rd, BRANDY CREEK	1110550	23 Mount Marlow Rise, MOUNT MARLOW
1106253	26 Forestry Rd, BRANDY CREEK	1110551	Mount Marlow Rise, MOUNT MARLOW
1106254	18 Forestry Rd, BRANDY CREEK	1110552	9 Mount Marlow Rise, MOUNT MARLOW
1106255	2 Forestry Rd, BRANDY CREEK	1110746	Shute Harbour Rd, CANNONVALE
1106256	154 Brandy Creek Rd, BRANDY CREEK	1110818	246 Sugarloaf Rd, SUGARLOAF
1106257	120 Brandy Creek Rd, BRANDY CREEK	1111313	148 Brandy Creek Rd, BRANDY CREEK
1106258	112 Brandy Creek Rd, BRANDY CREEK	1111440	Richardson Rd, SUGARLOAF
1106259	100 Brandy Creek Rd, BRANDY CREEK	1111441	142 Brandy Creek Rd, BRANDY CREEK
1106260	Brandy Creek Rd, BRANDY CREEK	1111495	445 Sugarloaf Rd, RIORDANVALE
1106261	78 Brandy Creek Rd, BRANDY CREEK	1111496	445 Sugarloaf Rd, RIORDANVALE
1106262	70 Brandy Creek Rd, BRANDY CREEK	1111497	461 Sugarloaf Rd, RIORDANVALE
1106263	62 Brandy Creek Rd, BRANDY CREEK	1111504	36 Dorothy Rd, SUGARLOAF
1106264	56 Brandy Creek Rd, BRANDY CREEK	1111517	17 Plemenuk Rd, CANNON VALLEY
1106265	42 Brandy Creek Rd, BRANDY CREEK	1111543	35-43 Plemenuk Rd, CANNON VALLEY
1106266	34 Brandy Creek Rd, BRANDY CREEK	1111547	14 Winchester Ct, MOUNT MARLOW
1106267	18 Brandy Creek Rd, BRANDY CREEK	1111548	4 Winchester Ct, MOUNT MARLOW
1106268	16 Brandy Creek Rd, BRANDY CREEK	1111549	Winchester Ct, MOUNT MARLOW
1106269	10 Brandy Creek Rd, BRANDY CREEK	1111550	1 Remmington Cl, MOUNT MARLOW
1106271	7 Plemenuk Rd, CANNON VALLEY	1111551	12 Winchester Ct, MOUNT MARLOW
1106273	1302 Shute Harbour Rd, BRANDY CREEK	1111559	21 Winchester Ct, MOUNT MARLOW
1106274	28 Plemenuk Rd, MOUNT MARLOW	1300078	2 Remmington Cl, MOUNT MARLOW
1106275	18 Plemenuk Rd, MOUNT MARLOW	1300079	58 Rifle Range Rd, MOUNT MARLOW
1106276	14 Plemenuk Rd, MOUNT MARLOW	1300080	Rifle Range Rd, MOUNT MARLOW
1106277	36 Plemenuk Rd, MOUNT MARLOW	1300082	23 Winchester Ct, MOUNT MARLOW
1106278	37 Rifle Range Rd, MOUNT MARLOW	1300083	20 Winchester Ct, MOUNT MARLOW
1106279	59 Rifle Range Rd, MOUNT MARLOW	1300084	11 Remmington Cl, MOUNT MARLOW
1106280	61 Rifle Range Rd, MOUNT MARLOW	1300085	13 Remmington Cl, MOUNT MARLOW
1106281	75 Rifle Range Rd, MOUNT MARLOW	1300086	Remmington Cl, MOUNT MARLOW
1106282	79 Rifle Range Rd, MOUNT MARLOW	1300087	10 Remmington Cl, MOUNT MARLOW
1106283	111 Rifle Range Rd, MOUNT MARLOW	1300214	406 Riordanvale Rd, RIORDANVALE
1106284	143 Rifle Range Rd, MOUNT MARLOW	1300274	520 Sugarloaf Rd, RIORDANVALE
1106285	157 Rifle Range Rd, MOUNT MARLOW	1300355	59 Berryhill Rd, RIORDANVALE
1106286	Rifle Range Rd, MOUNT MARLOW	1300384	3 Shaina Ct, RIORDANVALE
1106287	175 Rifle Range Rd, MOUNT MARLOW	1300389	229 Sugarloaf Rd, SUGARLOAF
1106288	150 Rifle Range Rd, MOUNT MARLOW	1300469	1255 Gregory Cannon Valley Rd, GREGORY RIVER
1106289	138 Rifle Range Rd, MOUNT MARLOW	1300514	53 Berryhill Rd, RIORDANVALE
1106290	116 Rifle Range Rd, MOUNT MARLOW	1300515	60 Berryhill Rd, RIORDANVALE
1106292	84 Rifle Range Rd, MOUNT MARLOW	1300516	5 Shaina Ct, RIORDANVALE
1106295	39 Brown Rd, MOUNT MARLOW	1300517	8 Shaina Ct, RIORDANVALE
1106296	104 Jansen Rd, MOUNT MARLOW	1300518	6 Shaina Ct, RIORDANVALE
1106297	42 Brown Rd, PRESTON	1300525	428 Riordanvale Rd, RIORDANVALE
1106298	40 Brown Rd, PRESTON	1300531	46 Camm Rd, MOUNT JULIAN

Assessment Number	Property Address	Assessment Number	Property Address
1106299	36 Brown Rd, PRESTON	1300585	429 Riordanvale Rd, RIORDANVALE
1106300	12 Brown Rd, PRESTON	1300639	14 Rifle Range Rd, MOUNT MARLOW
1106301	Shute Harbour Rd, MOUNT JULIAN	1300679	39 Turner Rd, RIORDANVALE
1106302	4 Brown Rd, PRESTON	1300715	54 Buttermans Rd, RIORDANVALE
1106305	33 Ecker Rd, PRESTON	1300792	Shute Harbour Rd, MOUNT MARLOW
1106306	45 Ecker Rd, PRESTON	1300864	500 Sugarloaf Rd, RIORDANVALE
1106307	47 Ecker Rd, PRESTON	1300865	421 Riordanvale Rd, RIORDANVALE
1106308	63 Ecker Rd, PRESTON	1300866	Sugarloaf Rd, RIORDANVALE
1106309	65 Ecker Rd, PRESTON	1300868	23 Tucker Rd, RIORDANVALE
1106310	97 Ecker Rd, PRESTON	1300890	4 Shaina Ct, RIORDANVALE
1106313	181 Ecker Rd, PRESTON	1300906	1 Shaina Ct, RIORDANVALE
1106314	14 Ecker Rd, PRESTON	1300922	461B Sugarloaf Rd, RIORDANVALE
1106339	699 Shute Harbour Rd, MOUNT MARLOW	1300925	461B Sugarloaf Rd, RIORDANVALE
1106342	855 Shute Harbour Rd, MOUNT MARLOW	1300983	52 Rainforest Cl, SUGARLOAF
1106344	915 Shute Harbour Rd, MOUNT MARLOW	1301094	Turner Rd, RIORDANVALE
1106345	1011 Shute Harbour Rd, CANNON VALLEY	1301109	Tucker Rd, RIORDANVALE
1106346	1031 Shute Harbour Rd, CANNON VALLEY	1301110	36A Dorothy Rd, SUGARLOAF
1106347	1039 Shute Harbour Rd, MOUNT MARLOW	1301117	67 Turner Rd, RIORDANVALE
1106348	1047 Shute Harbour Rd, CANNON VALLEY	1301484	36 Domenica Dr, SUGARLOAF
1106349	Shute Harbour Rd, MOUNT MARLOW	1301489	7 Fern Rd, SUGARLOAF
1106350	1075 Shute Harbour Rd, CANNON VALLEY	1301501	267 Sugarloaf Rd, SUGARLOAF
1106353	1221 Shute Harbour Rd, MOUNT MARLOW	1301572	52 Holloway Dr, SUGARLOAF
1106354	1223 Shute Harbour Rd, MOUNT MARLOW	1301589	59 Rainforest Cl, SUGARLOAF
1106355	1273 Shute Harbour Rd, CANNON VALLEY	1301709	Tyree Rd, MOUNT JULIAN
1106357	1477 Shute Harbour Rd, CANNON VALLEY	1301744	70 Mountain Vw, WOODWARK
1106358	Shute Harbour Rd, RIORDANVALE	1301789	101A Richardson Rd, SUGARLOAF
1106359	Shute Harbour Rd, RIORDANVALE	1301954	44 Holloway Dr, SUGARLOAF
1106360	1515 Shute Harbour Rd, CANNON VALLEY	1301963	26 Holloway Dr, SUGARLOAF
1106403	1304 Shute Harbour Rd, CANNON VALLEY	1302054	Richardson Rd, SUGARLOAF
1106404	1328 Shute Harbour Rd, CANNON VALLEY	1302132	Mountain Vw, WOODWARK
1106405	1272 Shute Harbour Rd, CANNON VALLEY	1302144	139 Ecker Rd, PRESTON
1106406	12 Brandy Creek Rd, BRANDY CREEK	1302187	121 Ecker Rd, PRESTON
1106407	14 Brandy Creek Rd, BRANDY CREEK	1302195	105 Ecker Rd, PRESTON
1106408	1158 Shute Harbour Rd, BRANDY CREEK	1302202	127 Ecker Rd, PRESTON
1106409	1156 Shute Harbour Rd, BRANDY CREEK	1302234	79 Ecker Rd, PRESTON
1106410	1152 Shute Harbour Rd, BRANDY CREEK	1302235	93 Ecker Rd, PRESTON
1106411	1146 Shute Harbour Rd, BRANDY CREEK	1302236	74A Moon Cr, SUGARLOAF
1106412	Shute Harbour Rd, MOUNT MARLOW	1302263	110 Richardson Rd, SUGARLOAF
1106413	1080 Shute Harbour Rd, MOUNT MARLOW	1302301	Richardson Rd, SUGARLOAF
1106414	1066 Shute Harbour Rd, MOUNT MARLOW	1302304	1 Holloway Dr, SUGARLOAF
1106415	1064 Shute Harbour Rd, MOUNT MARLOW	1302349	67 Forestry Rd, BRANDY CREEK
1106416	1050 Shute Harbour Rd, MOUNT MARLOW	1302404	133 Brandy Creek Rd, BRANDY CREEK
1106417	1048 Shute Harbour Rd, MOUNT MARLOW	1302565	445A Sugarloaf Rd, RIORDANVALE
1106418	1036 Shute Harbour Rd, MOUNT MARLOW	1302566	461A Sugarloaf Rd, RIORDANVALE
1106419	1018 Shute Harbour Rd, MOUNT MARLOW	1302580	461C Sugarloaf Rd, RIORDANVALE
		1302739	Moon Cr, STRATHDICKIE

Estimated cost of carrying out the overall plan

The total estimated cost of carrying out the overall plan is $10,775.00 (or $25 per rateable assessment).

Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is one (1) year, commencing on 1 July 2021.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Overall Plan for Cannon Valley Rural Fire Brigade.

PURPOSE

To establish the Overall Plan for Cannon Valley Rural Fire Brigade.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Cannon Valley Rural Fire Brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that the land within the Cannon Valley rural fire brigade area will receive a special benefit relative to other rateable land within Council's local government area from Council's contribution to the rural fire brigade.

STRATEGIC IMPACTS

The contribution made by Council through this plan will ensure that an essential emergency service is available to the residents of the area.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct.

CONCLUSION

Adoption of the Overall Plan for Cannon Valley will enable Council to levy the rural fire levy on the identified properties to fund the activities of the rural fire brigade.

ATTACHMENTS

N/A

3. Corporate Services

3.13 OVERALL PLAN FOR DELTA RURAL FIRE BRIGADE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94(3) and (4) of the Local Government Regulation 2012 (Qld) to adopt the following Overall Plan for the Delta Rural Fire Brigade in the Whitsunday Region.

OVERALL PLAN FOR DELTA RURAL FIRE BRIGADE IN THE WHITSUNDAY REGION

Description of service, facility, or activity

The activity which Council is to carry out is the contribution of funds to the rural fire brigade which provides fire prevention and firefighting services within its service area under the *Fire and Emergency Services Act 1990* (Qld), located within the Whitsunday Regional Council (Council) area.

The rateable land to which the special charge applies:

The rateable land to which the special charge applies is, as identified in the table below, that land being land which will receive a special benefit from the provision of the activity because the activity funds the provision of a rural fire service to the land and for which a rural fire service would not otherwise be available.

Assessment Number	Property Address	Assessment Number	Property Address
1200786	94 Inverdon Rd, BOWEN	1204583	21 Edgerton Rd, DELTA
1200787	58 Inverdon Rd, BOWEN	1204584	82 Telegraph Rd, DELTA
1200789	52 Inverdon Rd, BOWEN	1204585	74 Telegraph Rd, DELTA
1200794	22 Chilli La, BOWEN	1204586	38 Telegraph Rd, DELTA
1200795	216 Inveroona Rd, BOWEN	1204587	20 Telegraph Rd, DELTA
1200797	21 Potts Rd, BOWEN	1204588	23 Telegraph Rd, DELTA
1200798	22 Potts Rd, BOWEN	1204589	39 Telegraph Rd, DELTA
1200799	30 Inveroona Rd, BOWEN	1204590	62 Chandlers Rd, DELTA
1200800	16 Inveroona Rd, BOWEN	1204592	171 Telegraph Rd, DELTA
1200801	29 Potts Rd, BOWEN	1204594	281 Telegraph Rd, DELTA
1201600	183 Inveroona Rd, BOWEN	1204595	91 Alligator Creek Rd, BOWEN
1201601	205 Inveroona Rd, QUEENS BEACH	1204597	108 Edgerton Rd, DELTA
1202009	30 Lower Don Rd, BOWEN	1204600	55 Chandlers Rd, DELTA
1202013	Inverdon Rd, BOWEN	1204601	61 Chandlers Rd, DELTA
1202015	174 Inverdon Rd, BOWEN	1204602	77 Warwick Rd, DELTA
1202017	132 Inverdon Rd, BOWEN	1204603	110 Reibels Rd, DELTA
1202018	103 Inverdon Rd, BOWEN	1204604	86 Reibels Rd, DELTA
1202020	153 Inverdon Rd, BOWEN	1204605	68 Reibels Rd, DELTA
1202021	175 Inverdon Rd, BOWEN	1204606	Reibels Rd, DELTA
1202023	297 Inverdon Rd, BOWEN	1204607	3 Reibels Rd, DELTA
1202024	299 Inverdon Rd, BOWEN	1204608	25 Reibels Rd, DELTA
1202026	Inveroona Rd, BOWEN	1204609	39 Reibels Rd, DELTA
1202027	Millers La, BOWEN	1204610	81 Reibels Rd, DELTA

Assessment Number	Property Address	Assessment Number	Property Address
1202028	83 Millers La, BOWEN	1204611	280 Kelsey Rd, DELTA
1202031	62 Millers La, BOWEN	1204612	81 Cheffins Rd, BOWEN
1202033	258 Lower Don Rd, BOWEN	1204613	66 Cheffins Rd, BOWEN
1202034	222 Lower Don Rd, BOWEN	1204614	23 Taloonda Rd, INVERDON
1202035	312 Richmond Rd, BOWEN	1204615	Taloonda Rd, INVERDON
1202036	106 Woodlands Rd, BOWEN	1204616	Edgerton Rd, DELTA
1202038	150 Woodlands Rd, BOWEN	1204618	12 Reibels Rd, DELTA
1202039	167 Flemington Rd, BOWEN	1204619	75 Taloonda Rd, INVERDON
1202040	80 Lower Don Rd, BOWEN	1204622	9 Cheffins Rd, BOWEN
1202041	42 Lower Don Rd, BOWEN	1204624	42 Taloonda Rd, INVERDON
1202042	28 Lower Don Rd, BOWEN	1204626	18 Taloonda Rd, INVERDON
1202045	69 Lower Don Rd, BOWEN	1204627	10 Taloonda Rd, INVERDON
1202047	143 Lower Don Rd, BOWEN	1204628	104 Weekes Rd, INVERDON
1202048	149 Lower Don Rd, BOWEN	1204629	82 Weekes Rd, INVERDON
1202049	Lower Don Rd, BOWEN	1204630	44 Cheffins Rd, BOWEN
1202057	304 Richmond Rd, BOWEN	1204631	23 Weekes Rd, INVERDON
1202058	284 Richmond Rd, BOWEN	1204632	65 Weekes Rd, INVERDON
1202059	250 Richmond Rd, BOWEN	1204634	109 Weekes Rd, INVERDON
1202062	171 Lower Don Rd, BOWEN	1204635	3 Bridge Rd, BOWEN
1202063	118 Inverdon Rd, BOWEN	1204636	27 Bridge Rd, BOWEN
1202064	19 Inveroona Rd, BOWEN	1204637	19271 Bruce Hwy, MERINDA
1202065	37 Inveroona Rd, BOWEN	1204638	Champion St, MERINDA
1202066	51 Inveroona Rd, BOWEN	1204639	31 Smiths Rd, MERINDA
1202067	99 Inveroona Rd, BOWEN	1204641	19610 Bruce Hwy, EURI CREEK
1202068	8 Dalmore La, BOWEN	1204643	25 Albeitz Rd, BOWEN
1202069	129 Inveroona Rd, BOWEN	1204644	700 Bowen Developmental Rd, BOWEN
1202070	141 Inveroona Rd, BOWEN	1204645	113 Burnfoot Rd, BOWEN
1202071	149 Inveroona Rd, BOWEN	1204646	802 Bowen Developmental Rd, BOWEN
1202072	159 Inveroona Rd, BOWEN	1204647	Fernvale Rd, BOWEN
1202073	173 Inveroona Rd, BOWEN	1204650	181 Fernvale Rd, BOWEN
1202074	175 Inveroona Rd, BOWEN	1204651	1283 Bowen Developmental Rd, BOWEN
1202076	98 Woodlands Rd, BOWEN	1204652	1349 Bowen Developmental Rd, BOWEN
1202078	158 Flemington Rd, BOWEN	1204653	1387 Bowen Developmental Rd, BOWEN
1204329	Bruce Hwy, MOUNT GORDON	1204656	1781 Bowen Developmental Rd, BOWEN
1204330	18281 Bruce Hwy, BOWEN	1204663	1386 Bowen Developmental Rd, BOWEN
1204331	18283 Bruce Hwy, BOWEN	1204664	1430 Bowen Developmental Rd, BOWEN
1204332	18289 Bruce Hwy, BOWEN	1204666	1152 Bowen Developmental Rd, BOWEN
1204333	18295 Bruce Hwy, BOWEN	1204667	1244 Bowen Developmental Rd, BOWEN
1204335	18317 Bruce Hwy, MOUNT GORDON	1204669	79 Fernvale Rd, BOWEN
1204377	53 Lodge Rd, MOUNT GORDON	1204671	Reeves Rd, BOWEN
1204386	15 Eyles Rd, BOWEN	1204679	102 Ferguson Rd, BOWEN
1204389	18972 Bruce Hwy, BOWEN	1204681	103 Mt Buckley Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204391	18928 Bruce Hwy, BOWEN	1204682	249 Mt Buckley Rd, BOWEN
1204392	52 Bootooloo Rd, BOWEN	1204685	248 Mt Buckley Rd, BOWEN
1204393	18969 Bruce Hwy, BOWEN	1204686	22 Reeves Rd, BOWEN
1204395	18929 Bruce Hwy, BOWEN	1204697	19329 Bruce Hwy, BOWEN
1204396	18907 Bruce Hwy, BOWEN	1204698	63 Balaam Rd, BOWEN
1204398	18911 Bruce Hwy, BOWEN	1204699	East Euri Rd, BOWEN
1204401	49 Bootooloo Rd, BOWEN	1204700	169 Balaam Rd, BOWEN
1204402	67 Bootooloo Rd, BOWEN	1204703	191 Balaam Rd, BOWEN
1204403	Bootooloo Rd, BOWEN	1204705	317 Balaam Rd, BOWEN
1204404	117 Bootooloo Rd, BOWEN	1204706	158 Balaam Rd, BOWEN
1204405	119 Bootooloo Rd, BOWEN	1204707	152 Balaam Rd, BOWEN
1204406	Bootooloo Rd, BOWEN	1204708	130 Balaam Rd, BOWEN
1204407	62 Kellys La, BOWEN	1204709	108 Balaam Rd, BOWEN
1204408	Bootooloo Rd, BOWEN	1204710	102 Balaam Rd, BOWEN
1204409	Bootooloo Rd, BOWEN	1204711	92 Balaam Rd, BOWEN
1204412	351 Bootooloo Rd, BOWEN	1204712	10 Balaam Rd, BOWEN
1204414	353 Bootooloo Rd, BOWEN	1204713	201 East Euri Rd, BOWEN
1204416	307 Bootooloo Rd, BOWEN	1204714	205 East Euri Rd, BOWEN
1204418	Bootooloo Rd, BOWEN	1204715	215 East Euri Rd, BOWEN
1204419	545 Bootooloo Rd, BOWEN	1204716	225 East Euri Rd, BOWEN
1204420	627 Bootooloo Rd, BOWEN	1204717	237 East Euri Rd, BOWEN
1204421	641 Bootooloo Rd, BOWEN	1204718	253 East Euri Rd, BOWEN
1204422	683 Bootooloo Rd, BOWEN	1204719	261 East Euri Rd, BOWEN
1204423	697 Bootooloo Rd, BOWEN	1204720	271 East Euri Rd, BOWEN
1204424	717 Bootooloo Rd, BOWEN	1204721	283 East Euri Rd, BOWEN
1204425	719 Bootooloo Rd, BOWEN	1204722	289 East Euri Rd, BOWEN
1204426	96 Police Camp Rd, BOWEN	1204723	295 East Euri Rd, BOWEN
1204427	4 Thomas Rd, BOWEN	1204726	41 Arratta Rd, BOWEN
1204428	32 Thomas Rd, BOWEN	1204728	49 Arratta Rd, BOWEN
1204429	784 Bootooloo Rd, BOWEN	1204729	264 Arratta Rd, BOWEN
1204430	782 Bootooloo Rd, BOWEN	1204730	160 Arratta Rd, BOWEN
1204431	768 Bootooloo Rd, BOWEN	1204731	158 Arratta Rd, BOWEN
1204434	518 Bootooloo Rd, BOWEN	1204732	112 Arratta Rd, BOWEN
1204440	308 Bootooloo Rd, BOWEN	1204734	70 Arratta Rd, BOWEN
1204445	55 Wheelers La, BOWEN	1204735	26 Arratta Rd, BOWEN
1204447	56 Wheelers La, BOWEN	1204753	East Euri Rd, BOWEN
1204448	54 Bootooloo Rd, BOWEN	1204761	12 Arratta Rd, BOWEN
1204450	51 Bootooloo Rd, BOWEN	1204762	436 East Euri Rd, BOWEN
1204451	115 Bootooloo Rd, BOWEN	1204763	427 West Euri Rd, BOWEN
1204452	110 Drays Rd, BOWEN	1204764	306 East Euri Rd, BOWEN
1204453	71 Woodhouse Rd, BOWEN	1204766	294 East Euri Rd, BOWEN
1204454	73 Woodhouse Rd, BOWEN	1204767	240 East Euri Rd, BOWEN
1204455	68 Powers Rd, BOWEN	1204769	East Euri Rd, BOWEN
1204456	66 Powers Rd, BOWEN	1204803	54 Salters La, BOWEN
1204457	60 Powers Rd, BOWEN	1204806	Dry Creek Rd, BOWEN
1204458	22 Powers Rd, BOWEN	1204807	99 Taloonda Rd, INVERDON
1204459	51 Thomas Rd, BOWEN	1204809	Green Swamp Rd, BOWEN
1204460	414 Bootooloo Rd, BOWEN	1204810	19780 Bruce Hwy, BOWEN
1204462	95 Police Camp Rd, BOWEN	1204811	127 Green Swamp Rd, BOWEN
1204463	748 Bootooloo Rd, BOWEN	1205100	181 Woodhouse Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204464	27 Police Camp Rd, BOWEN	1205103	940 Bootooloo Rd, BOWEN
1204465	47 Police Camp Rd, BOWEN	1205104	1210 Bootooloo Rd, BOWEN
1204466	67 Police Camp Rd, BOWEN	1205149	1130 Thurso Rd, BOWEN
1204467	83 Police Camp Rd, BOWEN	1207056	Bowen Developmental Rd, BOWEN
1204469	94 Police Camp Rd, BOWEN	1207239	8 Albeitz Rd, MERINDA
1204470	35 Whites La, BOWEN	1207341	389 Dry Creek Rd, BOWEN
1204471	15 Kellys La, BOWEN	1207500	Bowen Developmental Rd, BOWEN
1204474	Bruce Hwy, DELTA	1207501	Bowen Developmental Rd, BOWEN
1204475	19081 Bruce Hwy, BOWEN	1207516	133 Bootooloo Rd, BOWEN
1204476	8 Bowen Developmental Rd, BOWEN	1207769	Bruce Hwy, MOUNT GORDON
1204477	19097 Bruce Hwy, DELTA	1207772	Lauriston St, DELTA
1204478	19101 Bruce Hwy, BOWEN	1207990	Bruce Hwy, DELTA
1204479	60 Bowen Developmental Rd, BOWEN	1208251	49 Weekes Rd, INVERDON
1204480	24 Albeitz Rd, MERINDA	1208444	Alligator Creek Rd, BOWEN
1204481	19188 Bruce Hwy, DELTA	1208445	Bowen Developmental Rd, BOWEN
1204482	19144 Bruce Hwy, DELTA	1208446	315 Balaam Rd, BOWEN
1204483	19132 Bruce Hwy, DELTA	1208479	Bootooloo Rd, BOWEN
1204484	19076 Bruce Hwy, DELTA	1208480	Jurgens Pl, BOWEN
1204485	19058 Bruce Hwy, BOWEN	1208496	Lodge Rd, MOUNT GORDON
1204486	19038 Bruce Hwy, DELTA	1208497	49 Bootooloo Rd, BOWEN
1204487	19002 Bruce Hwy, DELTA	1208565	Hermans Rd, BOWEN
1204488	3 Railway Rd, DELTA	1208566	Dry Creek Rd, BOWEN
1204490	13 Bowen Developmental Rd, BOWEN	1208575	91 Wylie Park Rd, BOWEN
1204491	17 Bowen Developmental Rd, BOWEN	1208585	769 Bootooloo Rd, BOWEN
1204492	33 Bowen Developmental Rd, BOWEN	1208586	47 Wylie Park Rd, BOWEN
1204494	61 Bowen Developmental Rd, BOWEN	1208609	745 Bootooloo Rd, BOWEN
1204495	Bowen Developmental Rd, BOWEN	1208610	63 Wylie Park Rd, BOWEN
1204497	121 Bowen Developmental Rd, BOWEN	1208622	739 Bootooloo Rd, BOWEN
1204500	203 Bowen Developmental Rd, BOWEN	1208816	Mt Dangar Rd, BOWEN
1204503	71 Gladstone Park Rd, BOWEN	1208969	183 Telegraph Rd, DELTA
1204507	Hermans Rd, BOWEN	1208971	182 East Euri Rd, BOWEN
1204508	Websters La, BOWEN	1208992	Edgerton Rd, DELTA
1204509	18 Hermans Rd, BOWEN	1209049	Weekes Rd, INVERDON
1204510	308 Bowen Developmental Rd, BOWEN	1209072	29 Telegraph Rd, DELTA
1204511	74 Wylie Park Rd, BOWEN	1209227	66 Sandy La, DELTA
1204512	Bowen Developmental Rd, BOWEN	1209277	Bruce Hwy, MERINDA
1204515	130 Bowen Developmental Rd, BOWEN	1209339	250 Kelsey Rd, DELTA

Assessment Number	Property Address	Assessment Number	Property Address
1204516	72 Bowen Developmental Rd, BOWEN	1209384	Mt Buckley Rd, BOWEN
1204517	30 Bowen Developmental Rd, BOWEN	1209625	127 Hermans Rd, BOWEN
1204518	18 Bowen Developmental Rd, BOWEN	1209674	Dry Creek Rd, BOWEN
1204519	14 Bowen Developmental Rd, BOWEN	1300097	18323 Bruce Hwy, BOWEN
1204520	10 Bowen Developmental Rd, BOWEN	1300098	18323 Bruce Hwy, BOWEN
1204521	21 Sandy La, DELTA	1300099	18323 Bruce Hwy, BOWEN
1204522	64 Sandy La, DELTA	1300100	18323 Bruce Hwy, BOWEN
1204524	36 Sandy La, DELTA	1300101	18323 Bruce Hwy, BOWEN
1204531	4 Andersons La, BOWEN	1300106	36 Lower Don Rd, BOWEN
1204532	Bowen Developmental Rd, BOWEN	1300124	51 Bowen Developmental Rd, BOWEN
1204533	56 Hermans Rd, BOWEN	1300150	568 Bootooloo Rd, BOWEN
1204534	3 Wylie Park Rd, BOWEN	1300277	Bowen Developmental Rd, BOWEN
1204535	66 Hermans Rd, BOWEN	1300303	Roddy Hughes Rd, BOWEN
1204536	28 Wylie Park Rd, BOWEN	1300528	464 Bootooloo Rd, BOWEN
1204537	19090 Bruce Hwy, DELTA	1300640	Inverdon Rd, BOWEN
1204538	19116 Bruce Hwy, DELTA	1300712	313 East Euri Rd, BOWEN
1204539	27 Lauriston St, DELTA	1300717	11 Sandy La, DELTA
1204540	Sandy La, DELTA	1300863	Cheffins Rd, BOWEN
1204541	49 Lauriston St, DELTA	1300912	120 Thomas Rd, BOWEN
1204542	111 Railway Rd, DELTA	1301092	Woodhouse Rd, BOWEN
1204543	81 Railway Rd, DELTA	1301329	Jurgens Pl, BOWEN
1204544	91 Railway Rd, DELTA	1301330	Jurgens Pl, BOWEN
1204545	9 Hildebrandt La, DELTA	1301331	Jurgens Pl, BOWEN
1204546	23 Hildebrandt La, DELTA	1301332	Jurgens Pl, BOWEN
1204548	14 Kelsey Rd, DELTA	1301333	Jurgens Pl, BOWEN
1204549	1 Warwick Rd, DELTA	1301334	Jurgens Pl, BOWEN
1204551	29 Warwick Rd, DELTA	1301335	Jurgens Pl, BOWEN
1204554	6 Chandlers Rd, DELTA	1301336	Jurgens Pl, BOWEN
1204555	Chandlers Rd, DELTA	1301337	Jurgens Pl, BOWEN
1204556	Warwick Rd, DELTA	1301338	Jurgens Pl, BOWEN
1204557	147 Kelsey Rd, DELTA	1301339	Jurgens Pl, BOWEN
1204558	131 Kelsey Rd, DELTA	1301340	Jurgens Pl, BOWEN
1204560	155 Kelsey Rd, DELTA	1301647	27 Lower Don Rd, BOWEN
1204561	253 Kelsey Rd, DELTA	1301663	231 Telegraph Rd, DELTA
1204562	263 Kelsey Rd, DELTA	1301664	231 Telegraph Rd, DELTA
1204563	293 Kelsey Rd, DELTA	1301665	88 Edgerton Rd, DELTA
1204565	264 Kelsey Rd, DELTA	1301707	40 Sandy La, DELTA
1204567	252 Kelsey Rd, DELTA	1301774	107 Woodlands Rd, BOWEN
1204568	258 Kelsey Rd, DELTA	1302009	536 Bowen Developmental Rd, BOWEN
1204569	246 Kelsey Rd, DELTA	1302011	244 Telegraph Rd, DELTA
1204570	220 Kelsey Rd, DELTA	1302012	565 Bowen Developmental Rd, BOWEN
1204571	216 Kelsey Rd, DELTA	1302055	East Euri Rd, BOWEN
1204572	206 Telegraph Rd, DELTA	1302056	46 East Euri Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204573	168 Kelsey Rd, DELTA	1302133	24 Sandy Gully Rd, BOWEN
1204574	Kelsey Rd, DELTA	1302203	231 Telegraph Rd, DELTA
1204575	Telegraph Rd, DELTA	1302285	23 Telegraph Rd, DELTA
1204576	228 Telegraph Rd, DELTA	1302457	Dry Creek Rd, BOWEN
1204577	195 Kelsey Rd, DELTA	1302461	46 Edgerton Rd, DELTA
1204578	216 Telegraph Rd, DELTA	1302539	Bowen Developmental Rd, BOWEN
1204579	168 Telegraph Rd, DELTA	1302572	38 Bowen Developmental Rd, BOWEN
1204580	170 Telegraph Rd, DELTA	1302614	627 Bootooloo Rd, BOWEN
1204581	152 Telegraph Rd, DELTA	1302743	12 East Euri Rd, BOWEN

Estimated cost of carrying out the overall plan

The total estimated cost of carrying out the overall plan is $8,160.00 (or $20 per rateable assessment).

Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is one (1) year, commencing on 1 July 2021.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

Overall Plan for Delta Rural Fire Brigade.

PURPOSE

To establish the Overall Plan for Delta Rural Fire Brigade.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Delta Rural Fire Brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that the land within the Delta rural fire brigade area will receive a special benefit relative to other rateable land within Council's local government area from Council's contribution to the rural fire brigade.

STRATEGIC IMPACTS

The contribution made by Council through this plan will ensure that an essential emergency service is available to the residents of the area.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Chief Executive Officer - Rod Ferguson
Executive Leadership Team
Manager Strategic Finance - Julie Moller
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Local Government Act 2009 or the Staff Code of Conduct.

CONCLUSION

Adoption of the Overall Plan will enable Council to levy the rural fire levy on the identified properties to fund the activities of the rural fire brigade.

ATTACHMENTS

N/A

3. Corporate Services

3.14 OVERALL PLAN FOR HERONVALE RURAL FIRE BRIGADE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94(3) and (4) of the Local Government Regulation 2012 (Qld) to adopt the following Overall Plan for the Heronvale Rural Fire Brigade in the Whitsunday Region.

OVERALL PLAN FOR HERONVALE RURAL FIRE BRIGADE IN THE WHITSUNDAY REGION

Description of service, facility, or activity

The activity which Council is to carry out is the contribution of funds to the rural fire brigade which provides fire prevention and firefighting services within its service area under the *Fire and Emergency Services Act 1990* (Qld), located within the Whitsunday Regional Council (Council) area.

The rateable land to which the special charge applies

The rateable land to which the special charge applies is, as identified in the table below, that land being land which will receive a special benefit from the provision of the activity because the activity funds the provision of a rural fire service to the land and for which a rural fire service would not otherwise be available.

Assessment Number	Property Address	Assessment Number	Property Address
1204163	68 Baxter Ave, HERONVALE	1204275	40 Pitcairn Ave, HERONVALE
1204164	64 Baxter Ave, HERONVALE	1204276	38 Pitcairn Ave, HERONVALE
1204165	62 Baxter Ave, HERONVALE	1204277	36 Pitcairn Ave, HERONVALE
1204166	60 Baxter Ave, HERONVALE	1204278	34 Pitcairn Ave, HERONVALE
1204167	58 Baxter Ave, HERONVALE	1204279	32 Pitcairn Ave, HERONVALE
1204168	54 Baxter Ave, HERONVALE	1204280	30 Pitcairn Ave, HERONVALE
1204169	56 Baxter Ave, HERONVALE	1204281	28 Pitcairn Ave, HERONVALE
1204170	52 Baxter Ave, HERONVALE	1205101	845 Bootooloo Rd, BOWEN
1204171	50 Baxter Ave, HERONVALE	1205105	Bootooloo Rd, BOWEN
1204172	46 Baxter Ave, HERONVALE	1205111	17801 Bruce Hwy, BOWEN
1204173	44 Baxter Ave, HERONVALE	1205112	8 Heronvale Rd, HERONVALE
1204174	40 Baxter Ave, HERONVALE	1205113	58 Heronvale Rd, HERONVALE
1204176	38 Baxter Ave, HERONVALE	1205114	42 Roma Peak Rd, BOWEN
1204177	36 Baxter Ave, HERONVALE	1205115	66 Roaches Rd, BOWEN
1204178	32 Baxter Ave, HERONVALE	1205116	222 Mookara Rd, BOWEN
1204179	30 Baxter Ave, HERONVALE	1205118	85 Mookara Rd, BOWEN
1204180	28 Baxter Ave, HERONVALE	1205119	102 Roaches Rd, BOWEN
1204181	26 Baxter Ave, HERONVALE	1205120	524 Roma Peak Rd, BOWEN
1204182	24 Baxter Ave, HERONVALE	1205121	1415 Bootooloo Rd, BOWEN
1204183	22 Baxter Ave, HERONVALE	1205122	44 Roaches Rd, BOWEN
1204184	20 Baxter Ave, HERONVALE	1205123	Roma Peak Rd, BOWEN
1204185	18 Baxter Ave, HERONVALE	1205126	Heronvale Rd, HERONVALE

Assessment Number	Property Address	Assessment Number	Property Address
1204186	16 Baxter Ave, HERONVALE	1205128	187 Miowera Rd, BOWEN
1204187	14 Baxter Ave, HERONVALE	1205130	16701 Bruce Hwy, BOWEN
1204188	12 Baxter Ave, HERONVALE	1205136	2062 Roma Peak Rd, BOWEN
1204189	10 Baxter Ave, HERONVALE	1205137	2057 Roma Peak Rd, BOWEN
1204190	8 Baxter Ave, HERONVALE	1206815	77 Heronvale Rd, HERONVALE
1204191	6 Baxter Ave, HERONVALE	1206896	73 Pitcairn Ave, HERONVALE
1204192	4 Baxter Ave, HERONVALE	1206897	37 Pitcairn Ave, HERONVALE
1204193	2 Baxter Ave, HERONVALE	1207255	Bruce Hwy, MOUNT GORDON
1204196	38 Whyte Ave, HERONVALE	1207270	Africandar Rd, BOWEN
1204197	40 Whyte Ave, HERONVALE	1207277	Adelaide Tce, BOWEN
1204198	42 Whyte Ave, HERONVALE	1207278	Adelaide Point Rd, BOWEN
1204199	51 Edwards Esp, HERONVALE	1207287	Bruce Hwy, BOWEN
1204200	53 Edwards Esp, HERONVALE	1207291	Adelaide Tce, BOWEN
1204201	55 Edwards Esp, HERONVALE	1207321	75 Adelaide Tce, BOWEN
1204202	57 Edwards Esp, HERONVALE	1207406	Bruce Hwy, BOWEN
1204203	52 Whyte Ave, HERONVALE	1207407	55 Adelaide Tce, BOWEN
1204204	61 Edwards Esp, HERONVALE	1207423	Adelaide Tce, BOWEN
1204205	56 Whyte Ave, HERONVALE	1207474	69 McDonald Cl, MOUNT GORDON
1204206	67 Edwards Esp, HERONVALE	1207475	68 McDonald Cl, MOUNT GORDON
1204207	62 Whyte Ave, HERONVALE	1207476	56 McDonald Cl, MOUNT GORDON
1204208	64 Whyte Ave, HERONVALE	1207480	46 McDonald Cl, MOUNT GORDON
1204209	73 Edwards Esp, HERONVALE	1207481	44 McDonald Cl, MOUNT GORDON
1204210	68 Whyte Ave, HERONVALE	1207482	14 McDonald Cl, MOUNT GORDON
1204211	70 Whyte Ave, HERONVALE	1207505	69 Pitcairn Ave, HERONVALE
1204212	72 Whyte Ave, HERONVALE	1207777	Adelaide Point Rd, BOWEN
1204213	74 Whyte Ave, HERONVALE	1207779	2057 Roma Peak Rd, BOWEN
1204214	37 Whyte Ave, HERONVALE	1207788	Ocean View Dr, BOWEN
1204215	39 Whyte Ave, HERONVALE	1207895	48 Baxter Ave, HERONVALE
1204216	43 Whyte Ave, HERONVALE	1208009	,
1204217	45 Whyte Ave, HERONVALE	1208030	Bruce Hwy, BOWEN
1204218	47 Whyte Ave, HERONVALE	1208086	21 Pitcairn Ave, HERONVALE
1204219	49 Whyte Ave, HERONVALE	1208238	McDonald Cl, MOUNT GORDON
1204220	51 Whyte Ave, HERONVALE	1208567	Roma Peak Rd, BOWEN
1204221	53 Whyte Ave, HERONVALE	1208599	23 Pitcairn Ave, HERONVALE
1204222	55 Whyte Ave, HERONVALE	1208620	31 Pitcairn Ave, HERONVALE
1204223	59 Whyte Ave, HERONVALE	1209070	Africandar Rd, BOWEN
1204224	61 Whyte Ave, HERONVALE	1209105	189 Africandar Rd, BOWEN
1204225	63 Whyte Ave, HERONVALE	1209120	151 Africandar Rd, BOWEN
1204226	65 Whyte Ave, HERONVALE	1209121	165 Africandar Rd, BOWEN
1204227	67 Whyte Ave, HERONVALE	1209122	175 Africandar Rd, BOWEN
1204228	69 Whyte Ave, HERONVALE	1209123	185 Africandar Rd, BOWEN
1204229	71 Whyte Ave, HERONVALE	1209124	193 Africandar Rd, BOWEN
1204230	73 Whyte Ave, HERONVALE	1209125	199 Africandar Rd, BOWEN
1204231	75 Whyte Ave, HERONVALE	1209126	201 Africandar Rd, BOWEN
1204232	77 Whyte Ave, HERONVALE	1209127	209 Africandar Rd, BOWEN
1204235	15 Pitcairn Ave, HERONVALE	1209128	215 Africandar Rd, BOWEN
1204236	17 Pitcairn Ave, HERONVALE	1209129	221 Africandar Rd, BOWEN
1204237	19 Pitcairn Ave, HERONVALE	1209130	Africandar Rd, BOWEN
1204240	25 Pitcairn Ave, HERONVALE	1209131	229 Africandar Rd, BOWEN
1204241	27 Pitcairn Ave, HERONVALE	1209132	235 Africandar Rd, BOWEN

Whitsunday Regional Council

Assessment Number	Property Address	Assessment Number	Property Address
1204242	29 Pitcairn Ave, HERONVALE	1209133	237 Africandar Rd, BOWEN
1204243	39 Pitcairn Ave, HERONVALE	1209134	239 Africandar Rd, BOWEN
1204244	41 Pitcairn Ave, HERONVALE	1209135	240 Africandar Rd, BOWEN
1204245	43 Pitcairn Ave, HERONVALE	1209136	238 Africandar Rd, BOWEN
1204246	45 Pitcairn Ave, HERONVALE	1209137	234 Africandar Rd, BOWEN
1204247	47 Pitcairn Ave, HERONVALE	1209138	228 Africandar Rd, BOWEN
1204248	49 Pitcairn Ave, HERONVALE	1209139	218 Africandar Rd, BOWEN
1204249	51 Pitcairn Ave, HERONVALE	1209140	214 Africandar Rd, BOWEN
1204250	53 Pitcairn Ave, HERONVALE	1209141	208 Africandar Rd, BOWEN
1204251	55 Pitcairn Ave, HERONVALE	1209143	202 Africandar Rd, BOWEN
1204252	57 Pitcairn Ave, HERONVALE	1209144	194 Africandar Rd, BOWEN
1204253	59 Pitcairn Ave, HERONVALE	1209145	182 Africandar Rd, BOWEN
1204254	61 Pitcairn Ave, HERONVALE	1209146	178 Africandar Rd, BOWEN
1204255	63 Pitcairn Ave, HERONVALE	1209147	172 Africandar Rd, BOWEN
1204256	65 Pitcairn Ave, HERONVALE	1209148	170 Africandar Rd, BOWEN
1204257	67 Pitcairn Ave, HERONVALE	1209149	162 Africandar Rd, BOWEN
1204258	71 Pitcairn Ave, HERONVALE	1209151	154 Africandar Rd, BOWEN
1204260	87 Heronvale Rd, HERONVALE	1300066	33 Pitcairn Ave, HERONVALE
1204262	89 Pitcairn Ave, HERONVALE	1300680	50 Pitcairn Ave, HERONVALE
1204264	64 Pitcairn Ave, HERONVALE	1300881	42 Baxter Ave, HERONVALE
1204265	62 Pitcairn Ave, HERONVALE	1301426	91 Heronvale Rd, HERONVALE
1204266	60 Pitcairn Ave, HERONVALE	1301959	Roma Peak Rd, BOWEN
1204267	58 Pitcairn Ave, HERONVALE	1302239	43 Roaches Rd, BOWEN
1204268	56 Pitcairn Ave, HERONVALE	1302300	70 Baxter Ave, HERONVALE
1204269	54 Pitcairn Ave, HERONVALE	1302309	72 Baxter Ave, HERONVALE
1204270	52 Pitcairn Ave, HERONVALE	1302310	74 Baxter Ave, HERONVALE
1204272	48 Pitcairn Ave, HERONVALE	1302350	Bootooloo Rd, BOWEN
1204273	44 Pitcairn Ave, HERONVALE	1302370	66 Baxter Ave, HERONVALE
1204274	42 Pitcairn Ave, HERONVALE	1302634	Adelaide Point Rd, BOWEN

Estimated cost of carrying out the overall plan

The total estimated cost of carrying out the overall plan is $4,040.00 (or $20 per rateable assessment).

Estimated time for carrying out the overall plan

The estimated time for carrying out the overall plan is one (1) year, commencing on 1 July 2021.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Overall Plan for Heronvale Rural Fire Brigade.

PURPOSE

To establish the Overall Plan for Heronvale Rural Fire Brigade.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Heronvale Rural Fire Brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that the land within the Heronvale rural fire brigade area will receive a special benefit relative to other rateable land within Council's local government area from Council's contribution to the rural fire brigade.

STRATEGIC IMPACTS

The contribution made by Council through this plan will ensure that an essential emergency service is available to the residents of the area.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct.

CONCLUSION

Adoption of the Overall Plan will enable Council to levy the rural fire levy on the identified properties to fund the activities of the rural fire brigade.

ATTACHMENTS

N/A

3. Corporate Services

3.15 SPECIAL CHARGES - RURAL FIRE SERVICES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Finance

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council, having adopted in accordance with Section 94(3) of the Local Government Regulation 2012 (Qld) an overall plan for each of the Rural Fire Brigades of Gloucester, Conway, Cannon Valley, Delta, and Heronvale, resolve, in accordance with Section 94 of the *Local Government Act 2009* (Qld) and Section 94 of the Local Government Regulation 2012 (Qld) to levy Special Charges as follows:

a) an amount of $15 per assessment for the financial year 2021-2022 on the rateable land in the Gloucester Rural Fire Brigade service area, as detailed in Table 1: Rateable Land to which Gloucester Special Charge Applies, to cover the operational and maintenance costs of the Gloucester Rural Fire Brigade, as these assessments, their owners, and their occupiers will (as identified in the adopted overall plan for the Gloucester Rural Fire Brigade) specially benefit from the activity of Council's contributing funds to the Gloucester Rural Fire Brigade, as each assessment is within the area for which the brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld);

Table 1: Rateable Land to which Gloucester Special Charge Applies

Assessment Number	Property Address	Assessment Number	Property Address
1104937	Dingo Beach Rd, CAPE GLOUCESTER	1105252	2 Blackcurrant Dr, HYDEAWAY BAY
1104939	6 Dingo Beach Rd, DINGO BEACH	1105253	1 Blackcurrant Dr, HYDEAWAY BAY
1104940	4 Dingo Beach Rd, DINGO BEACH	1105254	3 Blackcurrant Dr, HYDEAWAY BAY
1104941	2 Dingo Beach Rd, DINGO BEACH	1105255	5 Blackcurrant Dr, HYDEAWAY BAY
1104942	30 Olive St, DINGO BEACH	1105256	7 Blackcurrant Dr, HYDEAWAY BAY
1104944	26 Olive St, DINGO BEACH	1105257	9 Blackcurrant Dr, HYDEAWAY BAY
1104945	24 Olive St, DINGO BEACH	1105258	11 Blackcurrant Dr, HYDEAWAY BAY
1104946	22 Olive St, DINGO BEACH	1105259	13 Blackcurrant Dr, HYDEAWAY BAY
1104947	20 Olive St, DINGO BEACH	1105260	15 Blackcurrant Dr, HYDEAWAY BAY
1104948	18 Olive St, DINGO BEACH	1105261	17 Blackcurrant Dr, HYDEAWAY BAY
1104949	16 Olive St, DINGO BEACH	1105262	19 Blackcurrant Dr, HYDEAWAY BAY
1104950	14 Olive St, DINGO BEACH	1105263	21 Blackcurrant Dr, HYDEAWAY BAY
1104951	12 Olive St, DINGO BEACH	1105264	23 Blackcurrant Dr, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1104952	10 Olive St, DINGO BEACH	1105265	25 Blackcurrant Dr, HYDEAWAY BAY
1104953	8 Olive St, DINGO BEACH	1105266	27 Blackcurrant Dr, HYDEAWAY BAY
1104954	6 Olive St, DINGO BEACH	1105267	29 Blackcurrant Dr, HYDEAWAY BAY
1104955	3 Olive St, DINGO BEACH	1105268	31 Blackcurrant Dr, HYDEAWAY BAY
1104956	5 Olive St, DINGO BEACH	1105269	33 Blackcurrant Dr, HYDEAWAY BAY
1104957	7 Olive St, DINGO BEACH	1105270	35 Blackcurrant Dr, HYDEAWAY BAY
1104958	9 Olive St, DINGO BEACH	1105271	37 Blackcurrant Dr, HYDEAWAY BAY
1104959	11 Olive St, DINGO BEACH	1105272	39 Blackcurrant Dr, HYDEAWAY BAY
1104960	1 Pioneer Dr, DINGO BEACH	1105273	41 Blackcurrant Dr, HYDEAWAY BAY
1104961	3 Dingo Beach Rd, DINGO BEACH	1105274	69 Blackcurrant Dr, HYDEAWAY BAY
1104963	5 Dingo Beach Rd, DINGO BEACH	1105275	71 Blackcurrant Dr, HYDEAWAY BAY
1104965	3 Pioneer Dr, DINGO BEACH	1105276	73 Blackcurrant Dr, HYDEAWAY BAY
1104966	5 Pioneer Dr, DINGO BEACH	1105277	1 Gloucester Ave, HYDEAWAY BAY
1104967	7 Pioneer Dr, DINGO BEACH	1105278	3 Arkhurst Rd, HYDEAWAY BAY
1104968	9 Pioneer Dr, DINGO BEACH	1105279	5 Arkhurst Rd, HYDEAWAY BAY
1104969	11 Pioneer Dr, DINGO BEACH	1105280	7 Arkhurst Rd, HYDEAWAY BAY
1104970	13 Pioneer Dr, DINGO BEACH	1105281	2 Olden Ct, HYDEAWAY BAY
1104972	17 Pioneer Dr, DINGO BEACH	1105283	1 Olden Ct, HYDEAWAY BAY
1104973	17 Pioneer Dr, DINGO BEACH	1105284	3 Olden Ct, HYDEAWAY BAY
1104974	17 Pioneer Dr, DINGO BEACH	1105285	5 Olden Ct, HYDEAWAY BAY
1104975	17 Pioneer Dr, DINGO BEACH	1105286	7 Olden Ct, HYDEAWAY BAY
1104976	17 Pioneer Dr, DINGO BEACH	1105287	9 Olden Ct, HYDEAWAY BAY
1104977	17 Pioneer Dr, DINGO BEACH	1105288	11 Olden Ct, HYDEAWAY BAY
1104978	17 Pioneer Dr, DINGO BEACH	1105289	13 Olden Ct, HYDEAWAY BAY
1104979	17 Pioneer Dr, DINGO BEACH	1105290	15 Olden Ct, HYDEAWAY BAY
1104980	17 Pioneer Dr, DINGO BEACH	1105291	17 Olden Ct, HYDEAWAY BAY
1104981	17 Pioneer Dr, DINGO BEACH	1105292	19 Olden Ct, HYDEAWAY BAY
1104982	17 Pioneer Dr, DINGO BEACH	1105293	18 Olden Ct, HYDEAWAY BAY
1104983	21 Pioneer Dr, DINGO BEACH	1105294	16 Olden Ct, HYDEAWAY BAY
1104984	23 Pioneer Dr, DINGO BEACH	1105295	14 Olden Ct, HYDEAWAY BAY
1104985	25 Pioneer Dr, DINGO BEACH	1105296	12 Olden Ct, HYDEAWAY BAY
1104986	27 Pioneer Dr, DINGO BEACH	1105297	10 Olden Ct, HYDEAWAY BAY
1104987	29 Pioneer Dr, DINGO BEACH	1105299	6 Olden Ct, HYDEAWAY BAY
1104988	31 Pioneer Dr, DINGO BEACH	1105300	4 Olden Ct, HYDEAWAY BAY
1104989	33 Pioneer Dr, DINGO BEACH	1105301	29 Roseric Cr, HYDEAWAY BAY
1104990	35 Pioneer Dr, DINGO BEACH	1105302	31 Roseric Cr, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1104991	37 Pioneer Dr, DINGO BEACH	1105303	35 Roseric Cr, HYDEAWAY BAY
1104992	39 Pioneer Dr, DINGO BEACH	1105305	37 Roseric Cr, HYDEAWAY BAY
1104993	41 Pioneer Dr, DINGO BEACH	1105306	39 Roseric Cr, HYDEAWAY BAY
1104994	49 Pioneer Dr, DINGO BEACH	1105307	38 Roseric Cr, HYDEAWAY BAY
1104995	51 Pioneer Dr, DINGO BEACH	1105308	36 Roseric Cr, HYDEAWAY BAY
1104996	53 Pioneer Dr, DINGO BEACH	1105309	32 Roseric Cr, HYDEAWAY BAY
1104997	55 Pioneer Dr, DINGO BEACH	1105311	30 Roseric Cr, HYDEAWAY BAY
1104998	57 Pioneer Dr, DINGO BEACH	1105312	28 Roseric Cr, HYDEAWAY BAY
1104999	59 Pioneer Dr, DINGO BEACH	1105313	26 Roseric Cr, HYDEAWAY BAY
1105000	61 Pioneer Dr, DINGO BEACH	1105314	24 Roseric Cr, HYDEAWAY BAY
1105002	65 Pioneer Dr, DINGO BEACH	1105315	22 Roseric Cr, HYDEAWAY BAY
1105003	67 Pioneer Dr, DINGO BEACH	1105316	20 Roseric Cr, HYDEAWAY BAY
1105004	69 Pioneer Dr, DINGO BEACH	1105317	18 Roseric Cr, HYDEAWAY BAY
1105005	71 Pioneer Dr, DINGO BEACH	1105318	16 Roseric Cr, HYDEAWAY BAY
1105006	73 Pioneer Dr, DINGO BEACH	1105319	14 Roseric Cr, HYDEAWAY BAY
1105007	75 Pioneer Dr, DINGO BEACH	1105320	12 Roseric Cr, HYDEAWAY BAY
1105008	77 Pioneer Dr, DINGO BEACH	1105322	10 Roseric Cr, HYDEAWAY BAY
1105009	79 Pioneer Dr, DINGO BEACH	1105323	6 Roseric Cr, HYDEAWAY BAY
1105010	81 Pioneer Dr, DINGO BEACH	1105324	4 Roseric Cr, HYDEAWAY BAY
1105011	83 Pioneer Dr, DINGO BEACH	1105326	1 Roseric Cr, HYDEAWAY BAY
1105012	87 Pioneer Dr, DINGO BEACH	1105327	3 Roseric Cr, HYDEAWAY BAY
1105014	89 Pioneer Dr, DINGO BEACH	1105328	5 Roseric Cr, HYDEAWAY BAY
1105015	91 Pioneer Dr, DINGO BEACH	1105329	7 Roseric Cr, HYDEAWAY BAY
1105016	93 Pioneer Dr, DINGO BEACH	1105330	9 Roseric Cr, HYDEAWAY BAY
1105017	95 Pioneer Dr, DINGO BEACH	1105331	11 Roseric Cr, HYDEAWAY BAY
1105018	97 Pioneer Dr, DINGO BEACH	1105332	13 Roseric Cr, HYDEAWAY BAY
1105019	82 Pioneer Dr, DINGO BEACH	1105333	15 Roseric Cr, HYDEAWAY BAY
1105020	80 Pioneer Dr, DINGO BEACH	1105334	17 Roseric Cr, HYDEAWAY BAY
1105021	78 Pioneer Dr, DINGO BEACH	1105335	19 Roseric Cr, HYDEAWAY BAY
1105022	76 Pioneer Dr, DINGO BEACH	1105336	21 Roseric Cr, HYDEAWAY BAY
1105023	74 Pioneer Dr, DINGO BEACH	1105337	23 Roseric Cr, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105024	72 Pioneer Dr, DINGO BEACH	1105338	14 Saddleback Rd, HYDEAWAY BAY
1105026	68 Pioneer Dr, DINGO BEACH	1105339	12 Saddleback Rd, HYDEAWAY BAY
1105027	66 Pioneer Dr, DINGO BEACH	1105340	10 Saddleback Rd, HYDEAWAY BAY
1105028	64 Pioneer Dr, DINGO BEACH	1105341	8 Saddleback Rd, HYDEAWAY BAY
1105029	62 Pioneer Dr, DINGO BEACH	1105342	6 Saddleback Rd, HYDEAWAY BAY
1105030	60 Pioneer Dr, DINGO BEACH	1105343	4 Saddleback Rd, HYDEAWAY BAY
1105031	58 Pioneer Dr, DINGO BEACH	1105344	15 Rattray Ave, HYDEAWAY BAY
1105032	56 Pioneer Dr, DINGO BEACH	1105345	17 Rattray Ave, HYDEAWAY BAY
1105033	54 Pioneer Dr, DINGO BEACH	1105346	19 Rattray Ave, HYDEAWAY BAY
1105034	52 Pioneer Dr, DINGO BEACH	1105347	21 Rattray Ave, HYDEAWAY BAY
1105035	50 Pioneer Dr, DINGO BEACH	1105348	23 Rattray Ave, HYDEAWAY BAY
1105036	48 Pioneer Dr, DINGO BEACH	1105349	25 Rattray Ave, HYDEAWAY BAY
1105037	46 Pioneer Dr, DINGO BEACH	1105350	27 Rattray Ave, HYDEAWAY BAY
1105038	44 Pioneer Dr, DINGO BEACH	1105351	29 Rattray Ave, HYDEAWAY BAY
1105039	42 Pioneer Dr, DINGO BEACH	1105352	31 Rattray Ave, HYDEAWAY BAY
1105040	40 Pioneer Dr, DINGO BEACH	1105353	33 Rattray Ave, HYDEAWAY BAY
1105041	38 Pioneer Dr, DINGO BEACH	1105354	37 Rattray Ave, HYDEAWAY BAY
1105042	36 Pioneer Dr, DINGO BEACH	1105355	38 Rattray Ave, HYDEAWAY BAY
1105043	34 Pioneer Dr, DINGO BEACH	1105356	36 Rattray Ave, HYDEAWAY BAY
1105044	32 Pioneer Dr, DINGO BEACH	1105357	34 Rattray Ave, HYDEAWAY BAY
1105045	30 Pioneer Dr, DINGO BEACH	1105358	32 Rattray Ave, HYDEAWAY BAY
1105046	28 Pioneer Dr, DINGO BEACH	1105359	30 Rattray Ave, HYDEAWAY BAY
1105048	24 Pioneer Dr, DINGO BEACH	1105360	28 Rattray Ave, HYDEAWAY BAY
1105049	22 Pioneer Dr, DINGO BEACH	1105361	26 Rattray Ave, HYDEAWAY BAY
1105050	20 Pioneer Dr, DINGO BEACH	1105362	24 Rattray Ave, HYDEAWAY BAY
1105051	18 Pioneer Dr, DINGO BEACH	1105364	18 Rattray Ave, HYDEAWAY BAY
1105052	16 Pioneer Dr, DINGO BEACH	1105366	16 Rattray Ave, HYDEAWAY BAY
1105053	14 Pioneer Dr, DINGO BEACH	1105367	14 Rattray Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105054	12 Pioneer Dr, DINGO BEACH	1105368	12 Rattray Ave, HYDEAWAY BAY
1105055	10 Pioneer Dr, DINGO BEACH	1105369	10 Rattray Ave, HYDEAWAY BAY
1105056	8 Pioneer Dr, DINGO BEACH	1105370	8 Rattray Ave, HYDEAWAY BAY
1105057	6 Pioneer Dr, DINGO BEACH	1105371	6 Rattray Ave, HYDEAWAY BAY
1105058	4 Pioneer Dr, DINGO BEACH	1105372	4 Rattray Ave, HYDEAWAY BAY
1105059	2 Pioneer Dr, DINGO BEACH	1105373	2 Rattray Ave, HYDEAWAY BAY
1105060	15 Pioneer Dr, DINGO BEACH	1105374	1 Rattray Ave, HYDEAWAY BAY
1105061	18 Deicke Cr, DINGO BEACH	1105375	3 Rattray Ave, HYDEAWAY BAY
1105062	16 Deicke Cr, DINGO BEACH	1105376	5 Rattray Ave, HYDEAWAY BAY
1105063	14 Deicke Cr, DINGO BEACH	1105377	7 Rattray Ave, HYDEAWAY BAY
1105064	8 Deicke Cr, DINGO BEACH	1105378	9 Rattray Ave, HYDEAWAY BAY
1105065	6 Deicke Cr, DINGO BEACH	1105379	11 Rattray Ave, HYDEAWAY BAY
1105066	4 Deicke Cr, DINGO BEACH	1105380	3 Gloucester Ave, HYDEAWAY BAY
1105067	1 Olive St, DINGO BEACH	1105381	5 Gloucester Ave, HYDEAWAY BAY
1105070	12 Deicke Cr, DINGO BEACH	1105382	7 Gloucester Ave, HYDEAWAY BAY
1105071	3 Mitre Ct, DINGO BEACH	1105383	9 Gloucester Ave, HYDEAWAY BAY
1105072	5 Mitre Ct, DINGO BEACH	1105384	11 Gloucester Ave, HYDEAWAY BAY
1105073	7 Mitre Ct, DINGO BEACH	1105385	13 Gloucester Ave, HYDEAWAY BAY
1105074	4 Mitre Ct, DINGO BEACH	1105386	15 Gloucester Ave, HYDEAWAY BAY
1105075	10 Deicke Cr, DINGO BEACH	1105387	17 Gloucester Ave, HYDEAWAY BAY
1105076	48 Trochus St, DINGO BEACH	1105388	19 Gloucester Ave, HYDEAWAY BAY
1105077	46 Trochus St, DINGO BEACH	1105389	23 Gloucester Ave, HYDEAWAY BAY
1105078	44 Trochus St, DINGO BEACH	1105391	25 Gloucester Ave, HYDEAWAY BAY
1105079	42 Trochus St, DINGO BEACH	1105392	27 Gloucester Ave, HYDEAWAY BAY
1105080	40 Trochus St, DINGO BEACH	1105393	29 Gloucester Ave, HYDEAWAY BAY
1105081	38 Trochus St, DINGO BEACH	1105394	33 Gloucester Ave, HYDEAWAY BAY
1105082	36 Trochus St, DINGO BEACH	1105395	35 Gloucester Ave, HYDEAWAY BAY
1105083	34 Trochus St, DINGO BEACH	1105396	37 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105084	51 Trochus St, DINGO BEACH	1105397	39 Gloucester Ave, HYDEAWAY BAY
1105085	53 Trochus St, DINGO BEACH	1105398	41 Gloucester Ave, HYDEAWAY BAY
1105086	55 Trochus St, DINGO BEACH	1105399	43 Gloucester Ave, HYDEAWAY BAY
1105087	57 Trochus St, DINGO BEACH	1105400	45 Gloucester Ave, HYDEAWAY BAY
1105088	59 Trochus St, DINGO BEACH	1105401	4 Gumbrell Ct, HYDEAWAY BAY
1105089	61 Trochus St, DINGO BEACH	1105402	49 Gloucester Ave, HYDEAWAY BAY
1105090	63 Trochus St, DINGO BEACH	1105403	51 Gloucester Ave, HYDEAWAY BAY
1105091	65 Trochus St, DINGO BEACH	1105404	53 Gloucester Ave, HYDEAWAY BAY
1105092	67 Trochus St, DINGO BEACH	1105405	55 Gloucester Ave, HYDEAWAY BAY
1105094	71 Trochus St, DINGO BEACH	1105406	57 Gloucester Ave, HYDEAWAY BAY
1105095	73 Trochus St, DINGO BEACH	1105407	59 Gloucester Ave, HYDEAWAY BAY
1105096	75 Trochus St, DINGO BEACH	1105408	61 Gloucester Ave, HYDEAWAY BAY
1105097	79 Trochus St, DINGO BEACH	1105409	63 Gloucester Ave, HYDEAWAY BAY
1105099	1 Murex St, DINGO BEACH	1105410	65 Gloucester Ave, HYDEAWAY BAY
1105100	2 Murex St, DINGO BEACH	1105411	Arkhurst Rd, HYDEAWAY BAY
1105101	85 Trochus St, DINGO BEACH	1105412	67 Gloucester Ave, HYDEAWAY BAY
1105102	87 Trochus St, DINGO BEACH	1105413	69 Gloucester Ave, HYDEAWAY BAY
1105103	89 Trochus St, DINGO BEACH	1105414	71 Gloucester Ave, HYDEAWAY BAY
1105104	47 Pioneer Dr, DINGO BEACH	1105415	73 Gloucester Ave, HYDEAWAY BAY
1105105	3 Murex St, DINGO BEACH	1105416	75 Gloucester Ave, HYDEAWAY BAY
1105106	5 Murex St, DINGO BEACH	1105417	Gloucester Ave, HYDEAWAY BAY
1105107	7 Murex St, DINGO BEACH	1105418	79 Gloucester Ave, HYDEAWAY BAY
1105108	11 Murex St, DINGO BEACH	1105419	81 Gloucester Ave, HYDEAWAY BAY
1105109	13 Murex St, DINGO BEACH	1105420	83 Gloucester Ave, HYDEAWAY BAY
1105110	15 Murex St, DINGO BEACH	1105421	85 Gloucester Ave, HYDEAWAY BAY
1105111	17 Murex St, DINGO BEACH	1105422	87 Gloucester Ave, HYDEAWAY BAY
1105112	19 Murex St, DINGO BEACH	1105423	89 Gloucester Ave, HYDEAWAY BAY
1105113	21 Murex St, DINGO BEACH	1105424	91 Gloucester Ave, HYDEAWAY BAY
1105114	23 Murex St, DINGO BEACH	1105425	93 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105116	28 Murex St, DINGO BEACH	1105426	99 Gloucester Ave, HYDEAWAY BAY
1105118	24 Murex St, DINGO BEACH	1105427	95 Gloucester Ave, HYDEAWAY BAY
1105119	22 Murex St, DINGO BEACH	1105428	97 Gloucester Ave, HYDEAWAY BAY
1105120	18 Murex St, DINGO BEACH	1105429	101 Gloucester Ave, HYDEAWAY BAY
1105121	16 Murex St, DINGO BEACH	1105430	103 Gloucester Ave, HYDEAWAY BAY
1105122	14 Murex St, DINGO BEACH	1105431	105 Gloucester Ave, HYDEAWAY BAY
1105123	12 Murex St, DINGO BEACH	1105432	107 Gloucester Ave, HYDEAWAY BAY
1105125	8 Murex St, DINGO BEACH	1105433	109 Gloucester Ave, HYDEAWAY BAY
1105127	4 Murex St, DINGO BEACH	1105434	111 Gloucester Ave, HYDEAWAY BAY
1105128	32 Olive St, DINGO BEACH	1105435	113 Gloucester Ave, HYDEAWAY BAY
1105129	32 Cowry Cr, DINGO BEACH	1105436	115 Gloucester Ave, HYDEAWAY BAY
1105130	30 Cowry Cr, DINGO BEACH	1105437	117 Gloucester Ave, HYDEAWAY BAY
1105131	28 Cowry Cr, DINGO BEACH	1105438	119 Gloucester Ave, HYDEAWAY BAY
1105132	26 Cowry Cr, DINGO BEACH	1105439	121 Gloucester Ave, HYDEAWAY BAY
1105133	24 Cowry Cr, DINGO BEACH	1105440	125 Gloucester Ave, HYDEAWAY BAY
1105134	22 Cowry Cr, DINGO BEACH	1105441	127 Gloucester Ave, HYDEAWAY BAY
1105135	20 Cowry Cr, DINGO BEACH	1105442	129 Gloucester Ave, HYDEAWAY BAY
1105136	18 Cowry Cr, DINGO BEACH	1105444	133 Gloucester Ave, HYDEAWAY BAY
1105137	16 Cowry Cr, DINGO BEACH	1105445	135 Gloucester Ave, HYDEAWAY BAY
1105138	14 Cowry Cr, DINGO BEACH	1105446	137 Gloucester Ave, HYDEAWAY BAY
1105139	12 Cowry Cr, DINGO BEACH	1105447	139 Gloucester Ave, HYDEAWAY BAY
1105140	10 Cowry Cr, DINGO BEACH	1105448	136 Gloucester Ave, HYDEAWAY BAY
1105141	1 Scallop Ct, DINGO BEACH	1105449	134 Gloucester Ave, HYDEAWAY BAY
1105143	4 Cowry Cr, DINGO BEACH	1105450	132 Gloucester Ave, HYDEAWAY BAY
1105144	2 Olive St, DINGO BEACH	1105451	130 Gloucester Ave, HYDEAWAY BAY
1105145	4 Olive St, DINGO BEACH	1105452	126 Gloucester Ave, HYDEAWAY BAY
1105146	3 Cowry Cr, DINGO BEACH	1105454	124 Gloucester Ave, HYDEAWAY BAY
1105147	5 Cowry Cr, DINGO BEACH	1105455	122 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105148	7 Cowry Cr, DINGO BEACH	1105456	120 Gloucester Ave, HYDEAWAY BAY
1105149	9 Cowry Cr, DINGO BEACH	1105457	118 Gloucester Ave, HYDEAWAY BAY
1105150	11 Cowry Cr, DINGO BEACH	1105458	116 Gloucester Ave, HYDEAWAY BAY
1105152	15 Cowry Cr, DINGO BEACH	1105459	114 Gloucester Ave, HYDEAWAY BAY
1105153	17 Cowry Cr, DINGO BEACH	1105461	110 Gloucester Ave, HYDEAWAY BAY
1105154	19 Cowry Cr, DINGO BEACH	1105462	108 Gloucester Ave, HYDEAWAY BAY
1105155	21 Cowry Cr, DINGO BEACH	1105463	106 Gloucester Ave, HYDEAWAY BAY
1105156	23 Cowry Cr, DINGO BEACH	1105464	104 Gloucester Ave, HYDEAWAY BAY
1105157	25 Cowry Cr, DINGO BEACH	1105465	102 Gloucester Ave, HYDEAWAY BAY
1105158	27 Cowry Cr, DINGO BEACH	1105466	100 Gloucester Ave, HYDEAWAY BAY
1105159	29 Cowry Cr, DINGO BEACH	1105467	98 Gloucester Ave, HYDEAWAY BAY
1105161	34 Cowry Cr, DINGO BEACH	1105468	96 Gloucester Ave, HYDEAWAY BAY
1105162	34A Cowry Cr, DINGO BEACH	1105469	94 Gloucester Ave, HYDEAWAY BAY
1105163	3 Scallop Ct, DINGO BEACH	1105470	92 Gloucester Ave, HYDEAWAY BAY
1105166	2 Scallop Ct, DINGO BEACH	1105471	90 Gloucester Ave, HYDEAWAY BAY
1105167	4 Scallop Ct, DINGO BEACH	1105472	88 Gloucester Ave, HYDEAWAY BAY
1105168	8 Gloucester Ave, HYDEAWAY BAY	1105473	86 Gloucester Ave, HYDEAWAY BAY
1105169	414 Hydeaway Bay Dr, HYDEAWAY BAY	1105474	84 Gloucester Ave, HYDEAWAY BAY
1105170	388 Hydeaway Bay Dr, HYDEAWAY BAY	1105475	82 Gloucester Ave, HYDEAWAY BAY
1105171	378 Hydeaway Bay Dr, HYDEAWAY BAY	1105476	80 Gloucester Ave, HYDEAWAY BAY
1105172	Hydeaway Bay Dr, HYDEAWAY BAY	1105477	78 Gloucester Ave, HYDEAWAY BAY
1105173	Hydeaway Bay Dr, HYDEAWAY BAY	1105478	76 Gloucester Ave, HYDEAWAY BAY
1105174	350 Hydeaway Bay Dr, HYDEAWAY BAY	1105479	74 Gloucester Ave, HYDEAWAY BAY
1105175	Hydeaway Bay Dr, HYDEAWAY BAY	1105481	70 Gloucester Ave, HYDEAWAY BAY
1105176	336 Hydeaway Bay Dr, HYDEAWAY BAY	1105482	68 Gloucester Ave, HYDEAWAY BAY
1105177	318 Hydeaway Bay Dr, HYDEAWAY BAY	1105483	66 Gloucester Ave, HYDEAWAY BAY
1105178	Hydeaway Bay Dr, HYDEAWAY BAY	1105484	64 Gloucester Ave, HYDEAWAY BAY
1105179	Hydeaway Bay Dr, HYDEAWAY BAY	1105485	62 Gloucester Ave, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105180	Hydeaway Bay Dr, HYDEAWAY BAY	1105486	60 Gloucester Ave, HYDEAWAY BAY
1105181	Hydeaway Bay Dr, HYDEAWAY BAY	1105487	58 Gloucester Ave, HYDEAWAY BAY
1105182	272 Hydeaway Bay Dr, HYDEAWAY BAY	1105488	56 Gloucester Ave, HYDEAWAY BAY
1105183	248 Hydeaway Bay Dr, HYDEAWAY BAY	1105490	54 Gloucester Ave, HYDEAWAY BAY
1105184	240 Hydeaway Bay Dr, HYDEAWAY BAY	1105491	50 Gloucester Ave, HYDEAWAY BAY
1105185	232 Hydeaway Bay Dr, HYDEAWAY BAY	1105492	48 Gloucester Ave, HYDEAWAY BAY
1105186	218 Hydeaway Bay Dr, HYDEAWAY BAY	1105493	46 Gloucester Ave, HYDEAWAY BAY
1105187	216 Hydeaway Bay Dr, HYDEAWAY BAY	1105494	44 Gloucester Ave, HYDEAWAY BAY
1105188	Hydeaway Bay Dr, HYDEAWAY BAY	1105495	42 Gloucester Ave, HYDEAWAY BAY
1105189	202 Hydeaway Bay Dr, HYDEAWAY BAY	1105496	40 Gloucester Ave, HYDEAWAY BAY
1105190	186 Hydeaway Bay Dr, HYDEAWAY BAY	1105498	36 Gloucester Ave, HYDEAWAY BAY
1105191	182 Hydeaway Bay Dr, HYDEAWAY BAY	1105499	34 Gloucester Ave, HYDEAWAY BAY
1105192	170 Hydeaway Bay Dr, HYDEAWAY BAY	1105500	32 Gloucester Ave, HYDEAWAY BAY
1105193	168 Hydeaway Bay Dr, HYDEAWAY BAY	1105502	28 Gloucester Ave, HYDEAWAY BAY
1105195	150 Hydeaway Bay Dr, HYDEAWAY BAY	1105503	26 Gloucester Ave, HYDEAWAY BAY
1105196	126 Hydeaway Bay Dr, HYDEAWAY BAY	1105504	24 Gloucester Ave, HYDEAWAY BAY
1105197	118 Hydeaway Bay Dr, HYDEAWAY BAY	1105505	22 Gloucester Ave, HYDEAWAY BAY
1105198	106 Hydeaway Bay Dr, HYDEAWAY BAY	1105506	20 Gloucester Ave, HYDEAWAY BAY
1105199	98 Hydeaway Bay Dr, HYDEAWAY BAY	1105507	18 Gloucester Ave, HYDEAWAY BAY
1105200	Hydeaway Bay Dr, HYDEAWAY BAY	1105509	14 Gloucester Ave, HYDEAWAY BAY
1105201	90 Hydeaway Bay Dr, HYDEAWAY BAY	1105510	12 Gloucester Ave, HYDEAWAY BAY
1105202	74 Hydeaway Bay Dr, HYDEAWAY BAY	1105511	10 Gloucester Ave, HYDEAWAY BAY
1105203	68 Hydeaway Bay Dr, HYDEAWAY BAY	1105512	3 Gumbrell Ct, HYDEAWAY BAY
1105204	62 Hydeaway Bay Dr, HYDEAWAY BAY	1105513	5 Gumbrell Ct, HYDEAWAY BAY
1105205	Hydeaway Bay Dr, HYDEAWAY BAY	1105514	7 Gumbrell Ct, HYDEAWAY BAY
1105206	46 Hydeaway Bay Dr, HYDEAWAY BAY	1105515	9 Gumbrell Ct, HYDEAWAY BAY
1105208	Hydeaway Bay Dr, HYDEAWAY BAY	1105516	8 Gumbrell Ct, HYDEAWAY BAY
1105209	Hydeaway Bay Dr, HYDEAWAY BAY	1105517	6 Gumbrell Ct, HYDEAWAY BAY

Assessment Number	Property Address	Assessment Number	Property Address
1105210	Hydeaway Bay Dr, HYDEAWAY BAY	1105519	3 Armit Ct, HYDEAWAY BAY
1105212	84 Blackcurrant Dr, HYDEAWAY BAY	1105520	5 Armit Ct, HYDEAWAY BAY
1105213	82 Blackcurrant Dr, HYDEAWAY BAY	1105521	7 Armit Ct, HYDEAWAY BAY
1105214	80 Blackcurrant Dr, HYDEAWAY BAY	1105522	9 Armit Ct, HYDEAWAY BAY
1105215	78 Blackcurrant Dr, HYDEAWAY BAY	1105523	8 Armit Ct, HYDEAWAY BAY
1105216	76 Blackcurrant Dr, HYDEAWAY BAY	1105524	6 Armit Ct, HYDEAWAY BAY
1105217	74 Blackcurrant Dr, HYDEAWAY BAY	1105525	4 Armit Ct, HYDEAWAY BAY
1105218	72 Blackcurrant Dr, HYDEAWAY BAY	1107847	31 Gloucester Ave, HYDEAWAY BAY
1105219	70 Blackcurrant Dr, HYDEAWAY BAY	1107848	52 Gloucester Ave, HYDEAWAY BAY
1105221	66 Blackcurrant Dr, HYDEAWAY BAY	1108037	78 Hydeaway Bay Dr, HYDEAWAY BAY
1105222	64 Blackcurrant Dr, HYDEAWAY BAY	1108085	35 Rattray Ave, HYDEAWAY BAY
1105223	62 Blackcurrant Dr, HYDEAWAY BAY	1108129	28 Olive St, DINGO BEACH
1105224	60 Blackcurrant Dr, HYDEAWAY BAY	1108130	113A Gloucester Ave, HYDEAWAY BAY
1105225	58 Blackcurrant Dr, HYDEAWAY BAY	1108197	14A Rattray Ave, HYDEAWAY BAY
1105226	56 Blackcurrant Dr, HYDEAWAY BAY	1108198	129A Gloucester Ave, HYDEAWAY BAY
1105227	54 Blackcurrant Dr, HYDEAWAY BAY	1108199	129B Gloucester Ave, HYDEAWAY BAY
1105228	52 Blackcurrant Dr, HYDEAWAY BAY	1108200	141 Gloucester Ave, HYDEAWAY BAY
1105229	50 Blackcurrant Dr, HYDEAWAY BAY	1108428	33 Roseric Cr, HYDEAWAY BAY
1105230	48 Blackcurrant Dr, HYDEAWAY BAY	1108452	28 Blackcurrant Dr, HYDEAWAY BAY
1105231	46 Blackcurrant Dr, HYDEAWAY BAY	1108453	16 Blackcurrant Dr, HYDEAWAY BAY
1105232	44 Blackcurrant Dr, HYDEAWAY BAY	1108944	6 Murex St, DINGO BEACH
1105233	42 Blackcurrant Dr, HYDEAWAY BAY	1109391	22A Rattray Ave, HYDEAWAY BAY
1105234	40 Blackcurrant Dr, HYDEAWAY BAY	1109646	128 Gloucester Ave, HYDEAWAY BAY
1105235	38 Blackcurrant Dr, HYDEAWAY BAY	1109961	Hydeaway Bay Dr, HYDEAWAY BAY
1105236	36 Blackcurrant Dr, HYDEAWAY BAY	1110137	47 Gloucester Ave, HYDEAWAY BAY
1105237	34 Blackcurrant Dr, HYDEAWAY BAY	1110761	13 Rattray Ave, HYDEAWAY BAY
1105238	32 Blackcurrant Dr, HYDEAWAY BAY	1110929	77 Trochus St, DINGO BEACH
1105239	30 Blackcurrant Dr, HYDEAWAY BAY	1111077	10 Dingo Beach Rd, DINGO BEACH

Assessment Number	Property Address	Assessment Number	Property Address
1105240	26 Blackcurrant Dr, HYDEAWAY BAY	1111560	22 Rattray Ave, HYDEAWAY BAY
1105241	24 Blackcurrant Dr, HYDEAWAY BAY	1111561	22 Rattray Ave, HYDEAWAY BAY
1105242	22 Blackcurrant Dr, HYDEAWAY BAY	1111562	22 Rattray Ave, HYDEAWAY BAY
1105243	20 Blackcurrant Dr, HYDEAWAY BAY	1300316	10 Dingo Beach Rd, DINGO BEACH
1105244	18 Blackcurrant Dr, HYDEAWAY BAY	1300923	10 Dingo Beach Rd, DINGO BEACH
1105245	8 Olden Ct, HYDEAWAY BAY	1301583	85 Pioneer Dr, DINGO BEACH
1105247	12 Blackcurrant Dr, HYDEAWAY BAY	1301747	72 Gloucester Ave, HYDEAWAY BAY
1105248	10 Blackcurrant Dr, HYDEAWAY BAY	1301748	72 Gloucester Ave, HYDEAWAY BAY
1105249	8 Blackcurrant Dr, HYDEAWAY BAY	1302006	67 Blackcurrant Dr, HYDEAWAY BAY
1105250	6 Blackcurrant Dr, HYDEAWAY BAY	1302196	Hydeaway Bay Dr, HYDEAWAY BAY
1105251	4 Blackcurrant Dr, HYDEAWAY BAY	1302441	44 Hydeaway Bay Dr, HYDEAWAY BAY

b) an amount of $20 per assessment for the financial year 2021-22 on the rateable land in the Conway Rural Fire Brigade service area, as detailed in Table 2: Rateable Land to which Conway Special Charge Applies, to cover the operational and maintenance costs of the Conway Rural Fire Brigade, as these assessments, their owners, and their occupiers will (as identified in the adopted overall plan for the Conway Rural Fire Brigade) specially benefit from the activity of Council's contributing funds to the Conway Rural Fire Brigade, as each assessment is within the area for which the brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld);

Table 2: Rateable Land to which Conway Special Charge Applies

Assessment Number	Property Address	Assessment Number	Property Address
1105556	35 Davison Rd, WILSON BEACH	1106886	1295 Conway Rd, CONWAY
1105557	37 Davison Rd, WILSON BEACH	1106887	1309 Conway Rd, CONWAY
1105558	39 Davison Rd, WILSON BEACH	1106888	1322 Conway Rd, CONWAY
1105559	43 Davison Rd, WILSON BEACH	1106890	1798 Conway Rd, CONWAY
1105560	58 Davison Rd, WILSON BEACH	1106892	Conway Rd, CONWAY
1105561	56 Davison Rd, WILSON BEACH	1106894	1687 Conway Rd, CONWAY
1105562	54 Davison Rd, WILSON BEACH	1106895	1691 Conway Rd, CONWAY
1105563	52 Davison Rd, WILSON BEACH	1106896	13 Caprioglio Rd, CONWAY
1105564	50 Davison Rd, WILSON BEACH	1106897	1701 Conway Rd, CONWAY
1105565	48 Davison Rd, WILSON BEACH	1106898	1713 Conway Rd, CONWAY
1105566	46 Davison Rd, WILSON BEACH	1106899	1721 Conway Rd, CONWAY
1105567	44 Davison Rd, WILSON BEACH	1106900	1729 Conway Rd, CONWAY
1105568	40 Davison Rd, WILSON BEACH	1106901	1735 Conway Rd, CONWAY
1105569	38 Davison Rd, WILSON BEACH	1106902	1743 Conway Rd, CONWAY
1105570	36 Davison Rd, WILSON BEACH	1106903	1753 Conway Rd, CONWAY
1105571	34 Davison Rd, WILSON BEACH	1106904	4 Slater Rd, CONWAY
1105572	32 Davison Rd, WILSON BEACH	1106906	1777 Conway Rd, CONWAY
1105573	30 Davison Rd, WILSON BEACH	1106907	1787 Conway Rd, CONWAY

Assessment Number	Property Address	Assessment Number	Property Address
1105574	28 Davison Rd, WILSON BEACH	1106908	1793 Conway Rd, CONWAY
1105575	26 Davison Rd, WILSON BEACH	1106912	Conway Rd, CONWAY
1105576	24 Davison Rd, WILSON BEACH	1106913	1815 Conway Rd, CONWAY
1105577	22 Davison Rd, WILSON BEACH	1106914	1829 Conway Rd, CONWAY
1105578	20 Davison Rd, WILSON BEACH	1106915	1825 Conway Rd, CONWAY
1105579	18 Davison Rd, WILSON BEACH	1106916	1835 Conway Rd, CONWAY
1105581	14 Davison Rd, WILSON BEACH	1106917	1839 Conway Rd, CONWAY
1105582	12 Davison Rd, WILSON BEACH	1106919	1841 Conway Rd, CONWAY
1105583	10 Davison Rd, WILSON BEACH	1106920	1845 Conway Rd, CONWAY
1105584	8 Davison Rd, WILSON BEACH	1106921	1847 Conway Rd, CONWAY
1105585	6 Davison Rd, WILSON BEACH	1106922	1756 Conway Rd, CONWAY
1105586	Davison Rd, WILSON BEACH	1106923	1752 Conway Rd, CONWAY
1105587	1 Davison Rd, WILSON BEACH	1106924	1730 Conway Rd, CONWAY
1105588	2 Hall Dr, WILSON BEACH	1106925	1728 Conway Rd, CONWAY
1105589	7 Davison Rd, WILSON BEACH	1106926	1718 Conway Rd, CONWAY
1105590	9 Davison Rd, WILSON BEACH	1106927	1712 Conway Rd, CONWAY
1105591	11 Davison Rd, WILSON BEACH	1106928	1696 Conway Rd, CONWAY
1105592	13 Davison Rd, WILSON BEACH	1106929	1698 Conway Rd, CONWAY
1105593	15 Davison Rd, WILSON BEACH	1106930	1668 Conway Rd, CONWAY
1105594	1 Hall Dr, WILSON BEACH	1106931	Conway Rd, CONWAY
1105596	7 Hall Dr, WILSON BEACH	1106932	Conway Rd, CONWAY
1105597	9 Hall Dr, WILSON BEACH	1106933	Montrose Rd, CONWAY
1105598	11 Hall Dr, WILSON BEACH	1106934	Conway Rd, CONWAY
1105599	13 Hall Dr, WILSON BEACH	1106935	1512 Conway Rd, CONWAY
1105600	15 Hall Dr, WILSON BEACH	1106936	1074 Conway Rd, CONWAY
1105601	17 Hall Dr, WILSON BEACH	1106937	1070 Conway Rd, CONWAY
1105602	19 Hall Dr, WILSON BEACH	1106939	1058 Conway Rd, CONWAY
1105603	21 Hall Dr, WILSON BEACH	1106940	1050 Conway Rd, CONWAY
1105604	16 Hall Dr, WILSON BEACH	1106998	Saltwater Creek Rd, PALM GROVE
1105605	14 Hall Dr, WILSON BEACH	1107001	580 Saltwater Creek Rd, PALM GROVE
1105606	12 Hall Dr, WILSON BEACH	1107002	739 Saltwater Creek Rd, PALM GROVE
1105607	8 Hall Dr, WILSON BEACH	1107004	757 Saltwater Creek Rd, PALM GROVE
1105608	6 Hall Dr, WILSON BEACH	1107006	756 Saltwater Creek Rd, PALM GROVE
1105609	4 Hall Dr, WILSON BEACH	1107007	680 Saltwater Creek Rd, PALM GROVE
1105610	1 Penhallurick Dr, CONWAY BEACH	1107008	682 Saltwater Creek Rd, PALM GROVE
1105611	3 Penhallurick Dr, CONWAY BEACH	1107009	17 Monaghan Rd, PALM GROVE
1105612	5 Penhallurick Dr, CONWAY BEACH	1107012	Saltwater Creek Rd, PALM GROVE
1105613	6 Ti Tree Ave, CONWAY BEACH	1107015	212 Monaghan Rd, PALM GROVE
1105614	7 Penhallurick Dr, CONWAY BEACH	1107016	138 Monaghan Rd, PALM GROVE
1105615	9 Penhallurick Dr, CONWAY BEACH	1107017	152 Monaghan Rd, PALM GROVE
1105616	11 Penhallurick Dr, CONWAY BEACH	1107018	122 Monaghan Rd, PALM GROVE
1105617	13 Penhallurick Dr, CONWAY BEACH	1107019	110 Monaghan Rd, PALM GROVE
1105618	15 Penhallurick Dr, CONWAY BEACH	1107021	33 Cedar Creek Falls Rd, PALM GROVE

Assessment Number	Property Address	Assessment Number	Property Address
1105619	17 Penhallurick Dr, CONWAY BEACH	1107022	31 Cedar Creek Falls Rd, PALM GROVE
1105620	19 Penhallurick Dr, CONWAY BEACH	1107033	29 Caprioglio Rd, CONWAY
1105622	21 Penhallurick Dr, CONWAY BEACH	1107034	31 Caprioglio Rd, CONWAY
1105623	25 Penhallurick Dr, CONWAY BEACH	1107035	51 Caprioglio Rd, CONWAY
1105624	27 Penhallurick Dr, CONWAY BEACH	1107036	50 Caprioglio Rd, CONWAY
1105625	29 Penhallurick Dr, CONWAY BEACH	1107037	60 Slater Rd, CONWAY
1105626	31 Penhallurick Dr, CONWAY BEACH	1107038	46 Caprioglio Rd, CONWAY
1105627	32 Ti Tree Ave, CONWAY BEACH	1107039	34 Caprioglio Rd, CONWAY
1105628	30 Ti Tree Ave, CONWAY BEACH	1107040	Slater Rd, CONWAY
1105629	28 Ti Tree Ave, CONWAY BEACH	1107041	34 Slater Rd, CONWAY
1105630	24 Ti Tree Ave, CONWAY BEACH	1107042	Allan Rd, CONWAY BEACH
1105631	22 Ti Tree Ave, CONWAY BEACH	1107043	Allan Rd, CONWAY BEACH
1105632	20 Ti Tree Ave, CONWAY BEACH	1107044	5 Allan Rd, CONWAY BEACH
1105633	5 Daniels St, CONWAY BEACH	1107045	15 Allan Rd, CONWAY BEACH
1105634	16 Ti Tree Ave, CONWAY BEACH	1107046	23 Allan Rd, CONWAY BEACH
1105635	14 Ti Tree Ave, CONWAY BEACH	1107047	27 Allan Rd, CONWAY BEACH
1105636	12 Ti Tree Ave, CONWAY BEACH	1107048	Allan Rd, CONWAY
1105637	10 Ti Tree Ave, CONWAY BEACH	1107049	69 Allan Rd, CONWAY BEACH
1105639	4 Ti Tree Ave, CONWAY BEACH	1107050	79 Allan Rd, CONWAY BEACH
1105640	2 Ti Tree Ave, CONWAY BEACH	1107051	81 Allan Rd, CONWAY
1105641	1 Ti Tree Ave, CONWAY BEACH	1107052	93 Allan Rd, CONWAY BEACH
1105642	3 Ti Tree Ave, CONWAY BEACH	1107053	Allan Rd, CONWAY BEACH
1105643	5 Ti Tree Ave, CONWAY BEACH	1107056	171 Allan Rd, CONWAY BEACH
1105644	7 Ti Tree Ave, CONWAY BEACH	1107057	173 Allan Rd, CONWAY BEACH
1105645	9 Ti Tree Ave, CONWAY BEACH	1107058	170 Allan Rd, CONWAY BEACH
1105646	11 Ti Tree Ave, CONWAY BEACH	1107059	154 Allan Rd, CONWAY BEACH
1105647	13 Ti Tree Ave, CONWAY BEACH	1107060	146 Allan Rd, CONWAY
1105648	15 Ti Tree Ave, CONWAY BEACH	1107061	144 Allan Rd, CONWAY BEACH
1105649	17 Ti Tree Ave, CONWAY BEACH	1107062	132 Allan Rd, CONWAY BEACH
1105650	19 Ti Tree Ave, CONWAY BEACH	1107063	124 Allan Rd, CONWAY BEACH
1105651	21 Ti Tree Ave, CONWAY BEACH	1107064	114 Allan Rd, CONWAY BEACH
1105652	23 Ti Tree Ave, CONWAY BEACH	1107065	100 Allan Rd, CONWAY BEACH
1105653	25 Ti Tree Ave, CONWAY BEACH	1107066	98 Allan Rd, CONWAY
1105654	27 Ti Tree Ave, CONWAY BEACH	1107067	Daniels St, CONWAY
1105655	29 Ti Tree Ave, CONWAY BEACH	1107068	1921 Conway Rd, CONWAY
1105656	31 Ti Tree Ave, CONWAY BEACH	1107904	Monaghan Rd, PALM GROVE
1106867	1057 Conway Rd, CONWAY	1107905	Cedar Creek Falls Rd, PALM GROVE
1106868	Conway Rd, CONWAY	1108058	786 Saltwater Creek Rd, PALM GROVE
1106869	1067 Conway Rd, CONWAY	1108213	38 Vitanza Rd, PALM GROVE
1106870	1069 Conway Rd, CONWAY	1108316	120 Vitanza Rd, PALM GROVE
1106873	1079 Conway Rd, CONWAY	1108758	68 Monaghan Rd, PALM GROVE
1106875	1081 Conway Rd, CONWAY	1108770	113 Monaghan Rd, PALM GROVE
1106876	1097 Conway Rd, CONWAY	1108795	Allan Rd, CONWAY

Assessment Number	Property Address	Assessment Number	Property Address
1106877	1101 Conway Rd, CONWAY	1109508	1795 Conway Rd, CONWAY
1106878	1137 Conway Rd, CONWAY	1111330	133 Monaghan Rd, PALM GROVE
1106879	1149 Conway Rd, CONWAY	1300638	23 Penhallurick Dr, CONWAY BEACH
1106880	1119 Conway Rd, CONWAY	1300695	578 Saltwater Creek Rd, PALM GROVE
1106881	1261 Conway Rd, CONWAY	1301118	1035 Conway Rd, PALM GROVE
1106882	1263 Conway Rd, CONWAY	1301327	1048 Conway Rd, PALM GROVE
1106883	1275 Conway Rd, CONWAY	1301427	3 Allan Rd, CONWAY BEACH
1106884	1277 Conway Rd, CONWAY	1301430	1059 Conway Rd, CONWAY
1106885	1283 Conway Rd, CONWAY	1302131	1586 Conway Rd, CONWAY

c) an amount of $25 per assessment for the financial year 2021-22 on the rateable land in the Cannon Valley Rural Fire Brigade service area, as detailed in Table 3: Rateable Land to which Cannon Valley Special Charge Applies, to cover the operational and maintenance costs of the Cannon Valley Rural Fire Brigade, as these assessments, their owners, and their occupiers will (as identified in the adopted overall plan for the Cannon Valley Rural Fire Brigade) specially benefit from the activity of Council's contributing funds to the Cannon Valley Rural Fire Brigade, as each assessment is within the area for which the brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld);

Table 3: Rateable Land to which Cannon Valley Special Charge Applies

Assessment Number	Property Address	Assessment Number	Property Address
1103322	66 Camm Rd, MOUNT JULIAN	1106420	1010 Shute Harbour Rd, MOUNT MARLOW
1103323	58 Camm Rd, MOUNT JULIAN	1106421	Jansen Rd, MOUNT MARLOW
1103368	94 Tyree Rd, MOUNT JULIAN	1106423	824 Shute Harbour Rd, MOUNT MARLOW
1103462	84 Tyree Rd, MOUNT JULIAN	1106440	Aitken Rd, MOUNT MARLOW
1103463	Tyree Rd, MOUNT JULIAN	1106441	Jorgensen Rd, MOUNT JULIAN
1103465	52 Tyree Rd, MOUNT JULIAN	1106533	17 Moon Cr, STRATHDICKIE
1103466	46 Tyree Rd, MOUNT JULIAN	1106534	28 Fern Rd, SUGARLOAF
1103467	42 Tyree Rd, MOUNT JULIAN	1106535	101 Rainforest Cl, SUGARLOAF
1103468	Tyree Rd, MOUNT JULIAN	1106536	12 Fern Rd, STRATHDICKIE
1103469	40 Tyree Rd, MOUNT JULIAN	1106537	27 Fern Rd, SUGARLOAF
1103470	14 Tyree Rd, MOUNT JULIAN	1106546	9 Gun-Ally Rd, SUGARLOAF
1103471	4 Tyree Rd, MOUNT JULIAN	1106548	41 Fern Rd, SUGARLOAF
1103472	2 Tyree Rd, MOUNT JULIAN	1106549	31 Gun-Ally Rd, SUGARLOAF
1105808	13 Sugarloaf Rd, SUGARLOAF	1106550	35 Gun-Ally Rd, SUGARLOAF
1105809	21 Sugarloaf Rd, SUGARLOAF	1106551	37 Gun-Ally Rd, SUGARLOAF
1105810	23 Sugarloaf Rd, SUGARLOAF	1106552	36 Gun-Ally Rd, SUGARLOAF
1105811	27 Sugarloaf Rd, SUGARLOAF	1106553	34 Gun-Ally Rd, SUGARLOAF
1105812	29 Sugarloaf Rd, SUGARLOAF	1106554	24 Gun-Ally Rd, SUGARLOAF
1105813	31 Sugarloaf Rd, SUGARLOAF	1106555	12 Gun-Ally Rd, SUGARLOAF
1105814	Gregory Cannon Valley Rd, CANNON VALLEY	1106556	8 Gun-Ally Rd, SUGARLOAF
1105815	103 Sugarloaf Rd, SUGARLOAF	1106557	2 Gun-Ally Rd, SUGARLOAF
1105816	171 Sugarloaf Rd, SUGARLOAF	1106558	74 Moon Cr, SUGARLOAF

Assessment Number	Property Address	Assessment Number	Property Address
1105817	4 Fern Rd, SUGARLOAF	1106559	58 Moon Cr, SUGARLOAF
1105818	203 Sugarloaf Rd, SUGARLOAF	1106560	50 Moon Cr, SUGARLOAF
1105819	225 Sugarloaf Rd, SUGARLOAF	1106561	Moon Cr, SUGARLOAF
1105820	227 Sugarloaf Rd, SUGARLOAF	1106562	1 Star Dr, SUGARLOAF
1105821	243 Sugarloaf Rd, SUGARLOAF	1106563	Star Dr, SUGARLOAF
1105822	261 Sugarloaf Rd, SUGARLOAF	1106564	26 Moon Cr, SUGARLOAF
1105823	263 Sugarloaf Rd, SUGARLOAF	1106565	18 Moon Cr, SUGARLOAF
1105824	291 Sugarloaf Rd, SUGARLOAF	1106566	10 Moon Cr, SUGARLOAF
1105825	295 Sugarloaf Rd, SUGARLOAF	1106567	21 Moon Cr, SUGARLOAF
1105826	307 Sugarloaf Rd, SUGARLOAF	1106568	Moon Cr, SUGARLOAF
1105827	341 Sugarloaf Rd, SUGARLOAF	1106569	71 Moon Cr, SUGARLOAF
1105828	Sugarloaf Rd, SUGARLOAF	1106570	11 Star Dr, SUGARLOAF
1105829	317 Sugarloaf Rd, SUGARLOAF	1106571	15 Star Dr, SUGARLOAF
1105830	Sugarloaf Rd, RIORDANVALE	1106572	Star Dr, SUGARLOAF
1105831	417 Sugarloaf Rd, RIORDANVALE	1106573	61 Domenica Dr, SUGARLOAF
1105832	429 Sugarloaf Rd, RIORDANVALE	1106574	74 Domenica Dr, SUGARLOAF
1105833	431 Sugarloaf Rd, RIORDANVALE	1106575	72 Domenica Dr, SUGARLOAF
1105834	481 Sugarloaf Rd, RIORDANVALE	1106576	70 Domenica Dr, SUGARLOAF
1105835	477 Sugarloaf Rd, RIORDANVALE	1106577	68 Domenica Dr, SUGARLOAF
1105836	483 Sugarloaf Rd, RIORDANVALE	1106578	66 Domenica Dr, SUGARLOAF
1105837	485 Sugarloaf Rd, RIORDANVALE	1106579	64 Domenica Dr, SUGARLOAF
1105838	499 Sugarloaf Rd, RIORDANVALE	1106580	58 Domenica Dr, SUGARLOAF
1105839	501 Sugarloaf Rd, RIORDANVALE	1106581	56 Domenica Dr, SUGARLOAF
1105840	503 Sugarloaf Rd, RIORDANVALE	1106582	52 Domenica Dr, SUGARLOAF
1105841	505 Sugarloaf Rd, RIORDANVALE	1106583	50 Domenica Dr, SUGARLOAF
1105842	507 Sugarloaf Rd, RIORDANVALE	1106584	40 Domenica Dr, SUGARLOAF
1105843	523 Sugarloaf Rd, RIORDANVALE	1106585	24 Domenica Dr, SUGARLOAF
1105844	531 Sugarloaf Rd, RIORDANVALE	1106586	20 Domenica Dr, SUGARLOAF
1105845	541 Sugarloaf Rd, RIORDANVALE	1106613	Bruce Hwy, MYRTLEVALE
1105846	453 Riordanvale Rd, RIORDANVALE	1106615	11 Sugarloaf Rd, SUGARLOAF
1105847	Riordanvale Rd, RIORDANVALE	1106616	15 Domenica Dr, SUGARLOAF
1105848	534 Sugarloaf Rd, RIORDANVALE	1106617	7 Domenica Dr, SUGARLOAF
1105852	490 Sugarloaf Rd, RIORDANVALE	1106618	13 Domenica Dr, SUGARLOAF
1105853	472 Sugarloaf Rd, RIORDANVALE	1106619	6 Domenica Dr, SUGARLOAF

Assessment Number	Property Address	Assessment Number	Property Address
1105854	460 Sugarloaf Rd, RIORDANVALE	1106620	1159 Gregory Cannon Valley Rd, SUGARLOAF
1105855	442 Sugarloaf Rd, RIORDANVALE	1106621	1165 Gregory Cannon Valley Rd, GREGORY RIVER
1105856	440 Sugarloaf Rd, RIORDANVALE	1106622	1167 Gregory Cannon Valley Rd, SUGARLOAF
1105857	Riordanvale Rd, RIORDANVALE	1106623	1195 Gregory Cannon Valley Rd, GREGORY RIVER
1105858	434 Sugarloaf Rd, RIORDANVALE	1106624	1 Sugarloaf Rd, SUGARLOAF
1105860	3 Holloway Dr, SUGARLOAF	1106625	1269 Gregory Cannon Valley Rd, SUGARLOAF
1105861	4 Holloway Dr, SUGARLOAF	1106956	83 Cowan Rd, PRESTON
1105862	42 Holloway Dr, SUGARLOAF	1107689	361 Riordanvale Rd, RIORDANVALE
1105863	244 Sugarloaf Rd, SUGARLOAF	1107690	387A Riordanvale Rd, RIORDANVALE
1105864	242 Sugarloaf Rd, SUGARLOAF	1107691	173 Rifle Range Rd, MOUNT MARLOW
1105865	230 Sugarloaf Rd, SUGARLOAF	1107851	462 Sugarloaf Rd, RIORDANVALE
1105868	38 Dorothy Rd, SUGARLOAF	1107852	34 Dorothy Rd, SUGARLOAF
1105870	20 Dorothy Rd, SUGARLOAF	1107853	109 Richardson Rd, SUGARLOAF
1105871	121 Richardson Rd, SUGARLOAF	1107854	383 Riordanvale Rd, RIORDANVALE
1105872	39 Dorothy Rd, SUGARLOAF	1107855	385 Riordanvale Rd, RIORDANVALE
1105873	Richardson Rd, SUGARLOAF	1107856	391 Riordanvale Rd, RIORDANVALE
1105874	118 Sugarloaf Rd, SUGARLOAF	1107897	27 Star Dr, SUGARLOAF
1105875	106 Sugarloaf Rd, SUGARLOAF	1107898	17 Domenica Dr, SUGARLOAF
1105876	76 Sugarloaf Rd, SUGARLOAF	1107930	101 Richardson Rd, SUGARLOAF
1105877	5 Riordanvale Rd, RIORDANVALE	1107932	1405 Shute Harbour Rd, CANNON VALLEY
1105879	239 Riordanvale Rd, CANNON VALLEY	1108040	Ash Rise, SUGARLOAF
1105880	Riordanvale Rd, RIORDANVALE	1108049	2 Brown Rd, PRESTON
1105881	333 Riordanvale Rd, RIORDANVALE	1108050	1016 Shute Harbour Rd, MOUNT MARLOW
1105882	345 Riordanvale Rd, RIORDANVALE	1108201	428 Sugarloaf Rd, RIORDANVALE
1105883	355 Riordanvale Rd, RIORDANVALE	1108202	107 Richardson Rd, SUGARLOAF
1105884	485 Riordanvale Rd, RIORDANVALE	1108208	1042 Shute Harbour Rd, MOUNT MARLOW
1105886	Riordanvale Rd, RIORDANVALE	1108381	83 Rainforest Cl, SUGARLOAF
1105887	Riordanvale Rd, RIORDANVALE	1108382	89 Rainforest Cl, SUGARLOAF
1105888	11 Turner Rd, RIORDANVALE	1108383	97 Rainforest Cl, SUGARLOAF

Assessment Number	Property Address	Assessment Number	Property Address
1105889	Riordanvale Rd, RIORDANVALE	1108384	98 Rainforest Cl, SUGARLOAF
1105890	372 Riordanvale Rd, RIORDANVALE	1108385	96 Rainforest Cl, SUGARLOAF
1105891	362 Riordanvale Rd, RIORDANVALE	1108457	286 Sugarloaf Rd, RIORDANVALE
1105892	Tucker Rd, RIORDANVALE	1108458	288 Sugarloaf Rd, RIORDANVALE
1105893	240 Riordanvale Rd, RIORDANVALE	1108459	302 Sugarloaf Rd, RIORDANVALE
1105897	12 Dunning Rd, RIORDANVALE	1108460	12 Buttermans Rd, RIORDANVALE
1105898	7 Dunning Rd, RIORDANVALE	1108461	1 Buttermans Rd, RIORDANVALE
1105899	19 Dunning Rd, RIORDANVALE	1108462	334 Sugarloaf Rd, RIORDANVALE
1105900	82 Turner Rd, RIORDANVALE	1108463	336 Sugarloaf Rd, RIORDANVALE
1105901	Turner Rd, RIORDANVALE	1108464	388 Riordanvale Rd, RIORDANVALE
1105902	48 Turner Rd, RIORDANVALE	1108603	Tyree Rd, MOUNT JULIAN
1105903	44 Turner Rd, RIORDANVALE	1108622	438 Riordanvale Rd, RIORDANVALE
1105905	37 Turner Rd, RIORDANVALE	1108640	99 Rainforest Cl, SUGARLOAF
1105906	63 Turner Rd, RIORDANVALE	1108641	90 Rainforest Cl, SUGARLOAF
1105907	73 Turner Rd, RIORDANVALE	1108642	70 Rainforest Cl, SUGARLOAF
1105908	99 Turner Rd, RIORDANVALE	1108757	Rainforest Cl, SUGARLOAF
1105909	106 Turner Rd, RIORDANVALE	1108774	33 Tucker Rd, RIORDANVALE
1105910	105 Turner Rd, RIORDANVALE	1108790	28 Rifle Range Rd, MOUNT MARLOW
1105911	9 Tucker Rd, RIORDANVALE	1108791	69 Rainforest Cl, SUGARLOAF
1105912	19 Tucker Rd, RIORDANVALE	1108793	72 Rainforest Cl, SUGARLOAF
1105913	41 Tucker Rd, RIORDANVALE	1108888	74 Rainforest Cl, SUGARLOAF
1105914	59 Tucker Rd, RIORDANVALE	1108890	1185 Gregory Cannon Valley Rd, SUGARLOAF
1105967	450 Paluma Rd, WOODWARK	1108916	Buttermans Rd, RIORDANVALE
1106227	1232 Shute Harbour Rd, BRANDY CREEK	1108952	37 Buttermans Rd, RIORDANVALE
1106229	141 Brandy Creek Rd, BRANDY CREEK	1108967	36 Buttermans Rd, RIORDANVALE
1106230	157 Brandy Creek Rd, BRANDY CREEK	1108986	Buttermans Rd, RIORDANVALE
1106231	185 Brandy Creek Rd, BRANDY CREEK	1108996	24 Buttermans Rd, RIORDANVALE
1106232	Brandy Creek Rd, BRANDY CREEK	1108997	48 Buttermans Rd, RIORDANVALE
1106233	205 Brandy Creek Rd, BRANDY CREEK	1108998	Buttermans Rd, RIORDANVALE
1106234	19 Forestry Rd, BRANDY CREEK	1109125	65-67 Tucker Rd, RIORDANVALE
1106235	262 Brandy Creek Rd, BRANDY CREEK	1109954	40 Brandy Creek Rd, BRANDY CREEK
1106236	91 Forestry Rd, BRANDY CREEK	1110071	24 Berryhill Rd, RIORDANVALE

Assessment Number	Property Address	Assessment Number	Property Address
1106238	57 Forestry Rd, BRANDY CREEK	1110133	29 Berryhill Rd, RIORDANVALE
1106239	25 Forestry Rd, BRANDY CREEK	1110136	46 Berryhill Rd, RIORDANVALE
1106242	417 Forestry Rd, BRANDY CREEK	1110225	13 Berryhill Rd, RIORDANVALE
1106243	289 Forestry Rd, BRANDY CREEK	1110226	21 Berryhill Rd, RIORDANVALE
1106244	185 Forestry Rd, BRANDY CREEK	1110227	Berryhill Rd, RIORDANVALE
1106245	216 Forestry Rd, BRANDY CREEK	1110228	Dunning Rd, RIORDANVALE
1106246	108 Forestry Rd, BRANDY CREEK	1110517	1166 Gregory Cannon Valley Rd, CANNON VALLEY
1106247	80 Forestry Rd, BRANDY CREEK	1110546	8 Mount Marlow Rise, MOUNT MARLOW
1106249	56 Forestry Rd, BRANDY CREEK	1110547	22 Mount Marlow Rise, MOUNT MARLOW
1106250	54 Forestry Rd, BRANDY CREEK	1110548	Mount Marlow Rise, MOUNT MARLOW
1106251	50 Forestry Rd, BRANDY CREEK	1110549	Mount Marlow Rise, MOUNT MARLOW
1106252	34 Forestry Rd, BRANDY CREEK	1110550	23 Mount Marlow Rise, MOUNT MARLOW
1106253	26 Forestry Rd, BRANDY CREEK	1110551	Mount Marlow Rise, MOUNT MARLOW
1106254	18 Forestry Rd, BRANDY CREEK	1110552	9 Mount Marlow Rise, MOUNT MARLOW
1106255	2 Forestry Rd, BRANDY CREEK	1110746	Shute Harbour Rd, CANNONVALE
1106256	154 Brandy Creek Rd, BRANDY CREEK	1110818	246 Sugarloaf Rd, SUGARLOAF
1106257	120 Brandy Creek Rd, BRANDY CREEK	1111313	148 Brandy Creek Rd, BRANDY CREEK
1106258	112 Brandy Creek Rd, BRANDY CREEK	1111440	Richardson Rd, SUGARLOAF
1106259	100 Brandy Creek Rd, BRANDY CREEK	1111441	142 Brandy Creek Rd, BRANDY CREEK
1106260	Brandy Creek Rd, BRANDY CREEK	1111495	445 Sugarloaf Rd, RIORDANVALE
1106261	78 Brandy Creek Rd, BRANDY CREEK	1111496	445 Sugarloaf Rd, RIORDANVALE
1106262	70 Brandy Creek Rd, BRANDY CREEK	1111497	461 Sugarloaf Rd, RIORDANVALE
1106263	62 Brandy Creek Rd, BRANDY CREEK	1111504	36 Dorothy Rd, SUGARLOAF
1106264	56 Brandy Creek Rd, BRANDY CREEK	1111517	17 Plemenuk Rd, CANNON VALLEY
1106265	42 Brandy Creek Rd, BRANDY CREEK	1111543	35-43 Plemenuk Rd, CANNON VALLEY
1106266	34 Brandy Creek Rd, BRANDY CREEK	1111547	14 Winchester Ct, MOUNT MARLOW
1106267	18 Brandy Creek Rd, BRANDY CREEK	1111548	4 Winchester Ct, MOUNT MARLOW
1106268	16 Brandy Creek Rd, BRANDY CREEK	1111549	Winchester Ct, MOUNT MARLOW

Assessment Number	Property Address	Assessment Number	Property Address
1106269	10 Brandy Creek Rd, BRANDY CREEK	1111550	1 Remmington Cl, MOUNT MARLOW
1106271	7 Plemenuk Rd, CANNON VALLEY	1111551	12 Winchester Ct, MOUNT MARLOW
1106273	1302 Shute Harbour Rd, BRANDY CREEK	1111559	21 Winchester Ct, MOUNT MARLOW
1106274	28 Plemenuk Rd, MOUNT MARLOW	1300078	2 Remmington Cl, MOUNT MARLOW
1106275	18 Plemenuk Rd, MOUNT MARLOW	1300079	58 Rifle Range Rd, MOUNT MARLOW
1106276	14 Plemenuk Rd, MOUNT MARLOW	1300080	Rifle Range Rd, MOUNT MARLOW
1106277	36 Plemenuk Rd, MOUNT MARLOW	1300082	23 Winchester Ct, MOUNT MARLOW
1106278	37 Rifle Range Rd, MOUNT MARLOW	1300083	20 Winchester Ct, MOUNT MARLOW
1106279	59 Rifle Range Rd, MOUNT MARLOW	1300084	11 Remmington Cl, MOUNT MARLOW
1106280	61 Rifle Range Rd, MOUNT MARLOW	1300085	13 Remmington Cl, MOUNT MARLOW
1106281	75 Rifle Range Rd, MOUNT MARLOW	1300086	Remmington Cl, MOUNT MARLOW
1106282	79 Rifle Range Rd, MOUNT MARLOW	1300087	10 Remmington Cl, MOUNT MARLOW
1106283	111 Rifle Range Rd, MOUNT MARLOW	1300214	406 Riordanvale Rd, RIORDANVALE
1106284	143 Rifle Range Rd, MOUNT MARLOW	1300274	520 Sugarloaf Rd, RIORDANVALE
1106285	157 Rifle Range Rd, MOUNT MARLOW	1300355	59 Berryhill Rd, RIORDANVALE
1106286	Rifle Range Rd, MOUNT MARLOW	1300384	3 Shaina Ct, RIORDANVALE
1106287	175 Rifle Range Rd, MOUNT MARLOW	1300389	229 Sugarloaf Rd, SUGARLOAF
1106288	150 Rifle Range Rd, MOUNT MARLOW	1300469	1255 Gregory Cannon Valley Rd, GREGORY RIVER
1106289	138 Rifle Range Rd, MOUNT MARLOW	1300514	53 Berryhill Rd, RIORDANVALE
1106290	116 Rifle Range Rd, MOUNT MARLOW	1300515	60 Berryhill Rd, RIORDANVALE
1106292	84 Rifle Range Rd, MOUNT MARLOW	1300516	5 Shaina Ct, RIORDANVALE
1106295	39 Brown Rd, MOUNT MARLOW	1300517	8 Shaina Ct, RIORDANVALE
1106296	104 Jansen Rd, MOUNT MARLOW	1300518	6 Shaina Ct, RIORDANVALE
1106297	42 Brown Rd, PRESTON	1300525	428 Riordanvale Rd, RIORDANVALE
1106298	40 Brown Rd, PRESTON	1300531	46 Camm Rd, MOUNT JULIAN
1106299	36 Brown Rd, PRESTON	1300585	429 Riordanvale Rd, RIORDANVALE
1106300	12 Brown Rd, PRESTON	1300639	14 Rifle Range Rd, MOUNT MARLOW
1106301	Shute Harbour Rd, MOUNT JULIAN	1300679	39 Turner Rd, RIORDANVALE

Assessment Number	Property Address	Assessment Number	Property Address
1106302	4 Brown Rd, PRESTON	1300715	54 Buttermans Rd, RIORDANVALE
1106305	33 Ecker Rd, PRESTON	1300792	Shute Harbour Rd, MOUNT MARLOW
1106306	45 Ecker Rd, PRESTON	1300864	500 Sugarloaf Rd, RIORDANVALE
1106307	47 Ecker Rd, PRESTON	1300865	421 Riordanvale Rd, RIORDANVALE
1106308	63 Ecker Rd, PRESTON	1300866	Sugarloaf Rd, RIORDANVALE
1106309	65 Ecker Rd, PRESTON	1300868	23 Tucker Rd, RIORDANVALE
1106310	97 Ecker Rd, PRESTON	1300890	4 Shaina Ct, RIORDANVALE
1106313	181 Ecker Rd, PRESTON	1300906	1 Shaina Ct, RIORDANVALE
1106314	14 Ecker Rd, PRESTON	1300922	461B Sugarloaf Rd, RIORDANVALE
1106339	699 Shute Harbour Rd, MOUNT MARLOW	1300925	461B Sugarloaf Rd, RIORDANVALE
1106342	855 Shute Harbour Rd, MOUNT MARLOW	1300983	52 Rainforest Cl, SUGARLOAF
1106344	915 Shute Harbour Rd, MOUNT MARLOW	1301094	Turner Rd, RIORDANVALE
1106345	1011 Shute Harbour Rd, CANNON VALLEY	1301109	Tucker Rd, RIORDANVALE
1106346	1031 Shute Harbour Rd, CANNON VALLEY	1301110	36A Dorothy Rd, SUGARLOAF
1106347	1039 Shute Harbour Rd, MOUNT MARLOW	1301117	67 Turner Rd, RIORDANVALE
1106348	1047 Shute Harbour Rd, CANNON VALLEY	1301484	36 Domenica Dr, SUGARLOAF
1106349	Shute Harbour Rd, MOUNT MARLOW	1301489	7 Fern Rd, SUGARLOAF
1106350	1075 Shute Harbour Rd, CANNON VALLEY	1301501	267 Sugarloaf Rd, SUGARLOAF
1106353	1221 Shute Harbour Rd, MOUNT MARLOW	1301572	52 Holloway Dr, SUGARLOAF
1106354	1223 Shute Harbour Rd, MOUNT MARLOW	1301589	59 Rainforest Cl, SUGARLOAF
1106355	1273 Shute Harbour Rd, CANNON VALLEY	1301709	Tyree Rd, MOUNT JULIAN
1106357	1477 Shute Harbour Rd, CANNON VALLEY	1301744	70 Mountain Vw, WOODWARK
1106358	Shute Harbour Rd, RIORDANVALE	1301789	101A Richardson Rd, SUGARLOAF
1106359	Shute Harbour Rd, RIORDANVALE	1301954	44 Holloway Dr, SUGARLOAF
1106360	1515 Shute Harbour Rd, CANNON VALLEY	1301963	26 Holloway Dr, SUGARLOAF
1106403	1304 Shute Harbour Rd, CANNON VALLEY	1302054	Richardson Rd, SUGARLOAF
1106404	1328 Shute Harbour Rd, CANNON VALLEY	1302132	Mountain Vw, WOODWARK
1106405	1272 Shute Harbour Rd, CANNON VALLEY	1302144	139 Ecker Rd, PRESTON
1106406	12 Brandy Creek Rd, BRANDY CREEK	1302187	121 Ecker Rd, PRESTON
1106407	14 Brandy Creek Rd, BRANDY CREEK	1302195	105 Ecker Rd, PRESTON

Whitsunday Regional Council

Assessment Number	Property Address	Assessment Number	Property Address
1106408	1158 Shute Harbour Rd, BRANDY CREEK	1302202	127 Ecker Rd, PRESTON
1106409	1156 Shute Harbour Rd, BRANDY CREEK	1302234	79 Ecker Rd, PRESTON
1106410	1152 Shute Harbour Rd, BRANDY CREEK	1302235	93 Ecker Rd, PRESTON
1106411	1146 Shute Harbour Rd, BRANDY CREEK	1302236	74A Moon Cr, SUGARLOAF
1106412	Shute Harbour Rd, MOUNT MARLOW	1302263	110 Richardson Rd, SUGARLOAF
1106413	1080 Shute Harbour Rd, MOUNT MARLOW	1302301	Richardson Rd, SUGARLOAF
1106414	1066 Shute Harbour Rd, MOUNT MARLOW	1302304	1 Holloway Dr, SUGARLOAF
1106415	1064 Shute Harbour Rd, MOUNT MARLOW	1302349	67 Forestry Rd, BRANDY CREEK
1106416	1050 Shute Harbour Rd, MOUNT MARLOW	1302404	133 Brandy Creek Rd, BRANDY CREEK
1106417	1048 Shute Harbour Rd, MOUNT MARLOW	1302565	445A Sugarloaf Rd, RIORDANVALE
1106418	1036 Shute Harbour Rd, MOUNT MARLOW	1302566	461A Sugarloaf Rd, RIORDANVALE
1106419	1018 Shute Harbour Rd, MOUNT MARLOW	1302580	461C Sugarloaf Rd, RIORDANVALE
		1302739	Moon Cr, STRATHDICKIE

d) an amount of $20 per assessment for the financial year 2021-22 on the rateable land in the Delta Rural Fire Brigade service area, as detailed in

Table 4: Rateable Land to which Delta Special Charge Applies**, to cover the operational and maintenance costs of the Delta Rural Fire Brigade, as these assessments, their owners, and their occupiers will (as identified in the adopted overall plan for the Delta Rural Fire Brigade) specially benefit from the activity of Council's contributing funds to the Delta Rural Fire Brigade, as each assessment is within the area for which the brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld);**

Table 4: Rateable Land to which Delta Special Charge Applies

Assessment Number	Property Address	Assessment Number	Property Address
1200786	94 Inverdon Rd, BOWEN	1204583	21 Edgerton Rd, DELTA
1200787	58 Inverdon Rd, BOWEN	1204584	82 Telegraph Rd, DELTA
1200789	52 Inverdon Rd, BOWEN	1204585	74 Telegraph Rd, DELTA
1200794	22 Chilli La, BOWEN	1204586	38 Telegraph Rd, DELTA
1200795	216 Inveroona Rd, BOWEN	1204587	20 Telegraph Rd, DELTA
1200797	21 Potts Rd, BOWEN	1204588	23 Telegraph Rd, DELTA
1200798	22 Potts Rd, BOWEN	1204589	39 Telegraph Rd, DELTA
1200799	30 Inveroona Rd, BOWEN	1204590	62 Chandlers Rd, DELTA
1200800	16 Inveroona Rd, BOWEN	1204592	171 Telegraph Rd, DELTA
1200801	29 Potts Rd, BOWEN	1204594	281 Telegraph Rd, DELTA
1201600	183 Inveroona Rd, BOWEN	1204595	91 Alligator Creek Rd, BOWEN
1201601	205 Inveroona Rd, QUEENS BEACH	1204597	108 Edgerton Rd, DELTA
1202009	30 Lower Don Rd, BOWEN	1204600	55 Chandlers Rd, DELTA
1202013	Inverdon Rd, BOWEN	1204601	61 Chandlers Rd, DELTA
1202015	174 Inverdon Rd, BOWEN	1204602	77 Warwick Rd, DELTA
1202017	132 Inverdon Rd, BOWEN	1204603	110 Reibels Rd, DELTA
1202018	103 Inverdon Rd, BOWEN	1204604	86 Reibels Rd, DELTA
1202020	153 Inverdon Rd, BOWEN	1204605	68 Reibels Rd, DELTA
1202021	175 Inverdon Rd, BOWEN	1204606	Reibels Rd, DELTA
1202023	297 Inverdon Rd, BOWEN	1204607	3 Reibels Rd, DELTA
1202024	299 Inverdon Rd, BOWEN	1204608	25 Reibels Rd, DELTA
1202026	Inveroona Rd, BOWEN	1204609	39 Reibels Rd, DELTA
1202027	Millers La, BOWEN	1204610	81 Reibels Rd, DELTA
1202028	83 Millers La, BOWEN	1204611	280 Kelsey Rd, DELTA
1202031	62 Millers La, BOWEN	1204612	81 Cheffins Rd, BOWEN
1202033	258 Lower Don Rd, BOWEN	1204613	66 Cheffins Rd, BOWEN
1202034	222 Lower Don Rd, BOWEN	1204614	23 Taloonda Rd, INVERDON
1202035	312 Richmond Rd, BOWEN	1204615	Taloonda Rd, INVERDON
1202036	106 Woodlands Rd, BOWEN	1204616	Edgerton Rd, DELTA
1202038	150 Woodlands Rd, BOWEN	1204618	12 Reibels Rd, DELTA
1202039	167 Flemington Rd, BOWEN	1204619	75 Taloonda Rd, INVERDON
1202040	80 Lower Don Rd, BOWEN	1204622	9 Cheffins Rd, BOWEN
1202041	42 Lower Don Rd, BOWEN	1204624	42 Taloonda Rd, INVERDON
1202042	28 Lower Don Rd, BOWEN	1204626	18 Taloonda Rd, INVERDON
1202045	69 Lower Don Rd, BOWEN	1204627	10 Taloonda Rd, INVERDON
1202047	143 Lower Don Rd, BOWEN	1204628	104 Weekes Rd, INVERDON
1202048	149 Lower Don Rd, BOWEN	1204629	82 Weekes Rd, INVERDON
1202049	Lower Don Rd, BOWEN	1204630	44 Cheffins Rd, BOWEN
1202057	304 Richmond Rd, BOWEN	1204631	23 Weekes Rd, INVERDON
1202058	284 Richmond Rd, BOWEN	1204632	65 Weekes Rd, INVERDON
1202059	250 Richmond Rd, BOWEN	1204634	109 Weekes Rd, INVERDON
1202062	171 Lower Don Rd, BOWEN	1204635	3 Bridge Rd, BOWEN
1202063	118 Inverdon Rd, BOWEN	1204636	27 Bridge Rd, BOWEN
1202064	19 Inveroona Rd, BOWEN	1204637	19271 Bruce Hwy, MERINDA
1202065	37 Inveroona Rd, BOWEN	1204638	Champion St, MERINDA
1202066	51 Inveroona Rd, BOWEN	1204639	31 Smiths Rd, MERINDA
1202067	99 Inveroona Rd, BOWEN	1204641	19610 Bruce Hwy, EURI CREEK
1202068	8 Dalmore La, BOWEN	1204643	25 Albeitz Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1202069	129 Inveroona Rd, BOWEN	1204644	700 Bowen Developmental Rd, BOWEN
1202070	141 Inveroona Rd, BOWEN	1204645	113 Burnfoot Rd, BOWEN
1202071	149 Inveroona Rd, BOWEN	1204646	802 Bowen Developmental Rd, BOWEN
1202072	159 Inveroona Rd, BOWEN	1204647	Fernvale Rd, BOWEN
1202073	173 Inveroona Rd, BOWEN	1204650	181 Fernvale Rd, BOWEN
1202074	175 Inveroona Rd, BOWEN	1204651	1283 Bowen Developmental Rd, BOWEN
1202076	98 Woodlands Rd, BOWEN	1204652	1349 Bowen Developmental Rd, BOWEN
1202078	158 Flemington Rd, BOWEN	1204653	1387 Bowen Developmental Rd, BOWEN
1204329	Bruce Hwy, MOUNT GORDON	1204656	1781 Bowen Developmental Rd, BOWEN
1204330	18281 Bruce Hwy, BOWEN	1204663	1386 Bowen Developmental Rd, BOWEN
1204331	18283 Bruce Hwy, BOWEN	1204664	1430 Bowen Developmental Rd, BOWEN
1204332	18289 Bruce Hwy, BOWEN	1204666	1152 Bowen Developmental Rd, BOWEN
1204333	18295 Bruce Hwy, BOWEN	1204667	1244 Bowen Developmental Rd, BOWEN
1204335	18317 Bruce Hwy, MOUNT GORDON	1204669	79 Fernvale Rd, BOWEN
1204377	53 Lodge Rd, MOUNT GORDON	1204671	Reeves Rd, BOWEN
1204386	15 Eyles Rd, BOWEN	1204679	102 Ferguson Rd, BOWEN
1204389	18972 Bruce Hwy, BOWEN	1204681	103 Mt Buckley Rd, BOWEN
1204391	18928 Bruce Hwy, BOWEN	1204682	249 Mt Buckley Rd, BOWEN
1204392	52 Bootooloo Rd, BOWEN	1204685	248 Mt Buckley Rd, BOWEN
1204393	18969 Bruce Hwy, BOWEN	1204686	22 Reeves Rd, BOWEN
1204395	18929 Bruce Hwy, BOWEN	1204697	19329 Bruce Hwy, BOWEN
1204396	18907 Bruce Hwy, BOWEN	1204698	63 Balaam Rd, BOWEN
1204398	18911 Bruce Hwy, BOWEN	1204699	East Euri Rd, BOWEN
1204401	49 Bootooloo Rd, BOWEN	1204700	169 Balaam Rd, BOWEN
1204402	67 Bootooloo Rd, BOWEN	1204703	191 Balaam Rd, BOWEN
1204403	Bootooloo Rd, BOWEN	1204705	317 Balaam Rd, BOWEN
1204404	117 Bootooloo Rd, BOWEN	1204706	158 Balaam Rd, BOWEN
1204405	119 Bootooloo Rd, BOWEN	1204707	152 Balaam Rd, BOWEN
1204406	Bootooloo Rd, BOWEN	1204708	130 Balaam Rd, BOWEN
1204407	62 Kellys La, BOWEN	1204709	108 Balaam Rd, BOWEN
1204408	Bootooloo Rd, BOWEN	1204710	102 Balaam Rd, BOWEN
1204409	Bootooloo Rd, BOWEN	1204711	92 Balaam Rd, BOWEN
1204412	351 Bootooloo Rd, BOWEN	1204712	10 Balaam Rd, BOWEN
1204414	353 Bootooloo Rd, BOWEN	1204713	201 East Euri Rd, BOWEN
1204416	307 Bootooloo Rd, BOWEN	1204714	205 East Euri Rd, BOWEN
1204418	Bootooloo Rd, BOWEN	1204715	215 East Euri Rd, BOWEN
1204419	545 Bootooloo Rd, BOWEN	1204716	225 East Euri Rd, BOWEN
1204420	627 Bootooloo Rd, BOWEN	1204717	237 East Euri Rd, BOWEN
1204421	641 Bootooloo Rd, BOWEN	1204718	253 East Euri Rd, BOWEN
1204422	683 Bootooloo Rd, BOWEN	1204719	261 East Euri Rd, BOWEN
1204423	697 Bootooloo Rd, BOWEN	1204720	271 East Euri Rd, BOWEN
1204424	717 Bootooloo Rd, BOWEN	1204721	283 East Euri Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204425	719 Bootooloo Rd, BOWEN	1204722	289 East Euri Rd, BOWEN
1204426	96 Police Camp Rd, BOWEN	1204723	295 East Euri Rd, BOWEN
1204427	4 Thomas Rd, BOWEN	1204726	41 Arratta Rd, BOWEN
1204428	32 Thomas Rd, BOWEN	1204728	49 Arratta Rd, BOWEN
1204429	784 Bootooloo Rd, BOWEN	1204729	264 Arratta Rd, BOWEN
1204430	782 Bootooloo Rd, BOWEN	1204730	160 Arratta Rd, BOWEN
1204431	768 Bootooloo Rd, BOWEN	1204731	158 Arratta Rd, BOWEN
1204434	518 Bootooloo Rd, BOWEN	1204732	112 Arratta Rd, BOWEN
1204440	308 Bootooloo Rd, BOWEN	1204734	70 Arratta Rd, BOWEN
1204445	55 Wheelers La, BOWEN	1204735	26 Arratta Rd, BOWEN
1204447	56 Wheelers La, BOWEN	1204753	East Euri Rd, BOWEN
1204448	54 Bootooloo Rd, BOWEN	1204761	12 Arratta Rd, BOWEN
1204450	51 Bootooloo Rd, BOWEN	1204762	436 East Euri Rd, BOWEN
1204451	115 Bootooloo Rd, BOWEN	1204763	427 West Euri Rd, BOWEN
1204452	110 Drays Rd, BOWEN	1204764	306 East Euri Rd, BOWEN
1204453	71 Woodhouse Rd, BOWEN	1204766	294 East Euri Rd, BOWEN
1204454	73 Woodhouse Rd, BOWEN	1204767	240 East Euri Rd, BOWEN
1204455	68 Powers Rd, BOWEN	1204769	East Euri Rd, BOWEN
1204456	66 Powers Rd, BOWEN	1204803	54 Salters La, BOWEN
1204457	60 Powers Rd, BOWEN	1204806	Dry Creek Rd, BOWEN
1204458	22 Powers Rd, BOWEN	1204807	99 Taloonda Rd, INVERDON
1204459	51 Thomas Rd, BOWEN	1204809	Green Swamp Rd, BOWEN
1204460	414 Bootooloo Rd, BOWEN	1204810	19780 Bruce Hwy, BOWEN
1204462	95 Police Camp Rd, BOWEN	1204811	127 Green Swamp Rd, BOWEN
1204463	748 Bootooloo Rd, BOWEN	1205100	181 Woodhouse Rd, BOWEN
1204464	27 Police Camp Rd, BOWEN	1205103	940 Bootooloo Rd, BOWEN
1204465	47 Police Camp Rd, BOWEN	1205104	1210 Bootooloo Rd, BOWEN
1204466	67 Police Camp Rd, BOWEN	1205149	1130 Thurso Rd, BOWEN
1204467	83 Police Camp Rd, BOWEN	1207056	Bowen Developmental Rd, BOWEN
1204469	94 Police Camp Rd, BOWEN	1207239	8 Albeitz Rd, MERINDA
1204470	35 Whites La, BOWEN	1207341	389 Dry Creek Rd, BOWEN
1204471	15 Kellys La, BOWEN	1207500	Bowen Developmental Rd, BOWEN
1204474	Bruce Hwy, DELTA	1207501	Bowen Developmental Rd, BOWEN
1204475	19081 Bruce Hwy, BOWEN	1207516	133 Bootooloo Rd, BOWEN
1204476	8 Bowen Developmental Rd, BOWEN	1207769	Bruce Hwy, MOUNT GORDON
1204477	19097 Bruce Hwy, DELTA	1207772	Lauriston St, DELTA
1204478	19101 Bruce Hwy, BOWEN	1207990	Bruce Hwy, DELTA
1204479	60 Bowen Developmental Rd, BOWEN	1208251	49 Weekes Rd, INVERDON
1204480	24 Albeitz Rd, MERINDA	1208444	Alligator Creek Rd, BOWEN
1204481	19188 Bruce Hwy, DELTA	1208445	Bowen Developmental Rd, BOWEN
1204482	19144 Bruce Hwy, DELTA	1208446	315 Balaam Rd, BOWEN
1204483	19132 Bruce Hwy, DELTA	1208479	Bootooloo Rd, BOWEN
1204484	19076 Bruce Hwy, DELTA	1208480	Jurgens Pl, BOWEN
1204485	19058 Bruce Hwy, BOWEN	1208496	Lodge Rd, MOUNT GORDON
1204486	19038 Bruce Hwy, DELTA	1208497	49 Bootooloo Rd, BOWEN
1204487	19002 Bruce Hwy, DELTA	1208565	Hermans Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204488	3 Railway Rd, DELTA	1208566	Dry Creek Rd, BOWEN
1204490	13 Bowen Developmental Rd, BOWEN	1208575	91 Wylie Park Rd, BOWEN
1204491	17 Bowen Developmental Rd, BOWEN	1208585	769 Bootooloo Rd, BOWEN
1204492	33 Bowen Developmental Rd, BOWEN	1208586	47 Wylie Park Rd, BOWEN
1204494	61 Bowen Developmental Rd, BOWEN	1208609	745 Bootooloo Rd, BOWEN
1204495	Bowen Developmental Rd, BOWEN	1208610	63 Wylie Park Rd, BOWEN
1204497	121 Bowen Developmental Rd, BOWEN	1208622	739 Bootooloo Rd, BOWEN
1204500	203 Bowen Developmental Rd, BOWEN	1208816	Mt Dangar Rd, BOWEN
1204503	71 Gladstone Park Rd, BOWEN	1208969	183 Telegraph Rd, DELTA
1204507	Hermans Rd, BOWEN	1208971	182 East Euri Rd, BOWEN
1204508	Websters La, BOWEN	1208992	Edgerton Rd, DELTA
1204509	18 Hermans Rd, BOWEN	1209049	Weekes Rd, INVERDON
1204510	308 Bowen Developmental Rd, BOWEN	1209072	29 Telegraph Rd, DELTA
1204511	74 Wylie Park Rd, BOWEN	1209227	66 Sandy La, DELTA
1204512	Bowen Developmental Rd, BOWEN	1209277	Bruce Hwy, MERINDA
1204515	130 Bowen Developmental Rd, BOWEN	1209339	250 Kelsey Rd, DELTA
1204516	72 Bowen Developmental Rd, BOWEN	1209384	Mt Buckley Rd, BOWEN
1204517	30 Bowen Developmental Rd, BOWEN	1209625	127 Hermans Rd, BOWEN
1204518	18 Bowen Developmental Rd, BOWEN	1209674	Dry Creek Rd, BOWEN
1204519	14 Bowen Developmental Rd, BOWEN	1300097	18323 Bruce Hwy, BOWEN
1204520	10 Bowen Developmental Rd, BOWEN	1300098	18323 Bruce Hwy, BOWEN
1204521	21 Sandy La, DELTA	1300099	18323 Bruce Hwy, BOWEN
1204522	64 Sandy La, DELTA	1300100	18323 Bruce Hwy, BOWEN
1204524	36 Sandy La, DELTA	1300101	18323 Bruce Hwy, BOWEN
1204531	4 Andersons La, BOWEN	1300106	36 Lower Don Rd, BOWEN
1204532	Bowen Developmental Rd, BOWEN	1300124	51 Bowen Developmental Rd, BOWEN
1204533	56 Hermans Rd, BOWEN	1300150	568 Bootooloo Rd, BOWEN
1204534	3 Wylie Park Rd, BOWEN	1300277	Bowen Developmental Rd, BOWEN
1204535	66 Hermans Rd, BOWEN	1300303	Roddy Hughes Rd, BOWEN
1204536	28 Wylie Park Rd, BOWEN	1300528	464 Bootooloo Rd, BOWEN
1204537	19090 Bruce Hwy, DELTA	1300640	Inverdon Rd, BOWEN
1204538	19116 Bruce Hwy, DELTA	1300712	313 East Euri Rd, BOWEN
1204539	27 Lauriston St, DELTA	1300717	11 Sandy La, DELTA
1204540	Sandy La, DELTA	1300863	Cheffins Rd, BOWEN
1204541	49 Lauriston St, DELTA	1300912	120 Thomas Rd, BOWEN
1204542	111 Railway Rd, DELTA	1301092	Woodhouse Rd, BOWEN
1204543	81 Railway Rd, DELTA	1301329	Jurgens Pl, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204544	91 Railway Rd, DELTA	1301330	Jurgens Pl, BOWEN
1204545	9 Hildebrandt La, DELTA	1301331	Jurgens Pl, BOWEN
1204546	23 Hildebrandt La, DELTA	1301332	Jurgens Pl, BOWEN
1204548	14 Kelsey Rd, DELTA	1301333	Jurgens Pl, BOWEN
1204549	1 Warwick Rd, DELTA	1301334	Jurgens Pl, BOWEN
1204551	29 Warwick Rd, DELTA	1301335	Jurgens Pl, BOWEN
1204554	6 Chandlers Rd, DELTA	1301336	Jurgens Pl, BOWEN
1204555	Chandlers Rd, DELTA	1301337	Jurgens Pl, BOWEN
1204556	Warwick Rd, DELTA	1301338	Jurgens Pl, BOWEN
1204557	147 Kelsey Rd, DELTA	1301339	Jurgens Pl, BOWEN
1204558	131 Kelsey Rd, DELTA	1301340	Jurgens Pl, BOWEN
1204560	155 Kelsey Rd, DELTA	1301647	27 Lower Don Rd, BOWEN
1204561	253 Kelsey Rd, DELTA	1301663	231 Telegraph Rd, DELTA
1204562	263 Kelsey Rd, DELTA	1301664	231 Telegraph Rd, DELTA
1204563	293 Kelsey Rd, DELTA	1301665	88 Edgerton Rd, DELTA
1204565	264 Kelsey Rd, DELTA	1301707	40 Sandy La, DELTA
1204567	252 Kelsey Rd, DELTA	1301774	107 Woodlands Rd, BOWEN
1204568	258 Kelsey Rd, DELTA	1302009	536 Bowen Developmental Rd, BOWEN
1204569	246 Kelsey Rd, DELTA	1302011	244 Telegraph Rd, DELTA
1204570	220 Kelsey Rd, DELTA	1302012	565 Bowen Developmental Rd, BOWEN
1204571	216 Kelsey Rd, DELTA	1302055	East Euri Rd, BOWEN
1204572	206 Telegraph Rd, DELTA	1302056	46 East Euri Rd, BOWEN
1204573	168 Kelsey Rd, DELTA	1302133	24 Sandy Gully Rd, BOWEN
1204574	Kelsey Rd, DELTA	1302203	231 Telegraph Rd, DELTA
1204575	Telegraph Rd, DELTA	1302285	23 Telegraph Rd, DELTA
1204576	228 Telegraph Rd, DELTA	1302457	Dry Creek Rd, BOWEN
1204577	195 Kelsey Rd, DELTA	1302461	46 Edgerton Rd, DELTA
1204578	216 Telegraph Rd, DELTA	1302539	Bowen Developmental Rd, BOWEN
1204579	168 Telegraph Rd, DELTA	1302572	38 Bowen Developmental Rd, BOWEN
1204580	170 Telegraph Rd, DELTA	1302614	627 Bootooloo Rd, BOWEN
1204581	152 Telegraph Rd, DELTA	1302743	12 East Euri Rd, BOWEN

e) an amount of $20 per assessment for the financial year 2021-22 on the rateable land in the Heronvale Rural Fire Brigade service area, as detailed in

Table 5: Rateable Land to which Heronvale Special Charge Applies**, to cover the operational and maintenance costs of the Heronvale Rural Fire Brigade, as these assessments, their owners, and their occupiers will (as identified in the adopted overall plan for the Heronvale Rural Fire Brigade) specially benefit from the activity of Council's contributing funds to the Heronvale Rural Fire Brigade, as each assessment is within the area for which the brigade provides firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).**

Table 5: Rateable Land to which Heronvale Special Charge Applies

Assessment Number	Property Address	Assessment Number	Property Address
1204163	68 Baxter Ave, HERONVALE	1204275	40 Pitcairn Ave, HERONVALE
1204164	64 Baxter Ave, HERONVALE	1204276	38 Pitcairn Ave, HERONVALE
1204165	62 Baxter Ave, HERONVALE	1204277	36 Pitcairn Ave, HERONVALE
1204166	60 Baxter Ave, HERONVALE	1204278	34 Pitcairn Ave, HERONVALE
1204167	58 Baxter Ave, HERONVALE	1204279	32 Pitcairn Ave, HERONVALE
1204168	54 Baxter Ave, HERONVALE	1204280	30 Pitcairn Ave, HERONVALE
1204169	56 Baxter Ave, HERONVALE	1204281	28 Pitcairn Ave, HERONVALE
1204170	52 Baxter Ave, HERONVALE	1205101	845 Bootooloo Rd, BOWEN
1204171	50 Baxter Ave, HERONVALE	1205105	Bootooloo Rd, BOWEN
1204172	46 Baxter Ave, HERONVALE	1205111	17801 Bruce Hwy, BOWEN
1204173	44 Baxter Ave, HERONVALE	1205112	8 Heronvale Rd, HERONVALE
1204174	40 Baxter Ave, HERONVALE	1205113	58 Heronvale Rd, HERONVALE
1204176	38 Baxter Ave, HERONVALE	1205114	42 Roma Peak Rd, BOWEN
1204177	36 Baxter Ave, HERONVALE	1205115	66 Roaches Rd, BOWEN
1204178	32 Baxter Ave, HERONVALE	1205116	222 Mookara Rd, BOWEN
1204179	30 Baxter Ave, HERONVALE	1205118	85 Mookara Rd, BOWEN
1204180	28 Baxter Ave, HERONVALE	1205119	102 Roaches Rd, BOWEN
1204181	26 Baxter Ave, HERONVALE	1205120	524 Roma Peak Rd, BOWEN
1204182	24 Baxter Ave, HERONVALE	1205121	1415 Bootooloo Rd, BOWEN
1204183	22 Baxter Ave, HERONVALE	1205122	44 Roaches Rd, BOWEN
1204184	20 Baxter Ave, HERONVALE	1205123	Roma Peak Rd, BOWEN
1204185	18 Baxter Ave, HERONVALE	1205126	Heronvale Rd, HERONVALE
1204186	16 Baxter Ave, HERONVALE	1205128	187 Miowera Rd, BOWEN
1204187	14 Baxter Ave, HERONVALE	1205130	16701 Bruce Hwy, BOWEN
1204188	12 Baxter Ave, HERONVALE	1205136	2062 Roma Peak Rd, BOWEN
1204189	10 Baxter Ave, HERONVALE	1205137	2057 Roma Peak Rd, BOWEN
1204190	8 Baxter Ave, HERONVALE	1206815	77 Heronvale Rd, HERONVALE
1204191	6 Baxter Ave, HERONVALE	1206896	73 Pitcairn Ave, HERONVALE
1204192	4 Baxter Ave, HERONVALE	1206897	37 Pitcairn Ave, HERONVALE
1204193	2 Baxter Ave, HERONVALE	1207255	Bruce Hwy, MOUNT GORDON
1204196	38 Whyte Ave, HERONVALE	1207270	Africandar Rd, BOWEN
1204197	40 Whyte Ave, HERONVALE	1207277	Adelaide Tce, BOWEN
1204198	42 Whyte Ave, HERONVALE	1207278	Adelaide Point Rd, BOWEN
1204199	51 Edwards Esp, HERONVALE	1207287	Bruce Hwy, BOWEN
1204200	53 Edwards Esp, HERONVALE	1207291	Adelaide Tce, BOWEN
1204201	55 Edwards Esp, HERONVALE	1207321	75 Adelaide Tce, BOWEN
1204202	57 Edwards Esp, HERONVALE	1207406	Bruce Hwy, BOWEN
1204203	52 Whyte Ave, HERONVALE	1207407	55 Adelaide Tce, BOWEN
1204204	61 Edwards Esp, HERONVALE	1207423	Adelaide Tce, BOWEN
1204205	56 Whyte Ave, HERONVALE	1207474	69 McDonald Cl, MOUNT GORDON
1204206	67 Edwards Esp, HERONVALE	1207475	68 McDonald Cl, MOUNT GORDON
1204207	62 Whyte Ave, HERONVALE	1207476	56 McDonald Cl, MOUNT GORDON
1204208	64 Whyte Ave, HERONVALE	1207480	46 McDonald Cl, MOUNT GORDON
1204209	73 Edwards Esp, HERONVALE	1207481	44 McDonald Cl, MOUNT GORDON
1204210	68 Whyte Ave, HERONVALE	1207482	14 McDonald Cl, MOUNT GORDON

Assessment Number	Property Address	Assessment Number	Property Address
1204211	70 Whyte Ave, HERONVALE	1207505	69 Pitcairn Ave, HERONVALE
1204212	72 Whyte Ave, HERONVALE	1207777	Adelaide Point Rd, BOWEN
1204213	74 Whyte Ave, HERONVALE	1207779	2057 Roma Peak Rd, BOWEN
1204214	37 Whyte Ave, HERONVALE	1207788	Ocean View Dr, BOWEN
1204215	39 Whyte Ave, HERONVALE	1207895	48 Baxter Ave, HERONVALE
1204216	43 Whyte Ave, HERONVALE	1208009	,
1204217	45 Whyte Ave, HERONVALE	1208030	Bruce Hwy, BOWEN
1204218	47 Whyte Ave, HERONVALE	1208086	21 Pitcairn Ave, HERONVALE
1204219	49 Whyte Ave, HERONVALE	1208238	McDonald Cl, MOUNT GORDON
1204220	51 Whyte Ave, HERONVALE	1208567	Roma Peak Rd, BOWEN
1204221	53 Whyte Ave, HERONVALE	1208599	23 Pitcairn Ave, HERONVALE
1204222	55 Whyte Ave, HERONVALE	1208620	31 Pitcairn Ave, HERONVALE
1204223	59 Whyte Ave, HERONVALE	1209070	Africandar Rd, BOWEN
1204224	61 Whyte Ave, HERONVALE	1209105	189 Africandar Rd, BOWEN
1204225	63 Whyte Ave, HERONVALE	1209120	151 Africandar Rd, BOWEN
1204226	65 Whyte Ave, HERONVALE	1209121	165 Africandar Rd, BOWEN
1204227	67 Whyte Ave, HERONVALE	1209122	175 Africandar Rd, BOWEN
1204228	69 Whyte Ave, HERONVALE	1209123	185 Africandar Rd, BOWEN
1204229	71 Whyte Ave, HERONVALE	1209124	193 Africandar Rd, BOWEN
1204230	73 Whyte Ave, HERONVALE	1209125	199 Africandar Rd, BOWEN
1204231	75 Whyte Ave, HERONVALE	1209126	201 Africandar Rd, BOWEN
1204232	77 Whyte Ave, HERONVALE	1209127	209 Africandar Rd, BOWEN
1204235	15 Pitcairn Ave, HERONVALE	1209128	215 Africandar Rd, BOWEN
1204236	17 Pitcairn Ave, HERONVALE	1209129	221 Africandar Rd, BOWEN
1204237	19 Pitcairn Ave, HERONVALE	1209130	Africandar Rd, BOWEN
1204240	25 Pitcairn Ave, HERONVALE	1209131	229 Africandar Rd, BOWEN
1204241	27 Pitcairn Ave, HERONVALE	1209132	235 Africandar Rd, BOWEN
1204242	29 Pitcairn Ave, HERONVALE	1209133	237 Africandar Rd, BOWEN
1204243	39 Pitcairn Ave, HERONVALE	1209134	239 Africandar Rd, BOWEN
1204244	41 Pitcairn Ave, HERONVALE	1209135	240 Africandar Rd, BOWEN
1204245	43 Pitcairn Ave, HERONVALE	1209136	238 Africandar Rd, BOWEN
1204246	45 Pitcairn Ave, HERONVALE	1209137	234 Africandar Rd, BOWEN
1204247	47 Pitcairn Ave, HERONVALE	1209138	228 Africandar Rd, BOWEN
1204248	49 Pitcairn Ave, HERONVALE	1209139	218 Africandar Rd, BOWEN
1204249	51 Pitcairn Ave, HERONVALE	1209140	214 Africandar Rd, BOWEN
1204250	53 Pitcairn Ave, HERONVALE	1209141	208 Africandar Rd, BOWEN
1204251	55 Pitcairn Ave, HERONVALE	1209143	202 Africandar Rd, BOWEN
1204252	57 Pitcairn Ave, HERONVALE	1209144	194 Africandar Rd, BOWEN
1204253	59 Pitcairn Ave, HERONVALE	1209145	182 Africandar Rd, BOWEN
1204254	61 Pitcairn Ave, HERONVALE	1209146	178 Africandar Rd, BOWEN
1204255	63 Pitcairn Ave, HERONVALE	1209147	172 Africandar Rd, BOWEN
1204256	65 Pitcairn Ave, HERONVALE	1209148	170 Africandar Rd, BOWEN
1204257	67 Pitcairn Ave, HERONVALE	1209149	162 Africandar Rd, BOWEN
1204258	71 Pitcairn Ave, HERONVALE	1209151	154 Africandar Rd, BOWEN
1204260	87 Heronvale Rd, HERONVALE	1300066	33 Pitcairn Ave, HERONVALE
1204262	89 Pitcairn Ave, HERONVALE	1300680	50 Pitcairn Ave, HERONVALE
1204264	64 Pitcairn Ave, HERONVALE	1300881	42 Baxter Ave, HERONVALE
1204265	62 Pitcairn Ave, HERONVALE	1301426	91 Heronvale Rd, HERONVALE
1204266	60 Pitcairn Ave, HERONVALE	1301959	Roma Peak Rd, BOWEN
1204267	58 Pitcairn Ave, HERONVALE	1302239	43 Roaches Rd, BOWEN

Assessment Number	Property Address	Assessment Number	Property Address
1204268	56 Pitcairn Ave, HERONVALE	1302300	70 Baxter Ave, HERONVALE
1204269	54 Pitcairn Ave, HERONVALE	1302309	72 Baxter Ave, HERONVALE
1204270	52 Pitcairn Ave, HERONVALE	1302310	74 Baxter Ave, HERONVALE
1204272	48 Pitcairn Ave, HERONVALE	1302350	Bootooloo Rd, BOWEN
1204273	44 Pitcairn Ave, HERONVALE	1302370	66 Baxter Ave, HERONVALE
1204274	42 Pitcairn Ave, HERONVALE	1302634	Adelaide Point Rd, BOWEN

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present the Special Charges to fund the Overall Plans related to the five Rural Fire Brigades to Council for adoption.

PURPOSE

To establish the Special Charges to fund the Overall Plans for the five Rural Fire Brigades. Section 104 of the Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Gloucester, Conway, Cannon Valley, Delta and Heronvale Rural Fire Brigades provide firefighting and fire prevention services under the *Fire and Emergency Services Act 1990* (Qld).

Council is of the opinion that all land within the areas of Gloucester, Conway, Cannon Valley, Delta and Heronvale will receive a special benefit relative to other rateable land in Council's local government area from Council's contributing to each rural fire brigade. The cost of funding each of the five fire brigades is estimated as follows:

Rural Fire Brigade Area	Annual Costs ($)	Number of Assessments	Charge per Assessment
Gloucester	8,640	576	$ 15.00
Conway	4,520	226	$ 20.00
Cannon Valley	10,775	431	$ 25.00
Delta	8,160	408	$ 20.00
Heronvale	4,040	202	$ 20.00

The charges collected by this levy for each of the defined areas will be contributed by Council to the Rural Fire Brigades of Gloucester, Conway, Cannon Valley, Delta and Heronvale. The special charge is based on the estimated requirements of the various Rural Fire Brigades. These charges will not be eligible for discount.

STRATEGIC IMPACTS

The contributions made by Council to each of the rural fire brigades will ensure that an essential emergency service is available to the residents of the respective areas.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct.

CONCLUSION

Adoption of the Special Charges for Rural Fire Services will enable Council to fund the Overall Plans for the five rural fire brigades.

ATTACHMENTS

N/A

3. Corporate Services

3.16 UTILITY CHARGES - WASTE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve in accordance with Section 94(2) of the *Local Government Act 2009* (Qld) and Section 99 of the Local Government Regulation 2012 (Qld) to make and levy the following utility charges for waste management utility services:

a) a Domestic Garbage Charge of $290.00 per service (with a single "service" being for the removal of one (1) 240 litre wheelie bin of domestic garbage per week or equivalent volume by shared skip where Council has approved this type of facility), for each residential assessment as follows:

(i) for residential lots - per separately surveyed parcel of land or domiciles upon the parcel, whichever is higher;

(ii) for units or flats - per separate unit, flat or domicile, whichever is higher;

(iii) for multiple accommodation premises (other than those classified as 'commercial') - per three (3) bed and breakfast rooms or part thereof;

in the areas identified on the declared serviced area map "Whitsunday Region Domestic Garbage Collection Areas 2021-2022" which charge is intended to cover the full costs associated with the collecting and disposing of household waste; the operation, maintenance and upkeep of the waste management facilities; capital works for renewal, upgrade and expansion of waste management facilities and the future restoration and remediation of waste management facilities;

b) a Domestic Recyclable Waste Charge of $165.00 per service (with a single "service" being for the removal of one (1) 240 litre wheelie bin of domestic recyclable waste per fortnight or equivalent volume by shared skip where Council has approved this type of facility), for each residential assessment as follows:

(i) for residential lots - per separately surveyed parcels of land or domiciles upon the land, whichever is higher;

(ii) for units or flats - per separate unit, flat or domicile, whichever is higher;

(iii) for multiple accommodation premises (other than those classified as 'commercial') - per three (3) bed and breakfast rooms or part thereof;

in the areas identified on the declared serviced area map "Whitsunday Region Domestic Recyclable Waste Collection Areas 2021-2022" to cover the full costs associated with the collection and recycling of recyclable household waste; and

c) a Refuse Facility Charge of $155.00 per rateable assessment for those assessments outside the declared serviced area map "Whitsunday Region Domestic Garbage Collection Areas 2021-2022" which charge is intended to cover the costs of the operation, maintenance, and upkeep of Council waste

management facilities; capital works for the renewal, upgrade and expansion of waste management facilities; and the future restoration and remediation of waste management facilities, except where an assessment has a facility or service for the collection and removal of refuse from the property, and the ratepayer can provide documented evidence of the amounts paid for the removal and appropriate disposal of the refuse.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To propose for adoption the Waste utility charges to be levied on properties within the region, for the 2021-2022 financial year.

PURPOSE

To establish the waste utility charges to be levied on properties within the region for the 2021-2022 financial year.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Domestic Garbage Charge

The Domestic Garbage Charge is levied on a bi-annual basis each financial year in respect of all residential assessments where Council provides a domestic garbage collection service. A minimum of one (1) charge will be made and levied on each separately surveyed parcel of land or domiciles upon the parcel, whichever is the higher.

Council does not offer a concession on the Domestic Garbage Charge for premises within the serviced area for periods where the premises are unoccupied.

The Domestic Garbage Charge will apply for the 2021-2022 year to the area identified in the declared serviced area map "Whitsunday Region Domestic Garbage and Recyclable Waste

Collection Areas" which will be available for inspection at the Council office during business hours or on Council's web site.

A single charge will allow for the removal of one (1) 240 litre wheelie bin of domestic garbage per week or the equivalent volume by shared skip where Council has approved this type of facility.

For multiple residential accommodation premises of any type, charges will apply as follows:

- A single charge per flat, unit or domicile, whichever is higher; and
- A single charge per three (3) bed and breakfast rooms or part thereof.

Motel accommodation, caravan parks, workers accommodation, boarding houses and backpacker accommodation are identified as commercial use for the purpose of garbage disposal, and accordingly, a domestic garbage collection service is not available to these premises.

The Domestic Garbage Charge is intended to cover the full costs associated with the collection and disposal of household waste; the operation, maintenance and upkeep of the waste management facilities; capital works for renewal, upgrade and expansion of those waste management facilities and the future restoration and remediation of waste management facilities.

Owners of premises (where Council provides a domestic garbage collection service) may request additional domestic garbage collection services by way of one (1) or more additional 240 litre bins An additional Domestic Garbage Charge will apply for each additional 240 litre wheelie bin. Where a service is provided for only part of the year, the Domestic Garbage Charge will be levied on a pro-rata basis per month or part thereof.

New premises will be supplied one (1) 240 litre wheelie bin at no cost at the commencement of the service.

This charge is subject to Council's Pensioner Rates Rebate Policy.

Domestic Recyclable Waste Charge

The Domestic Recyclable Waste Charge is levied on a bi-annual basis each financial year on all residential assessments where Council provides a domestic recyclable collection service. A minimum of one (1) charge will be made and levied on each separately surveyed parcel of land or domiciles upon the parcel, whichever is the higher.

Council does not offer a concession on the Recyclable Waste Collection Charge for periods where the premises are unoccupied.

The Domestic Recyclable Waste Charge will apply to all residential assessments within the areas identified on the declared serviced area map "Whitsunday Region Domestic Garbage and Recyclable Waste Collection Areas" for which a domestic recyclable collection service is made available. The "Whitsunday Region Domestic Garbage and Recyclable Waste Collection Areas" which will be available for inspection at the Council office during business hours and on Council's web site.

A single charge will allow for the removal of one (1) yellow-lidded 240 litre wheelie bin of recyclable waste per fortnight or the equivalent volume by shared skip where Council has approved this type of facility.

For multiple residential accommodation premises of any type, charges will apply as follows:

- A single charge per flat, unit or domicile, whichever is higher;
- A single charge per three (3) bed and breakfast rooms or part thereof.

Motel accommodation, workers accommodation, boarding houses and backpacker accommodation are identified as commercial use for the purpose of recyclable waste collection, and as such recyclable waste collection is not available to these premises.

This charge is intended to cover the full costs associated with the collection, removal, sorting, processing and disposal of recyclable domestic waste.

Owners of premises may request additional domestic recylable waste collection services by way of one (1) or more additional 240 litre bins. An additional Recycable Waste Collection Charge will apply for each additional 240 litre wheelie bin. Where a service is provided for only part of the year, the Domestic Recycable Waste Charge will be levied on a pro-rata basis per month or part thereof. New premises will be supplied one (1) 240 litre wheelie bin at no cost at the commencement of the service.

This charge is subject to Council's Pensioner Rates Rebate Policy.

Refuse Facility Charge

The Refuse Facility Charge is levied on a bi-annual basis each financial year, on assessments outside the declared serviced area map "Whitsunday Region Domestic Garbage and Recyclable Waste Collection Areas."

An assessment outside the "Whitsunday Region Domestic Garbage and Recyclable Waste Collection Areas" that has facilities for collection and removal of refuse from the property, and for which the ratepayer can provide documented evidence of the amounts paid for the removal and appropriate disposal of the refuse, will be exempt from the Refuse Facility Charge.

The Refuse Facility Charge is intended to cover the costs of operation, maintenance and upkeep of Council waste management facilities, where domestic garbage, domestic recyclable waste and domestic green waste, may be disposed of and the associated costs of landfilling the waste collected at these facilities. There are no charges levied at these collection and transfer facilities for the disposal of refuse.

The status of assessments not being charged the Refuse Facility Charge will be reviewed every three (3) years with the next review due over the next year up to June 2022.

This charge is subject to Council's Pensioner Rates Rebate Policy.

STRATEGIC IMPACTS

Adoption and levying of Utility Charges for Waste will ensure that the costs of providing waste management services is recovered predominantly on a user pays basis.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant **Council** staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

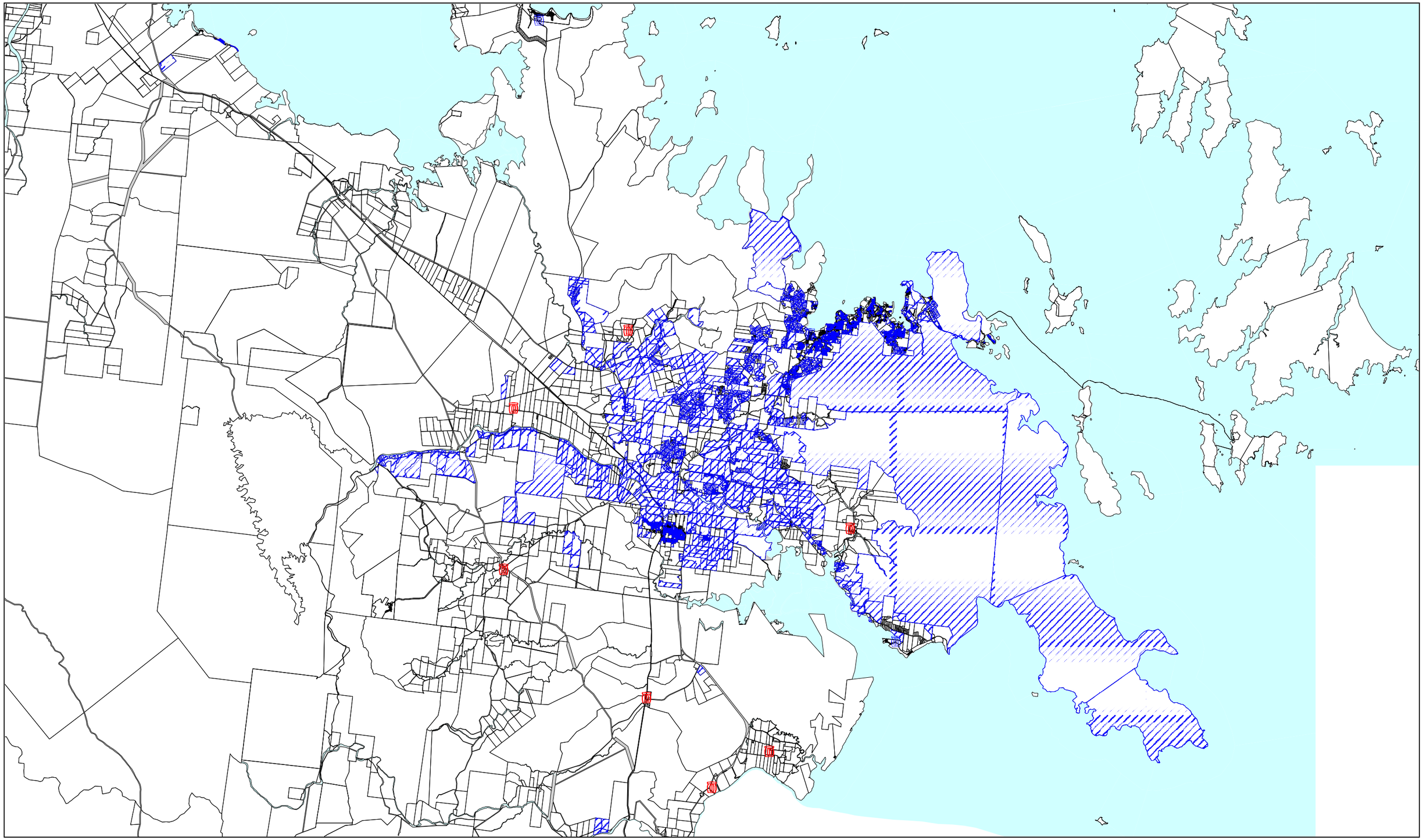
No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the *Local Government Act 2009* (Qld) or the Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the proposed Waste Charges will facilitate the financial sustainability of the waste services provided by Council and assist in meeting Council's obligations under the Code of Competitive Conduct.

ATTACHMENTS

Attachment 1 - Whitsunday Region Domestic Garbage Collection Areas 2021-2022
Attachment 2 - Whitsunday Region Domestic Recyclable Waste Collection Areas 2021-2022



Legend

- Satellite Station
- Transfer Station
- Wastes Areas
- Land Parcel
- Road Reserve
- Water Body

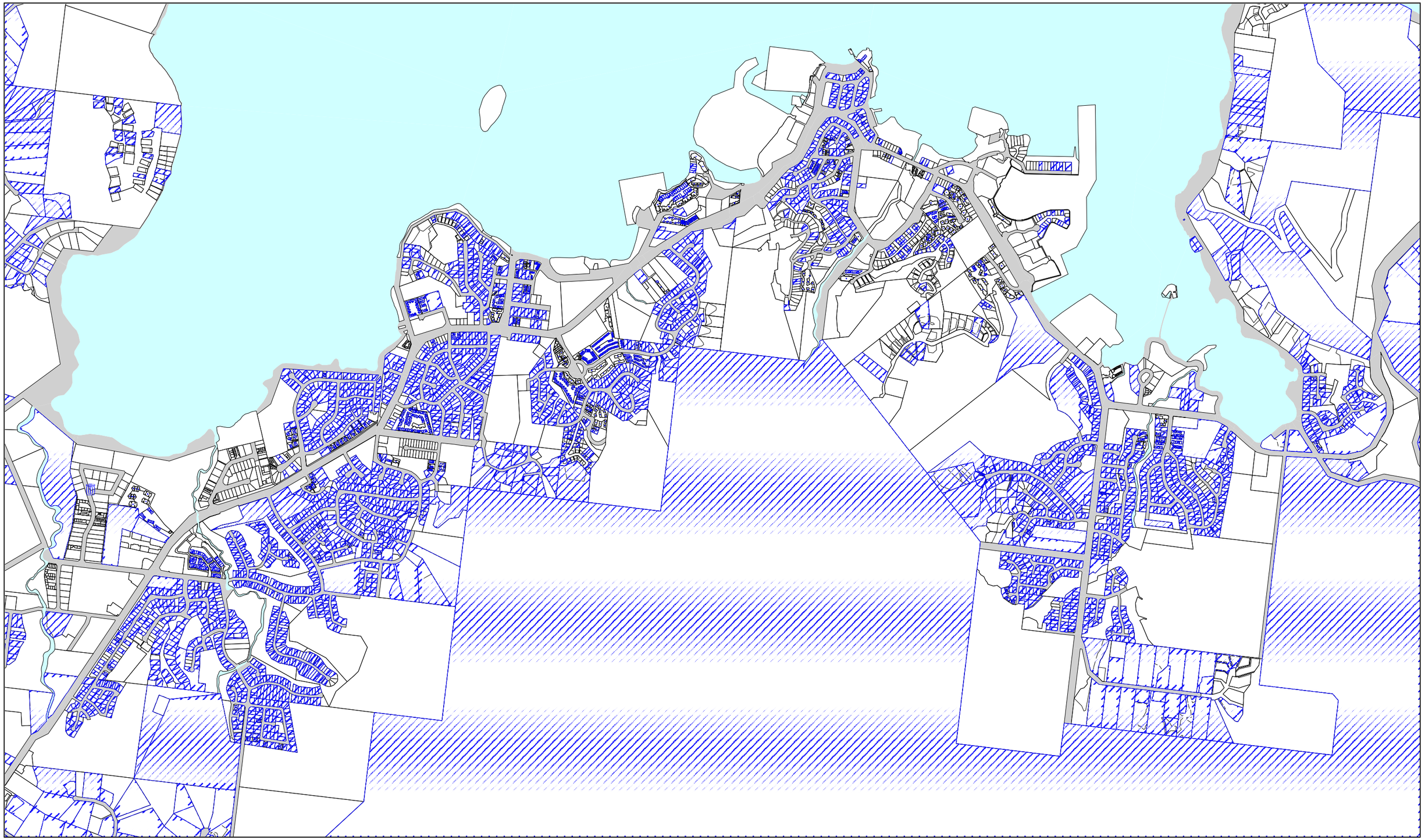
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 240,000 (A3)	**Date Plotted:** 04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Waste_ Collection_Whitsunday_2021_2022

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Whitsunday Waste Collection Areas 2021-22



Legend

- Satellite Station
- Transfer Station
- Waste Areas
- Land Parcel
- Road Reserve
- Water Body

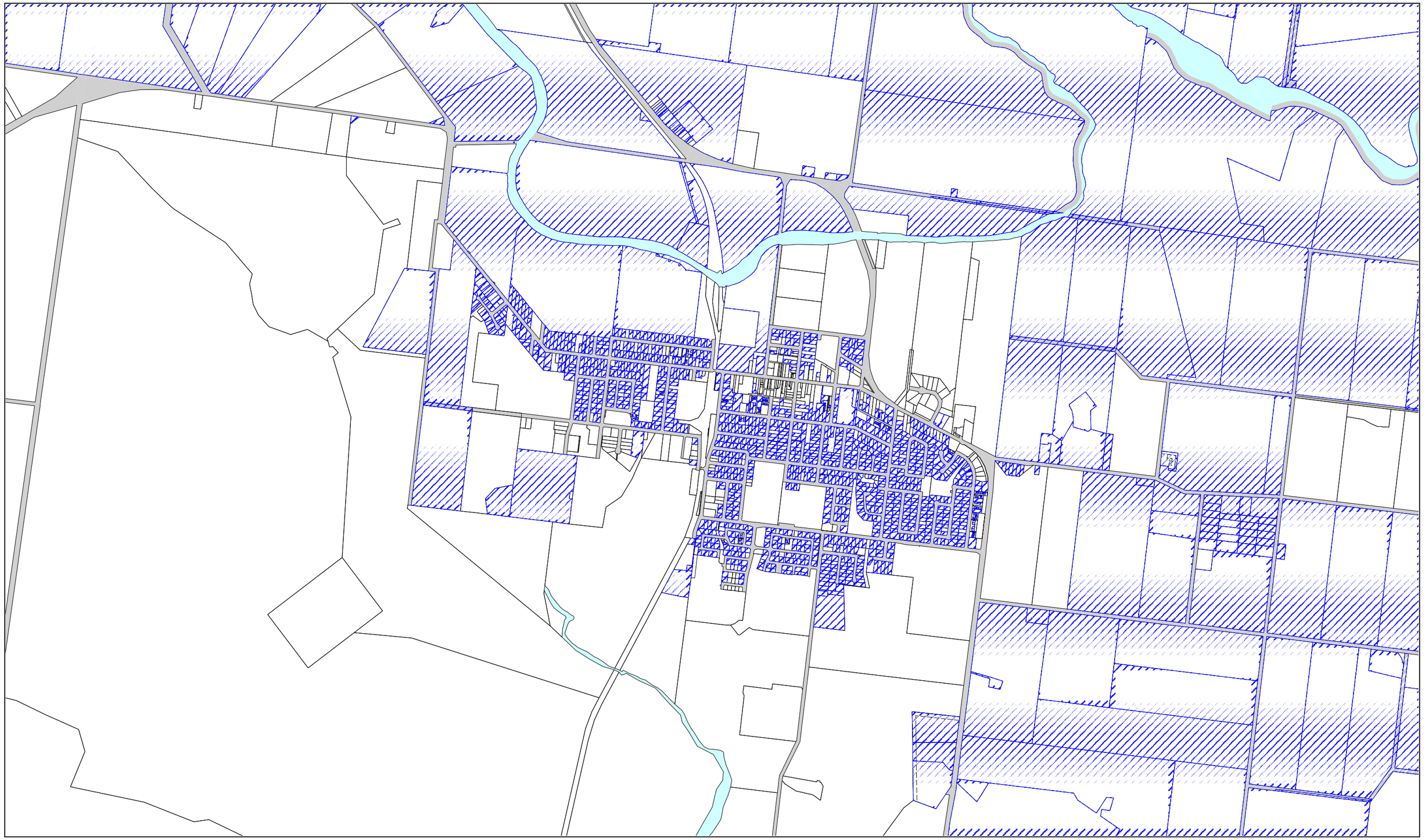
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 240,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Airlie-Cannonvale Waste Collection Areas 2021-22

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Waste_Collection_WhitsundayCoast_2021_2022



Legend

- Transfer Station
- Satellite Station
- Waste Areas
- Land Parcel
- Road Reserve
- Water Body

Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 20,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Waste_ Collection_Proserpine_2021_2022.pdf

Title:

Proserpine Waste Collection Areas 2021-22

Whitsunday Regional Council

N
W E
S

Legend

- Waste Areas
- Land Parcel
- Road Reserve
- Water Body

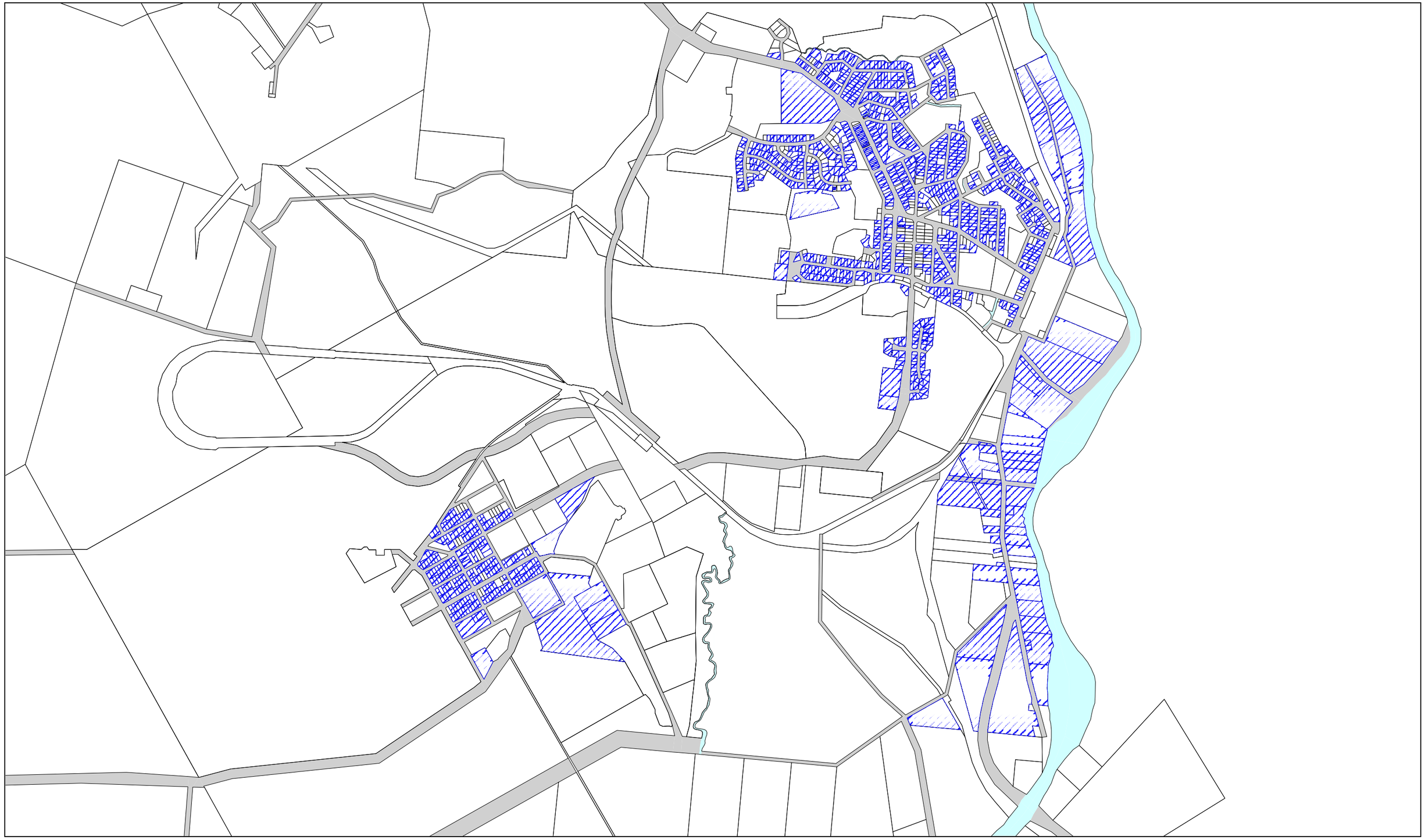
Created By:	Date Created:
L Curtis	04/06/2021
Map Scale:	**Date Plotted:**
Scale 1: 80,000 (A3)	04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_ Waste Collection Areas_Bowen_2021_2022

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Bowen Waste Collection Areas 2021-22



Legend

- Transfer Station
- Satellite Station
- Waste Areas
- Land Parcel
- Road Reserve
- Water Body

Created By: L Curtis

Date Created: 04/06/2021

Map Scale: Scale 1: 22,000 (A3)

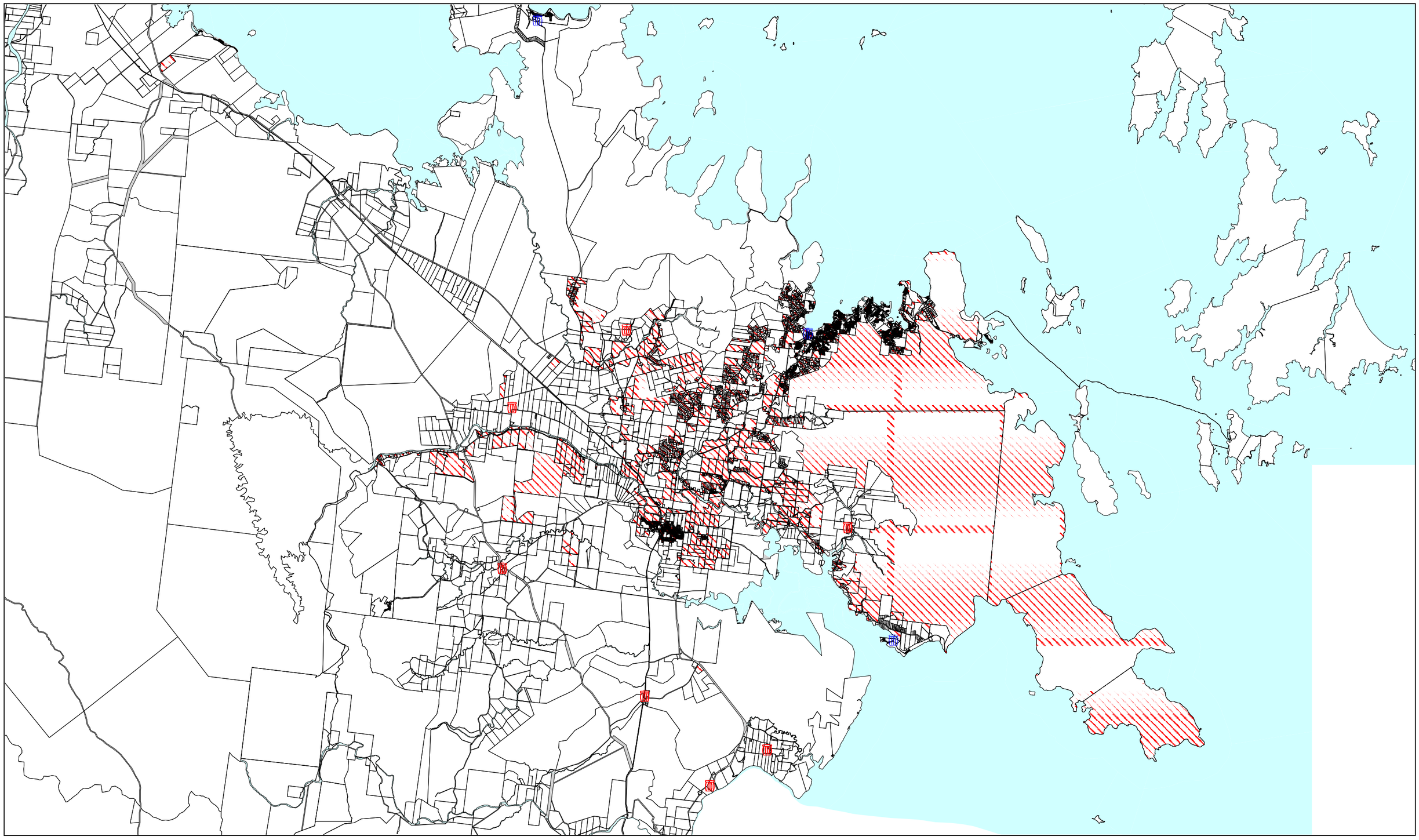
Date Plotted: 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path:
M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Waste_Collection_Collinsville_Scottville_2021_2022.pdf

Title:

Collinsville-Scottsville Waste Collection Areas 2021-22



Legend

- Satellite Station
- Transfer Station
- Recycling Areas
- Land Parcel
- Road Reserve
- Water Body

N W E S

Created By:	Date Created:
L Curtis	04/06/2021
Map Scale:	**Date Plotted:**
Scale 1: 240,000 (A3)	04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Recyclable Collection_Whitsunday_2021_2022

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Whitsunday Recyclable Collection Areas 2021-22



Legend

- Satellite Station
- Transfer Station
- Recycling Areas
- Land Parcel
- Road Reserve
- Water Body

Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 240,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Recyclable Collection_WhitsundayCoast_2021_2022

Title:

Airlie-Cannonvale Recyclable Collection Areas 2021-22

Legend

- Transfer Station
- Satellite Station
- Recycling Area
- Land Parcel
- Road Reserve
- Water Body

N W E S

Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 20,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas__Recyclable Collection_Proserpine_2021_2022.pdf

Title:

Proserpine Recyclable Collection Areas 2021-22

Legend

- Transfer Station
- Waste Station
- Recycling Areas
- Land Parcel
- Road Reserve
- Water Body

N W E S

Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 80,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_ Recyclable Collection Areas_Bowen_2021_2022

Title:

Bowen Recyclable Collection Areas 2021-22

Legend

- Transfer Station
- Satellite Station
- Recycling Area
- Land Parcel
- Road Reserve
- Water Body

Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 22,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path:
M:\Maps\DeclaredAreas\2021_2022\Recycling_Waste\DeclaredAreas_Recyclable Collection_Collinsville_Scottville_2021_2022.pdf

Title:

Collinsville-Scottsville Recyclable Collection Areas 2021-22

3. Corporate Services

3.17 UTILITY CHARGES - WATER

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94(2) of the *Local Government Act 2009* (Qld) and Sections 99, 100 and 101 of the Local Government Regulation 2012 (Qld), to make and levy Water Utility Charges:

a) on all land within the Whitsunday Regional Council area, whether vacant or occupied, and whether rateable land or not, which is passed by a water main intended as a source of supply, as identified in the declared service area map "Whitsunday Region Water Supply Areas 2021-2022", as well as to land outside the "Whitsunday Region Water Supply Areas 2021-2022" that is connected to and supplied by one or more of Council's Water Supply Schemes;

b) such charges to be used to defray the cost of:

(i) supplying water;

(ii) constructing any and all components of the water supply system, including replacing all or parts of the existing water supply system;

(iii) repayment of loans associated with the construction of the water supply system; and

(iv) operating, maintaining, renewing and managing the water supply system, including paying interest on loans and allowing for depreciation;

c) in accordance with Section 101(1)(b) of the Local Government Regulation 2012 (Qld), charge the Water Utility Charge as a two-part tariff, unless a residential ratepayer notifies Council in writing of their election to have Water Utility Charges charged as an Allocation Tariff by a date to be determined communicated to such ratepayers by the Chief Executive Officer (CEO);

Two-Part Tariff

d) in accordance with Section 101(1)(b) of the Local Government Regulation 2012 (Qld), charge the two-part tariff, which is made up of a fixed Water Access Charge (being a charge for the use of infrastructure that supplies water) and a variable Water Consumption Charge (being a charge for using the water based on the amount of water that is actually used) as follows:

(i) Water Access Charge, in accordance with Section 99 of the Local Government Regulation 2012 (Qld) to be as follows:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1.	**Assessment with Multiple Parcels**: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9, with more than one separately surveyed parcels of land with one parcel having a metered connection.	Separately surveyed parcel of land with the metered connection	$ 615.00
		per separately surveyed parcels of vacant land with no connection	$ 328.00
2.	**Land with no Metered Connection**: All land, whether vacant or not, with no metered connection, not included in any other Item.	per separately surveyed parcel of land	$ 615.00
3.	**Residential**: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9, excluding assessments identified in Item 1, and excluding multi-unit residencies (flats or other multi self-contained residential units).	per separately surveyed parcel of land or separate domicile, whichever number is higher	$ 615.00
4.	**Residential Multi Unit**: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, not included in Item 3.	First Unit (or flat or domicile)	$ 615.00
		per Unit (or flat or domicile) from the 2nd Unit onwards	$ 462.00
5.	**Rural Land**: Rate assessments with a Differential Rating Category of 29, 30, 31, 32, 33, 34, or 36, which have been connected to the Water Supply System.	per water supply connection	$ 965.00
6.	**Single Commercial**: Rate assessments with a Differential Rating Category of 18, 28, or 62 that are used as a single shop or a single professional office, not included in Item 7.	per water supply connection or improvement	$ 615.00
7.	**Commercial or Industrial 1**: Rate assessments with a Differential Rating Category	per water supply connection or improvement	$ 1,580.00

Category No.	Definition	Basis of Charge	Applicable Annual Charge
	of 17, 18, 19, 21, or 24 not included in Item 6, which have been connected to the Water Supply System.		
8.	Commercial or Industrial 2: Rate assessments with a Differential Rating Category of 26, 27, 28, 37 or 62, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 2,470.00
9.	Commercial or Industrial 3: Rate assessments with a Differential Rating Category of 20, 22, 35, 38, 39, 41, 43, 45, 46, 51, 52, or 55, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 3,880.00
10.	Commercial or Industrial 4: Rate assessments with a Differential Rating Category of 25, 40, 42, 58, or 56, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 9,925.00
11.	Commercial or Industrial 5: Rate assessments with a Differential Rating Category of 44, 47, or 53, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 15,125.00
12.	Commercial or Industrial 6: Rate assessments with a Differential Rating Category of 48, 49, 50, 54, 59, 60 or 61, which have been connected to the Water Supply System.	per water supply connection or improvement	$ 34,000.00

(ii) the basis and amount for that part of a Water Utility Charge consisting of the Water Consumption Charge, in accordance with Sections 99 and 100 of the Local Government Regulation 2012 (Qld), in two tiers, to be as follows:

Tier	Tier Definition	Basis of Charge	Amount
1.	One (1) kilolitre per day for the number of days in the billing period	per kilolitre	$1.10
2.	In excess of Tier 1 quantity for a billing period	per kilolitre	$2.00

Allocation Tariff

e) residential ratepayers (not commercial) will have an option to elect (by a written notice given to Council), by a date to be determined and communicated to such ratepayers by the Chief Executive Officer, to be charged the Allocation Tariff (rather than the two-part tariff) in accordance with Section 101(1)(a) of the Local Government Regulation 2012 (Qld), which is made up of a fixed Allocation Charge (being a set charge for an Allocated Quantity of water per annum) and a variable Excess Water Consumption Charge (being a charge for water used in excess of the Allocated Quantity) as follows:

(i) Allocation Charge, in accordance with Sections 99 and 101(2)(ii) of the Local Government Regulation 2012 (Qld) to be as follows:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1.	Residential: Assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9, excluding vacant land (whether metered or not), multi-unit residencies (flats or other multi self-contained residential units), and non-rateable properties.	per separately surveyed parcel of land or separate domicile, whichever number is higher for an Allocated Quantity of 650 kilolitres of water per annum.	$ 1,050.00
2.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, not included in Item 1.	First Unit (or flat or domicile) for an Allocated Quantity of 650 kilolitres of water per annum.	$ 1,050.00
		per Unit (or flat or domicile) from the 2nd Unit onwards for an Allocated Quantity of 488 kilolitres of water per annum per unit, flat or domicile.	$ 788.00

(ii) the Excess Water Consumption Charge, in accordance with Sections 99 and 101(2)(ii) of the Local Government Regulation 2012 (Qld) for water used over the Allocated Quantity of water per annum (either 650 kilolitres or 448 kilolitres, depending on the category assigned to the parcel of land) will be as follows:

Category No.	Definition	Basis of Charge	Amount
1.	Consumption in excess of the Allocated Quantity (650 Kl or 488 Kl)	per kilolitre	$5.60

f) **where an assessment is part of a community titles scheme (including a building units or group titles plan) and the assessment within the scheme is not separately metered, the applicable Water Utility Charges will be apportioned in accordance with the registered schedule of entitlement.**

g) **use of water, whether charged by two-part Tariff or Allocation Tariff, is subject to any water conservation measures (water restrictions) that are in place at the date of this resolution, or that may be imposed by Council at any time during the financial year. If Council imposes any water conservation measures during a financial year which results in a ratepayer, who has opted-in to the Allocation Tariff, being unable to use the allocated tariff amount, then the ratepayer shall have no ability to change their opt-in, and no recourse or other right of compensation against Council;**

h) **Council will apply Section 102 of the Local Government Regulation 2012 to the reading of water meters so that if a meter is due to be read on a particular day (e.g. the last day of a quarter) to enable Council to calculate a consumption charge to be levied, the meter will be deemed read on that particular day, if it is read within two weeks before the day or two weeks after the day.**

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the water utility charges to be levied on properties with access to a water supply within the region, for the financial year 2021-2022.

PURPOSE

To establish the water utility charges to be levied on properties with access to a water supply within the region for the financial year 2021-2022.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Water Utility Charges are levied to recover the cost of infrastructure required to access and treat raw water, and store and distribute potable water, including ancillary infrastructure required for such activities as well as to cover the cost of operating, maintaining, renewing and managing the water supply system. The Water Supply Schemes within the Council area are defined in the Water Supply Scheme Maps (attachments to this report).

Water pricing is required to be in line with Queensland Competition Authority (QCA) guidelines. These guidelines have been incorporated into a pricing model. The model also captures the historical and current data for water pricing.

The combined water and wastewater activities of Council was above the threshold for a Significant Business Activity (SBA) for the financial year 2020/21. These activities are forecast to remain above the said threshold the 2021-2022 year as well. As such, Council is required to apply the provisions within the Act that apply to SBAs.

Generally, Full Cost Pricing relies upon the "User Pays" principle and as such water services have been reviewed to price the services to all users in the Whitsunday Region using the fairest and most equitable method while taking into consideration the full cost to deliver the service.

Sustainable water prices are a significant strategic underlying issue for the 2021-2022 budget and long-term financial plan of Council.

Basis for Water Utility Charges

Water Utility Charges will be levied as a Two-Part Tariff, as follows:

a) A fixed Access Charge, with the amount being determined by the category to which a given parcel of land is assigned.

b) A variable Consumption Charge, specified as a rate per unit of water consumed, as measured by the water meter installed on each property with a metered connection. The Consumption Charge will be calculated based on two tiers. Tier One will be up to a specified quantity of water for a billing period and will attract a lower rate per unit of water consumed. Tier Two will be consumption above the tier one limit and will attract a higher rate per unit.

Owners of properties falling within identified categories can elect to be levied an Allocation Tariff (instead of the Two-Part Tariff). The Allocation Tariff will comprise of:

a) A fixed Allocation Charge, with the amount being determined by the category to which a given parcel of land is assigned. The Allocation Charge will entitle the right to use water up to a specified quantity per annum (Allocated Quantity), which is also determined by the category to which a given parcel of land is assigned.

b) A variable Excess Consumption Charge, specified as a rate per unit of water consumed in excess of the Allocated Quantity, as measured by the water meter installed on each property with a metered connection.

To be charged the Allocation Tariff, property owners will need to indicate their preference to be so charged, in writing, by the date as set by Council. Those not opting in for the Allocation Charge will be charged the Two-Part Tariff.

Meter Reading and Billing Cycles

All Council water meters will be read every six (6) months, scheduled for the months of December and June.

Council will adopt a resolution before each water meter reading program, establishing the applicable date for the water meter reads, in keeping with Section 102 of the Regulation.

Water consumption charges will be levied as soon as possible following each meter reading for water used since the last meter reading as measured by the water meter. No discount shall apply to water consumption charges. Water accounts that remain unpaid past their due date will attract interest at the rates as adopted by Council resolution, for the financial year 2021-2022.

STRATEGIC IMPACTS

Adoption and levying of Utility Charges for Water will ensure that the costs of providing water supply services is recovered predominantly on a user pays basis.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant Council staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the proposed Water Charges will facilitate the financial sustainability of the water services provided by Council and assist in meeting Council's obligations under the Competitive Neutrality Principle.

ATTACHMENTS

Attachment 1 - Whitsunday Region Water Supply Areas 2021-2022

Airlie Bay

Pioneer Bay

Cannonvale Beach

Pioneer Bay

Pioneer Bay

SHUTE HARBOUR ROAD

Mount Julian

Legend

PIA Boundary

Water Area

Land Parcel

Road Reserve

Water Body

N

W E

S

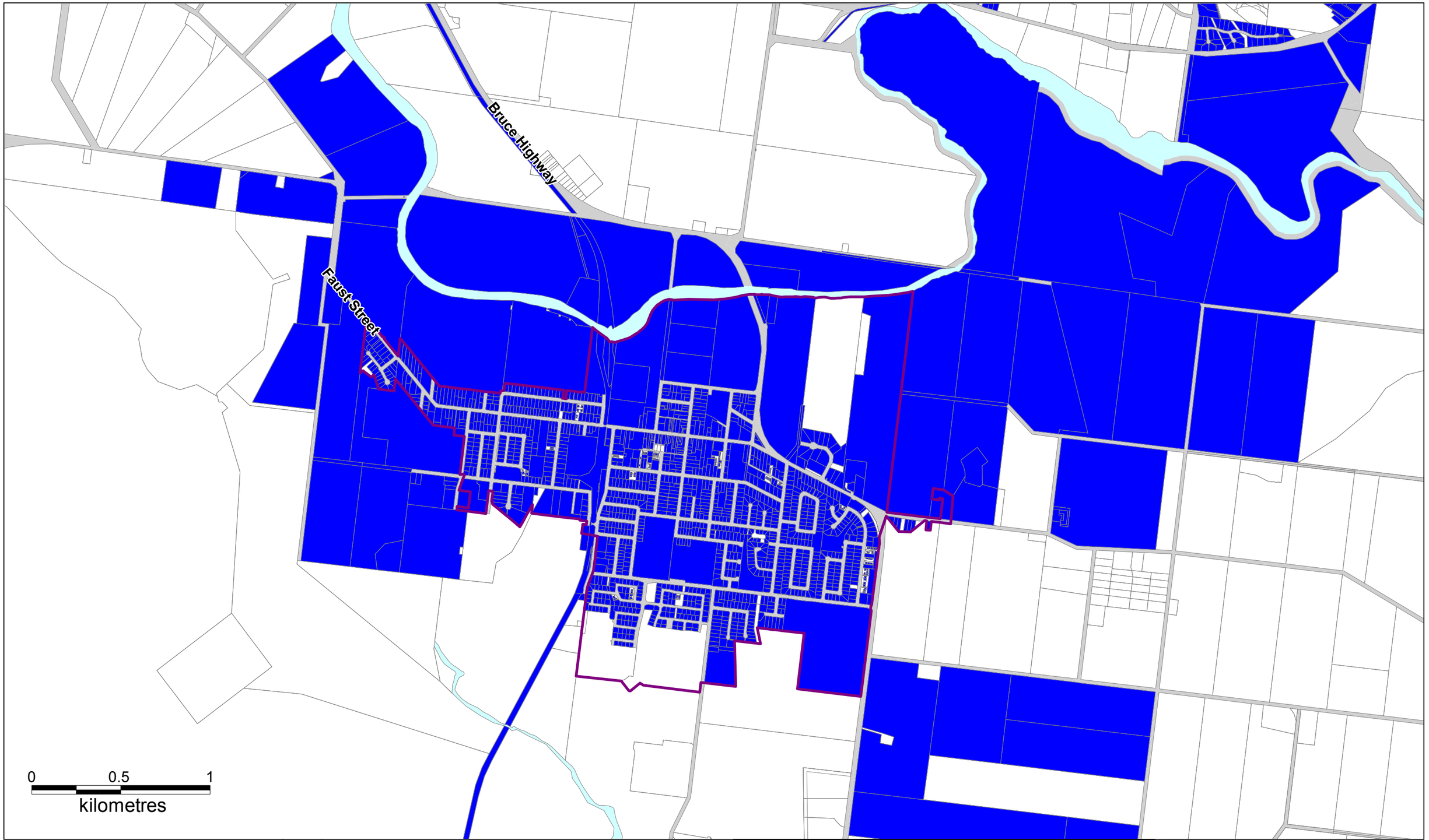
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 40,000 (A3)	**Date Plotted:** 04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Declared_Areas_Water_Whitsunday_2021_2022.pdf

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Whitsunday Water Supply Scheme 2021-22



Legend

- PIA Boundary
- Water Area
- Land Parcel
- Road Reserve
- Water Body

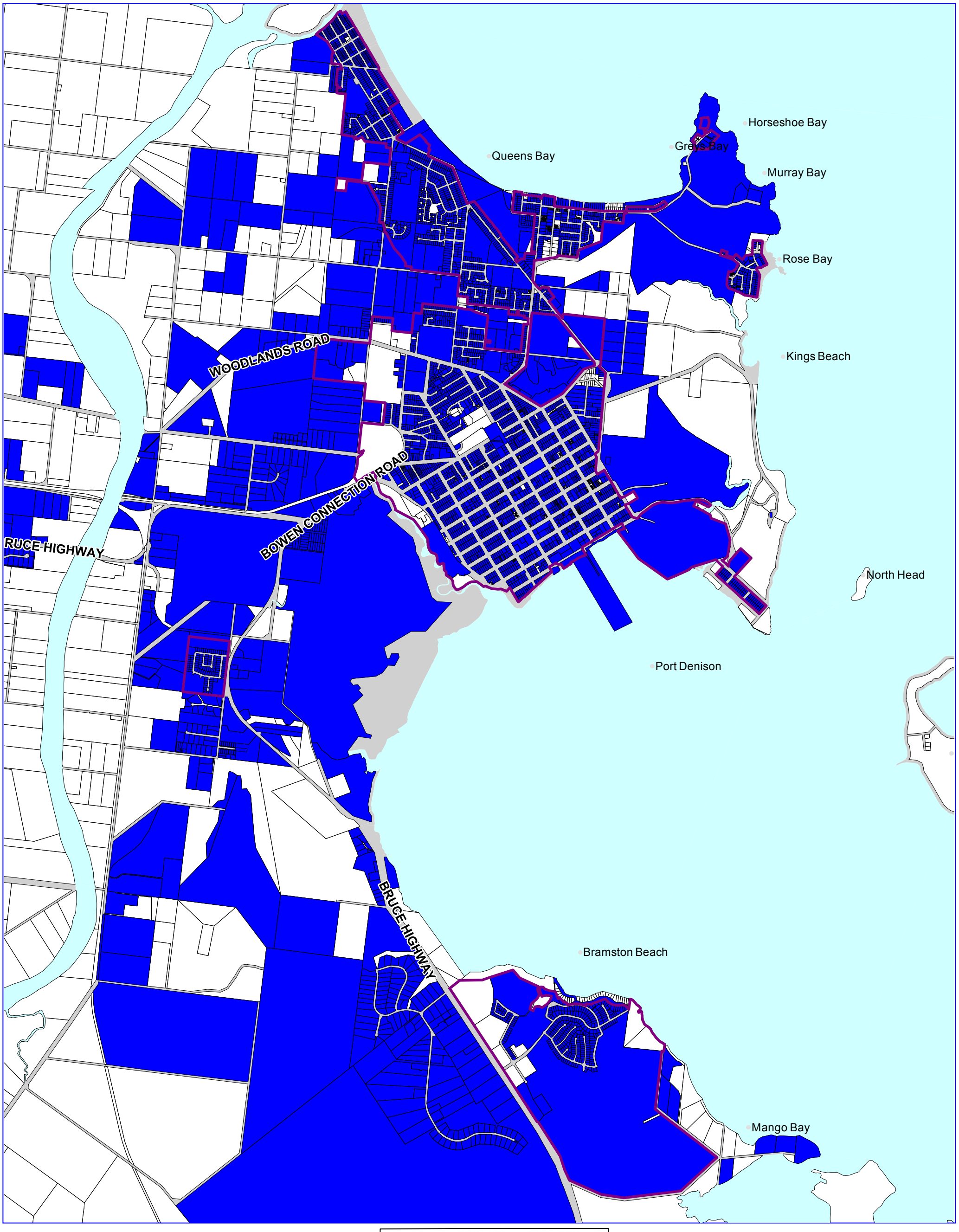
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 20,000 (A3)	**Date Plotted:** 04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Water\Declared_Areas_Water_Proserpine_2021_2022.pdf

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Proserpine Water Supply Scheme 2021-22



Legend

- PIA Boundary
- Water Areas
- Land Parcel
- Road Reserve
- Water Body

N W E S

Date Created: 04/06/2021

Date Plotted: 04/06/2021

Created By: L Curtis

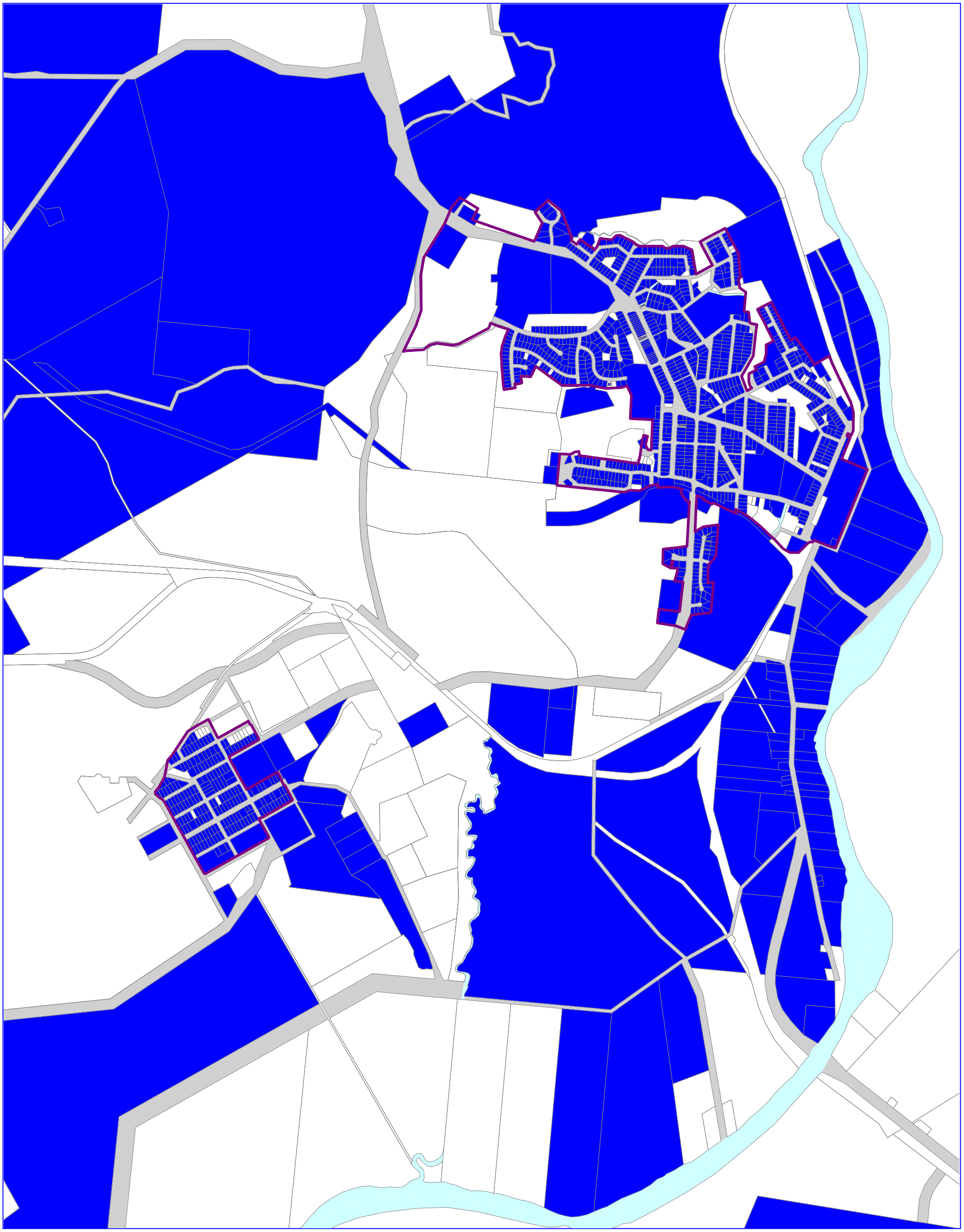
Map Scale: Scale 1: 35,000 (A3)

Title:

Bowen Water Supply Scheme 2021-22

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Water\Declared_Areas_Water_Bowen_2021_2022.pdf



Legend

- PIA Boundary
- Water Area
- Land Parcel
- Road Reseve
- Water Body

N W E S

Date Created: 04/06/2021

Date Plotted: 04/06/2021

Created By: L Curtis

Map Scale: Scale 1: 35,000 (A3)

Title:

Collinsville-Scottsville Water Supply Scheme 2021-22

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022|Water\Declared_Areas_Water_Collinsville_Scottville_2021_2022.pdf

3. Corporate Services

3.18 UTILITY CHARGES - SEWERAGE

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Finance

---

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

---

OFFICER'S RECOMMENDATION

That Council resolve, in accordance with Section 94(2) of the *Local Government Act 2009* (Qld) and Sections 99 and 100 of the Local Government Regulation 2012 (Qld) to make and levy Sewerage Utility Charges:

a) on all land within the Whitsunday Regional Council area, whether vacant or occupied, and whether rateable land or not, which is passed by a sewer main intended as a means of disposal of Sewerage, as defined in the "Whitsunday Region Sewer Areas 2021-2022" map, as follows;

(i) Whitsunday Sewerage Scheme, being the area delineated on the page titled "Whitsunday Sewerage Scheme 2021-22" (which includes Airlie Beach, Cannonvale, Jubilee Pocket, and environs but excludes Shute Harbour and environs),

(ii) Proserpine Sewerage Scheme, being the area delineated on the page titled "Proserpine Sewerage Scheme 2021-2022",

(iii) Bowen Sewerage Scheme, being the area delineated on the map titled "Bowen Sewerage Scheme 2021-2022",

(iv) Collinsville-Scottsville Sewerage Scheme, being the area delineated on the page titled "Collinsville-Scottsville Sewerage Scheme 2021-2022", and

(v) Shute Harbour Sewerage Scheme, being the area delineated on the map titled "Shute Harbour Sewerage Scheme 2021-2022";

b) such charges to be used to defray the cost of:

(i) collecting, treating and disposing of sewage,

(ii) constructing any and all components of the sewerage system, including replacing all or parts of the existing sewerage system,

(iii) repayment of loans associated with the construction of the sewerage system, and

(iv) operating, maintaining, renewing and managing the sewerage system, including interest and depreciation;

c) levy the Sewerage Utility Charge for the schemes specified in (A)(i)-(iv) on the following basis:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
1.	Vacant Land: Vacant rate assessments which do not require a sewerage connection under the	per separate parcel of land	$ 657.00

Category No.	Definition	Basis of Charge	Applicable Annual Charge
	Building Code of Australia 2019 and which have not been connected to a Sewerage Scheme.		
2.	Residential: Rate assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9; whether vacant land or not, excluding assessments identified in Item 0, which have been connected to a Sewerage Scheme.	per separate parcel of land or separate domicile, whichever number is higher	$ 875.00
3.	Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, which have been connected to the Sewerage Scheme.	per Unit (or flat or domicile), whether there is a pedestal or urinal installed in each Unit or not	$ 875.00
4.	Hotels, Hostels and Boarding Houses:	Per set of five beds or part thereof or per pedestal, whichever number is higher	$ 1,750.00
5.	Non-Residential: All rate assessments not included in Items 0, 0, 0, or 4.	per pedestal	$ 875.00
		per 600mm or part thereof of each separate Urinal	$ 875.00

d) levy the Sewerage Utility Charge for the scheme specified in (A)(v) on the following basis:

Category No.	Definition	Basis of Charge	Applicable Annual Charge
6.	Vacant Land: Vacant rate assessments which do not require a sewerage connection under the Building Code of Australia 2019 and which have not been	per separate parcel of land	$ 725.00

Category No.	Definition	Basis of Charge	Applicable Annual Charge
	connected to a Sewerage Scheme.		
7.	**Residential: Rate assessments with a Differential Rating Category of 1, 2, 3, 4, 5, 6, 7, 8, or 9; whether vacant land or not, excluding assessments identified in Item 0, which have been connected to a Sewerage Scheme.**	**per separate parcel of land or separate domicile, whichever number is higher**	**$ 930.00**
8.	**Residential Multi Unit: Rate assessments with a Differential Rating Category of 10, 11, 12,13, 14, 15, or 16, which have been connected to the Sewerage Scheme.**	**per Unit (or flat or domicile), whether there is a pedestal or urinal installed in each Unit or not**	**$ 930.00**
9.	**Hotels, Hostels and Boarding Houses:**	**Per set of five beds or part thereof or per pedestal, whichever number is higher**	**$ 1,860.00**
10.	**Non-Residential: All rate assessments not included in Items 6, 7, 8, or 9.**	**per pedestal**	**$ 930.00**
		per 600mm or part thereof of each separate Urinal	**$ 930.00**

e) where an assessment is part of a community titles scheme (including a building units or group titles plan), the applicable Sewerage Utility Charges for the common property (where applicable) will be apportioned among the assessments within the scheme in accordance with the interest schedule lot entitlements for that scheme; and

f) where the minimum requirement for sanitary facilities in any scheme area fall below the specifications of Section F "Health and Amenity" Table F2.3 "Facilities in Class 3 to 9 buildings" of the Building Code of Australia 2019, the Sewerage Utility Charges will be levied based on the minimum requirements specified in the said Building Code of Australia 2019.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the sewerage utility charges to be levied on properties with access to a sewerage connection within the region, for the financial year 2021-2022.

PURPOSE

To establish the sewerage utility charges to be levied on properties with access to a sewerage connection within the region for the financial year 2021-2022.

BACKGROUND

Section 104 of the Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Sewerage charges are levied to recover the cost of infrastructure required to collect and treat sewage, including ancillary infrastructure required for such activities as well as to cover the cost of operating, maintaining, renewing and managing the sewerage system. The Sewerage Schemes within the Council area are defined in the Sewerage Scheme Maps for Whitsunday Sewerage Scheme 2021-2022, Proserpine Sewerage Scheme 2021-2022, Bowen Sewerage Scheme 2021-2022, Collinsville Sewerage Scheme 2021-2022, Shute Harbour Sewerage Scheme 2021-2022, and Whitsunday Shores Sewerage Scheme 2021-2022. (Attachments to this report).

Sewerage pricing is required to be in line with Queensland Competition Authority (QCA) guidelines. These guidelines have been incorporated into a pricing model. The model also captures the historical and current data for pricing.

The combined water and sewerage activities of Council was above the threshold for a Significant Business Activity (SBA) for the financial year 2020/21. These activities are forecast to remain above the said threshold the 2021-2022 year as well. As such, Council is required to apply the provisions within the Act that apply to SBAs.

Generally, Full Cost Pricing relies upon the "User Pays" principle and as such water and sewerage services have been reviewed to price the services to all users in the Whitsunday Region using the fairest and most equitable method while taking into consideration the full cost to deliver the service.

Sustainable water and sewerage prices are a significant strategic underlying issue for the 2021-2022 budget and long-term financial plan of Council.

STRATEGIC IMPACTS

Adoption and levying of Utility Charges for Water will ensure that the costs of providing sewage collection and disposal services is recovered predominantly on a user pays basis.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant Council staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the proposed Sewerage Charges will facilitate the financial sustainability of the Sewerage services provided by Council and assist in meeting Council's obligations under the Competitive Neutrality Principle.

ATTACHMENTS

Attachment 1 - Whitsunday Region Sewer Areas 2021-2022

Legend

- PIA Boundary
- Sewer Areas
- Land Parcel
- Road Reserve
- Water Body

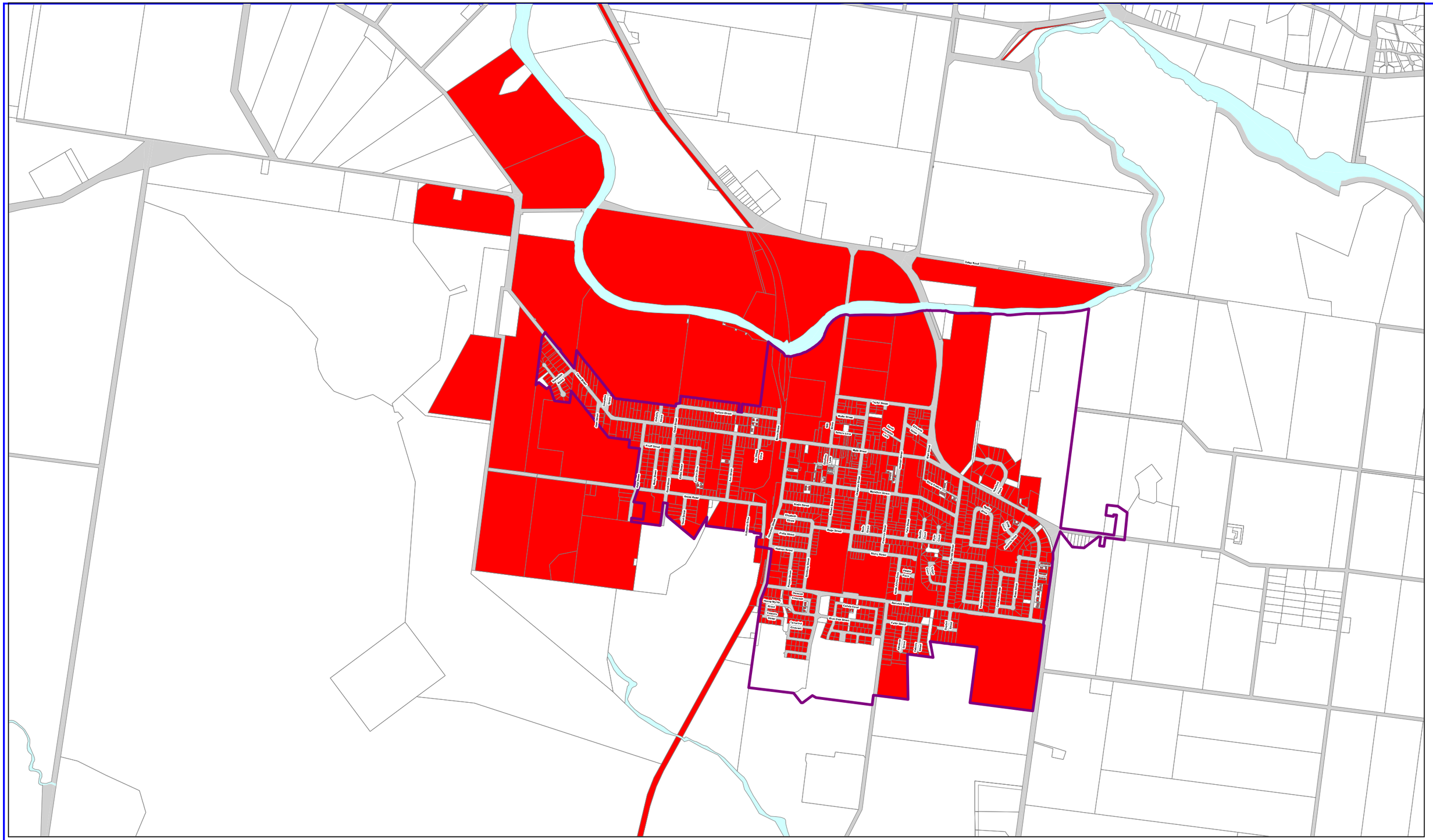
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 35,000 (A3)	**Date Plotted:** 04/06/2021

File Path: M:\Maps\DeclaredAreas\2021_2022\Sewer\Declared_Areas_Sewer_Whitsunday_2021_2022.pdf

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

Title:

Whitsunday Sewerage Scheme 2021-22



Legend

- PIA Boundary
- Sewer Areas
- Land Parcel
- Road Reserve
- Water Body

N W E S

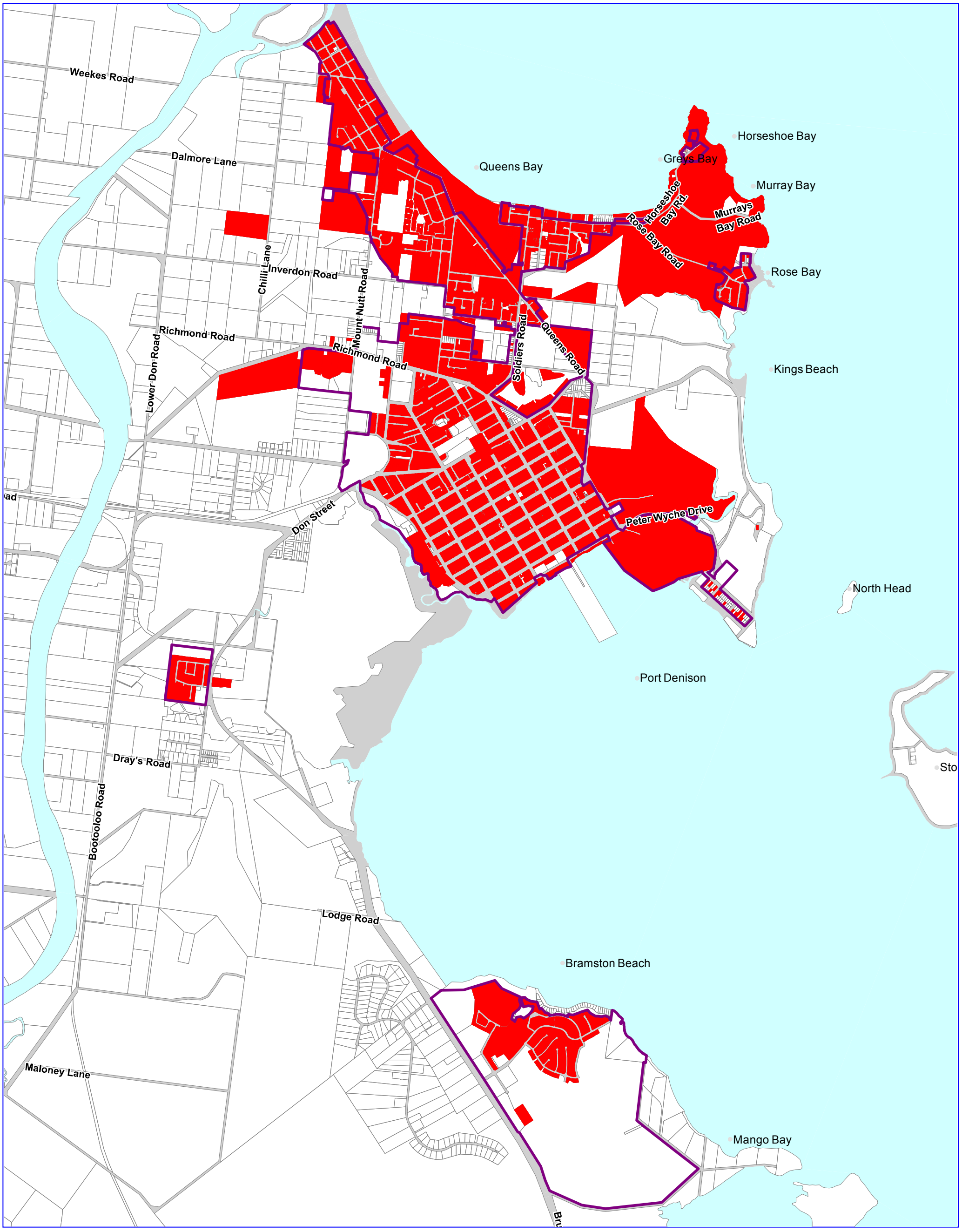
Created By: L Curtis	**Date Created:** 04/06/2021
Map Scale: Scale 1: 20,000 (A3)	**Date Plotted:** 04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Sewer\Declared_Areas_Sewer_Proserpine_2021_2022.pdf

Title:

Proserpine Sewerage Scheme 2021-22



Legend

- PIA Boundary
- Sewer Areas
- Land Parcel
- Road Reserve
- Water Body

Date Created: 04/06/2021

Date Plotted: 04/06/2021

Created By: L Curtis

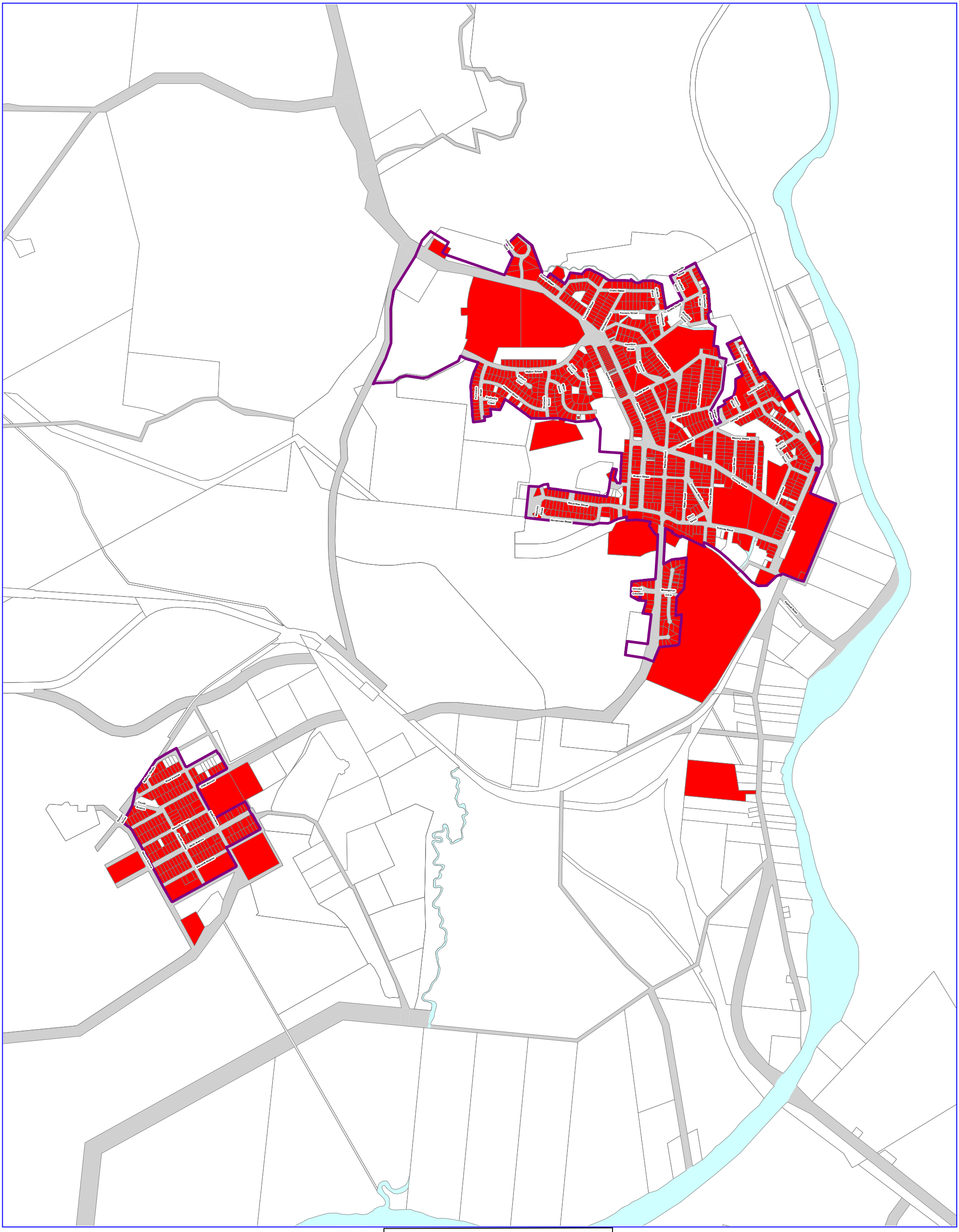
Map Scale: Scale 1:35,000 (A3)

Title:

Bowen Sewerage Scheme 2021-22

This data set is an extract from Queensland's Digital Cadastral Database. Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines. © The State of Queensland (Dept of Natural Resources and Mines). No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Sewer\Declared_Areas_Sewer_Bowen_2021_2022.pdf



Legend

- PIA Boundary
- Sewer Areas
- Land Parcel
- Road Reserve
- Water Body

Date Created: 04/06/2021

Date Plotted: 04/06/2021

Created By: L Curtis

Map Scale: Scale 1: 20,000 (A3)

Title:

Collinsville-Scottsville Sewerage Scheme 2021-22

This data set is an extract from Queensland's Digital Cadastral Database. Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines. © The State of Queensland (Dept of Natural Resources and Mines). No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Sewer\Declared_Areas_Sewer_Collinisville_Scottville_2021_2022.pdf



Whitsunday Regional Council

N W E S

Legend

- PIA Boundary
- Sewer Areas
- Land Parcel
- Road Reserve
- Water Body

Created By:	Date Created:
L Curtis	04/06/2021
Map Scale:	**Date Plotted:**
Scale 1: 5,000 (A3)	04/06/2021

This data set is an extract from Queensland's Digital Cadastral Database.
Use of this data set may be approved with the written permission of the Director General, Department of Natural Resources and Mines.
© The State of Queensland (Dept of Natural Resources and Mines).
No liability accepted for any loss or damage that may arise from the use of or reliance on this data.

File Path: M:\Maps\DeclaredAreas\2021_2022\Sewer\Declared_Areas_Sewer_ShuteHarbour_2021_2022.pdf

Title:

Shute Harbour Sewerage Scheme 2021-22

3. Corporate Services

3.19 ADMINISTRATION OF RATES & CHARGES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve to administer its system of rates and charges in the Whitsunday local government area, as follows:

a) in accordance with Section 107 of the Local Government Regulation 2012 (Qld), to levy:

i. **Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy (in accordance with Section 114 of the *Fire and Emergency Services Act 1990* (Qld)), for the half year 1 July 2021 to 31 December 2021 in July / August 2021, and for the half year 1 January 2022 to 30 June 2022 in January / February 2022.**

ii. **Water Consumption Charges for the half year 1 July 2021 to 31 December 2021 in July / August 2021 and for the half year 1 January 2022 to 30 June 2022 in February / March 2022.**

b) in accordance with Section 118 of the Local Government Regulation 2012 (Qld) to require rates and charges to be paid within forty (40) days after the Issue Date as specified in the Rate Notice (Due Date for Payment);

c) in accordance with Section 133 of the Local Government Regulation 2012 (Qld) to levy interest on rates and charges that are not paid by the Due Date for Payment stated in a Rate Notice, at the rate of eight point zero three percent (8.03%) per annum calculated on daily rests and as compounding interest;

d) in accordance with Section 130 of the Local Government Regulation 2012 (Qld), in respect of each of the following rates and charges, to allow a discount, for the prompt payment of such rates and charges on or before forty (40) days after the Issue Date as specified in the Rate Notice, of five percent (5%) of the rates or charges otherwise payable, subject to, in keeping with Sections 130(5)(d) and 130(11) of the Local Government Regulation 2012 (Qld), all other rates and charges and other amounts levied on the property, including any interest charged thereon, being paid in full:

- **General Rates and Charges,**
- **Water Access Charge or Water Allocation Charge,**
- **Sewerage Utility Charge,**
- **Domestic Garbage Charge,**
- **Domestic Recyclable Waste Charge, and**
- **Refuse Facility Charge;**

e) to adopt the following Policies:

- **Limiting increases to General Rates Policy;**
- **Identification of Owner-Occupied Status Policy;**
- **Water Charges to Properties with a Community Title Scheme Policy;**

- **Supplementary Utility Charges Policy;**
- **Interest on Overdue Rates Policy;**
- **Rates & Charges Recovery Policy;**
- **General Debtors Policy; and**
- **Prompt Payment Discount - Special Circumstances Policy**

By way of clarity and to avoid doubt, the above policies supersede and replace as and from 1 July 2021, similar policies currently in force.

Further, that Council revoke Council's current Delegated Authority Waiving of Rates and Charges Generally Policy.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To prose for adoption the processes and policies for administering Council's system of rates and charges.

PURPOSE

To establish the processes for administering Council's system of rates and charges.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Issuing Rates Notices

Council will levy rates and charges through the issuance of a rates notice half yearly – the first for the half year ended 31 December and the second for the half year ended 30 June. Generally, Council endeavours to issue rates notices in the months of July or August and January or February.

Within the rates notice, Council also collects an Emergency Management Fire and Rescue Levy on behalf of the State Government, as required by the *Fire and Emergency Services Act 1990* (Qld), for all prescribed properties within the Whitsunday local government area.

Water notices, containing the Water Consumption Charges (and being a type of rates notice) are also issued half yearly. Council endeavours to issue the water notices in July or August and February or March.

In exceptional circumstances, such as a natural disaster, the timing of the issuance of rates and water notices may be varied.

Identification of Owner-Occupied Properties

Due to the existence of separate Differential Rating Categories for Owner Occupied residential premises (as opposed to non-owner-occupied premises), it is necessary to establish a mechanism for identifying a property as an owner-occupied residential property. The basis for identifying is detailed in "Identification of Owner-Occupied Status Policy" which is attached.

Water Supply to Properties within a Community Title Scheme

Properties registered within a Community Title Scheme (CTS) in accordance with the *Body Corporate Community Management Act 1997* (Qld) require flexibility in the levying of their Water Utility Charges. New subdivisions under a CTS are required to have sub-meters, so that the Water Consumption Charge or Water Excess Charge (depending on whether a Two-Part Tariff or Allocation Tariff applies) can be levied for each individual residence or unit. However, such sub-metering is not available in older complexes and a mechanism is required to allocate the total consumption to the individual units for issuance of the water notice. The mechanism for such allocation and the levying of Water Consumption Charges or Excess Charges to properties under a CTS is addressed in the "Water Charges to Properties within a Community Title Scheme Policy". This policy is attached.

Payment Due Dates for Rates Notices

The payment due date will be specified in each Rate Notice and is set at forty (40) days from the Date of Issue as specified in the Rates Notice.

Discount for Prompt Payment

To encourage the prompt payment of rates and charges which helps improve *Council*'s cash flow and minimise the extent of subsequent recovery action, it is proposed that Council allow a 5% discount on nominated payments received on or before forty (40) days of the Issue Date as specified in the Rate Notice. The discount is applicable only to the following rates & charges:

Category	**Discount**
General Rates	5%
Water Access Charge or Water Allocation Charge	5%
Sewerage Access Charge	5%
Domestic Garbage Charge	5%
Domestic Recyclable Waste Charge	5%
Refuse Facility Charge	5%

No discounts are available for the Water Consumption Charge, Water Excess Charge, the Special Charge or any other charges or levies.

Interest on Rates Unpaid Past Date for Payment

It is proposed that **Council** levy interest on rates and charges that remain unpaid past the Due Date for Payment, in accordance with Section 133 of the Regulation, at the rate of eight point zero three per centum (8.03%) per annum, compounded daily. The "Interest on Overdue Rates, Charges and General Debts Policy" is attached.

Recovery Action

To minimise the rates and other debtor arrears, it is recognised that action must be taken to recoup the outstanding debts. Council's initiatives to recover rates and charges and general debts will be guided by its "Rates & Charges Recovery Policy" and "General Debtors Policy", both of which are attached.

The Delegated Authority Waiving of Rates and Charges Generally Policy has been superseded by clauses contained within the Rates & Charges Recovery Policy and the General Debtors Policy, and as such is no longer required.

Prompt Payment Discount Under Special Circumstances

Council offers a discount for ratepayers who settle their account by a date specified in the Rates Notice.

Council acknowledges some ratepayers may fail to make payment by the specified date, due to circumstances completely outside of their control. The "Prompt Payment Discount - Special Circumstances Policy" (attached) identifies the circumstances under which Council may grant the prompt payment discount even when the ratepayer has not met the specified date for payment. The policy also dictates the process for establishing the existence of such circumstances.

STRATEGIC IMPACTS

The resolutions and the policies related to this report will ensure that Council is able to administer its system of rates and charges in a transparent, efficient, and effective manner.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel, McKays Solicitors

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct for Employees.

CONCLUSION

Adoption of the resolutions and the attached polices will enable the efficient and effective administration of the process of levying rates and charges. It will also ensure transparency and consistency of application across ratepayers and over time.

ATTACHMENTS

Attachment 1 - Limiting Increases to General Rates Policy
Attachment 2 - Identification of Owner-Occupied Status Policy
Attachment 3 - Water Charges to Properties within a Community Title Scheme Policy
Attachment 4 - Supplementary Utility Charges Policy
Attachment 5 - Interest on Overdue Rates Policy
Attachment 6 - Rates & Charges Recovery Policy
Attachment 7 - General Debtors Policy
Attachment 8 - Prompt Payment Discount - Special Circumstances Policy

Limiting Increases to General Rates Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/Manager Financial Services**	**Revokes**	**None**

Purpose

The purpose of this policy is to ensure that the movement of a property from one rating band to another due to changes in valuations or any other similar action changing the Differential General Rates, does not result in steep increases in the general rates levied on individual properties.

Scope

This policy is applicable only to Differential General Rates as identified in Council's Revenue Statement.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. Section 116(1) of the Regulation provides that when a Local Government resolves to levy rates and charges, it also may resolve to limit the increase of those rates or charges.
2. Where Council has identified in its annual Revenue Statement that limitations in increases (**Capping**) will be applied to a specified differential general rate category, Council will limit any increase in Differential General Rates for the current financial year in those specified categories, to the amount of the differential general rates levied for the last financial year increased by the stated maximum percentage.
3. However, the Capping does not apply in the following instances:
   3.1. where the assessment is levied the Minimum General Rates for the current year.
   3.2. where the area of land for the assessment changes.
   3.3. where there is a change to the differential general rate category other than those categories related by their valuation bands.
   3.4. where the general rate was calculated on a valuation issued pursuant to Section 50 of the *Land Valuation Act 2010* (Qld) (i.e., developer concession).

3.5. where there has been a change in the valuation (other than the revaluation of the whole of the region) during the current or previous financial year; or

3.6. where rates were not levied in the previous financial year (e.g., newly subdivided land).

4. For assessments where the general rate levied for the last year was for a period less than the full year, the corresponding annualised amount for the general rate for the last financial year, will be the amount on which the limitation of increase is to be applied, in accordance with Section 116(2)(b)(ii) of the Regulation.

5. Section 116A of the Regulation provides that if part of the rateable land is:

   (a) compulsory acquired by a government entity; or

   (b) otherwise acquired by the department administering the *Transport Planning and Coordination Act 1994.*

   until Council resolves otherwise, the rates and charges levied on the remainder are reduced to the Divided Amount.

Definitions

Capping refers to the maximum percentage increase in general rates permitted for the financial year for a given differential rate category as identified in Council's Revenue Statement.

Council refers to the Whitsunday Regional Council.

Differential General Rates refers to differential general rates as defined in sections 80 and 81 of the Local Government Regulation 2012 (Qld).

Divided Amount refers to the amount referred to in section 116A (4) of the Local Government Regulation 2012 (Qld), worked out by:

(a) dividing the amount of the rates or charges levied on the rateable land by the number of square metres of the rateable land; and

(b) multiplying the amount calculated under paragraph (a) by the number of square metres of the remainder.

Minimum General Rates refers to minimum general rates as defined in sections 77, 78 and 79 of the Local Government Regulation 2012 (Qld).

Related Documents

Council's Revenue Statement 2021/22

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Identification of Owner-Occupied Status Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/Manager Financial Services**	**Revokes**	**LSP_CORP_06**

Purpose

The purpose of this Policy is to ensure that Council is consistent and fair in attributing Differential Rating Categories to assessments where it is necessary to determine the "Owner Occupied" status.

Scope

This Policy is applicable to ratepayers of the Council area who need to establish "Owner Occupied" status for purposes of levying general rates.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. To be identified by Council as "Owner-Occupied" for the purpose of the Differential Rating Categories, the property must be the Principal Place of Residence of the registered owner(s).
2. In cases of joint ownership, where all owners do not reside principally on the property, a statutory declaration will be required by those who wish to declare that the property is their Principal Place of Residence and that they are solely responsible for the payment of the annual rates, for "Owner Occupied" status to be granted.
3. To be identified as "Owner Occupied" the ratepayer is required to submit the Form to Council. The Form will need to be completed and signed by the applicant.
4. Ratepayers who reside at the property for part of the year and reside in other places (including interstate and overseas) for the remainder of the year, will need to provide a statutory declaration confirming that they reside at the property for more than 60% of each year.
5. Where the applicant ratepayer is an approved pensioner for the granting of a Queensland Government Pensioner Rate Subsidy for a property, the subsidy application can be accepted in lieu of a Form for the granting of an "Owner Occupied" benefit (provided it meets the criteria of Item 1).
6. The property must be single residential use only. Properties that are approved as a twin-key apartment, residence with bed and breakfast facilities, duplex, flats, combined dwelling/business or multiple use etc. cannot be granted "Owner Occupied" Status. Properties where a room is commercially rented

(e.g., through an online rental platform such as “Airbnb”), will not be eligible for “Owner Occupied” status.

7. Where a building permit has been approved for a granny flat on a property and that granny flat is occupied by the aged relatives of the registered owner(s) of a property, the property will be eligible for “Owner Occupied” status provided a statutory declaration is submitted to Council confirming the relationship of the occupants of the granny flat to the owner(s).
8. The applicant must be the sole registered owner or one of the registered owners of the property. A property registered in the name of a company, trust, or association (e.g., Whitsunday Housing Association Inc.) cannot be granted “Owner Occupied” status.
9. Where a Pensioner, for reasons of ill health or infirmity (e.g. poor health, feeble in body or health, physically weak, especially through age) resides some or all of the time in alternative accommodation such as a nursing home or similar type accommodation (where personal care is available on site and provided as required) or with family or friends, the residence may be regarded as being “Owner Occupied” if it is not occupied on a paid tenancy basis during the absence of the Pensioner(s). Council must be satisfied that the residence is not occupied on a paid tenancy basis and that the Pensioner(s) is/are solely responsible for the payment of rates and charges levied in respect of the said property. The Pensioner(s) will be required to complete a statutory declaration to this effect.
10. “Owner Occupied” status will be granted only for one (1) property for a given owner/ratepayer. If a second property is owned by the ratepayer(s) such property will not be eligible for “Owner Occupied” status, even if the property is not tenanted and is not producing an income.
11. The completed Form must be received by Council no later than the due date for payment of the current rates, to be applicable for that rating period. Where Forms are received after the due date for payment, identification as “Owner Occupied” will commence with the next rating period and will not be backdated to the current or previous rating periods.
12. When a property with an existing “Owner Occupied” status ceases to be the Principal Place of Residence of the ratepayer (e.g., property is sold or rented, structure is demolished, property use changes) the property will lose its “Owner Occupied” status, with effect from the next rating period, and the Differential Rating Category will be amended accordingly.
13. Council will make best endeavours to issue a Form when residential properties are sold and purchased, and when notification of change of address is received or new dwellings completed. However, it will be a ratepayer’s responsibility to ensure that a Form is obtained, completed, signed, witnessed, and lodged with Council in a timely manner, to ensure identification as an “Owner Occupied” property.

Definitions

Council refers to the Whitsunday Regional Council.

Differential Rating Categories refers to the different categories of rates resolved by Council for rateable land in the local government area.

Form refers to the Notification of Owner-Occupied Status Form.

Pensioner refers to a person who is the holder of a pensioner concession card issued by the department of the Commonwealth responsible for administering the *Social Security Act 1991* (Cwlth) or the *Veterans' Entitlements Act 1986* (Cwlth).

Principal Place of Residence refers to a single use residential property where the registered owner (ratepayer) resides for more than 60% of the relevant financial year, as evidenced through the electoral roll, taxation, pension records or other document acceptable to Council.

Queensland Government Pensioner Rate Subsidy refers to the rates and charges subsidy offered by the Queensland Government to ratepayers who meet the eligibility criteria contained in the Queensland Government Pensioner Rate Subsidy Scheme.

Related Documents

Notification of Owner-Occupied Status Form
Pensioner Rates Rebates Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Water Charges to Properties within a Community Title Scheme Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_CORP_15**

Purpose

The purpose of this policy is to allow flexibility for the levying of Water Utility Charges for properties within a Community Title Scheme (CTS).

Scope

This policy is applicable to properties that are subject to the levying of Water Utility Charges and that are registered within a CTS in accordance with the BCCM Act, whether residential, commercial, industrial, or other use community title lots.

Applicable Legislation

Body Corporate Community Management Act 1997 (Qld) (BCCM Act), sections 195 -196
Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Queensland Plumbing & Wastewater Code (Code)

Policy Statement

Water Access Charges (Two-Part Tariff)

1. Where, for purposes of Water Utility Charges, as per Council's Revenue Statement, the CTS property use is residential, a separate residential Water Access Charge shall be levied for each separate lot. Where the separate lot is a multiple of separate domiciles, a residential multi-unit Water Access Charge (based on the rate for the first unit and for each additional unit) shall be levied.
2. Where, for purposes of Water Utility Charges, as per Council's Revenue Statement, the CTS property use is not residential and sub-metering is not installed, a Water Access Charge shall be levied per connection (whether metered or not) and a share proportionate to the Contribution Schedule Lot Entitlement shall be charged to each lot owner.
3. Where the CTS property use is identified in the Community Management Statement for use as small individual industrial storage sheds, and a water service is connected for fire safety requirements only, the Water Access Charge will be assessed on a case-by-case basis and, be apportioned to each lot owner proportionate to the Contribution Schedule Lot Entitlement.

Water Allocation Charge (Allocation Tariff)

4. Where, for purposes of Water Utility Charges, as per Council's Revenue Statement, the CTS property use is residential, and the property owners have opted to be charged an Allocation Tariff, a separate residential Water Allocation Charge shall be levied for each separate lot. Where the separate lot is a multiple of separate domiciles, a residential multi-unit Water Allocation Charge (based on the rate for the first unit and for each additional unit) shall be levied.

Water Consumption Charges (Two-Part Tariff) or Excess Charges (Allocation Tariff)

5. For single meter installations that do not separately measure consumption for lots and the common property of the CTS, Council shall levy to each lot owner, a share of the total water consumption charge, proportionate to the Contribution Schedule Lot Entitlement.
6. Existing Section 196(4) Agreements shall continue to be valid and in force unless the Body Corporate makes a specific request to invalidate such agreement and for Council to levy each lot owner separately. Where such agreement exists, Council encourages such Body Corporates to voluntarily invalidate the Section 196(4) Agreement and move to an arrangement where individual lot owners are levied a share of the total water consumption proportionate to their Contribution Schedule Lot Entitlement, to achieve desirable demand management of water use and an equitable charging regime to the lot owners.
7. Except under exceptional circumstances, to be determined at the sole discretion of Council on a case-by-case basis, Council will not enter into new Section 196(4) Agreements.
8. Where a separate meter for each lot and a Master Meter for the whole CTS is installed, and the installation has been accepted by Council and complies with the requirements of Council's Sub Metering Policy,
   8.1. a separate notice for water consumption charges shall be issued to each lot owner for the kilolitres recorded on the sub-meter for that lot; and
   8.2. the Body Corporate shall be billed for the difference between the consumption of the Master Meter and the sum of the consumption of the sub-meters for a given period.
9. Where sub-meters are installed but the installation has not been approved in accordance with Council's Sub Metering Policy, the Water Consumption Charges or Excess Charges shall be levied as per clause 5 above.
10. For all new constructions coming within the purview of the BCCM Act, compliance with the Code is mandatory and a separate notice for Water Consumption Charges or Excess Charges shall be issued to each lot owner for the kilolitres recorded on the sub-meter for that lot, and the Body Corporate shall be billed for the difference between the consumption of the Master Meter and the sum of the consumption of the sub-meters, for a given period.

Definitions

Body Corporate refers to a body corporate created under the BCCM Act.

Council refers to the Whitsunday Regional Council.

Community Management Statement refers to the given in section 12 of the BCCM Act.

Water Charges to Properties within a Community Title Scheme Policy

Corporate Services - Finance

[Policy Number]

Community Titles Scheme or CTS refers as the definition given in section 10 of the BCCM Act.

Contribution Schedule Lot Entitlement refers to the number allocated to the lot in the contribution schedule in the Community Management Statement.

Master Meter refers to the meter installed at the point of connection for the CTS land to the Council main and is up stream of all sub-meters and used to measure the water supplied to the whole of the CTS land.

Section 196(4) Agreement refers to an agreement made under section 196(4) of the BCCM Act, where the Body Corporate accepts liability for water consumption charges on behalf of all the lot owners under a CTS. These agreements were more common prior to requirements for sub-metering introduced under the Code on 1 January 2008.

Water Utility Charges refers to the definition given in section 92(4) of the Act.

Related Documents

Sub-Metering Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Supplementary Utility Charges Policy

Corporate Services - Finance

[Policy Number]

Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_CORP_20**

Purpose

The purpose of this Policy is to facilitate a consistent approach to the raising and/or refunding of pro-rata charges for utility charges for appropriate properties where a change to the buildings, land or use of land has occurred.

Scope

This Policy is applicable to all properties/ratepayers within the Council region.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Building Act 1975 (Qld)
Queensland Development Code
Plumbing and Drainage Regulation 2019 (Qld)
Body Corporate and Community Management Act 1997 (Qld)
Water Supply (Safety and Reliability) Act 2008 (Qld)

Policy Statement

1. General

1.1. In accordance with section 99 of the Regulation, Council may levy utility charges on any basis that Council considers appropriate. Utility charges may be levied on the basis of any, or any combination, of the following:

a) the rateable value of the land.

b) the use made of –
   i. a particular parcel of land; or
   ii. a particular structure; or
   iii. a class of land or structure.

c) any circumstances that are peculiar to the supply of a service to –
   i. a particular parcel of land; or
   ii. a particular structure; or
   iii. a particular parcel of land; or
   iv. a particular structure; or

1.2. Where the use of a parcel of land has changed (e.g., a building is constructed on vacant land, a building is altered or removed, property is subdivided, amalgamated, community titled, or otherwise altered), Council will amend the service charges levied on a rate assessment on a pro-rata basis in accordance with the change of use and the services required.

2. Waste Utility Charges

2.1. The Domestic Garbage and Recyclable Waste Collection Charges payable by all residential properties within the garbage serviced areas will be assessed and charged on a pro-rata basis, from fourteen (14) days after the date of completion of the residential building. If no building final inspection notice is advised to Council, the charge will commence from the earlier of:

a) the receipt of request for a wheelie bin delivery; or

b) thirty (30) days after the sewerage final inspection; or

c) the commencement of the next rating period (allowing a reasonable time for the construction to have been completed).

2.2. Where a building is demolished, charges will be re-calculated on a pro-rata basis from the date of the issue of a Form 16 by Council or private building certifier.

3. Water Utility Charges

3.1. In the case of a new service connection to a property within the water service areas, the Water Access Charge, or the Water Allocation Charge, whichever is payable in respect thereof, shall be assessed and charged on a pro-rata basis from the date of installation of the meter.

3.2. Where an alteration to the use of the land has occurred, the Water Access Charge or the Water Allocation Charge (whichever is payable) shall be assessed and charged on a pro-rata basis from the date of the commencement of the altered use or completion of the building alteration. If no date is recorded for the commencement of the altered use or for the completion of the building alteration, then the charge will apply from the earlier of the date of a requested inspection or from the next rating period.

3.3. Upon Registration of a subdivision, amalgamated plan, or CTS within the water service areas, the Water Access Charge, or the Water Allocation Charge, whichever is payable in respect of each new lot, shall be assessed and charged on a pro-rata basis from the Registration of the plan.

3.4. Where a building is demolished, and the meter/s remain/s connected to the property, a Water Access Charge applicable to vacant land with a metered connection charge will continue to be levied.

4. Wastewater (Sewerage) Service

4.1. Where a new building is constructed on land within the sewerage service area, the Sewerage Access Charge payable shall be assessed and charged on a pro-rata basis as from the date of the sewerage final inspection. If no sewerage final inspection date is recorded, the building final inspection date will be used. If neither inspection date is available, the charges will apply from the beginning of the next rating period.

4.2. Where a building (for classes other than 1 or 10 under the *Building Act 1975* (Qld) and the Queensland Development Code) is altered and additional toilets and /or urinals are installed, the Sewerage Access Charge will be re-calculated and applied on a pro-rata basis from the date of the Plumbing Compliance Certificate. However, if the work is covered by Notifiable Works legislation, the Sewerage Access Charge will be re-calculated from the date of the Form 4 lodgment. A copy of the Form 4 lodgment receipt is to be provided to the Council as confirmation.

4.3. Where the building is demolished, the Sewerage Access Charge will be re-calculated and applied on a pro-rata basis from the date of the final plumbing inspection carried out by Council's Plumbing Inspectors for the disconnection of the drainage at the sewer connection point.

4.4. If fixture/s were installed or removed under Notifiable Works legislation, the owner is required to provide a copy of the Form 4 lodgment receipt supplied by the QBCC as evidence that the fixture/s were installed or removed in keeping with applicable regulations and/or standards. The Sewerage Access Charge will be adjusted on a pro-rata basis from the date of Form 4.

4.5. Upon registration of a subdivision, amalgamated plan, or CTS within the sewerage service areas, the Sewerage Access Charge payable in respect of each new lot shall be assessed and charged on a pro-rata basis from the date of registration of the plan or CTS.

4.6. Where a building is altered or demolished, and the disconnection of sewerage is not inspected, the existing Sewerage Access Charge will remain payable until inspected and approved by a sewerage inspector and Council is advised in writing. The Sewerage Access Charge will be amended from the date of final inspection.

Definitions

Community Title Scheme or CTS refers to a community title scheme under the *Body Corporate and Community Management Act 1997* (Qld).

Council refers to the Whitsunday Regional Council.

Form 4 refers to the form lodged with the QBCC for Notifiable Works.

Form 16 refers to the form used under the *Building Act 1975* (Qld) for inspection of an aspect of building works.

Notifiable Works refers to notifiable works under the Plumbing and Drainage Regulation 2019 (Qld).

Plumbing Compliance Certificate refers to a certificate supplied by **Council**'s Plumbing Department as evidence that all plumbing and drainage works have been carried out satisfactorily.

QBCC refers to the Queensland Building & Construction Commission.

Registration refers to being registered with the Department of Resources (Queensland Titles Office).

Related Documents

Revenue Statement 2021-22

Supplementary Utility Charges Policy

Corporate Services - Finance

[Policy Number]

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Interest on Overdue Rates, Charges and General Debts Policy

Corporate Services - Finance

[Policy Number]

COUCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**CP_CORP_07**

Purpose

The purpose of this policy is to define the basis for the charging of interest on Rates and Charges and general debts overdue to Council.

Scope

This policy is applicable to all properties/ratepayers within the Council area.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. General
   - 1.1. The Rates Coordinator is responsible for the administration of this Policy in accordance with the requirement of the Act and/or the Regulation and Council's policies.
2. Rates and Charges
   - 2.1. To ensure the timely collection of Rates and Charges and in keeping with powers vested through the Regulation and Council's own Revenue Statement, Council will charge interest on all overdue Rates and Charges in accordance with Section 133 of the Regulation.
   - 2.2. Interest on overdue Rates and Charges shall be calculated and compounded on daily rests.
   - 2.3. The interest rate applicable will be as decided by in Council resolution in keeping with the Regulation and declared in its Annual Revenue Statement.
   - 2.4. The interest rate decided by Council shall be applied equally to all ratepayers.
   - 2.5. In accordance with Section 132 of the Regulation, Rates and Charges are considered overdue on the day after the due date for payment as stated in the Rate Notice and will bear interest commencing from that day. Where a supplementary account is issued, interest will be applicable from the due date for the supplementary account.

2.6. Interest shall similarly apply to all overdue Rates and Charges where a concession has been granted subject to other Council policies including (but not limited to):

(a) Rates & Charges Recovery Policy.
(b) Pensioner Rates Rebate Policy.
(c) Rates Concessions for Pensioners - Deferral Arrangement Policy.
(d) Rate Relief due to Hardship Policy; and
(e) Concession for Concealed Leaks Policy.

3. General Debts

3.1. As provided in Council's General Debtors Policy, interest may also be applied to Council's other receivables (other than Rates and Charges) where the amount remains unpaid beyond thirty (30) days after the due date of payment of the invoice, and calculated in keeping with clauses 2.2 to 2.5 of this Policy.

Definitions

Council refers to the Whitsunday Regional Council.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of Council, including:
(a) General Rates (including differential rates).
(b) Special Rates and Charges.
(c) Utility Charges.
(d) Separate Rates and Charges
as well as any accrued interest on any outstanding balances (as applicable).

Rates Coordinator refers to the rates coordinator of Council, or any person acting in that role.

Related Documents

Rates & Charges Recovery Policy
Pensioner Rate Rebate Policy
Rates Concessions for Pensioners - Deferral Arrangement Policy
Rate Relief Due to Hardship Policy
Concession for Concealed Water Leaks Policy
General Debtors Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Rates & Charges Recovery Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**CP_CORP_12**

Purpose

To minimise the Rates and Charges that are in arrears and owing to Council, and in seeking to keep it to an acceptable level, a recovery process needs to be undertaken by Council regularly and at least in each financial year.

The objectives of this Policy are to simplify the processes for Council to achieve maximum recovery of Rates and Charges arrears, in an efficient, cost-effective, fair, and consistent manner.

Scope

This policy applies to all outstanding Rates and Charges due to Council.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. General

1.1 Section 118 of the Regulation notes that the date by which Rates and Charges must be due is at least thirty (30) days after the date the rate notice is issued.

1.2 When Rates and Charges remain unpaid, and full payment is not received from the ratepayer or alternative payment arrangements made, Council may proceed with recovery action as set out in this Policy.

1.3 Likewise, when an arrangement to pay outstanding rates is cancelled due to default by the ratepayer, Council may proceed with recovery action as set out in this Policy.

1.4 Priority for recovery action will be given to larger debts.

1.5 The Regulation allows for Council to commence court proceedings against the ratepayer, or to sell or acquire the land, to recover overdue Rates and Charges outstanding.

1.6 However, the professional judgment and discretion of Council's staff may be exercised from time to time in the recovery of Rates and Charges. In this regard, Council staff may (but are not obliged to) have regard to matters such as payment history and previous

dealings with the debtor, timing considerations which may impose additional pressures on the debtor (for example, Christmas or a natural disaster) and any extenuating circumstances.

1.7 When exercising any professional judgement or discretion, Council staff must ensure that it does so in a fair and consistent manner.

2. Payment Arrangements

2.1. Where the ratepayer is unable to meet their financial obligations due to hardship, Council staff may direct the debtor to make an application in accordance with Council's Rate Relief Due to Hardship Policy for a payment arrangement.

3. Final Notice

3.1. Where full payment has not been received by Council, a final notice will be issued to the ratepayer after fourteen (14) days from the due date of the rate notice ("Final Notice") using an appropriate medium at Council's discretion.

4. Letter of Demand

4.1. Where no response is received to the Final Notice in clause 3.1, and the ratepayer has not paid or entered into a satisfactory payment arrangement with Council, then Council may issue, or caused to be issued (i.e. by its solicitor or other agent) one or more letter/s of demand, indicating legal action will be initiated unless payment is made to Council within a specified period of time (Letter of Demand).

4.2. If the debt remains unpaid after the time specified in the Letter of Demand has expired, legal action will be commenced in line with Council's solicitors' advice, and the Regulation.

5. Sale for Arrears

5.1. A list of all ratepayers with Rates and Charges outstanding for timeframes exceeding those set out in section 140 of the Regulation must be tabled for Council's consideration in accordance with the Regulation.

5.2. If the liability to pay the overdue Rates and Charges is not the subject of court proceedings, then Council may resolve to sell the land in accordance with Chapter 4, Part 12, Division 3 of the Regulation.

6. Write Off of Rates & Charges

6.1. Subject to clause 6.2 and 6.3, where is it determined that a debt for unpaid Rates and Charges, including any interest (in keeping with Council's Interest on Overdue Rates, Charges and General Debts Policy) or other costs or charges, is minor (i.e. not greater than $2,500.00), the minor debt may be written-off.

6.2. The minor debt may be written off only if:

(a) there are no reasonable prospects of recovering the debt (after reasonable attempts have been made to recover or legal advice to that effect has been received).

(b) the costs of recovery are likely to equal or exceed the amount of the debt; or

(c) it will result in full settlement of the remaining overdue Rates and Charges.

6.3. Any minor debts (including any interest accrued thereon and other costs or charges) must be written-off in accordance with the appropriate delegated authority as follows:
(a) by the Chief Executive Officer for amounts up to $10,000.00.
(b) by the Director Corporate Services for amounts of up to $5,000.00; or
(c) by the Chief Financial Officer for amounts up to $2,500.00.

6.4. Debts of an amount greater than $10,000.00 must only be written off by way of Council resolution.

6.5. No Employee must exercise their delegated authority to write-off a minor debt if they have any real, potential, or perceived conflict of interest in writing off the debt.

7. Interest

7.1. Rates notices that are not paid in full by the date that the Rates and Charges become overdue may attract an interest rate as permitted by the Act and/or the Regulation, and in keeping with Council's Interest on Overdue Rates, Charges and General Debts Policy.

Definitions

Council refers to the Whitsunday Regional Council.

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

CFO refers to the Chief Financial Officer of I Council appointed in accordance with the Act, or any person acting in that role.

DCS refers to the Director of Corporate Services of Council appointed in accordance with the Act, or any person acting in that role.

Employee refers to any employee, contractor, volunteer etc. of Council.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of Council, including:
(a) General Rates (including differential rates).
(b) Special Rates and Charges.
(c) Utility Charges; and
(d) Separate Rates and Charges.
as well as any accrued interest on outstanding balances (as applicable).

Related Documents

Rate Relief Due to Hardship Policy
Interest on Overdue Rates, Charges and General Debts Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

General Debtors Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_CORP_05**

Purpose

From time to time, Council incurs debts from ratepayers, residents, and businesses within the region as part of its general operational activities. These generally relate to services it performs, facilities it provides, and to sundry account fees (such as animal registration, licensing, and permits) and fines.

Council allows a reasonable timeframe for payment of debts, at the end of which Debtors are required to pay all outstanding monies owed to Council.

Whilst the Local Government Act and Regulation do not prescribe any obligations for the collection of general debts owed to Council, this Policy provides procedural direction for:

- the timely, efficient, cost-effective, fair, and consistent collection of debts owing to Council, to achieve Council's budgetary objectives.
- when credit will be granted by Council, and upon what key terms.
- recovery action for general debts, but allowing flexibility for Debtors who display genuine commitment to clearing their debt; and
- parameters for writing off bad debts.

However, this Policy shall not apply to outstanding Rates and Charges, which shall be governed by the Act, the Regulation and certain other Council policies (particularly, the Rates and Charges Recovery Policy).

Scope

This Policy applies to all debts owed to Council (other than outstanding Rates and Charges).

Applicable Legislation

Local Government Act 2009 (Qld) (**Act**)
Local Government Regulation 2012 (Qld) (**Regulation**)

Policy Statement

1. Obtaining Credit from Council

    1.1. The granting of credit to any party, including the specified credit limit, is at the sole discretion of Council.

1.2. No credit will be extended by Council until a Credit Application is completed and signed by the Applicant and such application is assessed and approved by Council in keeping with its internal procedures.

1.3. Before granting any credit, Council may require:

1.3.1. a Guarantee and Indemnity by the Directors (if the Applicant involves a Company).

1.3.2. a Bank Guarantee for part or all the credit given; and/or

1.3.3. another form of security.

with the final decision resting with the Chief Executive Officer or an authorised delegate.

1.4. For all requests for credit:

1.4.1. $5,000.00 or under – it will be at Council's discretion as to whether credit checks are undertaken of the Applicant through a Credit Reporting Body; and

1.4.2. over $5,000.00 – Council will undertake credit checks of the Applicant by a Credit Reporting Body.

1.5. If credit checks of the Applicant are not satisfactory to Council, then Council may deny credit or require further security be provided.

1.6. With every credit check completed by a Credit Reporting Body, Council will place an "alert" on that customer to ensure that Council is advised by the Credit Reporting Body should any adverse activity occur.

1.7. Council may, in its sole discretion and without cause, withdraw or suspend credit to an Applicant at any time. In the event the credit facility is withdrawn, for whatever reason, the monies owed to Council shall become due and payable within thirty (30) days.

1.8. Council will not grant credit for entities under a Trust Name - only Companies, associations, or private individuals (including in partnership) may apply for credit, but such entities may be granted credit as Trustee for a Trust.

1.9. Council at its sole direction may require the Applicant (including any Director of a Company) to provide a bank guarantee or personal guarantee on terms suitable to Council for any amount up to and including the specified credit limit.

1.10. Council shall retain the right to charge interest, as identified in Council's Interest on Overdue Rates, Charges & General Debts Policy, on all overdue amounts commencing as from thirty (30) days from the due date of payment.

2. <u>Reminder Notices</u>

2.1. A period of thirty (30) days from the date of Council's invoice shall generally be allowed for the debt owing to Council to be paid. Any amounts not paid within this thirty (30) day period are overdue.

2.2. After the expiration of thirty (30) days from the date of the invoice, Council will use best endeavours to notify the Debtor by way of a Reminder Notice, where the Debtor's account shows Overdue Amounts greater than $100.00.

2.3. It is the responsibility of the Debtor to notify Council of any change to their contact details without delay.

2.4. The Reminder Notice will be a reminder on the need to settle outstanding amounts, with no threat of legal or other action. Its purpose is to encourage Debtors to engage with Council staff if they are experiencing difficulties in paying their account to arrange an acceptable payment arrangement to clear the outstanding debt.

2.5. Following the Reminder Notice, a Final Demand Notice may be sent to the Debtor giving the Debtor seven (7) days in which to complete payment or make acceptable arrangements with Council. The Final Demand Notice should contain Council's proposed action for recovery, state that interest may accrue on the debt commencing as from thirty (30) days from the due date of payment and offer a further opportunity to contact Council staff to arrange an acceptable repayment arrangement.

3. Payment Arrangements

3.1. Should a Debtor propose a periodic payment arrangement, Council may defer recovery action if an acceptable level of regular payment is made demonstrating a genuine attempt to clear the debt.

3.2. In general, and without limiting any legal rights of Council, Council will not pursue further recovery action against a Debtor who has an agreed periodic payment arrangement, while the arrangement is current, and the Debtor adheres to the agreed repayment schedule.

3.3. Council reserves the right to renegotiate or cancel a payment arrangement, should circumstances change where the debt will not, or Council suspects that the debt will not, be paid within a reasonable time frame.

3.4. Where a periodic payment arrangement is in place, Council reserves the right to suspend further credit to the Debtor until the payment arrangement is complete or for a shorter period as deemed fit by Council at its discretion.

3.5. Where an agreed periodic payment arrangement has elapsed without prior approval, the Debtor will be deemed to be in default and Council may initiate recovery action as necessary, without further notice to the Debtor.

3.6. Where the Debtor enters a periodic payment arrangement with Council, interest will continue to accrue on the debt in accordance with clause 5 of this Policy.

4. Legal Process

4.1. Upon the expiry of the Final Demand Notice, Council may make a final attempt to contact the Debtor before the matter is referred to an external party for recovery action.

4.2. After Council has made its final attempt to contact the Debtor, should the debt not be addressed by way of the following:

4.2.1. payment of the debt in full by the Debtor.

4.2.2. agreement between the Debtor and Council for an acceptable payment arrangement; or

4.2.3. the debt arrangement is on hold pending an investigation or awaiting a decision of Council.

the debt will then be referred to either Council's solicitor or an appropriate debt collection agency for recovery action.

4.3. Those agents acting on behalf of Council will be empowered to take whatever lawful steps are necessary to recover the outstanding amounts.

4.4. Unless an acceptable payment arrangement is made, payment in full of the outstanding amount (including all interest accrued and legal outlays) will be required prior to the withdrawal of the current recovery action.

4.5. Prior to initiating legal action against a Debtor, authorisation by the CEO or DCS must be obtained. In giving their authorisation, the CEO or DCS must consider the likelihood of such legal processes resulting in recovery of the debt.

5. Interest

5.1. Unpaid accounts extending beyond thirty (30) days after the due date of payment may attract an interest rate as permitted by the Act and/or Regulation, and in keeping with Council's Interest on Overdue Rates, Charges and General Debts Policy.

6. Write-off Procedures - Bad Debts

6.1. Debts of an amount exceeding $10,000.00 per Debtor may only be written off by resolution of the Council.

6.2. Write-off of debts up to and including $10,000.00 per Debtor may be authorised by the CEO in keeping with their delegated authority.

6.3. Write-off of debts up to and including $5,000.00 per Debtor may be authorised by the DCS in keeping with their delegated authority.

6.4. Write-off of debts up to and including $2,500.00 per Debtor may be authorised by the CFO in keeping with their delegated authority.

6.5. Notwithstanding clauses 6.1 to 6.4, a debt may be written-off only if:

6.5.1. there are no reasonable prospects of recovering the debt (after reasonable attempts have been made to recover or legal advice to that affect has been received).

6.5.2. the costs of recovery are likely to equal or exceed the amount to be recovered; or

6.5.3. it will result in full settlement of the remaining unpaid amount.

6.6. No Employee should exercise their delegated authority to write-off a debt if they have any real, potential, or perceived conflict of interest in writing off the debt.

6.7. Debts written-off under delegated authority will be reported to Council at least on a quarterly basis.

Definitions

Applicant refers to the person requesting for a credit facility, using the process and documentations specified by Council.

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

CFO refers to the Chief Financial Officer of Council appointed in accordance with the Act, or any person acting in that role.

Council refers to the Whitsunday Regional Council.

Credit Application means a form approved by Council from time to time for applying for credit.

Credit Reporting Body means a credit reporting body under the *Privacy Act 1988* (Cth).

DCS refers to the Director of Corporate Services of Council appointed in accordance with the Act, or any person acting in that role.

Debtor shall mean a person, group, association, or entity who/which owes money to Council.

Employee refers to any employee or contractor of the Council.

Final Demand Notice refers to a communication to a Debtor, demanding the payment of Outstanding Amounts, sent after the Reminder Notice.

Overdue Amounts refers to amounts that remain owing to Council by a Debtor beyond thirty (30) days from the date of the invoice.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of Council, including:

(a) General Rates (including differential rates).
(b) Special Rates and Charges.
(c) Utility Charges; and
(d) Separate Rates and Charges.

as well as any accrued interest on outstanding balances (where applicable).

Reminder Notice refers to a communication by Council to the Debtor, either in writing or in person through telephone contact to alert the Debtor about the Overdue Amount and requesting payment thereof.

Related Documents

Credit Application
Interest on Overdue Rates, Charges & General Debts Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Prompt Payment Discount – Special Circumstances Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**POLC-CS-R-015**

Purpose

The purpose of this Policy is to establish the Special Circumstances where a prompt payment discount may be granted to a ratepayer, even when payment has not been made by the date required to be eligible for the discount, in accordance with section 130(10) of the Local Government Regulation 2012.

Scope

This Policy is applicable to all ratepayers.

Applicable Legislation

Local Government Act 2009 (Qld) (**Act**)
Local Government Regulation 2012 (Qld) (**Regulation**)

Policy Statement

1. In adopting the Rates and Charges applicable for a given financial year, Council may also adopt, by resolution under section 130 of the Regulation, a prompt payment discount to be applicable for payment of such Rates and Charges by a specified date (usually defined as a number of days from the date of the Rates Notice). The resolution may also specify other conditions to be satisfied in order to be eligible to receive the prompt payment discount.
2. Council recognises, in accordance with section 130(10) of the Regulation, that there could be Special Circumstances that are beyond the control of the ratepayer which makes it unreasonable to expect the ratepayer to have made the payment by the required date to be eligible for the discount.
3. The prompt payment discount *may* still be granted to a ratepayer, even when the ratepayer has not made the payment by the specified date to be eligible, if they provide sufficient evidence to Council that they were subject to one or more of the following Special Circumstances:

    3.1. Payment through Agents: Where the payment was made through one of Council's authorised agents, with reasonable time allowed for the payment to be cleared through the agent, but the payment was not received by Council within the specified time period, due to an unusual delay by the agent.

    3.2. Incorrect Ratepayer Record: Where Council's records identifying the ownership of the property and/or the postal address of the owner(s) is incorrect, causing the Rates Notice to be delivered incorrectly, under one of the following situations:

3.2.1. Council has made an error in recording the ownership and/or the postal address of the owner(s); or

3.2.2. An error has been made at the state government agency responsible for land administration.

For clarity, this clause will not be applicable where the ratepayer, through any fault or omission, has contributed to the error.

3.3. Lost or Delayed Postal Delivery: Where written evidence is available from the relevant mail carrier that problems existed with mail deliveries at or around the time when the Rates Notice was dispatched (e.g., industrial action, natural disaster).

3.4. Medical Reasons: Where the ratepayer suffered illness or injury, causing the ratepayer to be housebound, hospitalised, or incapacitated in some form (such circumstances to be supported by medical records), provided that the ratepayer had no immediate family members or other support persons who could have made the payment within the specified time (such position to be supported by a statutory declaration by the ratepayer).

3.5. Death of Ratepayer: Where the death of the ratepayer occurred at or around the time of the issuance of the Rates Notice (such circumstances to be supported by documentary evidence by the executors of the estate of the deceased ratepayer).

3.6. Illness or Death of an Immediate Family Member: Where the ratepayer was dealing with a major illness or the death of an immediate family member (spouse/partner, son/daughter, or parent) at or around the time of the issuance of the Rates Notice.

3.7. Natural Disaster: The ratepayer was dealing with the aftermath of a natural disaster such as a fire, cyclone, or flood at or around the time of the issuance of the Rates Notice.

3.8. Payment Error: Where there is an accidental minor short payment resulting from a genuine miscalculation.

3.9. Other: Where the ratepayer was subject to an unusual circumstance, not identified elsewhere in the Policy, which in the opinion of Council, was of a sufficient nature to make it unreasonable to expect the ratepayer to have made the payment within the timeframe to be eligible for the discount. In such circumstances the ratepayer is required to submit a statutory declaration outlining the circumstances and asserting that the ratepayer was unable to make the payment by the required date solely due to the circumstances identified in the statutory declaration.

4. To be eligible for the prompt payment discount under this Policy, the ratepayer must fulfil the following requirements:

4.1. Pay all outstanding Rates and Charges (without setting off any discounts the ratepayer may be eligible under this Policy) within fourteen (14) days of the earlier of:

a) the ratepayer becoming aware of the non-payment of such Rates and Charges; or

b) the ceasing or rectification of the Special Circumstances.

4.2. Lodge a written request with Council, requesting for consideration under this Policy, for assessment by Council's duly appointed officer. The request must clearly identify the Special Circumstance/s (as detailed in this Policy) applicable to the ratepayer, with sufficient documentary evidence attached to support the request.

5. In assessing requests under this Policy, Council shall take into consideration the prior payment history of the ratepayer. The ratepayer must have an exemplary payment history on the relevant property, as

well as on any other properties in their sole or joint ownership, evidenced by consistent record of payment over the last three (3) years of all Rates & Charges by the Due Date.

6. For purposes of this Policy, the following are not considered Special Circumstances (but are not exhaustive):
   6.1. Delay of payment due to financial circumstances. In such instances, application may be made under Council's Rate Relief Due to Hardship Policy).
   6.2. Claims of non-receipt of Rates Notice unless such claim is supported by the mail carrier confirming problems with delivery.
   6.3. Absence of the ratepayer from the property, area, state or country.
   6.4. Sale/purchase of the property at or around the time of the issuance of the Rates Notice; or
   6.5. Failure or delay on the part of the ratepayer to update the ratepayers contacts details on record with Council.
7. Council reserves the right to exercise its discretion entirely to determine whether circumstances experienced by a ratepayer will be considered Special Circumstances for the purposes of this Policy.
8. The granting of a prompt payment discount to a ratepayer under this Policy must be approved by the Director Corporate Services or the Chief Financial Officer.
9. Should the Council decide not to resolve to adopt a prompt payment discount for Rates and Charges pursuant to section 130 of the Regulation for a given financial year, then this Policy will not be applicable to that financial year.
10. Nothing in this Policy shall be construed to imply any change in the contents of the resolution which adopts the prompt payment discount, pursuant to section 130 of the Regulation, except for the extension of the payment date for eligibility.

Definitions

Council refers to the Whitsunday Regional Council.

CFO refers to the Chief Financial Officer of Council appointed in accordance with the Act, or any person acting in that role.

DCS refers to the Director of Corporate Services of Council appointed in accordance with the **Act**, or any person acting in that role.

Due Date refers to the date by which the payment of Rates & Charges falls due, as identified in the Rates Notice.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of Council, including:

(a) General Rates (including differential rates).

(b) Special Rates and Charges.

(c) Utility Charges; and

(d) Separate Rates and Charges.

as well as any accrued interest on any outstanding balances (as applicable).

Prompt Payment Discount – Special Circumstances Policy

Corporate Services - Finance

[Policy Number]

Rates Notice refers to a notice issues by Council to the owner(s) of a property, identifying the rates to be paid in respect of that property for a given period of time. The Rates Notice will also identify the Due Date as well as the date for payment of rates to be eligible for the prompt payment discount.

Special Circumstances refers to the circumstances as detailed within Clause 3 of this Policy.

Related Documents

Rate Relief Due to Hardship Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

3. Corporate Services

3.20 CONCESSIONS TO RATES & CHARGES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve to:

a) in accordance with Sections 120(1)(a), 121(a) and 122 of the Local Government Regulation 2012 (Qld) to grant a pensioner concession in the form of a rebate of an amount of 30% of the following Rates & Charges:

- **(i) Differential General Rates;**
- **(ii) Water Access Charge or the Water Allocation Charge;**
- **(iii) Sewerage Access Charge;**
- **(iv) Domestic Garbage Charge; and**
- **(v) Refuse Facility Charge**

up to a maximum total of $350, to all ratepayers that meet the criteria of a "Pensioner" and other eligibility requirements set out in Council's Pensioner Rates Rebate Policy (attached hereto, and adopted); and

b) in accordance with Sections 120(1)(a), 121(a) and 122 of the Local Government Regulation 2012 (Qld) to grant an additional pensioner concession in the form of a rebate of an amount of 30% of the Domestic Waste Recycling Charge to all ratepayers that meet the criteria of a "Pensioner" and other eligibility requirements set out in Council's Pensioner Rates Rebate Policy who are levied a Domestic Waste Recycling Charge;

c) in accordance with Sections 120(1)(a), 120(1)(c), 121(b) and 122 of the Local Government Regulation 2012 (Qld) to grant a concession:

- **(i) to all ratepayers that meet the criteria of a "Pensioner" who is suffering "hardship", and meets the other eligibility requirements set out in Council's Rates Concession for Pensioners – Deferral Arrangements (attached hereto, and adopted);**
- **(ii) in the form of a deferral of the general rate in excess of the Minimum General Rate, for the life of the Pensioner, or until the property is sold or otherwise transferred from the name of the Pensioner or until some other agreed date;**

d) in accordance with Sections 120(1)(c), 121(a)(b) and (c) and 122 of the Local Government Regulation 2012 (Qld), to grant a concession:

- **(i) to those ratepayers who meet the criteria for suffering "Hardship", and meet the other eligibility requirements set out in Council's Rate Relief Policy (attached hereto, and adopted);**
- **(ii) in the form of one or more of a rebate of all or part of the Rates and Charges; deferral payment of the Rates and Charges and/or an agreement to accept a transfer of unencumbered land in full or part payment of the Rates and Charges - with the determination on the concession/s to be applied to the particular ratepayer to be as per the**

principles and guidelines set out in Council's Rate Relief Policy (attached hereto, and adopted);

e) in accordance with Section 120(1)(c), 121(a) and 122 of the Local Government Regulation 2012 (Qld), to grant a concession in the form of a rebate to ratepayers where a concealed water leak has occurred, and the ratepayer has received a larger than usual Water Consumption Charge, which results in financial hardship in accordance with Council's Concession for Concealed Water Leaks Policy (attached hereto, and adopted);

f) in accordance with Sections 120(b)(i), 121(a) and 122 of the Local Government Regulation 2012, afford donations, in the form of a rebate of certain rates & charges, to landowners where the owner is an entity whose objects do not include making a profit for distribution among its members, to be applied to qualified members in keeping with the Donations on Rates and Charges - Not-for-Profit Organisations Policy (attached hereto and adopted);

g) to adopt the following policies relating to granting of concessions on Rates and Charges:

- **(i) Pensioner Rates Rebate Policy;**
- **(ii) Rates Concession for Pensioners - Deferral Arrangements Policy;**
- **(iii) Rate Relief Policy;**
- **(iv) Concession for Concealed Water Leaks Policy; and**
- **(v) Donations on Rates and Charges for Not-for-Profit Organisations Policy**

including for the purposes of, where certain Resolutions above reference content contained in a Council Policy (such as definitions of classes of members to whom the Concessions relate; eligibility criteria and terms and conditions of the Concessions), then that content is incorporated by reference into these Resolutions; and for further detail and guidance on how appropriately authorised Council officers are to administratively apply the Concessions hereby granted.

By way of clarity and to avoid doubt, the above policies are to supersede and replace as and from 1 July 2021, similar policies currently in force;

h) Pursuant to section 257 of the *Local Government Act 2009* (Qld), Council delegates to the Chief Executive Officer, with no restriction upon the Chief Executive Officer's power to sub-delegate under section 259 of the *Local Government Act 2009* (Qld), the power to apply and administer the aforementioned Concessions;

i) Council also acknowledges that, whilst not strictly a concession, for the purposes of making and levying rates on a "relevant parcel", Council must discount the value of the land in accordance with Sections 49 - 51 of the *Land Valuation Act 2010* (Qld).

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the categories of ratepayers and the circumstances under which concessions on Rates and Charges are to be granted.

PURPOSE

To establish the categories of ratepayers and the circumstances under which concessions on Rates and Charges are to be granted and to adopt the policies related to granting of such concessions.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Land Valuation Act 2010 (Qld) (Land Valuation Act)

ANALYSIS

Pensioner Rates Rebate

Council recognises that certain types of pensioners have contributed rates over a period of time and should be afforded a concession where their ability to pay is restricted by limited and/or fixed income.

To address this situation, Council has adopted a "Pensioner Rates Rebate Policy" which grants pensioners a rebate on identified rates and charges of 30% up to a maximum of $350.00. The rebate is afforded on the following rates and charges:

- Differential General Rates;
- Water Access Charge or Water Allocation Charge;
- Sewer Access Charge;
- Domestic Garbage Charge;
- Domestic Recyclable Waste Charge; and
- Refuse Facility Charge.

The applicability of the concession is dependent upon the pensioner meeting the required criteria as detailed in the Pensioner Rates Rebate Policy (attached).

Rates Concession for Pensioners - Deferral Arrangements

Where Pensioners are experiencing hardship and as a result are unable to afford to pay the full extent of the Differential General Rates, Council offers the opportunity to defer a portion of the Differential General Rate that exceeds the minimum general rate levied for that differential

rate category. Council still requires that the pensioner make payment of the current minimum general rate and utility charges for the property.

The deferred amount of the Differential General Rates will accrue interest at 50% of the rate of interest applicable to amounts due to Council past the due date for payment. All deferred amounts including accrued interest falls due for payment on the occurrence of certain defined events.

Eligibility and other terms and conditions of deferral including the events that would trigger a full payment of the deferred amounts are contained in the "Rates Assistance for Pensioners Policy" (attached).

Rates Relief

Council acknowledges that there will be instances when individual ratepayers may suffer hardship and find it difficult to meet their obligations due to their financial circumstances.

Eligible ratepayers can apply to Council for a concession to be applied to their Rates and Charges, which may include one or more of:

- a (part or full) rebate on their Rates and Charges;
- a deferral on their Rates and Charges;
- an agreement to transfer unencumbered land in full or part payment of their Rates and Charges; and/or
- other practical assistance, such as referral to financial counselling.

Eligibility criteria and procedures for application are contained in the "Rate Relief Policy" (attached).

Council has extended the application of the "Rate Relief Policy" to properties being used for business/commercial/industrial purposes, where payment of the Rates and Charges would cause Hardship to the ratepayer. Previously, these ratepayers were unable to apply for relief, as this Policy only applied to properties being used by a not-for-profit organisation or as the ratepayers' Principal Place of Residence.

A decision as to the which concession/s shall be granted to the eligible applicant will be made administratively, by the relevant Council Officer and approved by the Director of Corporate Services. Where a concession involves waiver of Rates or Charges or the write-off such actions to be carried out in accordance with delegated authority as determined by Council, which, depending on the amount of write-off, may involve the adoption of a Council resolution (through a confidential report). All decisions on concessions shall be consistent with the principles and objectives of the Rate Relief Policy.

Concessions for Concealed Leaks

With part of the plumbing infrastructure within a property being located underground (such as under paved or constructed areas), it is not always possible to immediately detect a subterranean leak and accordingly, such leak may go undetected until the next meter reading.

The resulting water consumption charge, depending on the extent of the leak, can cause financial hardship to the ratepayer. In such instances Council provides a limited extent of relief from the resulting Water Consumption Charge. The extent of relief and the administration process are detailed in the "Concession for Concealed Water Leaks Policy" (attached).

Donations on Rates and Charges for Not-for-Profit Organisations

Council recognises that not-for-profit organisations provide an invaluable service for residents of the region that are in need of assistance, financial or otherwise to ensur ethier continued

operation. These organisations provide a range of socially desirable and in-need services, and sometimes supplements services available through the state systems.

Council also recognises that the demand for such services usually exceeds the resources available to such organisations. As such, Council has determined it proper to provide donations to these organisations to partially offset their Rates and Charges, so that these not-for-profit organisations can apply such funds to the delivery of their services to the community.

The Donations on Rates and Charges for Not-for-Profit Organisations Policy envisages donations up to between 50% and 100% of the Rates and Charges applicable to properties used by the identified organisations to deliver their services. When assessing a request for a donation, Council may give consideration to an applicant's current financial position and ability to pay their Rates & Charges.

Discount on Subdivided Land not yet Developed.

Whilst not a 'concession', for completeness and noting, in accordance with Section 49-51 of the Land Valuation Act, Council is required to levy rates on a discounted valuation for subdivided land not yet developed. In keeping with the Land Valuation Act, a separate valuation will be issued for each lot in a plan of subdivision, and the valuation is to be discounted by 40% for rating purposes on certain newly subdivided land that has not been developed, provided in keeping with section 50(3) of the Land Valuation Act, the land continues to be classified as vacant land and continues to be owned by the original owner who undertook the subdivision of the land.

Council will levy the rates for the category that best fits the current use of the property. The rate in the dollar applicable to the category will be used as though the property were differentially categorised for rates similar to other like properties in the region. The Minimum Rate will not be applicable for properties that are rated on a discounted value under the Land Valuation Act.

STRATEGIC IMPACTS

The resolutions and the policies related to this report will ensure that Council is able to administer the identified concessions in a transparent and consistent manner.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the resolution will provide the necessary authority for Council officers to apply the concessions and ensure the application is transparent and consistent across all ratepayers.

ATTACHMENTS

Attachment 1 - Pensioner Rates Rebate Policy
Attachment 2 - Rates Concession for Pensioners - Deferral Arrangement Policy
Attachment 3 - Rate Relief Policy
Attachment 4 - Concession for Concealed Leaks Policy
Attachment 5 - Donations on Rates and Charges for Not-for-Profit Organisations Policy

Pensioner Rates Rebate Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_CORP_10**

Purpose

The purpose of this Policy is to offer a benefit by way of a concession on the annual Rates and Charges in recognition of the financial constraints that are endured by Pensioners.

Scope

This Policy is applicable to all Pensioners within the Council area who meet the required criteria for the Queensland Government Pensioner Rate Subsidy Scheme for a subsidy of Rates and Charges**.**

Applicable Legislation

Local Government Act 2009 (Qld) (**Act**)
Local Government Regulations 2012 (Qld) (**Regulation**)

Policy Statement

1. The State Government of Queensland grants a subsidy of Rates and Charges to those persons who meet the required criteria and hold an Approved Pensioner Card. In line with this concession, Council recognises the financial constraints for Pensioners and extends a concession of its own.
2. In accordance with sections 120(1)(a) and 121(1)(a) of the Local Government Regulation, Council will grant Pensioner property owners a rebate on Rates and Charges as detailed in the Revenue Statement for the applicable period.
3. To be eligible for the rebate, the following criteria applies:
   3.1. the Pensioner must hold an Approved Pensioner Card.
   3.2. the Pensioner must be the registered owner or Life Tenant of the property.
   3.3. the Pensioner must occupy the property as their Principal Place of Residence.
   3.4. the property must be in Queensland; and
   3.5. the Pensioner must be legally responsible for the payment of the Rates and Charges levied on the property.
4. Applications must be made by the Pensioner using the Form. An Approved Pensioner Card shall be accepted by Council as sufficient evidence that the person applying is an approved

Pensioner, or if no card is presented, through confirmation by the Commonwealth Department of Human Services and/or the Commonwealth Department of Veterans Affairs in keeping with the Queensland Government Pensioner Rate Subsidy Scheme Guidelines.

5. The amount of pensioner rates rebate available to the Pensioner will be calculated by reference to the proportion of a full pension that the Pensioner receives, that is:

   5.1. the Pensioner will be eligible for the maximum pensioner rates rebate where they receive a full pension; and

   5.2. the Pensioner will only be eligible for a pro-rata portion of the maximum Pensioner rates rebate where they receive a part pension, equivalent to the percentage of a full pension that they receive in the form of a part-pension, excluding any additional benefit or allowance.

6. In cases where the applicant Pensioner is a joint owner of a property with a person other than their Spouse, or where the Pensioner's Spouse is not listed on the Pensioner's Approved Pensioner Card, a pro-rata rebate shall be granted.

7. Where a Pensioner has been granted a Council rebate in accordance with a commensurate policy in a previous financial year, and where the applicant's pension and residential details have not altered, confirmation by the Commonwealth Department of Human Services and the Commonwealth Department of Veterans Affairs that he or she is an approved pensioner, will be accepted in lieu of a written application.

8. The Rates Coordinator is responsible for the administration of the Policy and for processing applications in accordance with the requirements of the Act, Regulation and Council's policies.

9. The Rates Coordinator shall ensure that public notifications are made in a timely manner each year advising of the terms of this Policy.

Other Forms of Assistance Available to Pensioners

10. If a Pensioner wishes to apply for an agreement to defer payment of the Rates and Charges, they are required to submit an application in accordance with Council's Rates Concessions for Pensioners – Deferral Arrangement Policy.

11. Where a Pensioner receives a Pension Supplement and/or requires an extension of time to make full payment of their Rates and Charges (due to the time of payment of this supplement or reasons of Hardship), a written request and evidence from the Pensioner is required and Council shall give consideration on a case-by-case basis in keeping with Council's Rates Relief Due to Hardship Policy. The extension of time may also include an extension to the availability of the prompt payment discount (in accordance with the Prompt Payment Discount – Special Circumstances Policy).

Definitions

Approved Pensioner Card refers to:

(a) Queensland Pensioner Concession Card issued by Centrelink or Department of Veterans' Affairs ("QPCC Card"); or
(b) Department of Veterans' Affairs Health Card for all conditions ("Gold Card").

Council refers to the Whitsunday Regional Council.

Pensioner Rates Rebate Policy

Corporate Services - Finance

[Policy Number]

Form refers to Application for Pensioner Rates Rebate form.

Hardship refers to when, if full payment of Rates and Charges were made, the Pensioner would be left unable to provide for themselves, their family or other dependents, with food, accommodation, clothing, medical treatment, education, or any other basic necessities as determined by Council and the Pensioner has no other practical sources of financial support.

Life Tenant refers to the circumstances where a life tenancy has been created under the terms of a valid will (after the death of the property owner) or by a Supreme or Family Court Order. The will or court order must clearly demonstrate that the Pensioner has not been relieved of the responsibility to pay all rates and charges levied in respect of the property.

Pensioner refers to a person who is the holder of an Approved Pensioner Card.

Pension Supplement means pension supplement rate as defined under section 20A of the *Social Security Act 1991* (Cth).

Principal Place of Residence refers to a single dwelling where the registered owner (ratepayer) resides for more than 60% of the relevant financial year, as evidenced through the electoral roll, taxation, pension records or other document acceptable to Council.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by the local government or someone on behalf of the local government, including:

(a) General Rates (including differential rates); and
(b) Special Rates and Charges; and
(c) Utility Charges; and
(d) Separate Rates and Charges.

Rates Coordinator refers to the Rates Coordinator of the Council appointed in accordance with the Act, or any person acting in that role.

Spouse refers to the person's partner in marriage or a de facto partner as recognised by the *Acts Interpretation Act 1954* (Qld) section 32DA.

Related Documents

Application for Pensioner Rates Rebate Form
Rates Concession for Pensioners - Deferral Arrangement Policy
Rate Relief Due to Hardship Policy
Prompt Payment Discount – Special Circumstances Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Rates Concession for Pensioners – Deferral Arrangement

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer**	**Revokes**	**LSP_CORP_14**

Purpose

The purpose of this Policy is to establish a policy framework to allow for assessment and acceptance of applications for relief from Rates and Charges from Pensioners who are experiencing serious Hardship and as a result are unable to pay.

Scope

This policy is applicable to Pensioners within Council that are experiencing Hardship and as a result are unable to pay their Rates and Charges.

Applicable Legislation

Local Government Act 2009 (Qld) (**Act**) Chapter 4 Part 1
Local Government Regulation 2012 (Qld) (**Regulation**) Chapter 4 Part 10

Policy Statement

General

1. Council has resolved pursuant to sections 120(1)(a), 120(1)(c) and 121(b) of the Local Government Regulation to offer Pensioners who are experiencing Hardship a concession for deferred payment of that portion of their General Rate that is over and above the Minimum General Rate set for the rating category in which their property is included.

Eligibility

2. Applications must be made by the Pensioner using the Form. An Approved Pensioner Card shall be accepted by Council as sufficient evidence that the person/s applying is/are an approved Pensioner.
3. Pensioners requesting assistance with the payment of their Rates and Charges account must be able to show, to the satisfaction of Council, that the payment of the full amount owed would entail Hardship because of the following:
    3.1. recent adverse change in their financial position that has left them unable to meet their basic needs; and
    3.2. the quantum of the annual rate levy.
4. Applications will only be accepted for properties that are single unit dwellings. The property also must be the Pensioner's Principal Place of Residence.

5. Council will not grant any relief under this Policy where the Pensioner co-owns the property with other persons who are not eligible Pensioners.
6. The General Rate levy must be higher than the Minimum General Rate**.**
7. The financial standing of other family members, who are residing at the property, will be taken into account when determining eligibility for assistance.

Extent of Relief

8. In accordance with section 125 of the Regulation, the relief will take the form of a deferral of a portion of the General Rate, thereby reducing the General Rate levy payable immediately, to an amount equivalent to the Minimum General Rate.
9. This Minimum General Rate amount and all other Charges appearing on the rates notice must be paid in full by the due date for the deferral arrangement to remain current.
10. In cases where arrears occur following commencement of the agreement, the continuation of the deferral arrangement will be by negotiation. Where the applicant has existing arrears of rates, entry into the deferral arrangement is also by negotiation. Such arrears may be deferred, or an instalment schedule commenced.
11. The amount of General Rate in excess of the Minimum General Rate, will be deferred for the life of the Pensioner, or until the property is sold or otherwise transferred from the name of the Pensioner or to some other agreed date.
12. In accordance with section 125(3) of the Regulation, a premium applies to any deferred rates equal to an amount of interest calculated at a rate equivalent to 50% of the current interest charged on rates (in accordance with the Interest on Overdue Rates, Charges & General Debts Policy), from the date that the deferred rates would have been due, until the full amount (including any deferred portion and interest accrued) has been paid in full.
13. The amount of the premium will also be deferred on the same basis as the deferred General Rates.
14. On default of any of the deferral arrangement conditions, all unpaid Rates and Charges become overdue and will be registered as a charge on the land in accordance with section 95(2) of the Act.

Application Process

15. Pensioners must complete the Form providing information regarding their financial position under a statutory declaration and provide any additional supporting documentation (including certified copies of Income Tax Assessments or statements from Centrelink verifying the financial position of the Pensioner) to substantiate the information supplied.
16. If insufficient information is received to enable an assessment or the information supplied is unclear, the applicant will be contacted to obtain additional information and/or clarification prior to a decision being made.
17. Following an initial assessment by a Council officer, a meeting may occur with the Pensioner and/or a member of their family, next of kin or representative prior to the application being referred to the CEO, or delegate of the CEO, for determination.
18. The discretion to provide assistance for Pensioners experiencing Hardship is ultimately a decision of Council and if a decision is made by Council resolution, that decision will be final.
19. Notification of the decision will be provided to the Pensioner.

20. In the event of a Pensioner being dissatisfied with an initial decision of a Council officer, they may access rights of review in accordance with Council's Administrative Action Complaints Policy.

Methodology of Deferral

21. Payment of the deferred amount will become immediately due and payable from the estate of the Pensioner, or at an agreed date, or upon cancellation of the deferral arrangement by either party, or upon sale or transfer of any part or interest in the property, except in the following circumstances:

    21.1. If the property is transferred into the name of a spouse who continues to reside on the property and is eligible for deferral of the General Rate in their own name, then an application can be made to Council to continue the deferral arrangement begun under the previous owner's name; or

    21.2. If the property is transferred into the name of any progeny (including an adult step-child or adopted child of the Pensioner) who is a Pensioner who has resided on the property for a minimum of the preceding five years and will continue to do so, an application can be made to Council to continue the deferral arrangement begun under the previous owner's name where the progeny is solely responsible for payment of all Rates and Charges and completes a financial statement to demonstrate that payment of the rates will cause Hardship.

22. Where a Pensioner (who is approved for a deferral arrangement) is required, due to reasons of ill health or infirmity, to reside some or all of the time in alternative accommodation such as a nursing home or with a relative, the property shall continue to be regarded as the Pensioner's Principal Place of Residence as long as it is not tenanted on a paid tenancy basis during the absence of the Pensioner. If the property is tenanted, the deferred arrangement shall be cancelled, and the amount deferred will become due and payable from the date of tenancy.

23. Once a deferral arrangement is entered into, the approved Pensioner shall be eligible for a discount on prompt payment of the Minimum General Rate and all other rates and charges appearing on the rates notice in accordance with Council's Revenue Policy.

Definitions

Approved Pensioner Card refers to:

(a) Queensland Pensioner Concession Card issued by Centrelink or Department of Veterans' Affairs ("QPCC Card"); or
(b) Department of Veterans' Affairs Health Card for all conditions ("Gold Card").

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

Charges refer to all other amounts included in the rates notice, other than General Rates.

Council refers to the Whitsunday Regional Council.

Form refers to the "Application for Rates Assistance for Eligible Pensioners" form.

General Rate refers to general rates as defined under s 92(2) of the Act.

Rates Concession for Pensioners – Deferral Arrangement

Corporate Services - Finance

[Policy Number]

Hardship refers to when, if full payment of rates and charges were made, the Pensioner would be left unable to provide for themselves, their family or other dependents, with food, accommodation, clothing, medical treatment, education, or any other basic necessities as determined by Council, and the Pensioner has no other practical sources of financial support.

Minimum General Rate means the minimum general rates levy of the first (lowest) bank of the Residential Owner Occupier category in the relevant rating period, pursuant to section 77 of the Regulation and Council's Revenue Statement.

Pensioner refers to a holder of either an Approved Pensioner Card.

Principal Place of Residence refers to a single dwelling where the registered owner (ratepayer) resides for more than 60% of the relevant financial year, as evidenced through the electoral roll, taxation, pension records or other document acceptable to Council.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by the local government or someone on behalf of the local government, including:

(a) General Rates (including differential rates); and
(b) Special Rates and Charges; and
(c) Utility Charges; and
(d) Separate Rates and Charges.

Related Documents

Application for Rate Assistance for Eligible Pensioners Form
Revenue Statement
Pensioner Rates Rebate Policy
Rate Relief due to Hardship Policy
Rates and Charges Recovery Policy
Interest on Overdue Rates, Charges and General Debts Policy
Administrative Action Complaints Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Rate Relief Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_CORP_11**

Purpose

Recovery of outstanding debts is an important aspect of Council's financial management. Council is therefore committed to the collection of overdue Rates and Charges in a fair, equitable and timely manner, but with due consideration to Hardship faced by ratepayers and customers.

Council has resolved to grant a concession/s to ratepayers where it is satisfied that payment of Rates and Charges would cause Hardship to the ratepayer. The purpose of this Policy is to provide guidance on:

1. when a ratepayer will be considered to fit within the 'class' of ratepayers who may be entitled to the concession;
2. how, and by who, that determination will be made; and
3. what concession/s will be given to the ratepayer.

Scope

This Policy applies to all ratepayers of Council who are experiencing Hardship, and as a result, are unable to pay their Rates and Charges.

Applicable Legislation

Local Government Act 2009 (Qld) (Act) Chapter 4 Part 1
Local Government Regulation 2012 (Qld) (Regulation) Chapter 4 Part 10 and 12
Information Privacy Act 2009 (Qld) (IPA) Chapter 2 Part 2

Policy Statement

General

1. Council shall only consider granting a rate relief concession under this Policy to assist ratepayers who are experiencing Hardship.
2. All applications for rate relief must satisfy the following criteria:
    a. the ratepayer is willing and has the intention to pay, but is unable to meet their repayments;

b. the application demonstrates unusual and severe difficulty rather than the usual frustrations and trials to which other ratepayers or similar organisations are subjected to from time to time; and

c. with formal hardship assistance, it is expected that a ratepayer's financial situation can be restored.

3. In consideration of an application for rate relief**,** Council Officers are to apply the following principles:

a. Council has a responsibility to recover monies owing to it in a timely and efficient manner to finance its operations and ensure effective cash flow management;

b. Early intervention and prevention benefits both the ratepayer and the Council to prevent large levels of debt accumulating;

c. Council must operate effective debt collection processes;

d. Council aims to minimise the amount of outstanding monies that it is owed;

e. Ratepayers are expected to take responsibility for their debt obligations and to organise their affairs in such a way as to be able to discharge these obligations when required;

f. Concessions resolved by Council must be consistent with Chapter 4, Part 10 of the Local Government Regulation;

g. Building relationships with local community services, such as financial counsellors or community legal centres, will assist to support ratepayers experiencing financial difficulty or who may experience barriers engaging with Council;

h. Long term financial hardship, as defined by the inability to provide evidence that a ratepayer could meet future Rates and Charges in the medium to long term future, should not be provided rate relief, other than a short deferral of six months to make other financial arrangements to clear the debt; and

i. A concession granted to a ratepayer must achieve the clearance of all outstanding Rates and Charges within a reasonable timeframe that must not exceed a maximum of three (3) years.

Application for Concession

4. An application for rate relief under this Policy must be completed by the ratepayer and submitted on the approved Form referred to as an "Application for Rate Relief". Council Officers will provide assistance to complete the Form and provide all necessary information to the ratepayer to assist the ratepayer in making decisions regarding the management of their debt to Council.

5. The ratepayer must complete the Form and supply sufficient information for Council Officers to decide the application in accordance with this Policy. The Form must include a signed statutory declaration that the information provided is accurate and true.

6. The Form must be accompanied by sufficient evidence to demonstrate Hardship (including, but not limited to, the items specified in the Form).

7. Applications that do not have sufficient information must be returned to the ratepayer for further information before being considered. Should sufficient information not be provided, or information needs to be substantiated, Council Officers may seek further information from the applicant or other available sources (without breaching the ratepayer's right to privacy) to support information provided in the Form. If the further information is not provided by the Applicant within the time specified (which must be reasonable), then Council may dismiss the application.

8. Council Officers shall provide contact details for financial counselling to any ratepayer that presents evidence of Hardship**.**
9. If a Pensioner experiencing Hardship wishes to apply for an agreement to defer payment of a portion of their General Rate under Council's Rate Concession for Pensioners - Deferral Arrangement Policy, they will be required to submit a separate application in accordance with that relevant Policy. For clarity, submission of an application under Council's Rate Concession for Pensioners – Deferral Arrangement Policy will not preclude the ability to submit an application for consideration under this Policy (but concessions will only be granted under one of Council's policies for any given assessment).

Considerations Relevant to Assessing an Application

10. The Council Officer decision regarding an application for rate relief must be made consistently with the criteria, principles, and objectives within this Policy. The nature of concessions granted are generally determined on a case-by-case basis in accordance with this Policy.
11. Where there is the intention – but not the capacity – to make a payment within the time frame required, consideration will be given to a concession due to Hardship**.**
12. A failure to have a capacity to pay can be identified by any of the following:
    a. the ratepayer themselves;
    b. a Council Officer of Council's Corporate Services Department;
    c. an independent accredited financial counsellor; or
    d. a not-for-profit organisation assisting the ratepayer experiencing financial difficulties.
13. Hardship should be determined by Council Officers in relation to both income (gross household income, commercial income/profit) and assets (income producing assets). Gross household income should include income from employment, pensions, other social security benefits, income from rental properties, other investment income, as well as deemed income (e.g. potential rental income from non-owner residents such as children that live at home and earn income but do not pay rent).
14. In assessing an application for rate relief, Council Officers must consider whether the ratepayer could meet the rate liability by rescheduling commitments or by selling non-essential assets such as (but not limited to) non-residential caravans, holiday or investment properties, luxury cars, boats, substantial life assurances or annuity entitlements, shares, or other investments. In complex cases, face value as provided by the ratepayer should not be relied upon, but rather a professional valuation will be required (paid for by the ratepayer).
15. In assessing an application for rate relief, Council Officers must consider whether the ratepayer has deliberately placed themselves in the financial hardship, in which case relief may be denied.
16. Where financial Hardship has been determined, all reasonable steps will be taken to establish a payment arrangement or to negotiate settlement of the outstanding debt with the ratepayer concerned prior to considering a rebate.
17. Any payment arrangement negotiated, or rebate applied, must take into account the ratepayer's capacity to pay and allow for the arrangement to be re-negotiated if there is a demonstrable change in circumstances.

18. Any payment arrangement negotiated must be enacted by the ratepayer within fourteen (14) days. Failure to act by the ratepayer within this timeframe will make the negotiated payment arrangement null and void.
19. A concession for Hardship may include a rebate of interest where it is determined that a debt is irrecoverable or uneconomical to recover if the interest remained payable or when a rebate of interest will result in a favourable settlement of all outstanding debt.
20. Only in very exceptional cases would a concession include a rebate of Rates and Charges. Any debts written off are to be approved in accordance with delegated authority as determined by Council.
21. A concession provided to a not-for-profit organisation should only be made if in the opinion of the Council Officer, the organisation is a going concern and is providing services beneficial to the region and consistent with other considerations (e.g., Community Assistance Grant program).
22. Where the relevant property is not the Principal Place of Residence of the ratepayer, or the ratepayer is not a not-for-profit organisation, the ratepayer is only eligible for Category 1 – Temporary Hardship concessions).
23. All Council Officer recommendations regarding applications for rate relief must be reviewed and approved by the Director Corporate Services, the Chief Financial Officer or authorised officer prior to being enacted.
24. To guide Council Officers in assessing an application for rate relief**,** including the concessions that may be granted and the conditions imposed, the applications may be categorized according to the following (without limitation and as a guide only):

    a. **Category 1 - Temporary Hardship:**

    The ratepayer is seeking assistance from Council to overcome a short-term payment difficulty where they are unable to pay the Rates and Charges within the Prescribed Period. It is likely that the ratepayer will make their repayment in full at a later date. To be eligible for a payment arrangement, there must be evidence of intention to pay but not the capacity to pay due to the short term impacts of their circumstances.

    Relief may take the form of a deferral and/or payment arrangement of up to twelve (12) months. If a greater period than twelve (12) months is required to make payment in full, the ratepayer should seek assistance under Category 2 – Complex Hardship.

    b. **Category 2 - Complex Hardship (where a concession is likely to restore a ratepayer's financial situation):**

    To be considered under this category for a concession, the ratepayer must show evidence that their financial situation can be restored, and that future rates can be paid as they fall due if the concession is approved.

    Relief may take the form of one or more of:

    - A deferral and/or payment arrangement between twelve (12) months and two (2) years; and/or
    - A rebate on all or part of the debt that relates to the interest charged;
    - A rebate on all or part of the Rates and Charges (only in exceptional cases).

    c. **Category 3 - Severe Hardship (where despite a concession, restoration of the customer's financial situation is unlikely):**

Where, in the assessment by Council , the restoration of a ratepayer's financial situation over the medium to long term is unlikely, the application for a concession should not be approved.

Instead, relief may take the form of a short period of deferral of up to six (6) months in which Council will not pursue further recovery action, to allow the ratepayer to make other financial arrangements. After the relief period, other debt recovery actions may be implemented by Council (as per Council's "Rates & Charges Recovery Policy").

Relief may also take the form of an agreement to accept transfer of unencumbered land in full or part payment of the Rates and Charges in accordance with section 121(c) of the Local Government Regulation. However, it is at Council's sole discretion as to whether it grants this type of relief and is subject to a commercial valuation of the land being undertaken.

25. The concession available and conditions for such concessions for each category will be as per the following table (without limitation and as a guide only):

Category	Concession Available	Condition
1 Temporary Hardship	a) Deferral and/or a payment arrangement up to twelve (12) months.	• In accordance with Council's ability to require the ratepayer to pay an additional charge in return for Council agreeing to defer payment of the Rates and Charges under section 125(3) of the Regulation, interest will accrue during the period of the deferral and/or payment arrangement. • May be granted in respect of land where it can be substantiated in writing to the satisfaction of Council that the ratepayer will be unable to pay all Rates and Charges within the Prescribed Period. • Council reserves the right to review accepted deferral/payment arrangements with a view to increasing the required rate of payments at any time where it deems this to be appropriate; • The debt must be cleared in full by the end of the arrangement, including new rates and charges accrued during the arrangement; • No early payment discount will be available; and • If the ratepayer fails to make the agreed part payments, or full payments by the end of the period, approval for the deferral/payment arrangement will be automatically withdrawn without further notice. The outstanding Rates and Charges will fall due for payment immediately and legal action may be pursued for full recovery of the debt in accordance with Council's Rates and Charges Recovery Policy.
2 Complex Hardship	a) Deferral and/or payment arrangement between twelve (12)	• In accordance with Council's ability to require the ratepayer to pay an additional charge in return for Council agreeing to defer payment of the Rates and Charges under section 125(3) of the Regulation,

Category	Concession Available	Condition
	months and two (2) years.	interest will accrue during the period of the deferral and/or payment arrangement; • May be granted in respect of a property where the ratepayer resides as their Principal Place of Residence, or where the ratepayer is a not-for-profit organisation. • Council reserves the right to review accepted deferral/payment arrangements with a view to increasing the required rate of payments at anytime where it deems this to be appropriate; • The debt must be cleared in full by the end of the arrangement, including new charges accrued during the arrangement; • No early payment discount will be available; • If the ratepayer fails to make the agreed part payments, or full payments by the end of the period, the deferral/payment arrangement will be automatically withdrawn without further notice. The full amount of Rates and Charges (and accrued interest) will fall due for payment immediately and legal action may be pursued for full recovery of the debt in accordance with Council's Rates and Charges Recovery Policy.
	b) A rebate on all or part of the debt that relates to interest charged (amount only up to where it makes the agreement financially feasible).	• To be applied only on full settlement of all outstanding amounts; and • Failure to comply with any deferral and/or payment arrangement will result in ratepayer foregoing the agreed rebate. • Conditions will be determined on a case-by-case basis.
3 Severe Hardship	a) A time period up to six (6) months may be provided in which Council will not pursue further recovery action, to provide ratepayer time to make other financial arrangements.	• Interest will accrue during the period in accordance with section 133 of the Regulation and Council's Interest on Overdue Rates, Charges and General Debtors Policy; • May be granted in respect of a property where the ratepayer resides as their Principal Place of Residence, or where the ratepayer is a not-for-profit organisation. • Ratepayer provided with notification that no concession, other than a delay in Council recovering the debt; and • Ratepayer advised to seek financial counselling.

Category	Concession Available	Condition
	b) An agreement to accept transfer of unencumbered land in full or part payment of the Rates and Charges in accordance with section 121(c) of the Regulation.	• Subject to commercial valuation of land being undertaken.

Definitions

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

CFO refers to the Chief Financial Officer of Council appointed in accordance with the Act, or any person acting in that role.

Council refers to the Whitsunday Regional Council.

Council Officer refers to an employee of Council, excluding contractors and volunteers.

DCS refers to the Director of Corporate Services of Council appointed in accordance with the Act, or any person acting in that role.

Financial Support includes any financial support from any other means including from personal funds or other business/investment activities (including any related companies or trusts of the ratepayer where the ratepayer has an interest). Where the ratepayer is a company, this also refers to any other reasonably available financial support from any other Related Entity of the company.

Hardship refers to when, in the reasonable opinion of Council:

(a) where the property is the ratepayer's Principal Place of Residence, if payment of Rates and Charges was made, the ratepayer would be left unable to provide Necessities for themselves, their family or other dependents, and the ratepayer has no other practical sources of Financial Support; or

(b) where the property is used for commercial or industrial purposes by the ratepayer themselves in the operation of one or more businesses or, where the property is an investment property of the ratepayer or otherwise not used by the ratepayer itself (including residential rental properties and commercial/industrial rental properties) and:

(i) the ratepayer can demonstrate that their income has been detrimentally impacted due to causes outside of their reasonable control (other than exercise of valid legal rights); and

(ii) if payment of Rates and Charges were made:

a. the ratepayer would be left unable to pay the essential holding costs of the property (including, for example, mortgage repayments); and

b. *if the ratepayer is an individual* – be left unable to provide Necessities for themselves, their family or other dependents; or

c. *if the ratepayer is an entity (company, trust etc)* – the 'alter ego' of the entity (being the director/s and/or shareholders with the controlling interest) would be left unable to provide Necessities for themselves, their family or other dependents; and

(iii) the ratepayer has no other practical sources of Financial Support;

(c) where the ratepayer is a not-for-profit organisation, if ratepayer can substantiate in writing to the satisfaction of Council that the ratepayer will be unable to pay all Rates and Charges within the Prescribed Period

Related Entity refers to the definition of "related entity" in section 9 of the *Corporations Act 2001* (Cth).

Necessities includes food, accommodation, clothing, medical treatment, education or any other basic necessities.

Pensioner refers to a holder of either a Queensland Pensioner Card issued by Centrelink or Department of Veterans' Affairs ("QPCC Card") or a Department of Veterans' Affairs Health Card for all conditions ("Gold Card.").

Prescribed Period refers to the period for payment from the date of issue of the rate notice.

Principal Place of Residence refers to a single use residential property where the registered owner (ratepayer) resides for more than 60% of the relevant financial year, as evidenced through the electoral roll, taxation, pension records or other document acceptable to Council.

Rates and Charges refers to levies imposed on land and for a service, facility or activity that is supplied or undertaken by Council or someone on behalf of Council, including:

(a) General Rates (including differential rates);
(b) Special Rates and Charges;
(c) Utility Charges; and
(d) Separate Rates and Charges,

as well as any accrued interest on outstanding balances (where applicable).

Related Documents

Application for Rate Relief Form
Rates & Charges Recovery Policy
Rates Concession for Pensioners – Deferral Arrangement Policy
Interest on Overdue Rates, Charges & General Debtors Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Rate Relief Policy

Corporate Services - Finance

[Policy Number]

Related Documents

Application for Rate Relief Form
Rates & Charges Recovery Policy
Rates Concession for Pensioners – Deferral Arrangement Policy
Interest on Overdue Rates, Charges & General Debtors Policy

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Concession for Concealed Water Leaks Policy

Infrastructure Services - Water

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Operating Officer - Water & Waste**	**Revokes**	**LSP_ENG_01**

Purpose

The purpose of this Policy is to guide Council as to how to apply and administer a rebate to Water Consumption Charges where a Concealed Leak has occurred, and a ratepayer has received a larger than usual Water Notice which will otherwise result in financial hardship to the ratepayer.

Scope

This Policy is applicable to ratepayers who are issued with a Water Notice, in keeping with Council's Revenue Policy, who will experience financial hardship due to a larger than usual Water Notice due to a Concealed Leak.

Applicable Legislation

Plumbing and Drainage Act 2018 (Qld) (PDA)
Plumbing and Drainage Regulation 2019 (Qld) (PDA Regs)
Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation) Chapter 4 Part 10
Queensland Plumbing & Wastewater Code (Code)

Policy Statement

1. Council has resolved to grant a rebate, pursuant to section 120(1)(c) and 121(1)(a) of the Regulation, to Water Consumption Charges, where a Concealed Leak has occurred, and a ratepayer has received a larger than usual Water Notice which will result in financial hardship to the ratepayer.
2. In instances of a Concealed Leak, a rebate of a part of the Water Consumption Charge in respect of the estimated quantity of water lost through the Concealed Leak may be granted, with the amount of the rebate to be determined by the CEO or a delegate of the CEO in accordance with this Policy.
3. Applications to Council for the rebate must be lodged by the registered property owner or body corporate using the Form, which must be fully completed, including the section to be completed by the licensed plumber undertaking the repair of the Concealed Leak and all available evidence to establish that the leak was a Concealed Leak.
4. A Council plumbing inspection may be requested and conducted before the pipes are covered, for further evidence to confirm the site and nature of the leak, and the standard of the water reticulation within the property. No fee will be charged by Council for this inspection.

5. The licenced plumber engaged by a property owner to repair a Concealed Leak shall, in addition to completing the relevant section in the Form, submit to Council a copy of a "Notifiable Work" lodgement receipt for the Form 4 that has been lodged with QBCC in accordance with the PDA (where applicable).
6. Where a concession for a Concealed Leak has been approved, the applicable concession will be calculated as follows:
    a) The assessed volume of water lost due to the Concealed Leak (the 'Concealed Leak Usage') is the Water Consumption in the period for which the concession is being sought less the Average Water Usage for the property, subject to the any maximum limits identified elsewhere in this Policy.
    b) The charge for the Concealed Leak Usage will be:
        i. if the Average Water Usage is less than the Tier 1 Quantity, for that volume of the Tier 1 Quantity attributable to the Concealed Leak Usage (after the Average Water Usage has been accounted for) charged at the Tier 1 Rate, plus any balance Concealed Leak Usage charged at the Tier 2 Rate; or
        ii. if the Average Water Usage is greater than or equal to the Tier 1 Quantity, the Concealed Leak Usage charged at the Tier 2 Rate.
    c) The rebate for the Concealed Leak will be:

        [the charge for Concealed Leak Usage (calculated as per clause 6.b)] x 50%

    d) For avoidance of doubt, there will be no rebate on the balance 50% of the charge for the Concealed Leak Usage.
7. For purposes of calculating the rebate, the Concealed Leak Usage will be capped at 1,000 kilolitres per property connection for single residential property owners and all non-residential property owners.
8. Where the property is a multi-dwelling property, the Concealed Leak Usage will be capped for purposes of calculating the rebate as follows:

2-5 Dwellings	750 kilolitres per unit or assessment
6-10 Dwellings	500 kilolitres per unit or assessment
>10 Dwellings	350 kilolitres per unit or assessment

9. Where the residential property is the Principal Place of Residence an eligible Pensioner, there will be cap applied to the Concealed Leak Usage, in calculating the rebate.
10. The property owner will remain responsible for all balances due to Council after the credit for the concession has been applied to the assessment.
11. Once a Concealed Leak rebate has been granted for a given assessment, the property owner will not be eligible for any further rebates due to Concealed Leaks for that assessment for a period of two (2) years. Assessments within a Community Title Scheme arrangement will be eligible for one rebate for each assessment, as long as a separate Water Access Charge is being levied on each assessment.
12. Application will only be accepted for Concealed Leak rebates for the current billing period.

13. As the primary responsibility for water consumed through a water connection remains with the owner of the property, Council reserves the right to amend, vary or determine any rebate based on the facts and circumstances of individual cases.
14. Interest will accrue on all applicable balances against the assessment, in accordance with Council's Interest on Overdue Rates, Charges & General Debtors Policy while an application for a rebate due to a Concealed Leak is being assessed.

Definitions

Average Water Usage refers to the average of the water usage for the property for the preceding four (4) billing periods. However, the use of a four (4) period average will be subject to availability of historic data. Where four (4) periods of data are not available (e.g. a new residence constructed one year ago), any available data will be used to calculate the average.

Where a property has changed ownership, only Billing Periods under the current ownership will be deemed relevant for the calculation of the average Water Consumption.

Billing Period refers to the time between meter readings and does not refer to the issue date or the payment due date on the Water Notice.

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

Council refers to the Whitsunday Regional Council.

Concealed Leak refers to a leak within a property's internal water infrastructure (up to and including where the pipes connect to the meter) that is not apparent and could not reasonably be expected to be apparent, as determined by Council (i.e. hidden from view and no visible signs indicative of a leak due to it being at a considerable depth, underneath a building, footpath or concrete drive or similar reasons).

A **Concealed Leak** will not include leaks that are caused by:

(a) the use of incorrect materials;
(b) workmanship which is not consistent with applicable sections of AS/NZS 3500.1;
(c) internal infrastructure being of excessive age and/or in a poor state of repair;
(d) as a result of any form of construction activity, including landscaping and gardening activities;
(e) vandalism, theft or carelessness;

or where:

(a) the leak occurred in pipework, fittings or appliances located within or on a building or structure;
(b) the leak occurred in a swimming pool, spa or other water feature, or the fittings or pipework supplying them;
(c) the leak occurred in pipework, fittings or appliances used in garden watering or irrigation; or
(d) no action was taken to locate and repair the leak within fourteen (14) days of the leak becoming apparent.

Concession for Concealed Water Leaks Policy

Infrastructure Services - Water

[Policy Number]

A leak will be considered to have become apparent upon the ratepayer receiving an excessive water consumption alert or a higher than usual Water Notice from Council.

Form refers to “Application for Concession due to Concealed Leak” form.

Pensioner refers to a holder of either a Queensland Pensioner Card issued by Centrelink or Department of Veterans’ Affairs (“QPCC Card”) or a Department of Veterans’ Affairs Health Card for all conditions (“Gold Card”).

Principal Place of Residence refers to a single dwelling where the registered owner (ratepayer) resides for more than 60% of the relevant financial year, as evidenced through the electoral roll, taxation, pension records or other document acceptable to Council.

QBCC refers to the Queensland Building & Construction Commission.

Tier 1 Rate refers to the Tier 1 Rate of the Water Consumption Charge as defined in the Revenue Statement.

Tier 1 Quantity refers to the quantity of water charged at the Tier 1 Rate as defined in the Revenue Statement.

Tier 2 Rate refers to the Tier 2 Rate of the Water Consumption Charge as defined in the Revenue Statement.

Water Consumption refers to the water that has passed through the metering device used by Council or the estimated water consumption that has been determined by Council in the event that a metering device is found to be faulty or to have been interfered with so as to not properly record water supplied to the property by Council.

Water Notice refers to the notice issued by Council to the owner of a property which contains the Water Consumption Charges for the property within the Billing Period.

Related Documents

Revenue Statement
Interest on Overdue Rates, Charges & General Debtors Policy
Application for Concession due to Concealed Leak Form
Concealed Water Leakage Procedure

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Donations on Rates & Charges for Not-for-Profit Organisations

Community Services / Corporate Services

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**1 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Manager Community Development and Libraries**	**Revokes**	**LSP_C&ENV_06 & LSP_C&ENV_05**

Purpose

Council may grant a donation, in the form of a rebate of a percentage of certain Council Rates and Charges, for particular categories of Not-For-Profit organisations.

The purpose of this Policy is to provide an administrative framework for consistently assessing requests for assistance made by Not-For-Profit organisations that offer a benefit to the residents of the Council area, to alleviate the cost of the annual rates and charges.

Scope

This Policy applies to all Not-For-Profit organisations within the defined categories, who may apply for a donation towards their Rates and Charges payable to Council.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. In some circumstances, Council will provide a rebate (i.e. a donation) to alleviate the financial burden of Council's annual Rates and Charges on Not-For-Profit organisations.

2. Council will only provide assistance under this Policy to Not-For-Profit organisations that provide services or benefits to the residents of the Council area. All applicant organisations must provide evidence to Council:
   a) establishing that it is a Not-For-Profit organisation. Such documentation must at least include a copy of its current constitution or governing documents, and registration number under the *Associations Incorporation Act 1981* (Qld) or equivalent as appropriate**.**
   b) detailing the services or benefits it provides to the residents specifically within the Council area.

3. When assessing a request for a donation, Council may give consideration to an applicant's current financial position and ability to pay the annual rates. The Not-For-Profit organisation may also be required to provide Council with a copy of its previous year's audited financial statements, where the Not-For-Profit organisation received a donation under this Policy in the previous financial year.

4. Council may grant financial assistance equivalent to a specified percentage of the Rates and Charges

levied for the current financial year. The exact nature and extent of assistance will depend on the category of the Not-For-Profit organisation, determined in accordance with clause 7.

5. No assistance will be offered for other Council rates or charges that may be levied from time to time, or for any levies imposed by the State Government.

6. Council will consider donations for Not-For-Profit organisations that:
   a) own, or have a term lease over, the relevant property; and
   b) use the relevant property solely or predominantly to deliver the organisation's services to the community.

7. Council will consider donations for Not-For-Profit organisations that deliver the following services:

Description of Services	Additional Eligibility Requirements	Maximum Concession
Sporting, Recreational, Youth, Community Organisation or similar		Council may grant donations to a maximum of: a) 100% of the Rates levied for the current financial year; and/or b) 75% of the Charges that have been levied for the current financial year.
Police and Citizens Youth Clubs (PCYC)		Council may grant donations in relation to up to a maximum of: a) 100% of the Rates levied for the current financial year; and/or b) 75% of Charges that have been levied for the current financial year. In addition, Council may grant a donation of 100% of the Waste Charges for the Bowen and the Whitsunday PCYCs.
Aged Homes	**Council** may only grant donations in relation to properties: a) used primarily for aged accommodation; and b) owned by a **Not-For-Profit** organisation.	Council may grant donations up to a maximum of: a) 100% of the Rates levied for the current financial year; and/or b) 75% of the Charges levied for the current financial year. The portion of self-contained aged accommodation and aged housing situated within a multi-use aged persons or nursing home complex is excluded

Description of Services	Additional Eligibility Requirements	Maximum Concession
		from obtaining a donation under this Policy.
Nursing Homes	**Council** may only grant donations in relation to properties: a) primarily utilised for nursing home purposes, including hostel, dementia, and care assisted accommodation; and b) owned by a **Not-For-Profit** organisation.	Council may grant donations up to a maximum of: a) 100% of the Rates levied for the current financial year; and/or b) 75% of the Charges levied for the current financial year. The portion of self-contained aged accommodation and aged housing situated within a nursing home complex are excluded from obtaining donations under this Policy.
Affordable Housing Organisations	**Affordable Housing Organisations** will be eligible for donations from **Council** provided: a) the **Affordable Housing Organisation** is a **Not-For-Profit** and non-government organisation; and b) the **Affordable Housing Organisation** is suffering financial hardship and has no other independent avenues for support. Documentation supporting the organisation's financial position is required to be provided to **Council**. Further, **Council** may only grant a donation in relation to properties owned by eligible **Affordable Housing Organisations** that:	Council may grant donations up to a maximum of: a) 50% of the Rates levied for the current financial year; and/or b) 50% of the Charges levied for the current financial year.

Description of Services	Additional Eligibility Requirements	Maximum Concession
	a) are used for **Social Housing** or **Affordable Housing**; b) are located within the **Council** area; and c) were purchased and became available for **Affordable Housing** or **Social Housing** prior to 30 June 2010.	

8. In general Council will not grant a rebate for Rates and Charges where the Not-for-Profit organisation holds a liquor license or operates gaming machines on their premises. However, Council recognises that some Not-For-Profit community-based organisations with Restricted Liquor Permit experience financial difficulties affecting their ability to pay their annual rates.
   a) Accordingly, where a Not-For-Profit community organisation has a Restricted Liquor Permit and does not have gaming machines on their premises, Council may grant a donation.
   b) The maximum concession for Not-for-Profit organisations holding a Restricted Liquor Permit will be half of the donation they would have received had they not held such a license.
   c) Council may require a copy of the audited financial statements for a Not-For-Profit organisation that has a Restricted Liquor Permit that wishes to seek a donation under this Policy.

   Council will not provide donations for sporting clubs that have continuous liquor licences or gaming licences, in recognition of their abilities to raise revenue through such means.

Definitions

Affordable Housing refers to properties with long term tenants who have been identified by the Department of Housing and whose rent is calculated at not exceeding 75% of the current median rent for the area and type of property.

Affordable Housing Organisations refers to organisations that have a principal charter to offer residential accommodation to residents identified as financially disadvantaged (for example, the Whitsunday Housing Company Ltd).

Charges refers to Utility Charges and excludes Special Charges and Separate Charges.

Council refers to the Whitsunday Regional Council.

Not-For-Profit refers to an entity that:
a) is not carried on for the profit or gain of particular persons; and
b) is prevented, either by its governing documents or by operation of law, from distributing its assets for the benefit of particular persons either while it is operating or winding up.

Donations on Rates & Charges for Not-for-Profit Organisations

Community Services / Corporate Services

[Policy Number]

Rates refers to General, Special and Separate Rates (including differential rates).

Restricted Liquor Permit refers to a Restricted Liquor Permit granted under the *Liquor Act 1992* (Qld).

Social Housing refers to properties with long term tenants who have been identified by the Department of Housing and whose rent is calculated at not exceeding 25% of the tenants' assessable income. Short term accommodation for emergency and crisis situations will also be identified for this policy as social housing.

Related Documents

None

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

3. Corporate Services

3.21 INVESTMENT POLICY

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve in accordance with Section 191 of the Local Government Regulation 2012 (Qld) to adopt the Investment Policy for the 2021-2022 financial year.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Investment Policy for the 2021-2022 financial year.

PURPOSE

To adopt the Investment Policy for the 2021-2022 financial year.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

The Investment Policy will guide Council officers in their decisions for investment of Council's excess funds. The Investment Policy is developed to support decision making in respect to the risk and reward appetite for Council when investing surplus funds, to ensure an appropriate rate of return for the community on funds held by Council.

STRATEGIC IMPACTS

The adoption of the Investment Policy will ensure that a balance is struck between safeguarding Council's investments from capital deterioration and generating an acceptable return on such investments.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct.

CONCLUSION

Adoption of the Investment Policy 2021-2-22 will provide guidance to the officers in the making investment decisions and ensure Council conforms to the requirements of the Regulation.

ATTACHMENTS

Attachment 1 - Investment Policy

Investment Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**01 July 2021**	**Next Review Date**	**30 June 2022**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_OMCEO_22**

Purpose

Section 191 of the Regulation states that a local government must prepare and adopt an investment policy which outlines:

(a) the local government's investment objectives and overall risk philosophy; and

(b) procedures for achieving the goals related to investment stated in the policy.

The purpose of this Policy is to comply with section 191 of the Regulation and provide Council with a contemporary investment policy based on an assessment of counterparty, market, and liquidity risk within the existing legislative framework. The Policy outlines the investment strategy and guidelines for the prudent investment of surplus funds with the aim of maximising investment return.

This Policy also ensures that Council Investments are in line with Council's Risk Management Policy and Framework.

Scope

This Policy applies to the investment of all surplus funds held by Council.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Statutory Bodies Financial Arrangements Act 1982 (Qld) (SBFAA)
Statutory Bodies Financial Arrangements Regulation 2019 (Qld) (SBFA Regs)
Banking Act 1959 (Cth) (Banking Act)

Policy Statement

1. Legislative Framework

1.1. Pursuant to section 101 of the Act and section 5(1)(e) of the SFBAA, all local governments are a "statutory body" for the purposes of the SBFA and all their Investments must be managed in accordance with the investment powers under Part 6 of the SBFA.

1.2. Pursuant to section 42 of the **S**BFA, a statutory body may invest depending on whether a category 1, 2 or 3 investment power is allocated to the body as outlined in Schedules 3, 4 and 5 of the SBFA Regs.

1.3. Schedule 3 of the SBFA Regs allocates a category 1 investment power to Council.

1.4. Section 44 of the SBFA outlines the category 1 investment powers and therefore dictates the types of Investments that Council may engage in without further approval from the Treasurer.

1.5. Section 8 of the SBFA Regs prescribes the rating of the investment arrangements as per section 44(1)(e) of the SBFA.

2. Policy Objectives

2.1. To establish a framework for:

(a) ensuring that adequate procedures are in place to safeguard public monies; and

(b) optimising potential returns, while maintaining levels of risk within acceptable parameters and in keeping with **Council**'s Risk Management Policy and Framework; and

(c) maintaining liquidity for day-to-day operations;

in accordance with the legislative requirements.

3. Investment Objectives and Overall Risk Philosophy

3.1. Council's overall objective is to invest funds at the most advantageous rate of interest available to it at the time, for that Investment type, and in a way that it considers most appropriate given the circumstances.

3.2. Council will manage its Investments with a view to optimising the returns while maintaining risks at levels as identified in its Risk Management Framework. Council will avoid speculative high-risk Investments that could compromise the financial sustainability of the Council, harm its reputation, or damage the ratepayers' confidence in Council.

3.3. In priority, the order of Investment activities shall be preservation of capital, liquidity and return.

<u>Preservation of Capital</u>

3.4. Preservation of capital shall be the principal objective of the Investment Portfolio. Investments are to be performed in a manner that seeks to ensure security of principal of the overall portfolio. This would include managing credit risk, interest rate risk and transactional risk within given risk management parameters and avoiding any transactions that would prejudice confidence in Council or its associated entities.

(a) *Credit Risk*
Council will evaluate and assess Credit Risk prior to Investment. Council will minimise Credit Risk in the Investment Portfolio by undertaking appropriate due diligence and pre-qualifying all transactions (including the brokers/securities dealers with whom they do business), diversifying the portfolio and ensuring investment arrangements are rated in accordance with section 44(1)(e) of the SBFA and section 8 of the SBFA Regs.

(b) *Interest Rate Risk*

Council shall seek to minimise the risk of a change in the market value of the Investment Portfolio because of a change in interest rates, by structuring the Investment arrangements having regard to factors such as cash flow requirements and the term of the Investment.

(c) *Transactional Risk*

Council shall seek to minimise the risk of loss resulting from an internal deficiency or failure, by endeavouring to ensure appropriate governance, systems and processes are in place and by providing appropriate training and supervision to Investment Officers.

Council will manage the Investment Portfolio not for speculation, but for generating an acceptable return on investment and in accordance with this Policy.

Maintenance of Liquidity

3.5. Council will seek to ensure that the Investment Portfolio is structured to maintain sufficient liquidity to meet all reasonably anticipated operating cash flow requirements of Council, as and when they fall due, without incurring significant transaction costs or penalties due to withdrawing (cancelling or terminating early) an Investment before its maturity/term and/or sell an Investment.

3.6. Council should generally avoid illiquid Investments, being Investments that are not publicly traded in sufficient volume to facilitate, under most market conditions, prompt sale without the market price being detrimentally impacted. Examples include (without limitation):

(a) Investment in private placements; and

(b) A security that is not supported or priced by at least two approved brokers/securities dealers.

Return on Investments

3.7. Council will strive to achieve a market average rate of return, taking into account Council's risk appetite, the current market interest rates, budget considerations, current and future cash flow requirements and the economic cycle.

4. Procedures

Ethics & Conflicts of Interest

4.1. Investment Officers are to manage the Investment Portfolio not for speculation, but for Investment and in accordance with the spirit of this Policy.

4.2. Investment Officers must exercise a high level of care, diligence, ethical behaviour, skill and accountability that a prudent person would (or could reasonably be expected to) exercise in managing public monies. In doing so, Investment Officers should have regard to any best practice or other guidance provided by the Queensland Treasury Corporation and/or the Department of Local Government.

4.3. Council Officers are to avoid any transaction that might harm Council's reputation or reduce public confidence in Council.

4.4. Council Officers engaged in making Investment decisions shall refrain from personal activities that would conflict with the proper execution and management of Council's Investment Portfolio. This includes activities that would impair the Council Officers' ability to make impartial decisions.

4.5. Council Officers engaged in making Investment decisions must immediately upon becoming aware, disclose to the CEO any (perceived or real) conflicts of interest or any investment positions that could be related to Council's Investment Portfolio in accordance with Council's Employee Code of Conduct.

Supporting Financial Services in the Region

4.6. Council may, at its sole discretion invest with banks, credit unions, and building societies that offer commercial banking services through a physical presence in at least one town within the region, as a means of supporting those organisations that provide an essential service to the citizens of the region.

4.7. The Investment Institutions for such investments shall be identified in the Investment Institution Guideline, as required in clause 4.12, and be approved by the CEO. The investment Institution Guideline shall also identify the value and term limits for such Investments**.**

Authorised Investments

4.8. Section 44(1) of the SBFAA provides Council with the power to invest in the following authorised investments:

(a) Deposits with a financial institution;
(b) Investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
(c) Other investment arrangements secured by investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
(d) Investment arrangements, managed or operated by QIC or QTC, prescribed under a regulation for this paragraph;
(e) An investment arrangement with a rating prescribed under a regulation for this paragraph; and
(f) Other investment arrangements prescribed under a regulation for this paragraph.

However, the Investment/s must be at call or for a fixed time of not more than 1 year in accordance with section 44(2) of the SBFAA.

4.9. Investments outside the scope of these powers require the Treasurer's specific approval under Part 7A (type 2 financial arrangements) of the SBFAA.

Prohibited Investments

4.10. This Policy prohibits any Investment carried out for speculative purposes.

4.11. This Policy prohibits the following Investments:

(a) Derivative based instruments (excluding floating rate notes);

(b) Principal only investments or securities that provide potentially nil or negative cash flow;

(c) Stand-alone securities that have underlying futures, options, forward contracts and swaps of any kind; and

(d) Securities issued in a currency other than Australian dollars.

Investment Parameters

4.12. The CFO shall prepare and maintain the Investment Institutions Guideline (containing a list of approved Investment Institutions incorporating the following) for the investment of funds:

(a) Approved banks;

(b) Approved commercial paper and medium term note issuers;

(c) Approved credit unions/building societies; and

(d) Approved brokers/dealers and direct issuers for purchase or sale of security with a minimum credit rating of A+.

The Investment Institutions Guideline must be approved by the CEO.

4.13. Subject to 4.11, Investment Institutions Guideline shall identify the approved Investment Institutions (as appointed under section 59 of the SBFAA) and the maximum amounts and terms for Investments with such Investment Institutions. When placing Investments, consideration should be given to the relationship between credit rating and interest rate.

4.14. The maturity structure of the portfolio will reflect the forecast cash flow requirements of Council and will be limited to a maximum term to maturity of one (1) year. At least 10% of the Investment Portfolio must be capable of being liquidated at no cost within seven (7) days.

Internal Controls

4.15. The DCS shall establish internal controls and processes that will ensure Investment objectives are met and that the Investment portfolios are protected from loss, theft or inappropriate use.

4.16. The established process will include a report from the CFO to the Council, on a monthly basis, no more than forty-five (45) days after the end of the report period, containing the following information:

(a) All investments held as at the specified date, together with the names of the issuer and the credit rating of the investment (where applicable); and

(b) A summary of the returns generated by the portfolio and its maturity profile.

4.17. The established process will also involve Council maintaining records to show it has invested in the way most appropriate in all the circumstances, in accordance with section 47(2) of the SBFAA.

Delegation of Authority

4.18. Authority for the implementation of this Policy is delegated to the CEO in accordance with the Act.

4.19. Authority for undertaking the identified activities within this policy is delegated by the CEO to the DCS and the Investment Officers.

Breaches

4.20. Any breach of this Policy is to be reported to the CEO and rectified within seven (7) days of the breach occurring. All breaches shall also be reported to Council's Risk and Audit Committee.

4.21. Where Council holds an Investment that is downgraded below the minimum acceptable rating level, as prescribed under the SBFA Regs for the investment arrangement, Council shall, within twenty-eight (28) days after the change becomes known to Council, either apply for approval to the Treasurer for continuing with the Investment or break (cancel or terminate early), redeem, withdraw or sell (as the case may be) the Investment.

Definitions

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

CFO refers to the Chief Financial Officer of the Council appointed in accordance with the Act, or any person acting in that role.

Council refers to the Whitsunday Regional Council.

Council Officers refers to the Mayor, Councillors, CEO, employees and contractors of Council.

Investment Institutions means the other organisation to a transaction, agreement or contract.

Credit Risk is the risk of loss due to the failure of an Investment issuer or guarantor.

DCS refers to the Director of Corporate Services of the Council appointed in accordance with the Act, or any person acting in that role.

Financial Institution refers to an authorised deposit-taking institution within the meaning prescribed by section 5 of the Banking Act.

Investment refers to financial arrangements that are acquired or undertaken for the purpose of producing income and/or capital gains and are made in accordance with all applicable legislation.

Investment Officers refers to Council Officers who are engaged in activities related to the Investment of Council's funds.

Investment Portfolio refers to a collection of short, medium or long-term investments.

QIC refers to the Queensland Investment Corporation.

QTC refers to the Queensland Treasury Corporation.

Treasurer refers to the treasurer of the Government of the State of Queensland.

Related Documents

Employee Code of Conduct
Investment Institutions Guideline
Risk Management Policy
Risk Management Framework

Investment Policy

Corporate Services - Finance

[Policy Number]

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

3. Corporate Services

3.22 DEBT (BORROWINGS) POLICY

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve in accordance with Section 192 of the Local Government Regulation 2012 (Qld) to adopt the Debt (Borrowing) Policy for 2021-2022 financial year.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Debt (Borrowing) Policy for the 2021-22 financial year.

PURPOSE

To adopt the Debt (Borrowing) Policy for the 2021-22 financial year.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (**Act**)
Local Government Regulation 2012 (Qld) (**Regulation**)

ANALYSIS

The Debt (Borrowing) Policy outlines the principles for utilising debt financing and identifies existing as well as planned borrowings for 2021-2022 financial year and for the additional 9 years of the Long-Term Financial Forecast. The Debt (Borrowing) Policy is attached.

STRATEGIC IMPACTS

Given Council's current borrowing levels and alternative sources of funding available to funds its ten year forward capital program, Council does not intend to make additional borrowings

during the ten-year period of the Long-Term Financial Forecast. This will ensure Council adheres to the limits of the financial sustainability ratios related to debt and interest cover.

The 2021-2022 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Rod Ferguson, Chief Executive Officer
Executive Leadership Team
Julie Moller, Manager Strategic Finance
Relevant Council Staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or Council's Staff Code of Conduct.

CONCLUSION

Adoption of the Debt (Borrowing) Policy will provide guidance to Council officers in decisions with respect to borrowings and ensure Council conforms to the requirements of the Local Government Regulation and other applicable legislation.

ATTACHMENTS

Attachment 1 - Debt (Borrowing) Policy 2021-2022

Debt (Borrowing) Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**1 July 2021**	**Next Review Date**	**30 June 2021**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**CP_CORP_38**

Purpose

This Policy provides for responsible financial management by ensuring the level of Council indebtedness is within acceptable limits to Council, its ratepayers and interested external parties.

Section 192 of the Local Government Regulation 2012 (Qld) states that a local government must prepare and adopt a debt policy for each financial year which states:

(a) the new borrowings planned for the current financial year and the next 9 financial years; and

(b) the period over which the local government plans to repay existing and new borrowings.

Scope

The Policy applies to all existing and proposed borrowings of Council.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)
Statutory Bodies Financial Arrangements Act 1982 (Qld) (SBFAA)

Policy Statement

1. General Principles

1.1. As a general principle, Council recognises that loan borrowings for capital works are an important source of funding and that the full cost of infrastructure should not be borne entirely by present-day ratepayers, but instead be contributed to by future ratepayers who will also benefit from such infrastructure.

1.2. Whilst recognising the importance of loan borrowings in facilitating long term infrastructure projects, Council also recognises that excessive borrowing creates high risks and increases the cost of providing capital infrastructure. As such, total borrowings should be managed by Council within limits as dictated by prudent financial management practices and to limit future revenue commitments required for interest payments and loan repayments.

2. Purpose of Borrowings

2.1. Council will generally only borrow money, and apply borrowed money, to fund outlays on identified capital projects which cannot be, or Council considers undesirable to be, funded through other sources, as identified by the adopted Budget.

2.2. Borrowings may be made:

(a) to finance the cost of new capital works and asset acquisitions, which cannot be funded through other sources,

(b) for genuine emergency purposes, or

(c) to establish a commercial debt structure for a commercial business unit.

2.3. It is not the intention of Council to borrow funds for operating activities or recurrent expenditure. However, where required, Council may undertake short term borrowing, seek credit or financial accommodation (e.g. through an overdraft or capital facility) to meet cash flow requirements or emergencies that may arise. Such borrowings are generally to be repaid within the same financial; year or in the immediately preceding financial year

2.4. The basis for determining the utilisation of borrowing to fund a particular project will be guided by the following:

(a) If applicable, any requirements under the SBFAA and/or any requirements of the Minister for Local Government, the Treasurer and/or the Queensland Treasury Corporation.

(b) Analysis of existing total debt levels and debt servicing costs with a target of maintaining the Interest Coverage Ratio below 5%.

(c) Where a capital project for a service that is funded by utility or user charges (such as water, sewer, or waste) is financed through borrowings, the relevant user charge should reflect the full cost of providing the service, including the loan servicing costs.

(d) Projects which are not funded by user charges should only be considered for loan funding where the project is considered by Council to be beneficial to the majority of ratepayers.

2.5. Where necessary a review of borrowing needs can be made during the year and this Policy amended accordingly.

2.6. In order to minimise finance costs, loan drawdowns should be deferred as long as possible, after taking into consideration Council's overall cash flow requirements.

3. Repayment Term

3.1. The term of loan repayment should:

(a) not exceed the expected useful life of the asset(s) being funded as follows:
(i) General Assets - 5 to 20 years,
(ii) Water & Sewer Assets - 20 years,
(iii) Waste Assets - 10 - 20 years,
(iv) Assets related to business Activities - 5 to 20 years.

(b) generally, not exceed twenty (20) years for any individual loan; and

(c) if applicable, meet any requirements of the Minister for Local Government, the Treasurer and/or the Queensland Treasury Corporation.

4. Existing and Future Borrowings

4.1. Details of the existing borrowings of **Council** are as follows:

Loan	Loan Balance (as at 30.04.21)	Int. Rate (APR)	Final Due Date	Repayment Frequency
81091 - WRC - Gen5 05/06	1,900,340.54	7.0770	15 Jun 2026	Quarterly
81092 - WRC - Gen7 08/09	4,393,802.06	6.8190	15 Jun 2029	Quarterly
81090 - WRC - Gen8 09/10	2,901,733.02	6.3320	15 Jun 2030	Quarterly
81089 - WRC - Gen8 AMSU	2,940,819.98	5.0680	15 Sep 2030	Quarterly
81093 - WRC - STP Projects	19,487,450.96	5.2480	13 Feb 2032	Quarterly
81094 - WRC - WTP Projects	9,543,101.80	4.8550	15 Jun 2032	Quarterly
313905 - WRC - WCA Run 19/20	22,844,538.02	2.2000	15 Jun 2039	Quarterly
313906 - WRC - Bowen STP 19/20	9,324,301.23	2.2000	15 Jun 2039	Quarterly
385316 - WRC - Bowen Cell3 19/20	2,277,139.35	0.9100	15 Jun 2028	Quarterly
385317 - WRC - Bowen STP 20/21	9,324,301.23	1.8000	15 Jun 2040	Quarterly
TOTAL	**84,937,528.19**			

4.2. There are no proposed additional borrowings for the financial year 2021-22. The forecast movement in loan balances over the year 2021-22 are as follows:

	Amount ($)	Amount ($)
Estimated Long-term Balance as at 30 June 2021	74,453,709	
Estimated Short-term Balance as at 30 June 2021	5,202,300	
Total Estimated Loan Balance as at 30 June 2021		79,656,009
Budgeted Borrowings in 2022-22		-
Budgeted Repayments in 2021-22		5,202,300
Budgeted Long-term Balance as at 30 June 2022	69,021,709	
Budgeted Long-term Balance as at 30 June 2022	5,432,000	
Total Budgeted Loan Balance as at 30 June 2022		74,453,709
Budgeted Interest Payments in 2021-22		2,932,400

4.3. There are no proposed borrowings incorporated into the Long Term Financial forecast, for the period from 2021-22 to 2030-31. The proposed 10-year borrowings are based on best information as at the time of adopting the Budget for the financial year 2021-22. The Actual Borrowing in the outer years may vary from the proposed program depending on changing circumstances.

Debt (Borrowing) Policy

Corporate Services - Finance

[Policy Number]

Definitions

CEO refers to the Chief Executive Officer of the Whitsunday Regional Council appointed in accordance with the *Local Government Act 2009* (Qld).

Council refers to the Whitsunday Regional Council.

Interest Coverage Ratio refers to the ratio calculated by dividing net interest expense by total operating revenue and multiplying the result by 100.

Related Documents

Council's 2021/22 Budget

Council's Long Term Financial Forecast

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

3. Corporate Services

3.23 APPLICATION OF CODE OF COMPETITIVE CONDUCT TO BUSINESS ACTIVITIES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

---

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

---

OFFICER'S RECOMMENDATION

That Council resolves to:

a) in accordance with Section 47(7) of the *Local Government Act 2009* (Qld), apply the Code of Competitive Conduct to its two Prescribed Business Activities, as determined in accordance with Section 39 of the Local Government Regulation 2012 (Qld), namely Whitsunday Coast Airport and Foxdale Quarry; and

b) not apply the Code of Competitive Conduct to its Road Maintenance Activity, as it is not determined to be a Roads Activity in accordance with Section 47(5) of the *Local Government Act 2009* (Qld) as it does not involve submitting competitive tenders to the State of Queensland or any other local government entity for securing road maintenance work.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the application of Code of Competitive Conduct (CCC) to Council's business activities.

PURPOSE

For Council to decide, by resolution under Section 47(7) of the Local Government Act, whether or not to apply the CCC to:

1. Its Prescribed Business Activities, namely Whitsunday Coast Airport and Foxdale Quarry; and/or
2. Its Road Maintenance Activity.

BACKGROUND

Section 104 of the Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-2022 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

A review of all business activities of Council in light of the Regulation was undertaken to identify whether there had been any change to those business activities since the previous Council resolution passed on 10 October 2018. The results indicate that the business activities of Council remain within the same categories.

While there are no new business activities, Council has ceased its Building Certification business activity.

The classification, requirements and action required for each business activity are summarised in Table 1.

Table 1: Business Activity Classification & Requirements

Business Activity	Type	Requirements
Water & Sewerage	Significant Business Activity	Competitive Neutrality Principle
Waste	Significant Business Activity	Competitive Neutrality Principle
Whitsunday Coast Airport	Prescribed Business Activity	Code of Competitive Conduct
Foxdale Quarry	Prescribed Business Activity	Code of Competitive Conduct
Road Maintenance Activity	Business Activity	None (CCC not applied)

Significant Business Activities

At the Ordinary Meeting of 10 October 2018, Council resolved that the following are Significant Business Activities of Council:

1. Water and Sewerage; and
2. Waste.

Council is not required to pass any further resolution in relation to its current Significant Business Activities, namely Water and Sewerage and Waste, but rather, Council is simply continuing to apply the Competitive Neutrality Principle to these activities as it previously resolved on 10 October 2018.

Council is only required to pass a resolution in relation to a Significant Business Activity, where:

1. there is a new Significant Business Activity of Council that is identified in the Annual Report and Council has conducted a public benefit assessment of the new activity in accordance with Section 46 of the Act; or

2. Council has previously decided by resolution not to apply the Competitive Neutrality Principle in relation to a Significant Business Activity. In this situation, Council must, within 3 years after making the decision, repeat the process outlined in Section 46 of the Act (including conducting a public benefit assessment) and decide whether or not to apply the Competitive Neutrality Principle to the Significant Business Activity.

Council did not previously resolve to not apply the Competitive Neutrality Principle in relation to any of its current Significant Business Activities, so Item 0 above does not apply and Council must simply continue applying the Competitive Neutrality Principle to its current Significant Business Activities in accordance with the October 2018 resolution. Further, as stated in Item 0, if any new Significant Business Activity is identified in the Annual Report (which we do not expect), Council can comply with the requirements of Section 46 of the Act and pass the required resolutions under that section.

Code of Competitive Conduct

In accordance with Section 47(7) of the Act, Council must decide each financial year whether to apply the CCC to a Prescribed Business Activity, determined in accordance with Section 39 of the Regulation.

Where Council decides not to apply the CCC, Council must state the reasons for not applying the code.

Roads Activities

In accordance with Section 47(3)(b) of the Act, it is also mandatory for Council to apply the CCC to a "Road Activity" if the roads activity conforms to the definition contained in Section 47(5) of the Act. Council's Road Management Activity does not involve constructing or maintaining a road in the local government area that the State put out to competitive tender, nor does Council engage in competitive bidding through tenders or otherwise to the State of Queensland or any other local government entity, and it therefore does not fall within this definition.

Council is therefore not required to (but can opt to as per s 47(9) of the Act)) apply the CCC to its Road Maintenance Activity.

STRATEGIC IMPACTS

This resolution will ensure that Council is in conformance with the requirements of the Act and the Regulation with regard to the application of the CCC to its business activities.

The 2021-22 budget and the accompanying Long-Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant Council staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Council's Staff Code of Conduct.

CONCLUSION

Adoption of the resolution will ensure that Council remains in compliance with Chapter 3, Part 2, Division 2 (Business reform, including competitive neutrality) of the Act.

ATTACHMENTS

Attachment 1 - Business Activities Policy

Business Activities Policy

Corporate Services - Finance

[Policy Number]

COUNCIL POLICY			
Date Adopted by Council		**Council Resolution**	
Effective Date	**1 July 2021**	**Next Review Date**	**30 June 2021**
Responsible Officer(s)	**Chief Financial Officer/ Manager Financial Services**	**Revokes**	**LSP_OMCEO_23**

Purpose

The purpose of this Policy is to outline the legislative requirements and establish the broad principles within which Council will operate its business activities in order to comply with the National Competition Policy (NCP).

Scope

This policy is applicable to all business activities of Council that are required by the Local Government Act and/or Local Government Regulation to have NCP principles applied to them, and to any business activities that Council chooses to apply the NCP to, despite having no obligation under the Act and/or Regulation to do so.

Applicable Legislation

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

Policy Statement

1. General

1.1 Chapter 3, Part 2, Division 2 of the Act specifies Council's obligation to identify and undertake certain actions with regard to its business activities to ensure Council complies with the NCP.

1.2 The requirements for the application of the NCP, either by way of the competitive neutrality principle (CNP) or the code of competitive conduct (CCC), are dependent on the classification of the business activity under the Act and Regulation.

1.3 The Regulation sets the thresholds that a business activity must meet to be considered a "significant business activity" (SBA) or a "prescribed business activity" (PBA).

1.4 The business activities of Council (and their classification) are outlined within Annexure 1 subject to any of the listed business activities being added or removed from this list as part of the annual budget process.

2. Classification and Requirements of Business Activities

Significant Business Activities

2.1 Council must identify any new SBA within its Annual Report for each financial year.

2.2 In the event a new SBA is identified within the Annual Report, Council must conduct a public benefit assessment of the new SBA in accordance with section 46 of the Act.

2.3 Council must prepare a report on the public benefit assessment that contains its recommendations about the application of the CNP in relation to the SBA.

2.4 At a meeting of Council, Council must consider the public benefit assessment report and decide, by resolution, whether or not to apply the CNP in relation to the SBA. If Council decides not to apply the CNP, the resolution must state the reasons for doing so.

2.5 Council must give the Minister a copy of the public benefit assessment report and all resolutions made in relation to that report.

2.6 If Council decides not to apply the CNP in relation to a SBA, Council must, within 3 years after making the decision, repeat the process within section 46 of the Act for that SBA.

Prescribed Business Activities

2.7 For any PBA, Council must decide each financial year, by resolution under section 47(7) of the Act, whether or not to apply the CCC to such activity. If it decides not to apply the CCC, the resolution must state its reasons for doing so.

Roads Activities

2.8 In accordance with section 47(3)(b) of the Act, Council must apply the CCC to a Road Activity (RA) other than a roads activity for which business is conducted only through a sole supplier arrangement.

2.9 Council must start to apply the CCC from when the RA is first conducted.

3. Application of the Competitive Neutrality Principle / Code of Competitive Conduct

Competitive Neutrality Principle

3.1 In accordance with section 44 of the Act, Council may apply the CNP to an SBA by applying –
- 3.1.1 Commercialisation; or
- 3.1.2 Full Cost Pricing.

3.2 Commercialisation involves creating a new business unit, that is part of the local government to conduct the SBA on a commercial basis in keeping with the requirements set out in Chapter 3, Division 4 of the Regulation.

3.3 Full cost pricing involves pricing the SBA on a commercial basis, but without creating a new business unit in keeping with the requirements set out in Chapter 3, Division 3 of the Regulation.

3.4 Council will generally apply full cost pricing to its business activities (rather than commercialisation).

Code of Competitive Conduct

3.5 In accordance with the section 47 of the Act, the CCC is prescribed under the Regulation.

3.6 The elements of the CCC, as per section 32 of the Regulation, are as follows –
- 3.6.1 the application of the CNP;
- 3.6.2 the pricing provisions;
- 3.6.3 the provisions about financial reporting (including preparation of an estimated activity statement and activity statement);

3.6.4 the provisions about the treatment of community service obligations.

4. Broad Principles for the Operation of All Business Activities

4.1 Subject to other requirements and considerations, Council will, at all times, endeavour to operate its business activities in a manner that will provide a normal after-tax commercial return on the investments made into the business activity.

4.2 In order to generate the required returns, Council will endeavour to:
- 4.2.1 manage operations as efficiently as possible in keeping with market and industry norms;
- 4.2.2 establish a pricing regime that will cover efficient full operating costs (including non-cash items such as depreciation) and make a normal return on investment, taking into consideration the open market and competitor pricing (where applicable);
- 4.2.3 credit the business activity with the cost of carrying out any Community Service Obligations (where applicable);
- 4.2.4 adopt a methodology to calculate and allocate an overhead charge for any common Council services that the business activity may use;
- 4.2.5 calculate a notional interest charge for any advances made to the business activity from Council; and
- 4.2.6 calculate a notional tax on the profits made by the business activity.

4.3 The following will be applied in the calculation of the required normal return:
- 4.3.1 the Regulated Asset Base of the business activity will be deemed to be the investments made in the business activity; and
- 4.3.2 the required normal return will be calculated using the CAPM with the beta adjusted for the specific industry (or closest equivalent) of the business activity.

4.4 Each business activity will provide a return to Council by payment of a sum to Council's general fund. The exact amount to be paid will be determined taking into consideration:
- 4.4.1 the operating surplus;
- 4.4.2 cash balances; and
- 4.4.3 re-investment requirements and borrowing capacity based on medium term projections.

4.5 Each business activity will prepare an asset management plan, which will be revised annually as required.

4.6 Each business activity will prepare at least a three-year business plan, which will be revised annually. The business plan will in the minimum identify:
- 4.6.1 overall market assessment for the business activity's goods and services;
- 4.6.2 where relevant, a marketing plan to achieve identified targeted sales volumes;
- 4.6.3 targeted volumes for the relevant period(s);
- 4.6.4 projected annual income and cash flow statements for each financial year;
- 4.6.5 projected balance sheet as at the end of each financial year; and
- 4.6.6 projected returns to investors.

4.7 The business plans, incorporating the projected returns, will be presented to Council annually as part of the overall budget adoption process.

Business Activities Policy

Corporate Services - Finance

[Policy Number]

Definitions

beta refers to the definition of beta as set out within the CAPM.

CAPM refers to the Capital Asset Pricing Model.

CCC refers to the Code of Competitive Conduct as set out in section 47 of the Act and section 32 of the Regulation.

CEO refers to the Chief Executive Officer of Council appointed in accordance with the Act, or any person acting in that role.

CNP refers to the Competitive Neutrality Principle as set out in section 44 of the Act and section 33 of the Regulation.

Community Service Obligations refers to Community Service Obligations determined in accordance with section 24 of the Regulation, being an obligation that Council imposes on a business entity to do something that is not in the commercial interests of the business entity to do.

Council refers to the Whitsunday Regional Council.

NCP refers to National Competitive Policy.

PBA refers to a Prescribed Business Activity determined in accordance with section 39 of the Regulation.

RA refers to a Roads Activity as defined in section 47(5) of the Act.

SBA refers to a Significant Business Activity determined in accordance with section 43(4) of the Act and section 19 of the Regulation.

Related Documents

Asset Management Plans
Annual Budget
Long Term Financial Forecast
Performance Plans

Human Rights Compatibility Statement

This Policy has been assessed as compatible with the Human Rights protected under the *Human Rights Act 2019.*

Business Activities Policy

Corporate Services - Finance

[Policy Number]

Attachment 1

COMMERCIAL BUSINESS ACTIVITIES OF COUNCIL

Business Activity	Classification	Application
Water & Sewerage	Significant Business Activity	Competitive Neutrality Principle
Waste Services	Significant Business Activity	Competitive Neutrality Principle
Whitsunday Coast Airport	Prescribed Business Activity	Code of Competitive Conduct
Foxdale Quarry	Prescribed Business Activity	Code of Competitive Conduct
Road Maintenance Activity	Business Activity	None (CCC not applied)

3. Corporate Services

3.24 PERFORMANCE PLANS - BUSINESS ACTITIVIES

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

OFFICER'S RECOMMENDATION

That Council resolve in accordance with Section 172(1) and 175(2) of the Local Government Regulation 2012 (Qld), to adopt the Performance Plans for the and Water Sewer & Waste, Whitsunday Coast Airport, and Foxdale Quarry, business activities for the 2021-2022 financial year.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoptions the Business Activities Performance Plans for identified for the 2021-2022 financial year.

PURPOSE

To adopt the Performance Plans for the Water Sewer & Waste, Whitsunday Coast Airport, and Foxdale Quarry business activities for the 2021-2022 financial year.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-22 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-22 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)
Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

As required by Section 175(1)(c) of the Regulation, Council has prepared Performance Plans for each of the business units for the 2021-2022 financial year, in keeping with Sections 175(1) and 175(2) of the Regulation.

STRATEGIC IMPACTS

The 2021-22 budget and the accompanying Long-Term Financial Plan is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor & Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant Council staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Code of Conduct for Employees.

CONCLUSION

Adoption of the Performance Plans will ensure that the business activities of Council have an approved plan to work with, in the 2021-22 financial year and enable Council to conform to the requirements of the Local Government Regulation.

ATTACHMENTS

Attachment 1 - Performance Plan for Water, Sewer & Waste Services

Attachment 2 - Performance Plan for Whitsunday Coast Airport

Attachment 3 - Performance Plan for Foxdale Quarry

Whitsunday Water & Waste

Business Management Plan (including Annual Performance Plan)

June 2021

© State of Queensland, 2013.
The Queensland Government supports and encourages the dissemination and exchange of its information. The copyright in this publication is licensed under a Creative Commons Attribution 3.0 Australia (CC BY) licence.



Under this licence you are free, without having to seek our permission, to use this publication in accordance with the licence terms.
You must keep intact the copyright notice and attribute the State of Queensland as the source of the publication.
Note: Some content in this publication may have different licence terms as indicated.
For more information on this licence, visit http://creativecommons.org/licenses/by/3.0/au/deed.en



Contents

Contents 2

Executive summary 3

1.0 Introduction 5

1.1 Purpose of this Document 5
1.2 Plan Framework 5

2.0 Strategic Objectives 6

2.1 Vision and Mission 6
2.2 Our Values 6
2.3 Organisational Structure 6

3.0 Operating Environment 9

3.1 General 9
3.2 External Drivers 9
3.3 Stakeholder Expectations 13
3.4 Our Customers and Service Outcomes 14

3.4.1 Scope of Services 14
3.4.2 Level of Service 14
3.4.3 Community Service Obligations 16

4.0 Current Issues and Business Strategies 18

5.0 The Role of Assets in Service Delivery 22

5.1 Scope of Assets 22
5.2 Projected Asset Replacement Profile 22
5.3 Projected (Growth) Capital Works Program 23

6.0 Financial Capabilities 24

6.1 Overview of Financial Forecasting 24
6.2 Key Assumptions Used in the assessment 24
6.3 Financial Accountability 25

7.0 Risk Management 26

8.0 Enablers 30

8.1 Support Services 30
8.2 Safety: 30

Appendix A – Outcomes from Financial Modelling 31

Appendix B – LGIP Schedule of Works for Water and Wastewater assets 38

Appendix C – 10 Year Capital Works Program Water, Wastewater and Waste assets 40

Executive summary

Whitsunday Water & Waste is considered a significant business activity of the Whitsunday Regional Council. The business is responsible for providing water supply and waste water and waste services to the Whitsunday Region, including the supply of potable water; the collection and treatment of sewage and the collection, recovery and landfilling of waste. Whitsunday Water aims to be responsive to customer's needs and to make a positive contribution to the social, economic and environmental sustainability of the Whitsunday Region.

As a **Significant Business Activity** under the Local Government Act, Whitsunday Water & Waste is required to operate in accordance with the States Code of Competitive Conduct. This will be achieved through delivering excellent customer service, environmental management and efficient operations while maximising the return to Council. The range of initiatives contained in this Business Management Plan (and supporting strategies) have been developed to ensure that these outcomes are delivered by the business

The purpose of this **Business Management Plan** is to outline the commercial objectives, financial capacity, levels of service, Councils expectations and strategic business activities of Whitsunday Water and Waste for the period 2021-2026. The Business Management Plan provides a direct "line of sight" between Councils Vision (as contained in its Corporate Plan) and Whitsunday Water and Waste activities.

The main challenges to be addressed by the business include:

- **Financial** – understanding the pricing (10-year price path) and costing (Operational Expenditure and Capital Expenditure) of the business;
- **Commercialisation/Business Unit** – transition the business to a more commercial mode of operation;
- **Improved Customer Service** through proving real time information to stakeholders;
- **Asset Management:** implementation of long term strategies for managing assets in a manner that supports innovation and sustainability service delivery; and
- **Water Security and Quality**: implementing source water protection (including demand management) and development/implementation of the Drinking Water Quality Management System
- **Waste Collection, Recovery and Landfilling**: developing waste services and systems and infrastructure that ensure minimal environmental impact and support long term regional strategies to increase resource recovery and recycling

1.0 Introduction

1.1 Purpose of this Document

The purpose of this Business Management Plan is to:

- Provide a succinct overview of the Whitsunday Water and Waste business;
- Establish a long-term strategic direction for the business (including targeted outcomes);
- Highlight key challenges confronting the business;
- Summarise the strategies developed by the business to address those challenges and deliver the nominated outcomes; and
- Demonstrate a commercially viable future for the business.

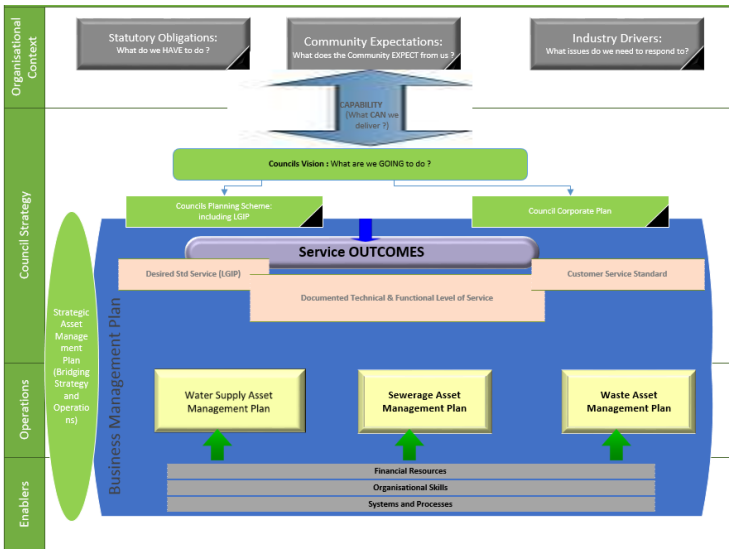
1.2 Plan Framework

Whitsunday Water and Waste activities are aligned with Councils Corporate Vision. The Business Management Plan has been designed to reflect:

- Councils **Planning Scheme** as the document which defines Councils growth strategy for the Whitsunday region; and
- Councils **Community and Corporate Plans** which collectively summarise the service outcomes intended by Council.

To ensure that the strategies contained within this Business Management Plan are relevant to the overall corporate direction of Council, each proposed initiative has been linked (or "mapped") to an equivalent driver in the Corporate Plan (refer Strategic Action Plan (Sect 4.1)). How these initiatives are implemented is then summarised in a series of operating strategies including the Water and Sewerage Asset Management Plans, the financial forecasts (Appendix A), and service strategy. A summarised version of the business then informs the Councils **Strategic Asset Management Plan** (SAMP) which has been structured to be consistent with the international standard for Asset Management (ISO 55000). The relationship between the Business Management Plan and Councils corporate documentation is illustrated schematically on Figure 1.1.

Figure 1.1 -Integration of the Business Management Plan with Council corporate documents



2.0 Strategic Objectives

2.1 Vision and Mission

The Vision and Mission statements are intended to succinctly define the ambition of Whitsunday Water to develop a more commercial approach to its business.

The **Mission Statement** for Whitsunday Water is:

Mission Statement
Whitsunday Water will deliver Councils objectives through a commercial and customer orientated mindset with a sound technical foundation. *Whitsunday Waste will provide a waste service that supports and encourages the community to reduce waste to landfill and increase resource recovery.*

The **Vision Statement** for Whitsunday Water is:

Vision Statement
Whitsunday Water will play a central role in ensuring that he Whitsundays reputation as a venue of internationally recognised natural beauty is enhanced through providing innovative solutions, improving service outcomes and a commitment to the environment

2.2 Our Values

Whitsunday Water businesses functions in a way that supports the core Values of Council which are:

- **Accountability** – being open, diligent and ethical in our decisions and actions
- **Unity** – working together to get things done
- **Trust** – in our team mates, our service partners and our customers
- **Community** – building pride, strength and confidence amongst our region, residents and ratepayers; and
- **Continuous improvement** – always looking for solutions and ways to do things better.

2.3 Organisational Structure

The organisational structure reflects the functional outcomes required from the business. The approach provides greater accountability for achievement of specific outcomes and focus on business priorities. Figure 2.1 provides a schematic summary of the organisational structure and Table 2.1 provides a succinct summary of responsibility across the business

Figure 2.1 – Whitsunday Water and Waste Business Organisational structure

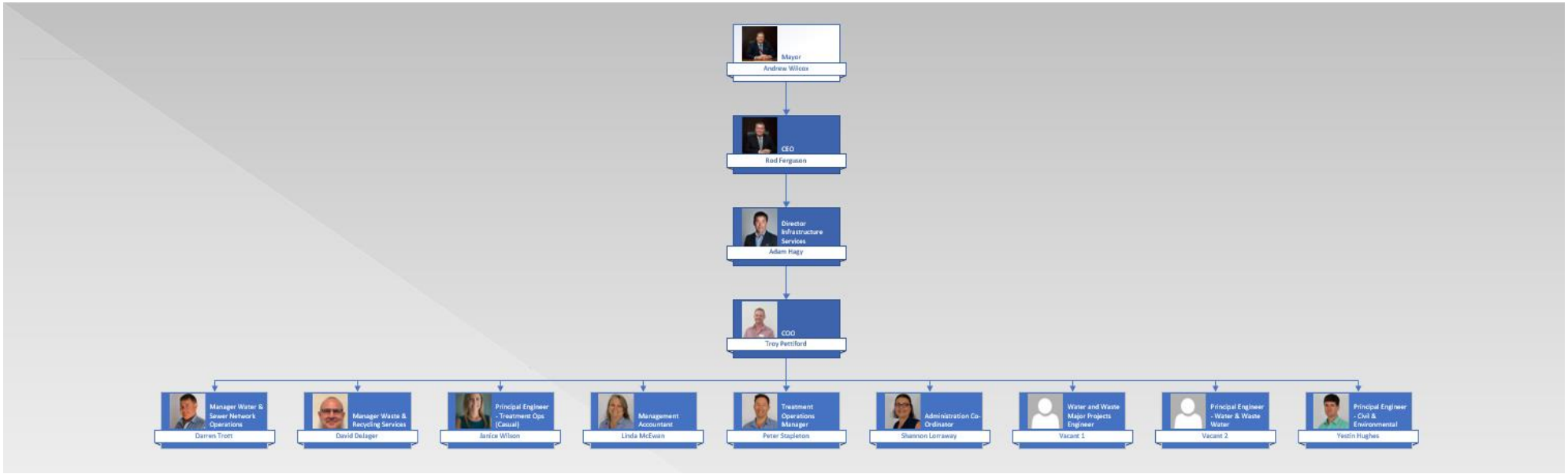


Table 2.1 - Management Responsibility

Role	Responsibility	Priorities
Director, Infrastructure Services	Responsible for the development and implementation of a business strategy which delivers the Council strategic objectives (as outlined in its Planning Scheme and Corporate Plan)	• Development of a Business Management Plan for Water Services • Overall responsibility for delivering the Water Services Business Plan • Manage the business to achieve the best interest of Council and the community • Delegate accountability to the Chief Operating Officer and allocate sufficient resources to ensure that the business can meet its obligations as defined in the Business Management Plan; • Bear ultimate financial responsibility for the Water Services Business; and • Report to Council against nominated performance targets
Chief Operating Officer, Whitsunday Water & Waste	Responsible for all aspects of the "day to day" management of the Water Services business	• Delivery of the Water Services Business Plan • Coordination of the water businesses strategic activities (both within the business and across the broader Council); • Delegate accountability to functional managers and staff; • Long term financial management • Allocate sufficient resources to ensure that he business can meet its obligations as defined in this Business Plan • Establish and maintain effective regional alliances • Report to the Director, Engineering Services against nominated operational performance targets
Principal Engineer – Civil & Environmental W/Water	Responsible for forecasting and planning to deliver sustainable water service outcomes that address current and future challenges	• Strategic Asset Management • Criticality assessment • Strategic Infrastructure Planning (including growth and renewal planning) • Detailed Planning and design • Condition and Performance monitoring • Policy and standards • RPEQ oversight - Infrastructure Planning
Principal Engineer – Water & Wastewater	Responsible for efficient and compliant operation and maintenance of water and wastewater assets including identification of continuous improvement business practices	• Partner with and engage with federal and state governments, industry boards and commercial leaders to incorporate industry knowledge into Whitsunday Water operations where practical • Undertake technical engineering review of water and sewer treatment assets to identify continuous improvement through operational opportunities and short /long term planning outcomes • Facilitate capacity building in Whitsunday Water staff through informal professional development opportunities • Manage commercial contracts for treatment and networks • RPEQ oversight – Water & Sewer Treatment
Water & Waste Major Projects Engineer	Responsible for the delivery of the capital works program	• Capital works asset delivery including procurement, construction management, commissioning and handover • Project services • RPEQ oversight – Capital/Civil Projects
Manager, W&S Network Operations	Responsible for operating and maintaining the water services network assets to achieve the businesses service objectives and meet statutory obligations	• Water and Sewer network operations • Planned and responsive maintenance • Risk management and contingency planning • Electrical Services
Treatment Operations Manager	Responsible for management of the businesses (water and wastewater) treatment and raw water bores	• Treatment Services • Laboratory Services • Trade Waste Services • Environmental Management • Raw water processing
Manager Waste & Recycling Services	Responsible for efficient and compliant waste collection, recovery and landfilling activities	• Landfill management • Kerbside Waste and Recycling • Resource Recovery • Regional Waste Strategy Development and Implementation • Waste Education

3.0 Operating Environment

3.1 General

The objective of this section of the Business Management Plan is to provide a succinct summary of the context within which Whitsunday Water and Waste operates and the outcomes that the business is targeting. In effect this section seeks to align the demands of external stakeholders (what they want the business to do) with the business capacity (what we have the resources to deliver).

3.2 External Drivers

Management of Local Government owned Water and Waste Services Businesses has become progressively more challenging in recent decades. Increased regulation, changes in expectations, diminution in financial support from State and Commonwealth government and capacity constraints are factors for the business to address. Some of the main external drivers include:

Legislative Obligations
Water and Sewer are subject to at least twelve different legislative Acts, which are administered by up to seven state agencies (Figure 3.1). Most of these regulations focus on the sustainable delivery of quality water services. Waste is subject to at least four different legislative acts, which are administered by 2 state agencies. However, as a Significant Business activity, there is also a statutory imperative for Whitsunday Water and Waste to structure its operations to meet the Code of Competitive Conduct.

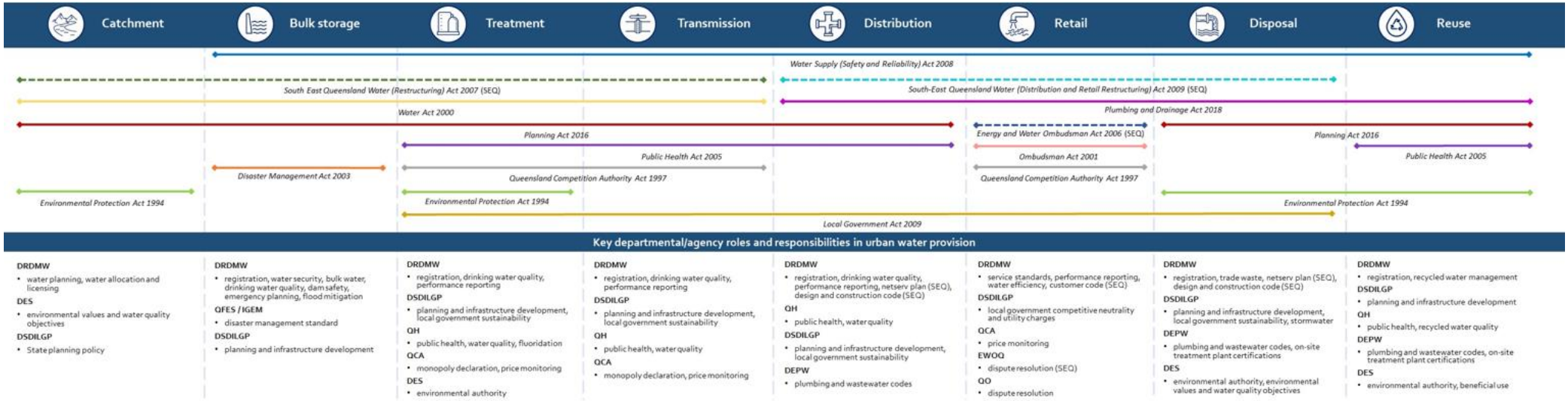
Community Expectations
Trust in government institutions has been on the wane for several decades. The community expects public institutions to be transparent, accountable, efficient and effective. The public sector has tended to be slow to react to this change and, in some instances, we may have reached a point where the community neither understands nor values the services provided. Such a lack of understanding and engagement can prove a challenge for Council when difficult decisions need to be made.

The Growth Imperative
Councils play an essential role in facilitating the economic development of their region. The impact of Council activities in this regard are relevant at the state and national level. However, too strong an emphasis on growth can inadvertently create challenges for the business either directly (i.e. growth outstripping Councils capabilities) or indirectly (through capital expenditure to support growth "crowding out" investment in the existing assets). Councils Local Government Infrastructure Plan (LGIP) attempts to balance the growth and service outcomes for the region through aligning growth with Councils Strategic Asset Management Plan (SAMP) and Long-Term Financial Forecasts (LTFF).

Service Reliability and Asset Management
The communities' expectation is that services will remain sustainable over the long term. However, the water services business has experienced some unexpected challenges in managing its water service delivery to its customers. A key part of the solution to the issue of sustainable services is the establishment of an Asset Management Framework that develops and implements operational strategies which minimise the risk of disruption.

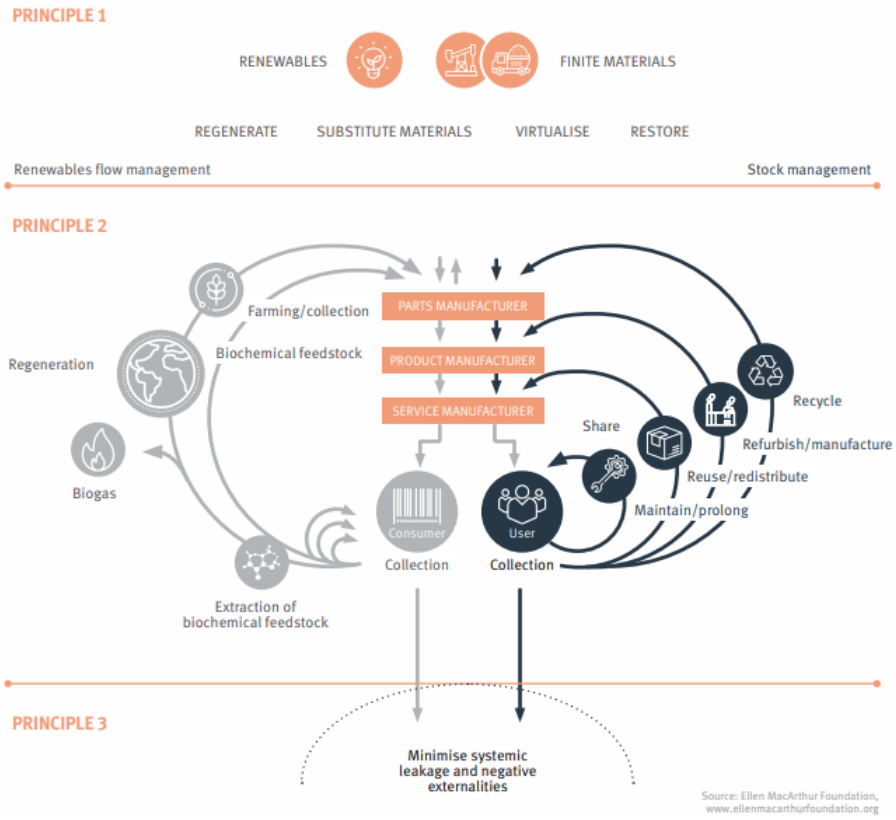
A key part of the pathway forward outlined below is to ensure that the water services and waste management strategies prescribe a sustainable service future and reflect the requirements of the International Standard for Asset Management (ISO 55000)

Figure 3.1 – Queensland Water Industry Regulatory Framework[1]



[1] Diagram provided by Qld Water 2021

Figure 3.2 – Queensland Waste Industry Circular Economy Framework[2]



[2] Diagram Source Ellen MacArthur Foundation 2021 – Queensland Government - Waste Management and Resource Recovery Strategy

3.3 Stakeholder Expectations

Table 3.1 provides a succinct summary of the expectations of key stakeholders on Whitsunday Water and Waste business. The various roles of Council (i.e. as owner, community representative, service provider, regulator and planning authority) are discussed separately to identify the specific needs that Council hay have in each of these roles.

Table 3.1 – Stakeholder Expectations

Stakeholder	Expectations
Council as Owner	Establishing the strategic direction for the business and setting performance targets which drive the realisation of the agreed strategy The primary role for "Council as owner" is to discharge its fiduciary duty by ensuring that the Water and Waste Service business remains financially sustainable over the long term
Council as Community Representative	• As community representative, the council will be responsible for providing advice to the business on issues relevant to the community and advocating on their behalf
Council as provider of Services to Whitsunday Water & Waste	• As a service provider to Whitsunday Water & Waste, Council will be responsible for delivering service outcomes required by the business
Council as regulator	• As quasi regulator, the Council will be responsible for overseeing the environmental performance (esp. licence compliance) of the business
Council as the Planning Authority	• Council will be responsible for the development of the Planning Scheme for the Whitsunday Region • Engage with external parties Ergon, Main Roads and Sunwater in planning for future economic development of the region
Suppliers	• Act in good faith in providing efficient, reliable and quality services for the benefit of Whitsunday Water & Waste business
Customers	• Be responsive to community-based strategies such as water conservation and waste recovery and recycling measures • Minimise their impact on the water services networks (and resultant impact on the receiving environment) and minimise resource consumption and thereby waste production
Executive Management Team	• Develop and implement the business strategy and provide the resources necessary for effective implementation • Set high level priorities for asset management development in Council • Raise awareness of the importance of Whitsunday Water and Waste functions • Ensure that the actions/strategies create a business which can deliver sustainable services, commercially sound and environmentally responsible outcomes.
State Government Agencies and Regulators	Provide advice and support in the interpretation and implementation of regulation Act professionally in managing regulatory matters :- • Department of Natural Resources, Mines and Energy; • Department of Environment & Science • Department of Local Government, Racing and Multicultural Affairs • Great Barrier Reef Marine Park authority • Local Government Agencies Queensland
Neighbouring Councils	Active participation in alliances to engage effectively in building the capability of the regional water and waste industry.

3.4 Our Customers and Service Outcomes

3.4.1 Scope of Services

The scope of services proved by Whitsunday Water and Waste is summarised in Table 3.2.

Table 3.2 – Scheme Overview[3]

Schemes	No of Water Assessments	No of Sewerage Assessments	No of Waste Assessments	No of Recycling Assessments
Cannonvale to Shute Harbour	6,802	6,374	6,754	6754
Proserpine	1,895	1,658	3,250	3250
Bowen	5,429	4,397	5,651	5651
Collinsville	1,302	1,182	1,280	1280
TOTAL	**15,428**	**13,611**	**16,935**	**12102**

3.4.2 Level of Service

Table 3.3 – Level of Service - Waste

Functional Levels of Service (how the end user may define its experience)			Technical Level of Service (Specific metrics that are driving the business)		
				Performance Measure	Perf. Target (recommended)
Effective	**Service Reliability**	Improved service standards through the extension of kerbside waste and recycling collection services to unserviced areas		Preparation and implementation of Waste Strategy Actions	Kerbside collection services provided to 90% of households
		Review and provision of waste infrastructure to ensure service levels are improved to meet state waste reduction targets and account for population growth		Preparation and Review of Regional Waste Strategy	Current Waste Strategy
	Service Disruption	Minimum disruption to waste facility service levels and waste collection services		Landfill operating hours	Open 363 Days per year
				Transfer Station operating hours	Open 363 Days per year
				Kerbside Collections	<1 missed collection per 1000 services
	Officer Response times	Customer Response Management framework		Response lead time to customer communications	Within 7 business days
				Response time to bin/replacement requests	Within 7 business days
				Missed bin service to affected property	Within twenty-four (24) hours notice

[3] Statistics are as at 2017/18

Functional Levels of Service (how the end user may define its experience)			Technical Level of Service (Specific metrics that are driving the business)		
				Performance Measure	Perf. Target (recommended)
Sustainable	**Environmental Impact**	No adverse environmental impact of waste facilities Waste Diversion from landfill		Compliance with Environmental Authorities and General Environmental duties Waste Recovery and diversion targets maintained and improved	No Environmental Protection Orders 30% diversion from landfill
Affordable	**Value for money**	The ratepayer is getting "value for money" for the waste services it received		Pricing reflects efficient long run cost of production	90% Full Cost Recovery

As required under the Water Supply (Safety and Reliability) Act, Customer Service Standards are published on an annual basis. These include the following:

Table 3.4 – Level of service - Sewerage

Functional Levels of Service (how the end user may define its experience)			Technical Level of Service (Specific metrics that are driving the business)		
			SWIM Code	Performance Measure	Perf. Target (recommended)
Effective	**Supply Reliability**	The water services network has the capacity to distribute sufficient supply to meet the needs of the region	AS38	Number of sewerage mains breaks and blockages (No)	40
			AS39	Number of sewer main breaks per 100km sewer main	70
			CS28	Number of sewage odour complaints	50
	Service Disruption	Minimum disruption to water supply and sewerage services to all ratepayers	AS41	Average frequency of unplanned interruptions per 1000 connected properties per year (No)	<10
			CS33	(Average) Response/reaction time for incidents (sewerage) (Mins)	540
			CS29	All sewerage service complaints (all aspects of sewerage business)	300
	Sewerage Overflow	Overflows to private property occur very rarely.	CS44	Sewage overflow to costumer property instances (no)	5
			AS36	Total number sewage overflows (per 100km sewer main)	5
			CS59	Sewage overflows reported to environmental regulator (total, annual)	2
Sustainable	**Wastewater Quality**	The standard of effluent treatment does not have an adverse impact on the regional environment.		Licence compliance (mass load evaluation)	>=100%
Affordable	**Value for money**	The ratepayer is getting "value for money" for the water services it received (Customers inside Priority Infrastructure Area (PIA))		Pricing reflects efficient long run cost of production	90% Full Cost Recovery

Table 3.5 – Level of Service - Water

Functional Levels of Service (how the end user may define its experience)			Technical Level of Service (Specific metrics that are driving the business)			
			SWIM Code	Customer Group/s	Performance Measure	Perf. Target (Recom.d)
Effective	**Supply Reliability**	The water services network has the capacity to distribute sufficient supply to meet the needs of the region	AS14	Inside PIA and Critical Customers	Number of water main breaks (per 100km main)	40
			AS14	Outside PIA Customers	Number of water main breaks (per 100km main)	70
	Service Disruption	Minimum disruption to water supply and sewerage services to all ratepayers	CS42	Inside PIA and Critical Customers	Average frequency of unplanned interruptions per 1000 connected properties per year (No)	<10
			CS37	Inside PIA and Critical Customers	Response Time – Water Incidents (min)	240
			CS10	All (by Group, where possible)	Water service complaints per 1000 connections (No)	120
	(Water) Pressure	"Adequate pressure" may translate to the ability to have the shower and dishwasher going at the same time (with no noticeable loss of pressure)		Customers inside Priority Infrastructure Area (PIA)	% time DSS achieved	99%
	Water Quality	The water agency must provide safe drinking water but there is still scope for complaints with regard to taste/smell and discolouration which may not be health related		All	Water quality compliance guidelines used/ required (%)	100%
Sustainable	**Water Security**	Sufficient water is available (at the source)	AS10	All (by Group, where possible)	Real water losses (L/service conn/day)	100
			CS9	All (by Group, where possible)	Number water quality complaints (No)	100
			AS11	All (by Group, where possible)	Real water losses kL/km watermain/day	5
Affordable	**Value for money**	The ratepayer is getting "value for money" for the water services it received		Customers inside Priority Infrastructure Area (PIA)	Pricing reflects efficient long run cost of production	90% Full Cost Recovery

3.4.3 Community Service Obligations

Community Services Obligations (CSOs) are activities which the business is instructed to undertake on a non-commercial basis. Legislation requires the scope of CSOs to be identified by Whitsunday Water and Waste in its annual reporting. The scope of CSOs include:

Waste Supply:

- Price concessions to select customer groups
- Non-implemented charges
- Costs associated with implementation of state policy; and/or
- Support to community organisations, clubs and sporting associations

Water Supply:

- Price concessions to select customer groups
- Access and water charges foregone

- Costs associated with implementation of state policy; and/or

Sewerage Services;

- Price concessions to select customer groups
- Access charges foregone
- Support to community organisations, clubs and sporting associations
- Costs associated with implementation of state policy;
- Non-implemented charges

Current Community Services Obligations for 2021/22 are estimated at **$ 1,136,549**

Waste Supply:

- Uneconomical network to communities
- Illegal Dumping Clean-up and Landfilling

Water Supply:

- Uneconomical network to communities
- Non Optimised Water Assets

Sewerage Services;

- Uneconomical network to communities
- Non Optimised Sewerage Assets

Current subsidisation across different schemes for 21/22 are estimated at **$1,950,926**

4.0 Current Issues and Business Strategies

Whitsunday Water operates in a dynamic environment with numerous challenges including:

- Delivering service standards with an ageing infrastructure;
- Facilitating growth of the region;
- Managing changes in environmental considerations (including discharge to the reef and the effects of climate change);
- Remaining financially sustainable for the long term;
- Building the capacity of the business (i.e. getting the staff/skills needed and retaining knowledge through succession planning);
- Managing increasing regulation; and
- Keeping up with changes in the water industry.

Whitsunday Water recognises that, to be successful it needs to be flexible enough to adapt to these changes

Table 4.1 provides a succinct summary of the strategies that have been developed by the business to address these challenges and how each action item, relates to the Council Corporate Objectives (and associated strategies)

Table 4.1 Strategic Action Plan

Corporate Plan		Direction: Whitsunday Water and Waste								
		Strategy	**Outcomes**			**Major Initiatives**	**20/21**	**21/22**	**22/23**	**23/24**
Accountability		**Commercialisation of the Water Services Business**	Move toward a more commercial operation for the Water and Waste Business (as required under State regulation for Significant Business Activities)			• Develop, continually review and obtain Council sign off on this Business Management Plan	*			
						• Produce quarterly performance reports to include reporting of the commercial business activity financial sustainability ratios.	*			
						• Comparison of actual reporting to consumption forecasts and non-revenue water management	*			
		Customer Service Standards	Investigate options to provide real time information to stakeholders			• Report to Council Customer Service Statistics on a monthly basis	*			
			How do we develop a positive, proactive and responsive customer service culture			• Participate in the organisation wide process on community engagement on levels of service				
			Broader engagement with government, industry, business and community to inform Councils decision making			• Test the current LOS to determine a “confidence interval” for reasonableness and determine if the LOS are achievable under current budget allocation (AMP)	*			
		Financial Management	Demonstrate leadership in policy direction for commercialised business units			• Use the long-term financial models to identify a pathway to full cost pricing	*			
						• Source a model specifically designed for the water industry for the purpose of developing 5 year price path and LTFF. • Prepare briefing sessions for council on multiple Ltr / EP scenarios	*			
						• Identification, realisation of all community service obligations and ongoing review and calculation for establishing full cost recovery.	*			
						• Introduce new policies and fees and charges for recoverable works and damage to council assets				
						• Establish a framework to map linking job cost number to asset costing system	*			
						• Undertake a review of Asset Current Replacement Costs (AMP)				
		Asset Management	Develop and implement…. Long term asset management plans that support innovation and sustainability of service delivery			• Develop potential ISO 55000 compliant AMPs for Water and Sewerage which provides the overarching summary of the water businesses[2] strategic and operational AM • Develop an overarching strategy to achieve review and adoption through organisational wide processes (AMLAG)				
		Information Management and IT integration	Improve understanding and mapping of assets			• Integration of various information systems including, but not limited to) (AMP); ○ Admin processes recorded in PROMAP ○ Align GPS position of assets between information systems – GIS and MyData ○ Capture preventative maintenance programs and schedules in one program aligned with WRC and Mackay water adopted software and data/template structure	* *			
			Support council’s decision to upgrade the asset management program & work ticketing system			• Work with the nominated project manager to enable update of asset information in the field in the nominated software platform				
		Performance Assessment Strategy	Implement effective, timely and accurate process for reporting			• Utilise the PROMAP software to process map statutory, financial and compliance reporting • Review and rationalise statutory and internal reporting	*			
Unity and Safety		**Risk Management**	Risk General			• Analyse raw water quality and review source water risk assessment. • Traffic management training • Undertake regular condition ratings program • Assessment of desired fire flows compliance against desired standards of service.	* *			
			Business Contingency Planning			• Develop contingency plans that support Councils emergency disaster management planning (PPRR) capabilities	*			
		HRM Strategy	• Meet WPH&S obligations • Foster workforce culture, clear roles, responsibilities, accountabilities • Enhance employee performance through talent			• Review SOPs • Review structure and role statement to provide clear accountabilities aligned to new operational efficiency systems and objectives • Undertake review of resourcing requirements for STP and WTP and Network ops • Review workforce skills and ages and develop and implement a strategic succession plan. • Establish gap analysis to reveals short term skills shortages and establish recruitment needs	* *			

Corporate Plan	Direction: Whitsunday Water and Waste							
	Strategy	**Outcomes**			**Major Initiatives**	**20/21**	**21/22**	**22/23**	**23/24**
		recruitment & development and succession planning							
Trust and Pride	**Facilitating Growth** **Infrastructure Planning / Development Strategy**	Effective and efficient management of growth and development of the Whitsunday Region • Provide services and facilities that are consistent across region • Ensure proposed capital works programs are achievable			• Work with Strategic Planning to ensure that all new development pays the appropriate charges and design infrastructure to avoid capital and operational costs (AMP) • Work with Planning to improve handover of assets constructed to an acceptable standard (AMP)	* *			
					• Upgrade Cannonvale Potable Water pipeline and Cannon Valley reservoir (AMP)	*			
					• Optimise the existing water and sewerage network model to inform future infrastructure need based on design and projected water demand for the region (AM) • Calibrate design models in alignment with council demand and pricing policies • Review and update the Waste Management Strategy for the Whitsunday Region in alignment with Queensland Waste strategy and back casting analysis	* *			
					• Improve scoping of Cap Works and business cases justification to the team. • Align capital expenditure with LOS, willingness to pay and price path if adopted by council	*			
	Demand Management	• Promote water conservation • Present options for billing reform to Council and implement if resolved			Establish the framework for demand management including: ○ Water wise & recycling education program through schools ○ Develop demand management strategy, table of regional triggers for Water Restrictions ○ Review the manner in which water restrictions are applied throughout the WIM alliance, and establish a compliance framework ○ Review Pricing path / policy	* *			
		Direct Demand Management and Leak reduction			• Engage with the community on water conservation to support growth at lower cost and manage water supply security (AMP) • Targeted leakage reduction and assess the impact mitigation on proposed upgrade programs. (AMP) • Align meter data and asset pickup	*			
					• Review demand management plan and incorporate into future revisions of the WAMP				
					• Develop and incorporate new technologies and strategies that informs Council and the Community on Water usage (AMP)				
					• Implement district metering program and meter renewal • Demand management – trial smart meter program. (AMP)	*			
					• Determine impact on pricing if key trunk assets were deferred if demand management program were successful (AMP)	*			
		Reduce system losses and meet statutory obligation for development			• Review the Concealed Leak Policy for legislative compliance • Implement District meter maintenance to reduce non – revenue water, to get consistent data that we can analyse water leakage and prevent future watermain breaks • Implement district metering program	* *			
	Environment Sustainability Strategy	Ensure environmental compliance in the business operations.			• Establish erosion control mechanisms and training. Review and establish reoccurring training program • Recycled water management plan and agreements	*			
	Operations Management	Ensuring effective management in the delivery of water and sewerage services which meets our customer service standard KPIs			• Implement a uniform approach to scheduled maintenance programs updated by asset in management software. • Support corporate service adoption of work ticketing software.				
		Improve cost of delivering services through operational efficiencies			• Develop operational skills and capabilities for the rollout of SCADA systems • Review data from SCADA systems to establish how the networks responds to rain events, thereby establish areas of infiltration.	*			
					• Identify, evaluate and implement energy saving initiatives [Tariffs, Solar and Processes]. Program of identifying asset NMI's and continually updating NMI changes. • Continue review of current data against ML flow data and compare to previous years	*			
					• Review plant and fleet utilisation rates and rationalise where possible	*			
	Water Source and Quality Management	Develop effective, customer focussed water services that protect the public health			• Develop and maintain a Drinking Water Quality Management System	*			

Corporate Plan		Direction: Whitsunday Water and Waste							
		Strategy	**Outcomes**			**Major Initiatives**	**20/21**	**21/22**	**22/23**	**23/24**
			Develop a planned approach to securing the Whitsunday Regions water supply			• Develop a succinct plan for managing raw water allocation (particularly from the Proserpine River Water Supply)	*			
		Maintenance Management Strategy				• Develop Maintenance Strategy including (AMP): ○ Develop appropriate Cap X/OPx strategies based on asset function (WIM Alliance) ○ Mature review processes for Cap x/OPx strategies on Criticality ○ Formally document response levels of service for proactive and reactive maintenance ○ Formally document the current proactive inspection regime for all water & sewer assets ○ Develop a mechanism for update in summary form for review	* * * *			
		Asset Renewal Strategy				• Implement district CCTV sewer pipeline and jump up investigation program, and manhole inspection program (AMP)				
						• Establish a cyclic testing regime to collect condition information for the entire water network which may assist in refining predictor models (AMP)				
						• Develop a program for assessing asset useful lives, prioritising renewals, incorporating new technologies (AMP) • Review data structure and classifications with the asset management team to enable a consistent approach to the analysis of asset data				
		Waste Water Treatment & Effluent Management				• Trade Waste implement education of business owner's on the goals of the scheme and strength charging for non-compliance • Trade Waste implement volumetric charging and continue business owner's education on the goals of the scheme on a case by case basis • Undertake targeted program of Inflow and Infiltration identification and develop prioritised program for renewal/relining of network assets (AMP). • Assess outcome of the relining program and review flow data on the treatment plant and different catchments. Progress house drain and jump up inflow reduction maintenance program.	* * *			
		Infrastructure Delivery Strategy	Contribute to wider service delivery by streamlining internal stakeholder consultation			• Implement improve processes for aligning capital program between roads and water infrastructure planning teams • WIM Alliance capital projects purchasing opportunities • Programmed delivery – work with Network managers to establish maintenance and operations program routines and capital works programming and linkages to resource and workforce planning • Review, update and develop Landfill Development strategy in alignment with Queensland Waste Strategy and WRC back casting analysis	* * *			
Leadership		**Water Source and Demand management**	Contribute to the reliable /consistent potable water availability for processing plants and reduce demand on raw water aquifers			• Develop a recycled water scheme strategy to provide fit for purpose effluent up to 980ML pa to reduce demand on the Bowen potable water scheme enabling a deferral of capital investment to upgrade of supply capacity. • Develop a recycled water recipient strategy to proactively undertake the reduction of demand on raw water aquifers thereby underpin the reliability of the raw water in Bowen • Implement and approach to trade waste compliance that promotes the goals of improving the quality of the waste-water to the network. • Implement education of the business owner on improving quality of waste, thereby reducing damage to the network and the costs of processing the waste to the community • Implement strategies that ensure reliability of water supply to improve green spaces, and the quality of water discharged to the environment. • Continue to work with the community to deliver low cost, clean, reliable, consistent water supply • Establish opportunities to review existing technologies and use new technologies in a proactive way to deliver operational cost reductions. Eg. Solar for Water supply to enable water production schedule efficiencies	* * * * * * *			

Legend

	Current year actions
*	Point achieved previous years
	Action requires ongoing Review

5.0 The Role of Assets in Service Delivery

5.1 Scope of Assets

Whitsunday Water and Waste manages a portfolio of water services assets that have a combined replacement value of $507m and a written down value of $290m. The scope of key asset classes is summarised in Table 5.1

Table 5.1 – Scope of Assets

Assets Categories	Quantity / No.
Water Supply	
Water Mains	480.504 Klm
Water Treatment Plants (WTP)	4
Water Pumps (Stations, Boosters, HL, LL & Intakes)	17
Water Reservoirs	18
Bores	13 (plus 7 contingency bores)
Chlorination Facilities	28
Sewerage Assets	
Sewer Mains (Gravity and Pressure Mains)	342.051 Klm
Sewer Nodes (Manholes, Vent/lamp poles, inspection openings)	5815
Sewage Pump Stations	71
Waste Water Treatment Plant (WWTP)	4
Waste Assets	
Landfills (Operating)	2
Transfer Stations	5
Satellite Stations	12
Landfills (Remediation Phase)	3

5.2 Projected Asset Replacement Profile

Studies undertaken to date suggest that:

- The replacement value of water services assets may be understated; and
- That key asset cohorts may be approaching the end of their useful lives. This specifically includes:
    - Sewerage Pipes (especially Asbestos Cement (AC), Cast Iron (CI) and Vitrified Clay (VC)
    - Watermains (specifically Asbestos Cement (AC), Cast Iron (CI) and Galvanised (GI) mains)

Both these asset classes represent a significant proportion of the business overall portfolio. In the case of water mains, an initial desk top review suggests that as much as 32% of the total water network may have exceeded their useful design life or are within the last ten (10) years of their asset useful life. For sewer mains, some elementary inflow/infiltration assessment has been undertaken which has identified specific catchments where gravity mains may be leaking (i.e. potentially suggesting that they are approaching the end of their economic life).

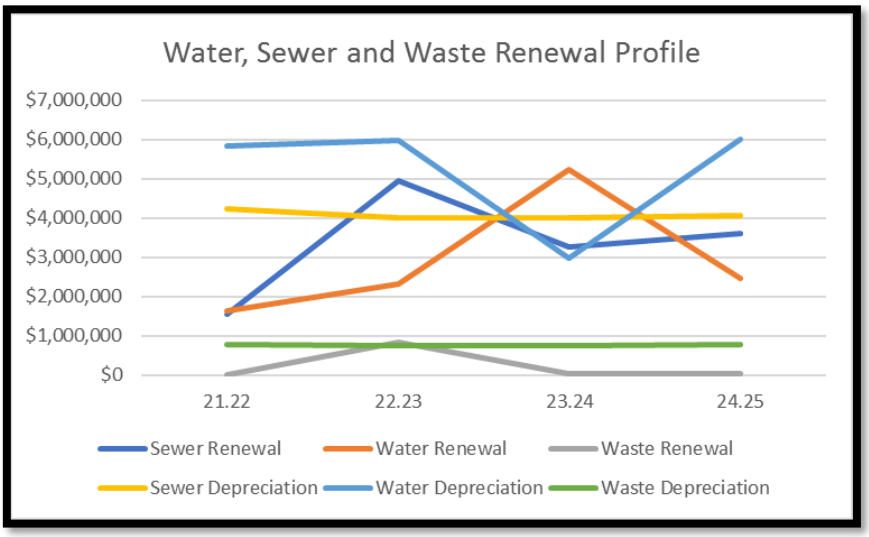
Whitsunday Water are establishing district metered areas to seek to localise losses within the water network to a zone to better target leaks. Whitsunday Water are also reducing

maximum and transient pressures in Cannonvale, Cannon Valley and Airlie Beach network which we expect will allow actual asset lives (vs design average lives) to be maximised.

At this stage, the business has limited data on the condition (and performance) of much of its passive asset portfolio. This limits the businesses ability to understand the actual performance of assets from which it could provide a more accurate forecast of the potential renewal liabilities.

The current forecast asset renewal liability for water and sewerage is summarised in Figure 5.1. All illustrated, the current short term (5year) funding (water only) should be sufficient to accommodate the businesses renewal needs. However, the funding for sewerage assets is uncertain

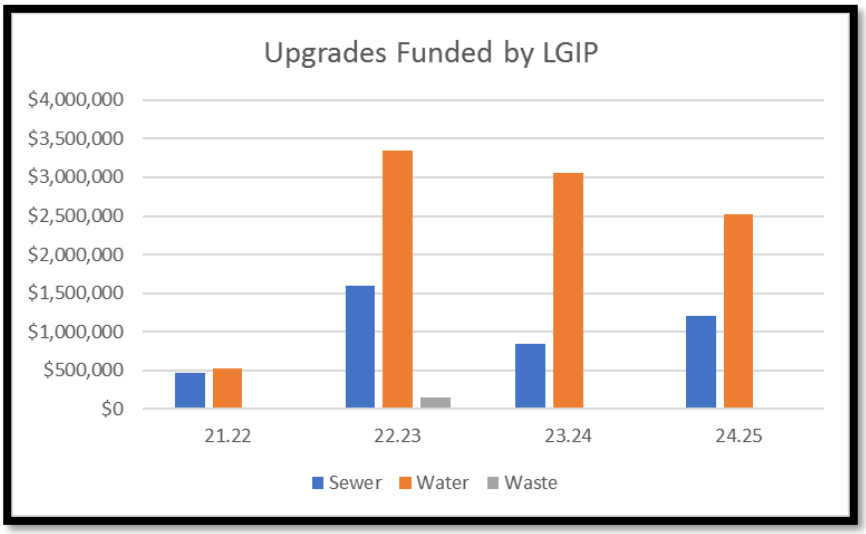
Figure 5.1 – Asset Renewal Funded Program



5.3 Projected (Growth) Capital Works Program

Recent studies (undertaken by Norlings) suggest that the Whitsunday Region will continue to grow consistently in the coming years. The Council Local Government Infrastructure Plan (LGIP) identifies the scope of trunk infrastructure necessary to accommodate this growth (refer Appendix B for detail). A graph of the proposed New Cap X is provided in Figure 5.2

Figure 5.2 – LGIP Schedule of Works



Financial Capabilities

5.4 Overview of Financial Forecasting

Whitsunday Water has developed a long-term financial forecast for both its water and sewerage service activities. These models provide a detailed analysis of the projected financial performance of the business over a ten (10-year period). The key inputs into these models are the estimates of growth, demand for water services, pricing and revenue forecasts and the businesses capital investment program. The key outcomes from this modelling are forecast Statement of Cashflow, Operating Statement and Balance Sheet

The detailed financial modelling is provided in Appendix A with key financial performance indicators summarised in table 6.1

Table 6.1 – Key Financial Performance Indicators

Indicator	2021/22	2022/23	2023/24	2024/25
Operating Profit (before tax and abnormal)	496,440	2,584,177	3,193,327	3,701,558
Return on Assets (before tax)	0.14%	0.72%	0.88%	1.02%
Debt Affordability Ratio	7.28%	7.2%	7.32%	7.45%
Debt/Equity Ratio (Capital Structure)	16.35%	14.84%	13.61%	12.12%
Current External Borrowings	42,355m	39,263m	36,039m	32,678m
Proposed New External Borrowings	Nil	Nil	Nil	Nil

5.5 Key Assumptions Used in the assessment

In any financial model, it's essential that the key assumption underpinning the assessment are made clear. In the case of Whitsunday Water, these include:

Pricing Strategy:

- Applying **full cost recovery** to ALL services (water and sewerage);
- Earning a **positive rate of return** on the assets; and
- Growth is supported through the application of **Infrastructure Charges**, (while noting that the revenue from infrastructure charges falls well short of the Councils capital investment commitments)

Capital Structure:

Over the next four (4) years, the businesses capital structure (both internal and external loans) will reduce debt by 20.97%. After the 4 year period, the debt is forecasted to reduce to $53.973 m. Included in this forecast is yearly debt repayment internal loans back to General Revenue. The debt is well below commercial capital structures of between 40% and 60% debt. However, a lower capital structure allows the business greater financial flexibility in responding to unexpected events.

Demand and Growth Assumptions

Regional growth (population and industry) provides higher numbers of users which has an impact on the businesses capital and operational expenditure. The business is also forcing on the case where growth/contraction of demand per capita could have a significant impact on the water businesses financial projections (with overall growth notionally increasing revenues) and demand reduction constraining revenues but may also defer capital costs (and associated downstream Op X)

Returns to Council:

Whitsunday Water and Waste provides returns to Council including:

- Council applies a service charge to the business in the order of $5.351m;
- The business has historically provided a dividend to Council however the increase in service charge limits the businesses capability to provide a dividend to Council

Capital Investment:

The key criteria that drive the businesses Capital investment decisions are

- Making a positive rate of return;
- Managing risk; and
- A proactive bias toward managing critical infrastructure

The forecast scope of capital investment (renewal and growth infrastructure) is summarised on Figures 5.1 and 5.2.

5.6 Financial Accountability

Whitsunday Water is responsible for:

- Maintaining its long-term financial forecasts (and providing the outcomes of which into the Council broader LTFF);
- Providing information to Council systems to facilitate effective financial management; and
- Responding to the needs of Council in a timely manner.

Council is responsible for providing the following financial services

- Providing and maintaining the systems that support Councils financial accountability;
- Managing the program of audit for Council;
- Providing financial advice and support to Whitsunday business as a commercialised entity; and
- Council will be responsible for final decisions on operational and capital funding allocations.

6.0 Risk Management

An assessment of risks associated with service delivery from water assets has identified critical risks to Council.

The Councils risk assessment process identifies credible risks with regards to, the likelihood of the risk event occurring, the consequences should the event occur, develops a risk rating, evaluates the risk and develops a risk treatment plan for non-acceptable risks.

Critical risks, being those assessed as 'Very High (VH)' - requiring immediate corrective action; 'High (H)' – requiring corrective action in the near future and 'Medium (M)'. These require action at sometime within the following three years and are summarised in Table 7.1. below.

Table 7.1 – Key Risks

Business Element	Risk	Risk Rating	Actions
Potable Water			
LGIP Funding for infrastructure	Funding for infrastructure and programs under LGIP is not awarded leaving a significant shortfall in funding for critical infrastructure	**Very High**	Implementation of LGIP and abide by listed project delivery program. Acknowledge of growth contributions for existing trunk assets (allocations, plants and trunk networks), even if only against debt to Council Lowering of KPIs to allow for more efficient Renewals Spend Mandatory on call for maintenance and operations staff to support strategy
Limited Communication and co-operation with other works departments	Bringing forward of Water network upgrades that are not budgeted for (or vice versa). Redoing of works after completed to accommodate other external works. (e.g. resealing of roadway to accommodate water main renewal	**Medium**	Review process of other department's programs and all grant applications that may be relevant
Allocation Tariff exceeds design daily	Encourage over usage of water resulting in additional strain on network / bring forward of upgrades that are not necessary	**Medium**	Careful setting of allocation levels, careful communication on demand management

Continued High water usage	additional strain on network bring forward of upgrades that are not necessary Reservoir upgrades	**High**	Implement district metering program and meter renewal / smart meter programs, Targeted leakage reduction in Bowen and target projects where upgrades are more likely not be used by high growth rates
Underuse of new technology / procedures / materials	Under or overuse of technology inefficiently	**Medium**	Work with WIM alliance partners and industry participants (other operators) and collaborate on trials
Water network hydraulic model	Model does not represent current and future demands resulting in erroneous expenditure in infrastructure that may or may not be required. Level of Service not appropriately captured in design	**Medium**	In house modelling capacity and clear modelling parameters and levels of service. In house review of developer contributed modelling
Accepting inadequate designs and poorly constructed infrastructure from land developers	Undersized infrastructure provided	**High**	Clear and firm view on developer contributions and in particular outside PIA contributions, supported by Council
Sewer			
LGIP Funding for infrastructure	Funding for infrastructure and programs under LGIP is not awarded leaving a significant shortfall in funding for critical infrastructure	**Very High**	Implementation of LGIP and abide by listed project delivery program. Acknowledge of growth contributions for existing trunk assets (allocations, plants and trunk networks), even if only against debt to Council Lowering of KPIs to allow for more efficient Renewals Spend Mandatory on call for maintenance and operations staff to support strategy
Limited Communication and co-operation with other works departments	Bringing forward of sewer network upgrades that are not budgeted for (or vice versa). Redoing of works after completed to accommodate other external works. (e.g. resealing of roadway to	**Medium**	Review process of other department's programs and all grant applications that may be relevant

	accommodate sewer main renewal		
Continued high volume of waste water treatment due to inflow and infiltration	additional strain on network bring forward of upgrades that are not necessary Treatment Plant and/or pump station upgrades	**High**	Implement district CCTV sewer pipeline and jump up investigation program. Implement manhole inspections programs. Targeted leakage reduction in Bowen and target projects where upgrades are more likely not be used by high growth rates
Use of new technology / procedures / materials	Under or overuse of technology inefficiently	**Medium**	Work with Government partners and industry participants (other operators) and collaborate on trials
Sewer network hydraulic model	Model does not represent current and future demands resulting in erroneous expenditure in infrastructure that may or may not be required. Level of Service not appropriately captured in design	**Medium**	In house modelling capacity and clear modelling parameters and levels of service. In house review of developer contributed modelling
Accepting inadequate designs and poorly constructed infrastructure from land developers	Undersized infrastructure provided	**High**	Clear and firm view on developer contributions and in particular outside PIA contributions, supported by Council
Waste			
Waste Levy Regulatory changes	Loss of revenue and additional financial burden on ratepayers	**High**	Work with LGQA to request State Government to continue to offset the burden of the waste levy on Queensland households by continuing the current advance payments until at least the next term of government.).
Limited access to grant funding for delivery of Waste strategy targets	Funding for resource recovery and landfill diversion is not continued [Example RRTAP funding]	**Very High**	Work with LGQA to ensure WRC is well represented in working groups. Work through LAWMAC to collaborate on opportunities
High volumes of waste to landfill	Capital costs for landfill infrastructure need to be brought forward.	**Medium**	Waste Education to encourage recycling and resource recovery.

	Council not able to meet Waste Strategy targets for waste diversion from landfill		Work with WIM alliance and explore industry participants (other Councils) to collaborate on resource recovery opportunities.
Regulatory Changes	State government mandates waste diversion for specific categories of waste [Example FOGO] requiring additional resources and funding	**Medium**	Work with LGQA to ensure WRC is well represented in working groups. Prepare sound Waste Management Strategy and Waste Education Plan
Significant changes to waste volumes to landfill	Increased resource recovery and recycling results in Reduction in waste revenue while operational costs increase	**High**	Development of Waste Strategy with financial triggers / full cost recovery

7.0 Enablers

7.1 Support Services

HR, and IT services will still be provided by Council but the water business will first define its requirements. Day to day management of HR/IT will be a corporate services responsibility while usage of the services/systems will be the responsibility of the Water Business. The Water business is responsible for the data generated by the business and following the processes established by the Council

7.2 Safety:

Safety is everyone's responsibility. The Council provides the overall OH&S framework while the business itself is responsible for executing appropriate safety processes on a day to day basis

Appendix A – Outcomes from Financial Modelling

A.1 - 3 yr. **Statement of Income** and Forecast **Balance Sheet _ Water**

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	Water Est Act 2021 $	Water 2021/22 $	Water 2022/23 $	Water 2023/24 $
Operating Revenue				
Rates and utility charges	18,588,812	19,245,443	19,450,710	19,660,135
Less Discounts	(550,662)	(596,500)	(608,430)	(620,598)
Total fees and charges	64,320	44,729	45,623	46,535
Sale of goods and major services	666,900	603,883	615,961	628,281
Interest revenue	113,819	115,000	117,300	119,646
Other operating revenue	342,720	270,041	275,441	280,949
Total Operating Revenue	**19,225,909**	**19,682,595**	**19,896,605**	**20,114,948**
Operating Expenses				
Employee benefits	3,603,314	4,015,664	4,095,975	4,177,881
Goods and services	6,454,003	6,820,450	6,957,769	7,097,867
Internal service provider payments	3,944,903	2,933,896	2,992,571	3,052,423
External finance expense	482,945	452,500	418,400	383,600
Depreciation	5,845,718	5,985,858	5,985,858	6,020,992
Total Operating Costs	**20,330,883**	**20,208,368**	**20,450,573**	**20,732,763**
Surplus / (deficit) from operations	**(1,104,974)**	**(525,773)**	**(553,968)**	**(617,815)**
Capital contributions and donations	600,000	-	-	3,180,000
Government capital grants and subsidies	5,277,818	4,643,006	74,880	-
(Loss) from capital items	(1,230,796)	(491,659)	(1,142,591)	(1,759,730)
Net Result	**3,542,048**	**3,625,574**	**(1,621,679)**	**802,455**
Appropriations :				
Retained surplus (deficit) from prior years	461,266	0	897,304	-
Net Result	3,542,048	3,625,574	(1,621,679)	802,455
Unfunded depreciation	5,495,865	1,048,757	3,007,059	3,675,436
Other transfers from (to) capital account	1,230,796	491,659	1,142,591	1,759,730
Funds (utilities for) created from - capital funding	(1,800,645)	(1,602,695)	(360,751)	(3,814,299)
Transfers (to) reserves	(8,795,064)	(4,643,006)	(74,880)	(3,180,000)
Transfers from reserves	(2,920,471)	(522,985)	(3,350,396)	(3,057,622)
Interfunction transfers	2,786,205	2,500,000	360,752	3,814,300
Retained surplus (deficit) at period end	**0**	**897,304**	**0**	**-**
Capital Funding Sources				
Capital sustainability reserve	349,853	4,937,101	2,978,799	2,345,556
Govt capital grants and subsidies expended	5,277,818	4,643,006	74,880	-
Developer Contributions expended	3,520,471	522,985	3,350,396	3,057,622
Funds expended from reserves	1,076,391	3,850,518	500,000	3,180,000
Movement in Inter-function capital loans	-	(4,500,000)	-	(2,500,000)
Funds from general revenue required	1,800,645	1,602,695	360,751	3,814,299
Total capital funding sources utilised	**12,025,178**	**11,056,305**	**7,264,826**	**9,897,477**
Capital Funding Applications				
Water	11,402,461	10,402,005	6,577,426	15,175,277
Movement in capital work in progress	-	-	-	(6,000,000)
Total non current asset expenditure	**11,402,461**	**10,402,005**	**6,577,426**	**9,175,277**
Principal loan repayments	622,717	654,300	687,400	722,200
Total capital funding applications	**12,025,178**	**11,056,305**	**7,264,826**	**9,897,477**
Funds held in council general reserves	6,998,801	3,148,283	2,648,283	2,648,283
Retained surplus (deficit)	-	897,304	-	-
Total cash held at end of year	**6,998,801**	**4,045,587**	**2,648,283**	**2,648,283**

Note - Revenue does not Include, Community Service Obligations

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	Water Est Act 2021 $	Water 2021/22 $	Water 2022/23 $	Water 2023/24 $
Current Assets				
Cash and cash equivalents	6,998,801	4,045,587	2,648,283	2,648,283
Trade and other receivables	6,170,525	6,065,803	6,121,202	6,177,156
Inventories	25,000	25,000	25,250	25,502
Total Current Assets	**13,194,326**	**10,136,390**	**8,794,735**	**8,850,941**
Non-current Assets				
Property, plant and equipment	136,070,314	139,933,602	139,443,779	146,838,334
Closing WIP Balance	9,382,912	9,382,912	9,382,912	3,382,912
Total Non-current Assets	**145,453,226**	**149,316,514**	**148,826,691**	**150,221,246**
TOTAL ASSETS	**158,647,552**	**159,452,904**	**157,621,426**	**159,072,187**
Current Liabilities				
Trade and other payables	3,591,910	3,591,910	3,627,827	3,664,103
Borrowings	654,300	687,400	722,200	758,800
Inter-function Capital Loan payable	24,934,018	20,434,018	20,343,018	17,934,018
Total Current Liabilities	**29,180,228**	**24,713,328**	**24,693,045**	**22,356,921**
Non-current Liabilities				
Borrowings	8,691,459	8,004,059	7,281,859	6,523,059
Interest bearing liabilities	90,573	90,573	90,573	90,573
Total Non-current Liabilities	**8,782,032**	**8,094,632**	**7,372,432**	**6,613,632**
TOTAL LIABILITIES	**37,962,260**	**32,807,960**	**32,065,477**	**28,970,553**
NET COMMUNITY ASSETS	**120,685,292**	**126,644,944**	**125,555,949**	**130,101,634**
Community Equity				
Capital	91,097,754	100,394,140	100,202,449	104,748,134
Asset revaluation surplus	22,588,738	22,588,738	22,588,738	22,588,738
Capital reserve balances	6,998,801	2,764,762	2,764,762	2,764,762
Retained surplus (deficiency)	-	897,304	-	-
TOTAL COMMUNITY EQUITY	**120,685,292**	**126,644,944**	**125,555,949**	**130,101,634**

A.2 - 3 yr. **Statement of Income** and Forecast **Balance Sheet _ Sewerage**

WHITSUNDAY REGIONAL COUNCIL STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES For the periods ending 30 June -	Sewerage Est Act 2021 $	Sewerage 2021/22 $	Sewerage 2022/23 $	Sewerage 2023/24 $
Operating Revenue				
Rates and utility charges	16,693,106	17,478,570	18,188,161	18,926,397
Less Discounts	(848,658)	(888,600)	(906,372)	(924,500)
Total fees and charges	340,742	278,743	284,318	290,004
Sale of goods and major services	(221,960)	(222,709)	(227,164)	(231,707)
Interest revenue	114,000	115,000	117,300	119,646
Other operating revenue	17,203	-	-	-
Total Operating Revenue	**16,094,433**	**16,761,004**	**17,456,243**	**18,179,840**
Operating Expenses				
Employee benefits	2,651,736	2,560,973	2,612,193	2,664,430
Goods and services	3,578,225	4,153,109	4,237,010	4,322,627
Internal service provider payments	2,934,065	1,418,525	1,446,894	1,475,832
External finance expense	1,448,340	1,312,400	1,221,400	1,128,700
Depreciation	4,245,842	4,003,725	4,003,725	4,075,466
Total Operating Costs	**14,858,208**	**13,448,732**	**13,521,222**	**13,667,055**
Surplus / (deficit) from operations	**1,236,225**	**3,312,272**	**3,935,021**	**4,512,785**
Capital contributions and donations	400,000	-	-	-
Government capital grants and subsidies	1,500,000	928,000	-	180,000
(Loss) from capital items	(277,668)	(442,715)	(1,256,866)	(821,173)
Net Result	**2,858,557**	**3,797,557**	**2,678,155**	**3,871,612**
Appropriations :				
Retained surplus (deficit) from prior years	-	807,220	1,150,071	2,207,526
Net Result	2,858,557	3,797,557	2,678,155	3,871,612
Unfunded depreciation	-	-	-	-
Other transfers from (to) capital account	277,668	442,715	1,256,866	821,173
Funds (utilities for) created from - capital funding	2,073,352	-	(916,814)	(939,730)
Transfers (to) reserves	(2,562,148)	(928,000)	-	(180,000)
Transfers from reserves	945,996	(469,421)	(1,600,000)	(799,999)
Interfunction transfers	(2,786,205)	(2,500,000)	(360,752)	(3,814,300)
Retained surplus (deficit) at period end	**807,220**	**1,150,071**	**2,207,526**	**1,166,282**
Capital Funding Sources				
Capital sustainability reserve	4,245,842	3,171,100	4,836,350	4,075,466
Govt capital grants and subsidies expended	662,148	928,000	-	180,000
Developer Contributions expended	-	469,421	1,600,000	799,999
Funds expended from reserves	2,013,415	382,325	-	-
Funds from general revenue required	(2,073,352)	-	916,814	939,730
Total capital funding sources utilised	**4,848,053**	**4,950,846**	**7,353,164**	**5,995,195**
Capital Funding Applications				
Sewerage	2,929,328	17,941,446	21,454,743	3,804,695
Movement in capital work in progress	-	(15,000,000)	(16,199,279)	-
Total non current asset expenditure	**2,929,328**	**2,941,446**	**5,255,464**	**3,804,695**
Principal loan repayments	1,918,725	2,009,400	2,097,700	2,190,500
Total capital funding applications	**4,848,053**	**4,950,846**	**7,353,164**	**5,995,195**
Futue Capital Sustainability Reserve	-	832,625	-	-
Funds held in council general reserves	3,147,087	2,764,762	2,764,762	2,764,762
Retained surplus (deficit)	807,220	1,150,071	2,207,526	1,166,282
Total cash held at end of year	**3,954,307**	**4,747,458**	**4,972,288**	**3,931,044**

Note - Revenue does not Include, Community Service Obligations

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	Sewerage Est Act 2021 $	Sewerage 2021/22 $	Sewerage 2022/23 $	Sewerage 2023/24 $
Current Assets				
Cash and cash equivalents	3,954,307	4,747,458	4,972,288	3,931,044
Trade and other receivables	532,982	558,323	562,623	566,966
Total Current Assets	**4,487,289**	**5,305,781**	**5,534,911**	**4,498,010**
Non-current Assets				
Property, plant and equipment	154,337,929	167,894,135	184,027,087	182,935,143
Closing WIP Balance	31,199,279	16,199,279	-	-
Total Non-current Assets	**185,537,208**	**184,093,414**	**184,027,087**	**182,935,143**
TOTAL ASSETS	**190,024,497**	**189,399,195**	**189,561,998**	**187,433,153**
Current Liabilities				
Trade and other payables	1,663,893	1,663,893	1,680,532	1,697,337
Borrowings	2,009,400	2,097,700	2,190,500	2,287,900
Total Current Liabilities	**3,673,293**	**3,761,593**	**3,871,032**	**3,985,237**
Non-current Liabilities				
Borrowings	31,790,961	29,693,261	27,502,761	25,214,861
Other provisions	-	-	-	-
Total Non-current Liabilities	**31,790,961**	**29,693,261**	**27,502,761**	**25,214,861**
TOTAL LIABILITIES	**35,464,254**	**33,454,854**	**31,373,793**	**29,200,098**
NET COMMUNITY ASSETS	**154,560,243**	**155,944,341**	**158,188,205**	**158,233,055**
Community Equity				
Capital	93,703,820	95,127,393	96,313,802	97,399,896
Asset revaluation surplus	56,902,115	56,902,115	56,902,115	56,902,115
Capital reserve balances	3,147,087	2,764,762	2,764,762	2,764,762
Retained surplus (deficiency)	807,220	1,150,071	2,207,526	1,166,282
TOTAL COMMUNITY EQUITY	**154,560,242**	**155,944,342**	**158,188,205**	**158,233,055**

A.3 – 3 yr. **Statement of Income** and Forecast **Balance Sheet _ Waste**

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	Waste Est Act 2021	Waste 2021/22	Waste 2022/23	Waste 2023/24
	$	$	$	$
Operating Revenue				
Rates and utility charges	5,775,861	6,338,910	6,465,688	6,595,002
Less Discounts	(311,913)	(342,900)	(349,758)	(356,753)
Total fees and charges	51,950	53,000	54,060	55,141
Sale of goods and major services	2,316,088	2,554,827	2,605,925	2,658,042
Interest revenue	29,367	30,700	31,314	31,941
Government grants and subsidies	322,056	-	-	-
Other operating revenue	465,671	165,695	169,009	172,390
Total Operating Revenue	**8,649,080**	**8,800,232**	**8,976,238**	**9,155,763**
Operating Expenses				
Employee benefits	616,479	667,831	681,189	694,814
Goods and services	6,194,284	6,558,557	6,689,728	6,823,518
Internal service provider payments	655,230	999,060	1,019,041	1,039,422
External finance expense	55,976	21,400	18,300	15,100
Depreciation	761,922	755,707	755,707	776,321
Total Operating Costs	**8,283,891**	**9,002,554**	**9,163,965**	**9,349,175**
Surplus / (deficit) from operations	**365,189**	**(202,322)**	**(187,727)**	**(193,412)**
Government capital grants and subsidies	134,565	-	-	-
Net Result	**499,754**	**(202,322)**	**(187,727)**	**(193,412)**
Appropriations :				
Retained surplus (deficit) from prior years	-	(184,844)	-	-
Net Result	499,754	(202,322)	(187,727)	(193,412)
Other transfers from (to) capital account	-			
Funds (utilities for) created from - capital funding	97,486	(518,893)	(1,934,993)	(4,190,079)
Transfers (to)/(from) reserves	(782,083)	-	(150,000)	-
Interfunction transfers	-	906,059	2,272,720	4,383,491
Retained surplus (deficit) at period end	**(184,844)**	**0**	**0**	**-**
Capital Funding Sources				
Capital sustainability reserve	761,922	755,707	755,707	776,321
Govt capital grants and subsidies expended	134,565	-	-	-
Developer Contributions expended	-	-	150,000	-
Funds expended from reserves	53,535	617,518	-	-
Loans for capital projects expended	-	-	-	-
Movement in Inter-function capital loans		-	-	-
Funds from general revenue required	(97,486)	518,893	1,934,993	4,190,079
Total capital funding sources utilised	**852,536**	**1,892,118**	**2,840,700**	**4,966,400**
Capital Funding Applications				
Total non current asset expenditure	**530,581**	**1,587,518**	**2,533,000**	**4,655,500**
Principal loan repayments	321,955	304,600	307,700	310,900
Total capital funding applications	**852,536**	**1,892,118**	**2,840,700**	**4,966,400**
Funds held in council general reserves	1,693,546	1,076,028	1,076,028	1,076,028
Retained surplus (deficit)	(184,844)	-	-	-
Cash backing of rehabilitation provisons	1,500,000	1,500,000	1,500,000	1,500,000
Total cash held at end of year	**3,008,702**	**2,576,028**	**2,576,028**	**2,576,028**

Note - Revenue does not Include, Community Service Obligations

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	Waste Est Act 2021 $	Waste 2021/22 $	Waste 2022/23 $	Waste 2023/24 $
Current Assets				
Cash and cash equivalents	3,008,702	2,576,028	2,576,028	2,576,028
Trade and other receivables	329,437	408,166	411,666	415,201
Total Current Assets	**3,338,139**	**2,984,194**	**2,987,694**	**2,991,229**
Non-current Assets				
Property, plant and equipment	8,311,665	9,143,476	10,920,769	14,799,948
Total Non-current Assets	**8,311,665**	**9,143,476**	**10,920,769**	**14,799,948**
TOTAL ASSETS	**11,649,804**	**12,127,670**	**13,908,463**	**17,791,177**
Current Liabilities				
Trade and other payables	621,548	621,548	627,552	633,616
Borrowings	304,600	307,700	310,900	314,100
Total Current Liabilities	**926,148**	**929,248**	**938,452**	**947,716**
Non-current Liabilities				
Other Provisions	6,888,082	6,888,082	6,888,082	6,888,082
Borrowings	1,873,445	1,565,745	1,254,845	940,745
Total Non-current Liabilities	**8,761,527**	**8,453,827**	**8,142,927**	**7,828,827**
TOTAL LIABILITIES	**9,687,675**	**9,383,075**	**9,081,379**	**8,776,543**
NET COMMUNITY ASSETS	**1,962,129**	**2,744,595**	**4,827,084**	**9,014,634**
Community Equity				
Capital	(1,092,900)	122,240	2,204,729	6,392,279
Asset revaluation surplus	46,327	46,327	46,327	46,327
Capital reserve balances	1,693,546	1,076,028	1,076,028	1,076,028
Cash backing of rehabilitation provisons	1,500,000	1,500,000	1,500,000	1,500,000
Retained surplus (deficiency)	(184,844)	-	-	-
TOTAL COMMUNITY EQUITY	**1,962,129**	**2,744,595**	**4,827,084**	**9,014,634**

Appendix B – LGIP Schedule of Works for Water and Wastewater assets

Table 5.2 – LGIP SOW

Column 1 Map reference	Column 2 Trunk infrastructure	Column 3 Estimated timing	Column 4 Establishment cost $
Water			
W1	Cannonvale Bulk Water Pipeline (and Pump Station)	2018/21	$13,000,000
W2	Coyne Road reconfiguration pipe work, reconfiguring 1024m of existing pipe, including 519m of DN300 and 431m of DN250 pipes	2020/22	$ 823,189
W3	Bowen small reservoir network augmentations	2021/22	$ 55,000
W4	New 350.58m DN200 Waterson Way trunk watermain	2021/24	$ 191,683
W5	679m long DN450 main connecting Proserpine High Level Tank to existing DN250 in Faust St, Proserpine and to future DN375 Water main in Anzac Rd	2018/21	$ 1,396,854
W6	One new 12ML (operational storage volume) Reservoir including two new reservoir to existing trunk main at Shute Harbour Rd and 64m x 100, Land (6515m2) on 1SP313409 Cannonvale	2018/22	$13,288,800
W7	New water intake system for Bowen Water Treatment Plant at Proserpine River – Up River Road, Crystal Brook	2017/22	$ 1,240,000
W8	New 837.9m DN375 pipe from Anzac Road adjacent Water tower, to Hinchen Street, Corner of Renwick Road.	2018/23	$ 1,297,887
W9	2 new inland bores (accessing water under Council's existing bore licenses) Proserpine surrounds, approximately 15L per/second each	2021/23	$ 600,000
W10	1270, long DN300 main augmentation in Jubilee Pocket Rd, Jubilee Pocket	2021/24	$ 1,029,665
W11	Augmentations to Faust St, Main Street, Mill St, Taylor St Trunk main, re-use of Booster 1 line and new trunk main down Taylor St. 591.2m of new DN250 pipes.	2021/23	$ 421,306
W12	New 671m DN200 and DN250 water main from Taylor St to connect Horesford Place to Fuljames St	2021/23	$ 439,277
W13	1,530 DN300 water main from corner of Renwid Rd/Hinchen St to Gardenia St. Forming part of long-term Proserpine ring main.	2022/24	$ 1,446,003
W14	3 new Proserpine river bores supplied from Proserpine Water Treatment Plant electricity	2023/25	$ 1,500,000
W15	New 457m DN300 pipe and pressure reducing valve from Hamilton Avenue Reservoir to Parker Rd, off Able Rd	2026/28	$ 550,000
W16	New 471m DN200 pipe from Richmond Rd to Mount Nutt Rd to achieve DSS for fire flows	2025/27	$ 289,014
W17	New 648m DN300 pipe from Shute Harbour Rd to Kingfisher Tce trunk watermain	2026/28	$ 524,702
W18	New 166m DN300m on Airlie Hill (Lewis St)	2030/31	$ 135,134
W19	New 1048m DN300 pipe from Pandanus Drive to Beach Rd	2034/36	$ 849,050
W20	New 175m DN250 pipe within the Bowen Boat harbour for pressures and flow to Dalrymple Pt and Marina surrounds	2035/36	$ 84,905
TOTAL – Water			**$39,162,469**

Sewer			
S1	Upgrade gravity sewer main to DN300, adjoining Shute Harbour Rd, Jubilee Pocket, from 12RP725307 to Shute Harbour Rd	2018/21	$ 139,478
S2	Jubilee Sewer Pump Station upgrade, including bypass of Cann SPS6	2020/21	$ 609,000
S3	Jubilee Sewer Pump Station 2, upgrade 2 pumps	2020/21	$ 95,000
S4	Cannonvale Sewer Pump Station 12 pump upgrades	2018/21	$ 198,900
S5	890m DN300 rising main from Cann SPS 12 to Cann STP	2018/22	$ 1,100,000
S6	723m DN300 rising main from Dalrymple St, to Bowen SPS 3	2020/21	$ 477,386
S7	Proserpine sewer pump station 1 pumps upgrade	2019/21	$ 128,472
S8	Proserpine sewer pump station 12 pumps upgrade and storage increase	2019/21	$ 91,953
S9	Proserpine Sewer Pump Station 3 upgrade	2019/21	$ 105,897
S10	Proserpine Sewer Pump Station 6 capacity upgrade	2019/21	$ 65,191
S11	Proserpine Sewer Pump Station 2 upgrade pumps	2019/21	$ 103,505
S12	Bowen Sewer Pump Station N – pump and storage increase	2019/21	$ 68,234
S13	DN375 Rising main from Scottsville Rd to Collinsville STP	2029/30	$ 239,553
S14	Collinsville Sewer Pump Station 2C pump upgrade	2019/31	$ 11,660
S15	DN200 Rising main from Proserpine SPS 3 to Marathon St Combined rising main.	2020/22	$ 400,146
S16	DN300 gravity main from Broadwater Av, to Central Lagoon carpark	2020/22	$ 240,588
S17	DN300 sewer rising main from Edward St to Proserpine Sewer Treatment Plant	2021/23	$ 1,401,386
S18	Airlie Beach SPS 14 pump upgrades	2024/26	$ 58,905
S19	DN300 Sewer Gravity main Broadwater Av to Mazlin St	2024/26	$ 172,421
S20	DN300 Sewer Gravity main Shute Harbour Rd adjoining Erromango Drive	2029/31	$ 37,084
S21	DN300 Sewer Gravity main Coral Esplanade	2029/31	$ 56,633
S22	DN300 Sewer Gravity main, Canno TAFE to Manooka Dr	2034/36	$ 193,257
S23	DN375 Sewer Rising Main at Cannonvale Sewer Treatment Plant	2026/31	$ 193,258
S24	DN250 Sewer Rising Main Mandalay Rd to Flametree	2034/36	$ 389,879
S25	DN400 Sewer Rising Main Jubilee Pocket SPS 1 to Port of Airlie	2034/36	$ 1,714,362
S26	DN300 Sewer Gravity Main Coral Esplanade	2034/36	$ 106,042
TOTAL - Sewer			**$ 8,398,190**
Combined Total			**$ 47,560,659**

Appendix C – 10 Year Capital Works Program Water, Wastewater and Waste assets

				14,869,769	14,365,890	17,531,472	13,916,168	10,462,066	8,018,997	7,707,259	12,431,227	8,635,877	14,117,413
Asset Class	**Project status**	**Bid Id**	**Name of Project**	**Total Budget Bid for 2021.22**	**YR2 2022.23**	**YR3 2023.24**	**YR4 2024.25**	**YR5 2025.26**	**YR6 2026.27**	**YR7 2027.28**	**YR8 2028.29**	**YR9 2029.3**	**YR10 2030.31**
Sewer	In Progress	(blank)	Sewer Pump Capacity Upgrades - Combined Rising Main - C/W 18-19	382,325	-	-	-	-	-	-	-	-	-
Sewer	New Bid	20200324083801	Sewer Relining – Regional P1 Zone	500,000	444,080	594,080	650,000	621,000	628,000	650,000	650,000	650,000	525,000
Sewer	New Bid	20200325122527	Emergent Works - Sewer	231,525	243,101	255,256	265,466	276,085	148,000	155,000	163,000	171,150	179,708
Sewer	New Bid	20210104150407	Sewer Pump Replacement Program - Regional	220,000	231,000	231,000	243,000	255,000	268,000	281,000	295,000	310,000	325,000
Sewer	New Bid	20210104150407-2	Sewer Relining – Regional P2 Zone	280,000	488,920	674,920	1,631,000	-	-	606,000	848,000	109,000	-
Sewer	New Bid	202102030819191	Facilities Instrumentation, Electrical and Control Renewals - Sewer	9,689	14,534	24,224	42,391	104,162	156,242	163,509	199,845	133,230	78,727
Sewer	New Bid	20200316074910	Chapman St Sewer Rising Main Replacement and Water main Project	469,421	-	-	-	-	-	-	-	-	-
Sewer	New Bid	20210120163534	Waste reuse to Agriculture (biosolids) Project	296,000	180,000	120,000	-	-	-	-	-	-	-
Sewer	New Bid	20210202170140	Greening and Growing Bowen 3 - recyled water network extension	428,000	-	-	-	-	-	-	-	-	-
Sewer	New Bid	20210208161548	STP Odour containment Panel replacement	104,000	-	-	-	-	416,000	-	-	-	-
Sewer	New Bid	202102030819191-1	Network Instrumentation, Electrical and Control Renewals - Sewer	20,486	30,729	51,215	89,626	220,224	330,335	345,700	422,522	281,681	166,448
Sewer	Outer Yr Only	20200403152814	Cannonvale STP Membrane Replacement (budget Allocatoin)	-	400,000	400,000	400,000	-	-	-	-	-	-
Sewer	Outer Yr Only	20210210174629	Solar arrays for Cannonvale and Proserpine STPs	-	-	360,000	-	896,000	-	-	-	-	-
Sewer	Outer Yr Only	20210211095704	Bowen SPS Rising Main Upgrades - Budget Allocation	-	-	50,000	600,000	-	444,177	-	-	-	-
Sewer	Outer Yr Only	20210209101725	Collinsville Chemical Dosing and Filter Automation for later integration into SCADA	-	110,000	-	140,000	-	-	-	-	-	-
Sewer	Outer Yr Only	20210210163224	Carlo Drive Sewer Rising Main (and Assosciated parallel Recycled and Potable Water Main	-	1,600,000	750,000	-	-	-	-	-	-	-
Sewer	Outer Yr Only	20210211104347	Bowen _ SPS R Access Upgrade - Budget Allocation	-	30,000	30,000	-	-	-	-	-	-	-
Sewer	Outer Yr Only	20210222154117	Manhole Renewal - Budget Allocation	-	516,000	264,000	278,000	292,000	306,000	322,000	338,000	354,000	372,000
Sewer	Outer Yr Only	20210218083612	Southern STP Odour Control Systems - Budget Allocation	-	967,100	-	-	-	-	1,270,000	885,000	-	-
Sewer	Outer Yr Only	20210415150529	Bowen STP Membrane Renewal Budget Allocation	-	-	-	-	-	-	-	-	-	400,000
Sewer	Outer Yr Only	20210415152818	Cannonvale STP - Replace Dewatering device	-	-	-	-	-	-	-	-	-	600,000
Sewer	Outer Yr Only	20210415164920	Sewage Treatment Plant Structural Renewal - Budget allocation	-	-	-	-	-	-	-	-	-	425,000
Sewer	Outer Yr Only	20210421170730	Sewer Network Structural renewals	-	-	-	-	-	175,000	1,309,000	650,000	-	-
Sewer	Outer Yr Only	20210421131224	Cannonvale STP outfall - Budget / Risk Allocation	-	-	-	-	-	-	-	-	-	4,200,000
Sewer Total				**2,941,446**	**5,255,464**	**3,804,695**	**4,339,483**	**2,664,471**	**2,871,754**	**5,102,209**	**4,451,367**	**2,009,061**	**7,271,883**
Waste	In Progress	20200320131502	Leachate and storm water management - Kelsey Creek	430,967	-	-	-	-	-	-	-	-	-
Waste	In Progress	20200320131503	Leachate and storm water management - Bowen	746,551	-	-	-	-	-	-	-	-	-
Waste	New Bid	20200329164723	Cannonvale Waste Transfer Station - build green-waste hardstand and stormwater management	150,000	1,365,000	-	-	-	-	-	-	-	-
Waste	New Bid	20210428164707	Mt Coolon Transfer Station Access Road	260,000	-	-	-	-	-	-	-	-	-
Waste	Outer Yr Only	(No Bid)	Yr2 to 10 Adjustment Line (Bids to be added $ subject to change)	-	368,000	4,655,500	1,040,000	1,100,000	300,000	125,000	5,525,000	3,562,500	3,437,500
Waste	Outer Yr Only	20210422163455	Bowen Landfill - legacy Landfill cell capping (stage 2)	-	800,000	-	-	-	-	-	-	-	-
Waste Total				**1,587,518**	**2,533,000**	**4,655,500**	**1,040,000**	**1,100,000**	**300,000**	**125,000**	**5,525,000**	**3,562,500**	**3,437,500**
Water	In Progress	(blank)	Insurance - Bowen Reservoir- CW 1920	552,931	-	-	-	-	-	-	-	-	-
Water	In Progress	(blank)	Land Purchase & Bulk Earthworks Cannon Valley Reservoir Site	6,926,481	-	-	-	-	-	-	-	-	-
Water	In Progress	(blank)	Insurance - Collinsvile Sewerage & Water Treatment Plants - CW 1920	380,341	-	-	-	-	-	-	-	-	-
Water	New Bid	20200325122526	Emergent Works - Water	165,375	173,644	182,826	151,000	151,000	151,000	151,000	151,000	151,000	151,000
Water	New Bid	20210105102030	Regional Valve Replacement Project	72,300	20,000	20,000	21,000	22,000	24,000	25,000	27,000	28,000	28,000
Water	New Bid	20210203081919	Facilities Instrumentation, Electrical and Control Renewals - Water	43,757	65,636	109,393	191,437	470,388	705,582	738,400	902,489	601,659	355,526
Water	New Bid	2021020308191911	Network Instrumentation, Electrical and Control Renewals - Water	24,785	37,178	61,964	108,437	266,444	399,667	418,256	511,202	340,801	201,382
Water	New Bid	20210208170345	Water Meter Renewals - Regional	206,000	-	424,000	218,500	225,000	232,000	239,000	246,000	254,000	350,000
Water	New Bid	20210208191206	Additional Bores - Proserpine WTP	95,000	645,000	225,000	420,000	-	-	-	-	-	-
Water	New Bid	20200312121911-2	Water Main Renewal - Eglington / Storey St / harrision Ct Bowen	186,000	-	-	-	-	-	-	-	-	-
Water	New Bid	20200317153358	Bowen Small Reservoir Pressure Zone	181,000	-	-	-	-	-	-	-	-	-
Water	New Bid	20200513085006	Collinsville Efficient Resilient Solar Program	770,000	-	-	-	-	-	-	-	-	-

				14,869,769	14,365,890	17,531,472	13,916,168	10,462,066	8,018,997	7,707,259	12,431,227	8,635,877	14,117,413
Asset Class	**Project status**	**Bid Id**	**Name of Project**	**Total Budget Bid for 2021.22**	**YR2 2022.23**	**YR3 2023.24**	**YR4 2024.25**	**YR5 2025.26**	**YR6 2026.27**	**YR7 2027.28**	**YR8 2028.29**	**YR9 2029.3**	**YR10 2030.31**
Water	New Bid	20210114085255	Bowen WTP Intake, Switchboard and Structure	300,500	660,000	-	-	-	-	-	-	-	-
Water	New Bid	20210205121544	Penticost St Area Renewal	218,475	-	-	-	-	-	-	-	-	-
Water	New Bid	20210208134517	Collinsville WTP Emergent works	78,000	-	-	-	-	-	-	-	-	-
Water	New Bid	20210210082931	New Initiative - W&WW - SCADA - 16 Quick Wins - (2 Year Project)	94,860	94,860	-	-	-	-	-	-	-	-
Water	New Bid	20210210142049	Proserpine Bore 10 supplementary Funding for Bore moving (TMR)	45,000	-	-	-	-	-	-	-	-	-
Water	Outer Yr Only	20200312121911	Non - LGIP Renewals - Bowen	-	-	-	-	349,000	-	-	-	728,000	623,287
Water	Outer Yr Only	20200312121912	Network Reconfiguration - Whitsunday - Cannon Valley Reservoir	-	1,931,750	1,117,622	1,117,622	-	-	-	-	-	-
Water	Outer Yr Only	20200312121914	Non - LGIP Renewals - Collinsville	-	-	-	-	226,000	-	339,000	-	345,000	158,345
Water	Outer Yr Only	20200312121915	Non - LGIP Renewals - Whitsunday South	-	179,712	331,252	1,540,000	1,223,827	-	-	-	-	-
Water	Outer Yr Only	20200318103402	Major WTPs to Chlorine Gas	-	435,000	400,000	565,000	-	-	-	-	-	-
Water	Outer Yr Only	20210209104658	LGIP Trunk Watermain Upgrades - Whitsunday South	-	998,646	1,940,000	990,000	990,000	-	-	-	-	-
Water	Outer Yr Only	20210209143948	Proserpine To Bowen Pipeline - Asset Renewal and Access works	-	125,000	125,000	-	-	-	-	-	-	-
Water	Outer Yr Only	20210210074655	Minor Reservoir Renewal Program - Budget Allocation	-	-	487,500	487,500	487,500	487,500	-	-	-	-
Water	Outer Yr Only	20210210143415	Regional Watermain Renewals - Regional	-	468,000	486,720	506,189	526,436	547,494	569,394	592,169	615,856	640,490
Water	Outer Yr Only	20200323151915	Collinsville District Meters	-	68,000	-	-	-	-	-	-	-	-
Water	Outer Yr Only	20210209084143	Collinsville WTP Filter Automation and SCADA Computer Installation	-	-	-	320,000	-	-	-	-	-	-
Water	Outer Yr Only	20210209164430	Proserpine Water Tower, Ground Level Reservoir and Pump Syetem Renewal / Upgrade	-	-	-	-	-	2,300,000	-	-	-	-
Water	Outer Yr Only	20210210083632	Proserpine WTP Solar - Budget Allocation	-	-	-	1,900,000	-	-	-	-	-	-
Water	Outer Yr Only	20210210130040	Cannonvale Reservoir - Cyclone Repair - Budget Allocation	-	500,000	3,160,000	-	-	-	-	-	-	-
Water	Outer Yr Only	20210210133321	Bowen Small Reservoir - Reseal and Roor repair - Budget Allocation	-	-	-	-	660,000	-	-	-	-	650,000
Water	Outer Yr Only	20210210145401	Water Treatment Plant Structural Renewal (Budget Allocation)	-	175,000	-	-	-	-	-	-	-	250,000
Water	Outer Yr Only	20210421095151	Bowen Water - Renewal of Merinda Chlorinator	-	-	-	-	-	-	-	25,000	-	-
Water	Outer Yr Only	20210421101244	Coastal WTP Solar array and electrical upgrade	-	-	-	-	1,100,000	-	-	-	-	-
Water Total				**10,340,805**	**6,577,426**	**9,071,277**	**8,536,685**	**6,697,595**	**4,847,243**	**2,480,050**	**2,454,860**	**3,064,316**	**3,408,030**
Grand Total				**14,869,769**	**14,365,890**	**17,531,472**	**13,916,168**	**10,462,066**	**8,018,997**	**7,707,259**	**12,431,227**	**8,635,877**	**14,117,413**



Whitsunday
Coast Airport

Table of Contents

Contents

Airports and Commercial Infrastructure ..... Error! Bookmark not defined.

Airport vision 3

Airport objectives 3

Location 4

Regional significance 4

Relationship to other airports in the region 6

Ownership and management 6

Airport stakeholders 6

Airport site 8

Site facilities 11

Surrounding land 12

Contours and topography 14

Existing airside infrastructure and facilities 14

Existing aviation services and facilities 18

Targets 19

Financial 19

Non-Financial 19

Community Service Obligations 20

Cost Analysis of Community Service Obligations 20

Capital Structure and Surplus Treatment 20

Major Investments 20

Outstanding and Proposed Borrowings 20

Service and Quality 21

Unit Objectives

Airport vision

The vision for the Whitsunday Coast Airport is to provide the residents of and visitors to the Whitsunday region with a world class aviation facility focused on the future. With the key priority for long term growth of the airport into a commercial aviation precinct integrated into a road, rail and air transport and logistics hub. The Airport development will be built on the pillars of safety, sustainability and security.

Airport objectives

The objectives for the Whitsunday Coast Airport are to:

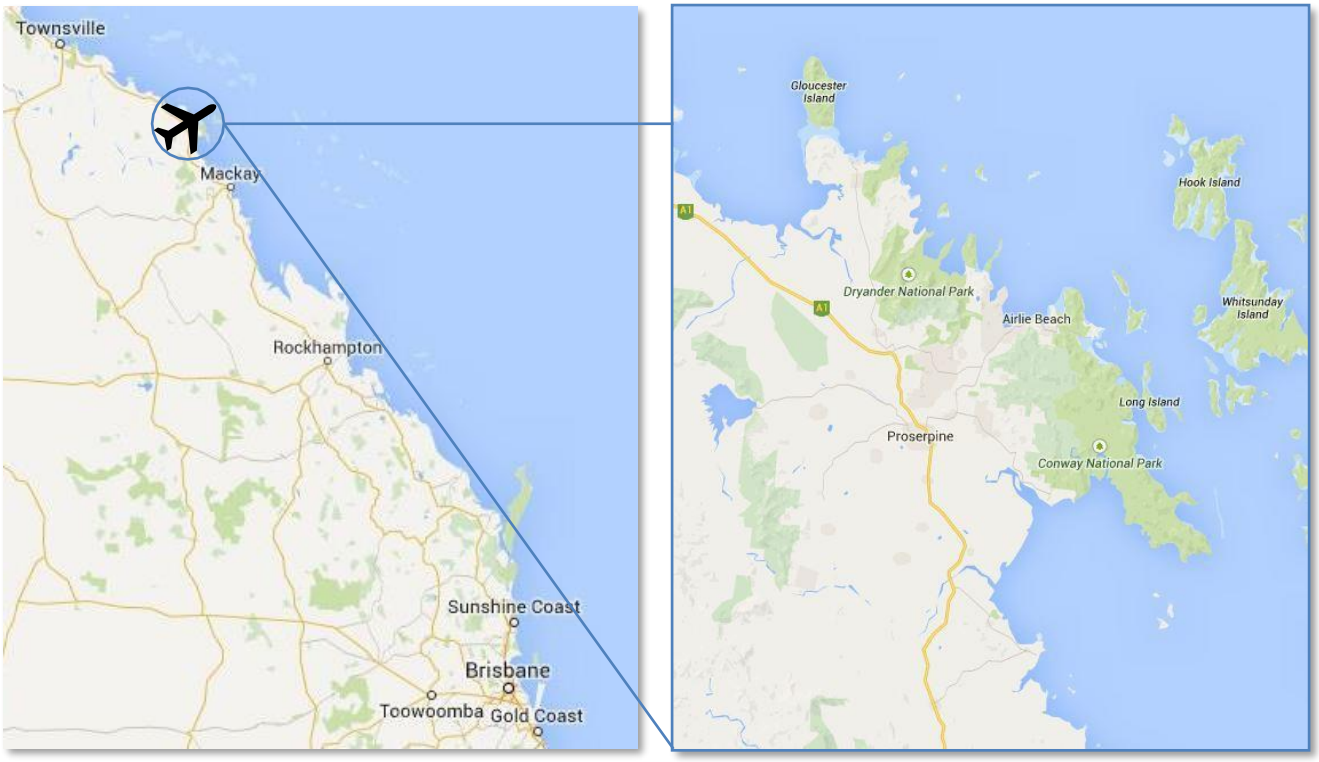
- Be an airport with the capacity for increased tourism;
- Have capacity to facilitate new routes for economic drivers of the area – tourism, natural resources, local business as well as accommodate the local regions needs for its own visitors;
- Be at the forefront of future mining projects in the region;
- Implement new domestic freight services, short to medium term with a view to realising export services of local produce internationally in the longer term; and
- Establish a first-class facility with a long term, sustainable future.

COVID-19 Impacts

The Whitsunday Coast Airport saw significant business interruption through the COVID-19 pandemic in the 20/21 FY. In budget planning and forecasting for the 20/21 FY, it was likely that that the operating loss for the airport would reach $1,200,000. Through a business restructure and strong negotiations with airlines, this loss was avoided with an operational profit forecast to be achieved. The Whitsunday Coast Airport has been recognised by industry as one of the strongest performing airports in Queensland, relative to pre COVID-19 operational results.

Location

The Whitsunday Coast Airport (WCA) is centrally located within the Whitsunday Region (WR). The airport is approximately 14km south of the town of Proserpine and 40km south west of Airlie Beach. The WR is approximately 1,000km north of Brisbane and 600km south of Cairns.



Regional significance

The WCA is an important gateway due to its central position within the region and proximity to Airlie Beach and the Whitsunday Islands. Tourism is a driving factor in the Whitsunday region's economy and the WCA's location allows for it to be an integral part of boosting and maintaining this as a major economic driver. Additionally, the airport's ample supply of land not required for airfield operations and its positioning adjacent to the North-South Coastal Railway line and Bruce Highway has created an opportunity to develop as an integrated transport and logistics hub that would service the region. The Airports location also provides significant opportunity to provide services for mining towns within the region.

Tourism

Tourism is one of the most important industries in the WR and the region's largest employer. The Gross Value Add of the tourism sector was estimated at $349.2 million 2017 / 2018. In terms of employment, estimated tourism sector employed 3,284 people in the Whitsundays (SA4), 20.78% of the regions total employment.

The tourism sector is forecast to continue to grow steadily, with a number of tourism specific infrastructure and hotel developments in the works. The WCA is inherently connected to the tourism industry which saw 851,000 visitors to the region (631,000 Domestic and 220,000 international) year ending December 2019.

Agriculture/ Aquaculture

The WR is a significant producer of sugar cane and one of Australia's most productive horticultural regions. Due to its tropical dry climate and fertile soil, Bowen is Australia's most significant winter growing region especially for tomatoes and capsicums. The Whitsundays agriculture industry generates more than $599 million a year in production.

The WCA can support and improve the competitiveness of the agricultural industry through the development of freight networks and facilities at the airport.

There are numerous small and large scale aquaculture industries operating throughout the Whitsundays, including Australia's largest marine prawn farm (200 ha of pond based production) near Bowen. Current activities are located near Bowen and Gregory River in the Whitsunday region, with prawns the dominant species produced. The value of aquaculture production for the region is approximately $10 million per annum, accounting for around 15% of Queensland's total value of aquaculture products.

As with the agricultural industry, The WCA can support the aquaculture industry of the WR through development of freight networks and facilities at the airport.

Mining

There are a number of existing mines that have been in operation for a period of time. There are four significant coal projects, including the Drake and Jax Project. In particular, coal mining investment in the Whitsundays is being driven by plans to develop huge high quality coal deposits in Galilee Basin by two mining companies – Adani and GVK Hancock. The Galilee Basin was declared a State Development Area in June 2014 by the Queensland (QLD) Government to support the mining activity in the area. Mining drives $996 million into the local economy.

The WCA is a significant partner in providing effective air transport options for FIFO workers to and from the WR.

Relationship to other airports in the region

The WCA is located nearest to Hamilton Island airport. Mackay airport is located south of WCA. Cairns is the nearest major international airport, located to the north.

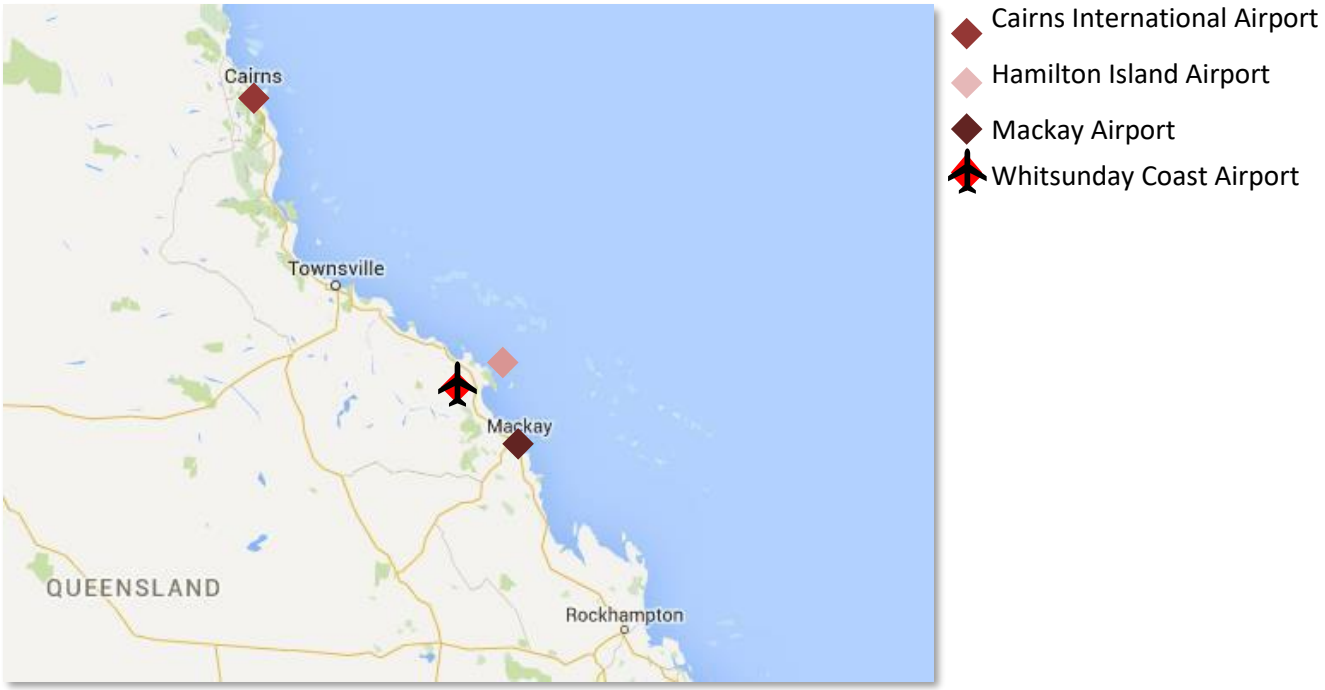


Figure 1: Relative location of other airports in the region

Ownership and management

The WCA is owned by the Whitsunday Regional Council. Additional sub-leaseholders are:

- Qantas Group
- Virgin Australia
- GSL Aviation
- Airservices Australia
- IOR Fuel Facility
- Viva Australia
- Captain and Co
- Whitsunday Aero Club;
- RSE Investments;
- Heli-Engineering Pty Ltd;

Airport stakeholders

Table 1 below, identifies relevant airport stakeholders.

Stakeholder	Internal/External	Primary/Secondary	Description/Interest
Whitsundays Regional Council	Internal	Primary	Owner/Manager
Qantas Group	External	Primary	Airline operator
Virgin	External	Primary	Airline operator
GSL Aviation	External	Primary	Charter operator
Heli Engineering	External	Primary	Aviation services
Viva Australia	External	Primary	Aviation fuel supplier
Airservices Australia	External	Primary	Air navigation services and fire fighting services.
CASA	External	Primary	Regulator (aerodromes)
Department of Home Affairs	External	Primary	Regulator (security)
Avis, Hertz, Budget, Europcar	External	Primary	Rental car operators
Ground Transport Operators	External	Primary	Provide services to and from airport
Whitsunday Moto Sports Club	External	Primary	Located in land adjacent to airport
Whitsundays Dirt Riders Club	External	Primary	Located in land adjacent to airport
Queensland Government	External	Primary	PDA
Taxi services	External	Secondary	Provide services to and from airport
Local business	External	Secondary	Affected by growth
Queensland Rail	External	Secondary	Affected by possible freight diversion to aircraft
Local residents	External	Secondary	Affected by growth; affected by noise
Local farmers	External	Secondary	Affected by freight facilities opening

Airport site

The airport site is within the jurisdiction of the Whitsunday Regional Council (WRC). The site shaded in Blue in *Figure 2* below, identifies the airport site boundaries.

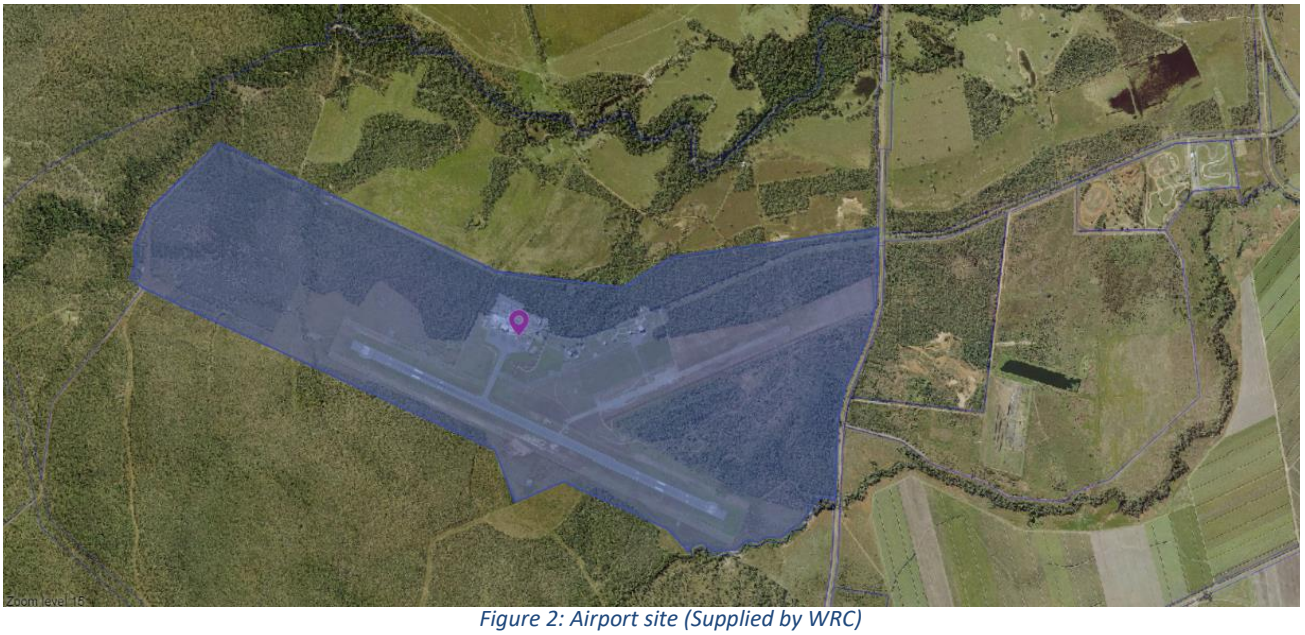


Figure 2: Airport site (Supplied by WRC)

Figure 3, below, identifies the airside and landside boundaries within the airport site.

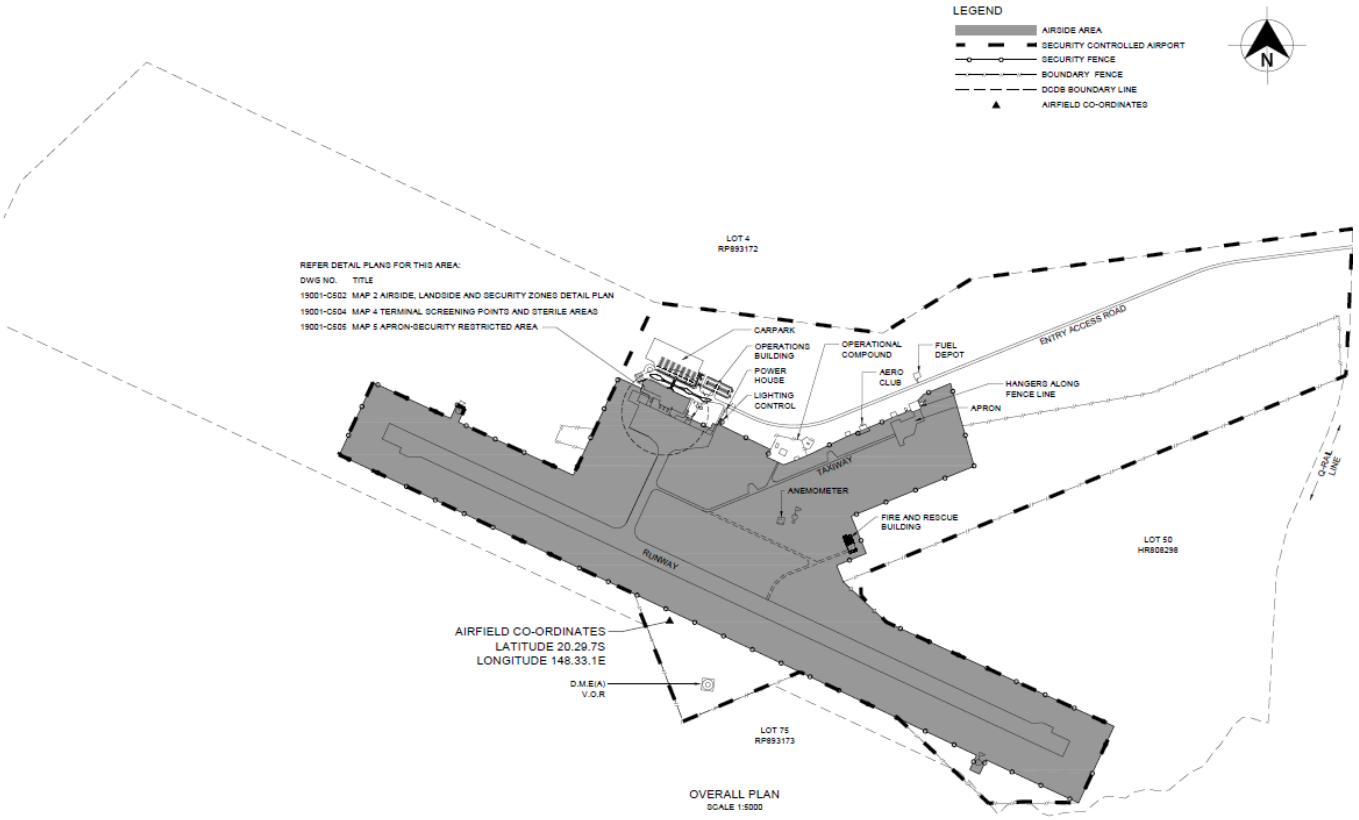


Figure 3: Airport site - landside and airside (Supplied by WRC)

Site specifics are detailed in the table below.

Lot on Plan	Area (ha)	Road Details	Tenure
50 HR 808298	434.90	Lascelles Avenue	Freehold to WRC

Table 1: Site details

Site facilities

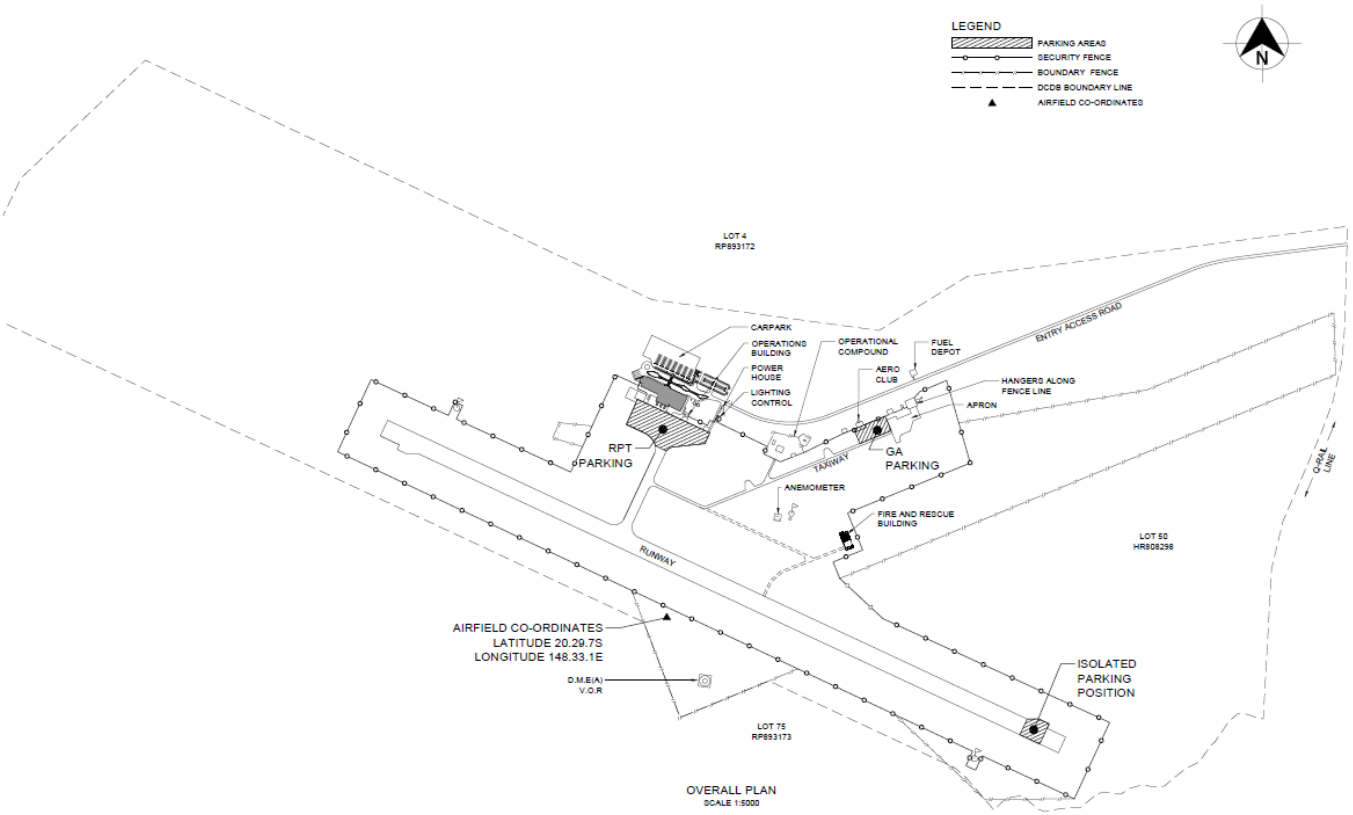


Figure 4: Existing airport site facilities

The airport site has one operating Runway (11/29) and one Decommissioned Runway. In addition, there are two Taxiways and one Apron located in front of the passenger terminal. There is a public car park located behind the passenger terminal. There are a number of hangars used for private and club use as well as facilities used by Airservices Australia for fire-fighting, air navigation and communications, airport maintenance, utilities and aircraft fuelling facilities.

Surrounding land

The land surrounding the airport site is owned by a range of private and public stakeholders, including:

- Dray & others (private);
- Cox (private);
- Willmar Sugar (company);
- Queensland Rail;
- Whitsundays Regional Council; and
- Crown land.

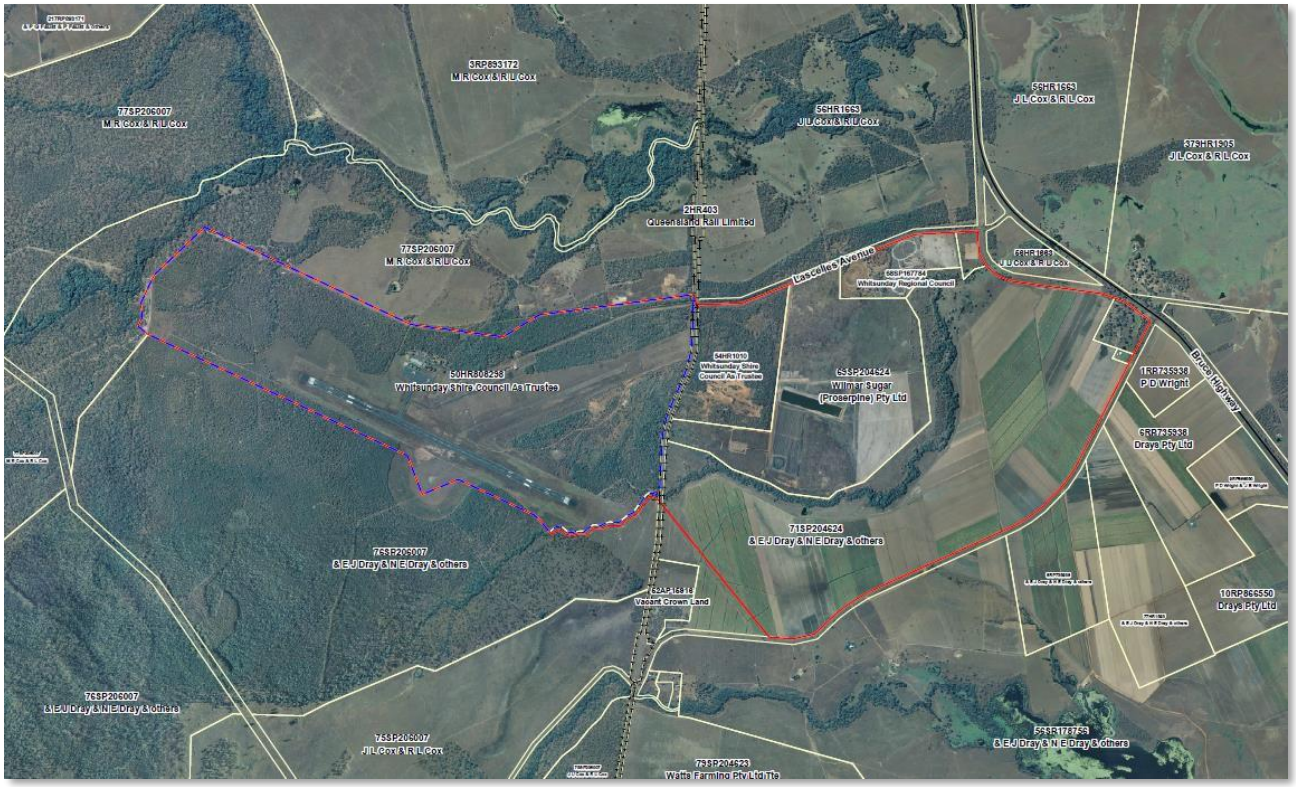


Figure 5: Airport site and surrounding land ownership (supplied by WRC)

The location of the airport provides an ideal situation for possible future development. The site is surrounded by rural land which is undeveloped. The Bruce Highway and existing railway line located on the airport boundary provide excellent connectivity possibilities.

The land on the eastern side of the airport between the airport and Bruce Highway is currently used by the Whitsunday Moto Sports Club at the Whitsunday Raceway and the Whitsundays Dirt Riders Club operating Motocross racing from Dray's Park Racetrack.

Tenure

The WCA surrounds are within a range of tenures. Figure 6 below represents these.

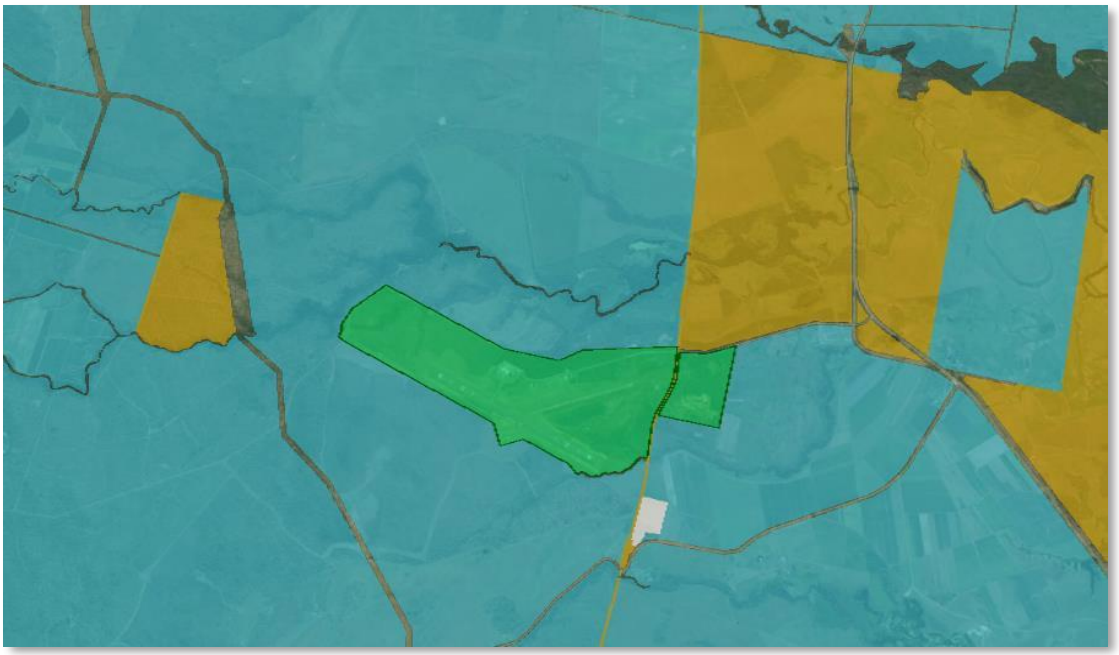


Figure 6: Land tenure
(Queensland Government)

The airport site itself and a small parcel on the east of the site is a 'reserve' tenure (green). Land to the north east and some land to the west is 'Lands lease' (orange). There is a small parcel of land which is State Government owned (white), and the predominant tenure surrounding the airport is 'freehold' (blue).

Contours and topography

The airport site is generally very flat, grading down gently towards a creek along the southeast property boundary (Deadman Creek) and another small creek crossing the airport property beyond the north end of the runway. Contours of the site can be seen in Figure 7.



Figure 7: Site contours (Queensland Government)

There is a mountain range north west of the airport site that imposes non-standard conditions to departures to the south from the airport.

Existing airside infrastructure and facilities

Runways

The airport's asphalt-paved runway is 2073m in length and 45m wide with turning bays at each end. Based on the International Civil Aviation Organisation (ICAO) classification system the main runway can be classified as code 4. It is located in the south-western part of the airport property. It is oriented in a northwest-southeast direction with a magnetic designation of RWY 11/29. The runway is in excellent condition having just been overlayed and carries a PCN 53 rating.

Runway	Length	Runway Width	Strip Width
11/29	2,073m	45m	150m

Table 2: Existing runway infrastructure

Pavements are classified in relation to the Aircraft Classification Number (ACN) to PCN ratio. The ACN expresses the effect of a specific aircraft on a nominated pavement for a specified standard sub grade strength. The pavement Classification number expresses the bearing strength of a pavement for unrestricted movements and is determined for the CBR of the subgrade, design wheel load and pavement thickness.

Any aircraft with an ACN equal to or less than the published PCN of a runway can operate on an unrestricted basis subject to tyre pressure constraints. Any aircraft with an ACN greater than the PCN may still operate with a pavement concession issued by the airport. The airport may also issue a concession for tyre pressure.

RWY 11/29 has sufficient land beyond its ends to provide for a full Code 4 strip and runway end safety areas (RESAs). Land exists within the airport property at the north western end of the runway that would enable the runway to be extended considerably in the future (by up to 1000m).

The existing runway has the capability to accommodate all medium passenger jet aircraft (B737 and A320) as well as wide body aircraft, subject to range limitations. It is also capable of accommodating A330 aircraft types and aircraft up to B767-300 ER Standard.

In the eastern part of the airport site the remains of the pavement of a general aviation runway still exist. This was once operational at a length of 1264m; however the runway is now closed and decommissioned. The pavement has deteriorated to the extent that it would be very costly to rehabilitate. The Planning Appraisal undertaken by LEAPP in 2012 identified that the level of aviation activity at the airport is relatively low and a second runway dedicated to general aviation was not justifiable.

Taxiways

RWY 11/29 is connected by a 22.4m wide taxiway (Taxiway A) to an aircraft parking apron of 14,608m² located in front of the Passenger Terminal Building. This provides three parking positions for RPT aircraft, and one for itinerant general aviation aircraft.

A second narrow taxiway (Taxiway B) leads from Taxiway A towards the northeast to serve general aviation hangars and the Aero Club. Taxiway B is only 7m wide but this is not fully compliant with CASA standards in terms of its taxiway strip width and is limited to Code A aircraft below 5700kg gross weight.

Manoeuvring and Parking

In accordance with the Aerodrome Manual, Bays 1, 2, 3 and 4 are marked for the manoeuvring and parking of B737-800 and F100/F70 aircraft with Bay 3 and 4 having additional markings to accommodate A320 aircraft.

Parking on the RPT Main Apron is restricted to RPT aircraft only, or those aircraft that are too heavy to park elsewhere. Dispensation is given to Local Commuter Aircraft to park on Bay 1 during RPT Operations provided Bay 1 is not required for RPT Operations.

Unsealed and Sealed apron areas are available for parking of aircraft below 5,700 kg and are identified in ERSA.

Itinerant aircraft will be permitted to park on the RPT apron only with prior approval of the Operations Manager or Aerodrome Reporting Officer. Aircraft below 5700 kg will be required to park in the Light Aircraft parking area as identified in ERSA.

Aprons

Figure 8, below, shows the layout of the airport apron.

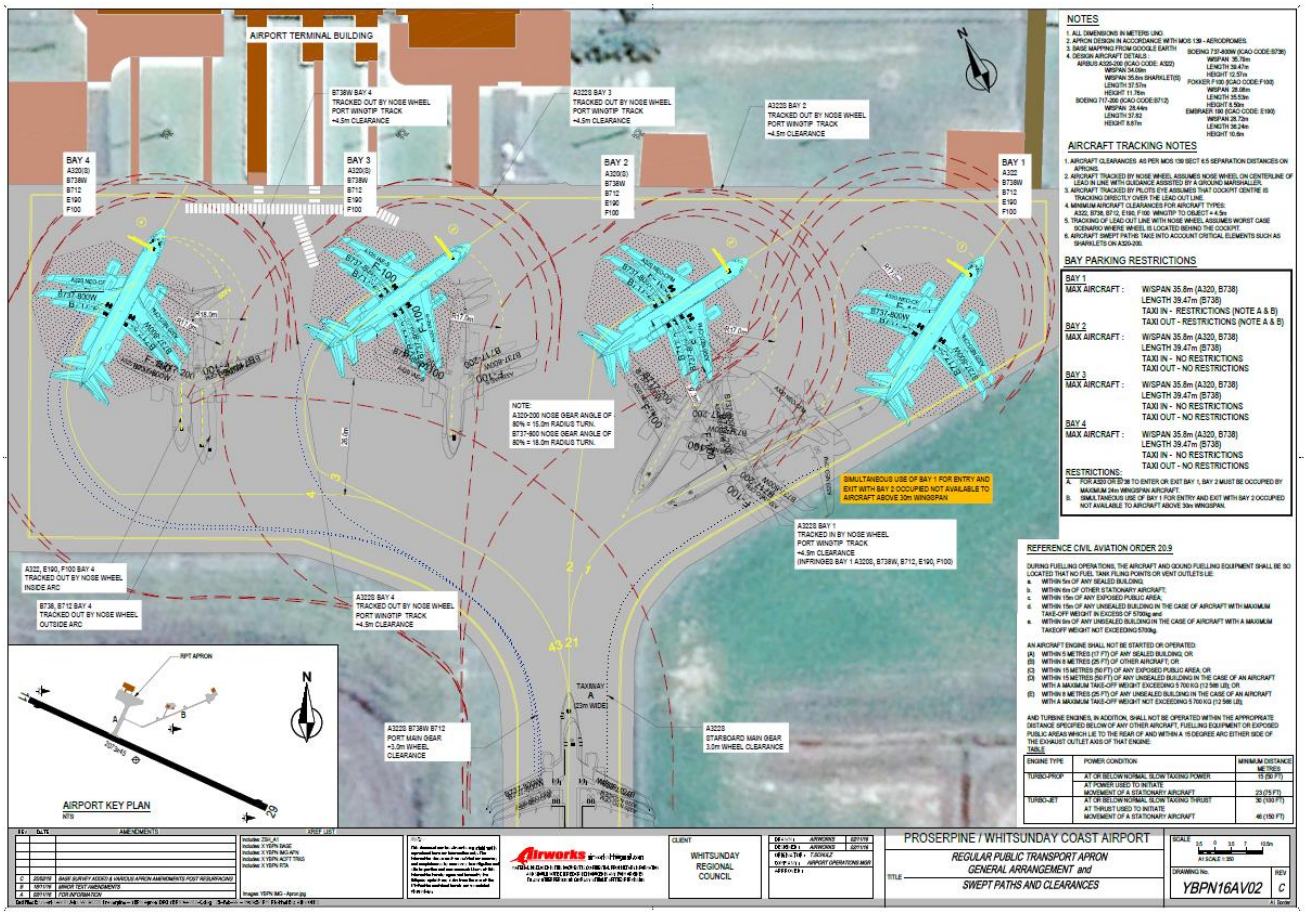


Figure 8: Apron general arrangement (WCA Aerodrome Manual)

Table 3 depicts the parking availability and limitations of specific bays, depending on the type of aircraft.

BAY PARKING RESTRICTIONS

BAY 1	
MAX AIRCRAFT :	W/SPAN 35.8m (A320, B738)
	LENGTH 39.47m (B738)
	TAXI IN - RESTRICTIONS (NOTE A & B)
	TAXI OUT - RESTRICTIONS (NOTE A & B)
BAY 2	
MAX AIRCRAFT :	W/SPAN 35.8m (A320, B738)
	LENGTH 39.47m (B738)
	TAXI IN - NO RESTRICTIONS
	TAXI OUT - NO RESTRICTIONS
BAY 3	
MAX AIRCRAFT :	W/SPAN 35.8m (A320, B738)
	LENGTH 39.47m (B738)
	TAXI IN - NO RESTRICTIONS
	TAXI OUT - NO RESTRICTIONS
BAY 4	
MAX AIRCRAFT :	W/SPAN 35.8m (A320, B738)
	LENGTH 39.47m (B738)
	TAXI IN - NO RESTRICTIONS
	TAXI OUT - NO RESTRICTIONS

RESTRICTIONS:

A. FOR A320 OR B738 TO ENTER OR EXIT BAY 1, BAY 2 MUST BE OCCUPIED BY MAXIMUM 24m WINGSPAN AIRCRAFT.

B. SIMULTANEOUS USE OF BAY 1 FOR ENTRY AND EXIT WITH BAY 2 OCCUPIED NOT AVAILABLE TO AIRCRAFT ABOVE 30m WINGSPAN.

Table 3: Parking availability and limitations (WCA Aerodrome Manual)

Airfield lighting

Runway lighting
The runway is lit with low intensity runway edge lights, spaced at a compliant spacing of 60m, while PAPI lights set for a 3º approach path are also provided for approach guidance.

A single sided Precision Approach Path Indicator System is provided for both directions on RWY 11/29.

Taxiway lighting
The taxiway to the apron is installed with blue edge lighting. The holding point is indicated with yellow lights.

Apron lighting
Floodlighting is provided on the RPT apron. Apron floodlighting is connected to PAL. Manual switching for Apron Lighting is provided in the lighting cubicle.

All lighting systems have a backup power system with a 13 second switchover timing.

Navigation systems

Navigational aids are supplied and maintained by Airservices Australia under the Airservices Australia Act.

The WCA has two pilot monitored navigation aids. A VHF Omni-directional Range (VOR) and Distance Measuring Equipment (DME).

The VOR operates on VHF frequency 113.7 and is positioned on S 20 29.8 (Lat) E 148 33.2 (Long). There are two existing published non-precision instrument procedures for the VOR, one over each respective ends on the runway, with holding over the aerodrome.

The DME operates on 113.5/84X and is co-located with the VOR. There is a published DME arrival divided into four sectors, providing guidance to on coming aircraft.

There are two published Global Navigation Satellite System (GNSS) approaches, one for each runway.

Airfield markings

The airport runway edge lights spaced at 60 meters and blue taxiway edge lights. It also has Pilot Activated Lighting (PAL), controlled by radio on the airport Common Traffic aerodrome frequency.

Existing aviation services and facilities

Aircraft movement

The airport currently has daily RPT flights, servicing connections to Brisbane, Sydney and Melbourne. Aircraft movements were 2,978 in the year ending June 2019. (Lime Intelligence)

January 2020 showed 26% of aircraft movements at WCA were helicopter movements, this is due to the on-site helicopter maintenance, training and charter business. RPT commercial aircraft movements account for 20% of all movements with 51% of aircraft activity comprising of general aviation, activity by the Royal Flying Doctor Service, the Aero Club, and private aircraft owners.

The Aero Club are located to the east of the passenger terminal, as well as additional private hangars and a hangar used by Heli Engineering. These hangars utilise Taxiway B to access the Runway.

Passenger movements

Lime Intelligence Aircraft Reporting recorded passenger numbers for the year ending June 2019 at 429,646 (Lime Intelligence)

Targets

The Whitsunday Coast Airport has the following targets for FY20/21:

Financial

- Due to COVID-19 impacts, the Whitsunday Coast Airport has a financial target to be operating at 50% of 19/20FY by the end of 20/21FY
- 100% of 19/20FY by the end of 21/22FY, (dependent on COVID-19 impacts)
- 10% passenger growth on 19/20 operational results by the end of 22/23FY

Non-Financial

- Maintain a presence in existing markets.
- Introduction of a new route between Cairns and Whitsunday Coast Airport 22/23 FY

Community Service Obligations

Airports in the Region work closely with the Royal Flying doctors Service with rebated fees for their landings. WRC support the Aeroclub, which is located on site at the Whitsunday Coast Airport and Aero Model Club located at the Bowen Aerodrome.

Cost Analysis of Community Service Obligations

Rebate of RFDS charged per annum.
Provision of community based leases on Aerodrome land

Capital Structure and Surplus Treatment

The notional capital structure is as follows:

('000)	Est as at 30/6/21	Budget as at 30/6/22
Total Assets less Current Liabilities	76,816,536	76,779,163
Capital Structure		
Capital + Reserves	55,875,803	56,495,804
Retained Surplus	(587,251)	(199,524)
Long Term Borrowings	21,527,984	20,482,884

Major Investments

Nil planned for FY 20/21

Replacement of Carparking system FY 21/22 $300,000
(Applicable on approval of Capital Bid through WRC)

Outstanding and Proposed Borrowings

The business unit will continue to repay an existing loan of $24.5 million, which was secured to fund the upgrade of the runway in 2017. There are no further loans planned at this point in time.

Service and Quality

The Whitsunday Coast Airport utilises the IATA Airport Development Reference Manual (10th Edition 2014) as the guide to service and quality standards.

A Level of Service standard of C is the minimum level used for airport planning and measurement. This is consistent with other airports within Australia. This provides an economic balance between Level of Standard A (free flow, no delays and excellent level of comfort) and Level of Standard D (cross flow, system breakdown and long delays and unacceptable level of comfort).

An Airport Service Level Agreement will be introduced which will utilise the Aerodrome Development Reference Manual as guidance. This is a recommended best practice from IATA and has the following purpose:

A Service Level Agreement (SLA) is a negotiated agreement between two parties where the level of service is formally defined. Each specific area of the service scope should be subjected to the same degree of scrutiny.

As airports are only built to serve as aviation infrastructure enabling airlines to operate, airlines are the primary users of airports and a major source of revenue for airport authorities and operators, ancillary industries and services. Airports and airlines also have a joint interest in delivering airport performance to drive efficiencies, optimise passenger experience and support competition between users that in turn benefits passengers, our common customers.

The purpose of an airport SLA is to provide the airport (typically the airport authority or operator) with a clear understanding of the levels of service and outcomes required in order to meet users' (typically the airline community) expectations, in return for the airport charges they pay.

Levels of service shall be jointly agreed between users and airports. The establishment of a best practice SLA between an airport and its users shall be based on an approach of openness, transparency and collaboration, to promote a culture of continuous improvement.

(https://www.iata.org/policy/infrastructure/Documents/airport-service-level-agreement.pdf)

Financial Statements

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	WC Airport Est Act 2021 $	WC Airport 2021/22 $	WC Airport 2022/23 $	WC Airport 2023/24 $
Operating Revenue				
Rates and utility charges	(6,250)	(3,600)	(3,672)	(3,745)
Sale of goods and major services	3,449,561	5,079,507	5,181,097	5,284,720
Government grants and subsidies	602,000	-	-	-
Other operating revenue	1,901,400	916,990	935,330	954,037
Total Operating Revenue	**5,946,711**	**5,992,897**	**6,112,755**	**6,235,012**
Operating Expenses				
Employee benefits	711,796	951,620	970,652	990,064
Goods and services	2,939,897	2,515,223	2,565,645	2,617,073
Internal service provider payments	912,873	604,327	616,414	628,742
External finance expense	568,000	512,800	488,900	464,500
Depreciation	1,563,494	1,254,096	1,316,042	1,323,042
Total Operating Costs	**6,696,060**	**5,838,066**	**5,957,653**	**6,023,421**
Surplus / (deficit) from operations	**(749,349)**	**154,831**	**155,102**	**211,591**
Government capital grants and subsidies	475,423	943,358	-	-
Net Result	**(273,926)**	**1,098,189**	**155,102**	**211,591**
Appropriations :				
Retained surplus (deficit) from prior years	(164,469)	(587,251)	(199,524)	-
Net Result	(273,926)	973,189	155,102	211,591
Unfunded Depreciation	1,466,277	432,419	44,422	-
Other transfers from (to) capital account	-	125,000	-	-
Funds (utilities for) created from - capital funding	(889,710)	(199,523)	-	-
Transfers (to) reserves	(475,423)	(943,358)	-	-
Transfers (from) reserves	(250,000)	-	-	-
Retained surplus (deficit) at period end	**(587,251)**	**(199,524)**	**-**	**211,591**
Capital Funding Sources				
Capital sustainability reserve	97,217	821,677	1,045,104	1,069,500
Govt capital grants and subsidies expended	475,423	943,358	-	-
Developer Contributions expended	-	-	-	-
Funds expended from reserves	-	600,000	-	-
Funds from general revenue required	889,710	199,523	-	-
Total capital funding sources utilised	**1,462,350**	**2,564,558**	**1,045,104**	**1,069,500**
Capital Funding Applications				
Building and Other Structures	464,457	1,043,358	-	2,981,269
Transport Infrastructure	-	500,000	-	-
Movement in capital work in progress	-	-	-	(2,981,269)
Total non current asset expenditure	**464,457**	**1,543,358**	**-**	**-**
Principal loan repayments	997,893	1,021,200	1,045,100	1,069,500
Total capital funding applications	**1,462,350**	**2,564,558**	**1,045,100**	**1,069,500**
Future Sustainability Reserve	-	-	226,519	480,061
Funds held in council general reserves	3,016,174	2,416,174	2,416,174	2,416,174
Retained surplus (deficit)	(587,251)	(199,524)	-	211,591
Total cash held at end of year	**2,428,924**	**2,216,650**	**2,642,693**	**3,107,826**

WHITSUNDAY REGIONAL COUNCIL
STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES
For the periods ending 30 June -

	WC Airport Est Act 2021 $	WC Airport 2021/22 $	WC Airport 2022/23 $	WC Airport 2023/24 $
Current Assets				
Cash and cash equivalents	2,428,924	2,216,650	2,642,693	3,107,826
Trade and other receivables	243,183	277,722	278,721	279,731
Total Current Assets	**2,672,107**	**2,494,372**	**2,921,414**	**3,387,557**
Non-current Assets				
Property, plant and equipment	72,442,695	72,606,957	71,290,915	72,949,142
Closing WIP Balance	2,981,269	2,981,269	2,981,269	-
Total Non-current Assets	**75,423,964**	**75,588,226**	**74,272,184**	**72,949,142**
TOTAL ASSETS	**78,096,071**	**78,082,598**	**77,193,598**	**76,336,699**
Current Liabilities				
Trade and other payables	258,335	258,335	260,908	263,507
Borrowings	1,021,200	1,045,100	1,069,500	1,094,500
Total Current Liabilities	**1,279,535**	**1,303,435**	**1,330,408**	**1,358,007**
Non-current Liabilities				
Borrowings	21,527,984	20,482,884	19,413,384	18,318,884
Total Non-current Liabilities	**21,527,984**	**20,482,884**	**19,471,384**	**18,376,884**
TOTAL LIABILITIES	**22,807,519**	**21,786,319**	**20,801,792**	**19,734,891**
NET COMMUNITY ASSETS	**55,288,552**	**56,296,279**	**56,391,806**	**56,601,808**
Community Equity				
Capital	27,902,396	29,122,397	28,791,880	28,536,749
Asset revaluation surplus	24,957,233	24,957,233	24,957,233	24,957,233
Capital Sustainability Reserve	-	-	226,519	480,061
Capital reserve balances	3,016,174	2,416,174	2,416,174	2,416,174
Retained surplus (deficiency)	(587,251)	(199,524)	-	211,591
TOTAL COMMUNITY EQUITY	**55,288,552**	**56,296,280**	**56,391,806**	**56,601,808**



Whitsunday Regional Council

Foxdale Quarry Business Plan 2021/22

June 2021

Executive summary

Foxdale Quarry is located approximately 5 km north of Proserpine just off the Bruce Highway and is owned and operated by Whitsunday Regional Council (WRC).

This Business performance Plan provides the necessary guidance to enable the WRC to make an informed decision regarding the future of Foxdale Quarry.

Following the implementation of the below action plan it is intended that the quarry would move into a phase of market consolidation and expansion in accordance with the Quarry Development Plan (Groundwork Plus 2017).

Extraction activities on the Council owned freehold parcels will further reduce operating costs with the removal of royalty payments and will enable the structured relocation of quarry extraction operations from the current leasehold site and provide ongoing surety in available resource into the future.

Additional investment in forward years to supplement core business activities is also recommended. Establishment of supply contracts and increased market share resulting in increased returns should result from the implementation of actions outlined below. It should be noted that this Business Plan is a live document and requires periodic review and update to reflect current trends and activities.

Priority	Business Sector	Required Action
1	Legislative Requirements	Monitor currency of required approvals/permits and ensure compliance with all legislative requirements is maintained.
2	Current Operations	Review and update assets list.
3	Market Analysis	Continue to monitor enquiries and ongoing product sales to gauge market movement.
4	Market Analysis	Build on strengths, exploit opportunities, develop actions to overcome weaknesses and manage threats.
5	Market Analysis	Continue to track upcoming TMR project on Q-Trip
6	Market Analysis	Track progress on development opportunities and keep in contact with associated clients.
7	Market Analysis	Monitor Council tenders and procurement for supply of applicable quarry products for Council funded projects.
8	Market Analysis	Continue to Establish relationships with local concrete batch plants with a view of becoming the preferred local supplier.
9	Market Analysis	Maintain prequalification status, actively track tender opportunities and develop relationships with construction contractors.
10	Market Analysis	Continue to have material on hand towards the end of the FY to meet demand moving into crushing season
11	Competitor Analysis	Maintain and update records of all applicable competitor products and pricing.
12	Operations Plan	Monitor upcoming tender and contract opportunities and bid aggressively. Strength lies in the quality of the product.
13	Business Structure	Continue to operate as a commercially focussed entity and aim to meet client expectation (both internal and external). Aim for the quarry to continue to generate benefit to council and generate commercial profit to ensure its ongoing validity.
14	Business Structure	Only release contracts to external crushing contractors as a means of supplementing Foxdale's own production. Ensure

Priority	Business Sector	Required Action
		Foxdale has a solid forward order book before releasing external crushing contracts.
15	Regulatory Issues	Monitor the need for Provision for cost of intersection upgrade if the quarry output exceeds 250,000t / annum and continue to engage with TMR.
16	Regulatory Issues	Early discussion and agreement with Department Agriculture and Fisheries on the management and reporting requirements of the transition between the leasehold and freehold parcels and quantification of associated royalties is recommended.
17	Quarry Life	Continue development and planning operations in accordance with the Quarry Development Plan to ensure continuity of resource supply.
18	Material Production	Investigate strategy to differentiate between material sources (i.e. separate stockpile locations for each parcel of land)
19	Stockpiles	Establish and maintain stockpiles to align with product demand
20	Plant and Equipment	Move sand Additive feeder and bin past the tertiary VSI crusher to further improve crusher performance.
21	Plant and Equipment	Install pugmill to meet demand for OMC material and for cement modified/stabilised pavement materials. Monitor large scale TMR projects.
22	Plant and Equipment	The quarry move to a full hire arrangement for its core fleet requirements. Council progress establishment of a long-term fleet hire arrangement.
23	Plant and Equipment	Investigate design and construction of enlarged workshop and storage area to cater for quarry growth.
24	Plant and Equipment	A Foxdale Quarry and Asset Management Plan (AMP) and Long-Term Financial Plan (LTFP) be developed by 2023 to inform capital bids moving forward. The AMP and LTFP to inform an annual maintenance allocation and capital projects to re-build or renew essential crushing plant and equipment.
25	Mine Development Plan	Up date and renew the Mine Development plan in Q4 for the next 5 years 2023 - 2028

** Key: DE – Director of Engineering; QM – Quarry Manager / SSE – Senior Site Executive.

Following the implementation of the above action plan it is intended that the quarry would move into a phase of market consolidation and expansion in accordance with the Quarry Development Plan (Groundwork Plus 2017).

Extraction activities on the Council owned freehold parcels will further reduce operating costs with the removal of royalty payments and will enable the structured relocation of quarry operations from the current leasehold site and provide ongoing surety in available resource into the future.

It should be noted that this Business Plan is a live document and requires periodic review and update to reflect current trends and activities.

Table of contents

1. Overview 5
2. Business goals 7
   2.1 Objective statement 7
3. Legislative requirements 8
4. Current operations 13
   4.1 Market share 13
   4.2 Operation of the quarry 13
   4.3 Current production 13
   4.4 Historical production rates 13
   4.5 Quarry plant and equipment 14
   4.6 Materials 14
   4.7 Quarry life 14
5. Market analysis 15
   5.1 Current market 15
   5.2 SWOT analysis 15
   5.3 Market targets 16
   5.4 Competitor analysis 18
6. Operations plan 20
   6.1 Scope of operation 20
   6.2 Business structure 20
   6.3 External contractors 20
   6.4 Regulatory issues 21
   6.5 Quarry life and land availability 21
   6.6 Material production 21
   6.7 Stockpiling 21
   6.8 Plant and equipment 23
   6.9 Quality control 27
   6.10 Operational strategy 28
7. Organisation plan 31
   7.1 Organisation structure 31
   7.2 Personnel 32
8. The financial plan 33
   8.1 Operating results summary ..... **Error! Bookmark not defined.**

8.2 Break even cash flow projections 35
9. Risk assessment 39
10. Action plan 41

Table index

Table 3-1 Summary of legislative requirements 8
Table 4-1 Quarry operations 13
Table 5-1 TMR registered quarries 18
Table 8-1 Past and projected financial performance ..... **Error! Bookmark not defined.**
Table 8-2 Quarry production and product sales summary 33
Table 8-3 Calculation of production costs/tonne 33
Table 8-4 Calculation of production costs dependent on productivity 33
Table 8-5 2019/20-year projected sales volumes 34
Table 8-6 5 Year Average of Quarry Production 35
Table 8-1 Initially identified risks 39
Table 9-1 Action Plan 2019/20 41

Figure index

Figure 1 Quarry site layout 6
Figure 2 TMR accredited quarry locations in Whitsunday region 20

Appendices

Appendix A – Historical supply and production rates
Appendix B – Current sales permit
Appendix C – Quarry Development Plan
Appendix D – Quarry organisational structure

1. Overview

Foxdale Quarry is a blue rock quarry owned and operated by the Whitsunday Regional Council (WRC) and is located just to the east of the Bruce Highway, approximately 5 km north of Proserpine. WRC currently leases approximately 21.5 ha of land from the Department of Natural Resources (Lot 214 HR1475) on which the current quarry operations are located. As a means of expanding the quarry resource, and to protect the future viability of continuing quarry operations, WRC purchased an adjoining freehold parcel (Lot 181 on SP137707). In addition, the purchase of Lot 301 on SP 253598 for stockpile management and storage has provided additional flexibility to quarry operations. Refer to Figure 1 below for details.

In the 1970's, following investigations into potential sources of construction material in the Shire, it was recommended by the Department of Transport and Main Roads (TMR) to the then Proserpine Shire Council that a crushing plant be installed at the current Foxdale site. Construction of the plant was completed in 1978. The quarry site was first used by TMR for the construction of the Bruce Highway south of Proserpine.

Following the initial Bruce Highway construction, the then Proserpine Shire Council continued to operate the quarry to service Council requirements. Due to the quality of the base material and the demand for quarry products in the region, the quarry has evolved over time to become the commercially operating entity it is today.

The purpose of this Business Performance Plan is to provide structured direction to the WRC in the ongoing operation of the quarry. This performance Plan sets out a proposed strategy for the periods 2021 to 2022 financial year and focuses on a strategy to accommodate and capitalise on the current financial climate.



Figure 1 Quarry site layout

2. Business goals

2.1 Objective statements

'To be the preferred supplier of quality quarry products throughout the Whitsunday Region'

'To provide a safe and healthy working environment for our quarry workers, contractors and visitors'

The above objective statement encompasses the following key components:

Quality

- Seen as the benchmark for the ongoing quarry operations
- Provide consistent product that meets required design specification
- Quality controlled by NATA accredited testing facility
- Ensure product meets client expectations

Safety

- Ensuring a safe workplace is maintained
- Minimising risks

Preferred supplier

- Being known within the industry and to potential clients
- Providing reliable delivery – being able to meet demand and timely delivery of product
- Building relationships with your clients – ensuring the customer has a good experience and being flexible to their needs and requirements (e.g. opening hours, OMC materials)
- Providing products at commercially competitive rates

Products

- Focus on meeting demand for products that have high margin
- Refrain from making products that are not economically viable to produce
- Ensure demand is driven predominantly by quality and not cost

3. Legislative requirements

The Foxdale Quarry encompasses four parcels of land:

- Lot 214 HR1475 (21.55 ha) of reserve tenure
- Lot 181 SP137707 (4.919 ha) of freehold tenure and encumbered by one easement
- Lot 301 SP253598 (5.164 ha) of freehold tenure
- Quarry Road council road reserve.

There are legislative requirements applicable to the entire quarry operation, and some specific to the parcel of land. Table 3-1 below summarises the permits / approvals that are required under the relevant Federal, State and Local legislation in order to operate a commercial quarry in Queensland.

Table 3-1 Summary of legislative requirements

Legislation	Permit / approval	Issuing authority	Requirement / trigger / background	Required (yes/no)	In place (yes/no)	Expires
Foxdale Quarry – Full site						
State						
Environmental Protection Act 1994	ERA Permit / Environmental Authority	Department of Environment and Heritage Protection (EHP)	ERA(16) - extractive and screening activities (permit type or Environmental Authority should reflect the volume of material being extracted or screened). Other ERA activities may also require an Environmental Authority such as chemical storage, waste management and water treatment services (i.e. sewage treatment for more than 21 EP).	Yes	Yes Reference EPPR00487913 for ERA 16 (2b and 3b) extractive and screening limited to 500,000 t per annum	Automatic annual permit Anniversary date of 5th January
Environmental Protection Act 1994	General Environmental Duty / Site Based Management Plan (SBMP)	EHP	General Environmental Duty under EP Act, in addition to requirements of Environmental Authority require procedures, Site Based Management Plan, Activity Based Management Plan or Plan of Operations.	Yes	Yes Quarry operates in accordance with written procedures (as per condition P4-G4)	N/A Amendments required as needed
Local						

Legislation	Permit / approval	Issuing authority	Requirement / trigger / background	Required (yes/no)	In place (yes/no)	Expires
Sustainable Planning Act 2009 and Whitsunday Shire Planning Scheme 2009 *1	Development Permit – Material Change of Use	Whitsunday Regional Council (WRC) and various concurrence agencies	Development Permit from Council for change in land use in the form of a Development Permit for Material Change of Use. Triggered as ERA 16 (2b) is identified as a concurrence ERA. Also dependent upon relevant Planning Scheme provisions.	Yes	Yes 2012-635	N/A Amendment triggered if quarry works alter
Reserve Tenure Property – Lot 214 HR1475 (and Road Reserve)						
Commonwealth						
Environmental Protection and Biodiversity Conservation Act 1999	EPBC Referral or Self-assessment Report	Department of the Environment and Energy (DoEE)	Where matters of national environmental significance (NES) exist on the site or within close proximity, a decision notice from the EPBC referral or written evidence that the project did not require referral to the Department of the Environment (i.e. flora and fauna surveys, Environmental Assessment Report, EPBC Self-assessment Report, etc.).	Onus is on WRC not to harm matters of NES. Sales Permit requests written evidence of assessment.		
State						
Land Act 1994	Owners Consent / Lease Agreement	Department of Natural Resources and Mines (DNRM)	Lease agreement or owner's consent for the quarry activities to be undertaken	Usually required prior to lodgement of an application or establishment of an activity on state land.		
Forestry Act 1959	Sales Permit for State Quarry Material	Department Agriculture and Fisheries (DAF) (formally the Department of Agriculture, Fisheries and Forestry)	Allocation or sales permit for taking of quarry material from land where such material has been reserved to the state (including state land and certain freehold/road reserves).	Yes	Yes SP145691	
Local						

Legislation	Permit / approval	Issuing authority	Requirement / trigger / background	Required (yes/no)	In place (yes/no)	Expires
Sustainable Planning Act 2009 and Whitsunday Shire Planning Scheme 2009 *1	Development Permit	WRC	Development Permit from Council for the existing land use, any operational works and/or building works if assessable under the local planning scheme or Building Code of Australia.	Dependent on the local planning scheme at the time and requirements under the current planning scheme.		
Freehold Property – Lot 181 on SP137707*2						
Commonwealth						
Environmental Protection and Biodiversity Conservation Act 1999	EPBC Referral or Self-assessment Report	DoEE	Where matters of national environmental significance exist on the site or within close proximity, a decision notice from the EPBC referral or written evidence that the project did not require referral to the Department of the Environment (i.e. flora and fauna surveys, Environmental Assessment Report, EPBC Self-assessment Report, etc.).	Onus is on WRC not to harm matters of NES		
State						
Forestry Act 1959	Sales Permit for State Quarry Material	DAF	Allocation or sales permit for taking of quarry material from land where such material has been reserved to the state (including state land and certain freehold/road reserves).	Yes	Yes Sales Permit 145691	30/06/2024
Vegetation Management Act 1999	Development Permit – operational works that is clearing native vegetation	Department of Infrastructure, Local Government and Planning (DILGP) and DNRM	Development Permit from the DILGP/DNRM if clearing regulated vegetation (remnant vegetation that is a regional ecosystem) and the clearing does not fall under an exemption outlined in Schedule 24 of the Sustainable Planning Regulation 2009 or has not been part of a previous Material Change of Use approval. *3	Dependent on construction footprint and extent of clearing.		

Legislation	Permit / approval	Issuing authority	Requirement / trigger / background	Required (yes/no)	In place (yes/no)	Expires
Local						
Sustainable Planning Act 2009 and Whitsunday Shire Planning Scheme 2009 *1	Development Permit	WRC	Development Permit from Council for a material change of use of premises, any associated operational works and/or building works if assessable under the local planning scheme or Building Code of Australia. The site is zoned rural requiring impact assessment for a use not defined (extractive industry) in the assessment table for the Rural Zone (refer section 4.1.1, Table 1 of the planning scheme).	Yes		
Freehold Property – Lot 301 SP253598						
Commonwealth						
Environmental Protection and Biodiversity Conservation Act 1999	EPBC Referral or Self-assessment Report	DoEE	Where matters of national environmental significance (NES) exist on the site or within close proximity, a decision notice from the EPBC referral or written evidence that the project did not require referral to the Department of the Environment (i.e. flora and fauna surveys, Environmental Assessment Report, EPBC Self-assessment Report, etc.).	Onus is on WRC not to harm matters of NES. Sales Permit requests written evidence of assessment.		
State						
Environmental Protection Act 1994	Disposal Permit	EHP	Removal of material from land listed on the Environmental Management Register or Contaminated Land Register requires EHP to approve a Disposal Permit to ensure any contaminated material is suitably managed. *4	Case by case basis	Required if material being removed from site	Case by case basis

Legislation	Permit / approval	Issuing authority	Requirement / trigger / background	Required (yes/no)	In place (yes/no)	Expires
Forestry Act 1959	Sales Permit for State Quarry Material	DAF	Allocation or sales permit for taking of quarry material from land where such material has been reserved to the state (including state land and certain freehold/road reserves).	Yes	Yes Sales Permit 201409005	28/02/2019
Local						
Sustainable Planning Act 2009 and Whitsunday Shire Planning Scheme 2009	Development Permit	WRC	Development Permit from Council for the existing land use, any operational works and/or building works if assessable under the local planning scheme or Building Code of Australia.	Dependent on the local planning scheme at the time and requirements under the current planning scheme.		
Notes: A title search for Lot 181 on SP137707 identifies an easement registered over the site and a Vegetation Notice that may need to be considered as part of any future development. DNRM identify that there is a current Property Map of Assessable Vegetation over Lot 181 (and Lot 214) which indicates that vegetation at the site has previously been reviewed and potentially subject to a development permit. Lot 301 SP253598 is currently on the Environmental Management Register (EMR). An investigation dated 22 September 2016 identified that Lot 302 should be removed from the EMR and Lot 301 added. Although the contamination investigation presented that Lot 302 does not present a contamination risk. The listing of the property on the EMR has been reviewed and discussed with EHP.						

Based on the above, the quarry has all required permits/approvals in place at the time this Business Plan was compiled. Several permits are due for renewal throughout the life of this Business Plan and it is up to the Council's Director of Engineering and the Quarry Manager to ensure all approvals / permits are current.

Action: Monitor currency of required approvals/permits and ensure compliance with all legislative requirements is maintained.

4. Current operations

4.1 Market share

Foxdale Quarry currently holds approximately 40% of the market share for the Proserpine area with two direct competitors in the immediate region.

4.2 Operation of the quarry

Given the demand in recent years, the day to day quarry production operations have generally been structured as outlined in
Table 4-1:

Table 4-1 Quarry operations

	Demand	Resourcing
1	Production of material to meet WRC requirements	WRC crushing plant and WRC staff
2	Production of all materials to meet external sales	WRC crush plant and WRC staff. Contract hire crush plant and contract staff if capacity of internal plant supply is exceeded.

4.3 Current production

At the end April of the 2019/20 financial year, production at the quarry totalled 127,331 tonnes with sales of 97,394 tonnes. Forward production forecasts anticipate in the order of 114,000 tonnes of saleable product being crushed at Foxdale in the 2020/21 FY from the WRC crushing plant. This is a conservative forecast, with projection of one large road construction project currently being tendered in the 2020/21 FY.

The current supply and production records are included in Appendix A.

4.4 Historical production rates

The current quarry operations are regulated by the Department of Natural Resources and Mines (NRM) for the safe extraction of material. Mining and Quarrying Safety and Health Act 1999 and Mining and Quarrying Safety and Health Regulations 2001.

The quarry has a sales agreement in place SP145691 (issued June 2019). The sales agreement is administered under the sections 46 and 56 of the Forestry Act (1959), with royalties paid to the Department of Agriculture, Fisheries, and Forestry (DAFF) per tonne (or per cubic metre) of material excavated. This Sales Permit has been adjusted by way of Deed of Variation to cover future operation of the Foxdale Quarry.

The quarry owns the adjacent freehold parcel of land (181 SP137707) for extraction purposes and is in the process of developing access and haulage roads. There are no royalties due for materials extracted from the free hold parcel.

Since 2005/06, Foxdale has produced an average of 120,000 tonnes of saleable product per annum.

The development application for the purchased freehold parcel is approved with an extraction permit up to 1,000,000 tonnes per annum and a trigger threshold for intersection works at the Bruce Highway/Quarry Rd intersection of 250,000 tonnes per annum.

Historical production rates are outlined in Appendix A.

4.5 Quarry plant and equipment

Based on current mobile plant, the quarry is able to sort, load and haul 1,500 tonnes of rock from the quarry pit daily to supply the crushing unit. The two front-end loaders can stockpile and load out up to 3,000 tonnes per day in saleable product stock.

The dry hire arrangement of mobile plant has been established for 2022 as this is more cost effective as internal rates charged for unreliable machines internal fleet was not cost effective.

The quarry periodically hires additional plant and equipment over and above the core fleet to supplement the development of the quarry and to provide material for additional contracted crushing equipment when required to meet excess market demand.

The current quarry asset list is known to contain outdated information and requires updating.

Action: Review and update assets list.

4.6 Materials

In recent years the predominant materials produced at Foxdale quarry include Road Bases, Cane Road gravel material, Concrete Aggregates and Cover Aggregates. A range of other materials, including drainage aggregates, overburden/fill and armour rock are also produced in lower quantities to meet seasonal demand.

The production timeline for parent rock to saleable material is generally in the order of 5 weeks and includes blast planning, blasting, sorting, crushing, blending (for pavement gravels), testing and stockpiling operations.

All materials undergo testing and NATA certification by an independent NATA certified soils testing provider.

4.7 Quarry life

The current quarry lease (214 on HR1475) contains limited available resources of unweathered andesite rock. It is estimated the current remaining life of the existing quarry pit is in the order of a further 2 years at current extraction rates. Additional parent material is available from the current leasehold site but would require extensive development.

The quarry purchased free hold Lot 181 on SP137707 east of the current pit workings in 2008 to extend available resource of extractable unweathered andesite rock. The value and volume of the reserve provides certainty for the future of the quarry, whilst additionally providing a resource base for expansion of the current workings and capital investment in crushing equipment. A Development Application for Material Change of was approved for Lot 181 SP137707 enabling extraction of material from freehold land for the next 30 years. Access haul road have been constructed into Lot 181 SP137707 and development and extraction begun.

The quarry has purchased a portion of lot RP733831 now Lot 301 SP253598 to provide the necessary stockpile area to store saleable quarry materials. The purchase has allowed development of a storage area increasing the storage capacity to 150,000 tonnes of assorted crushed rock material.

5. Market analysis

5.1 Current market

Historically Foxdale Quarry has seen a strong demand for quarry products from many sectors of the Civil Construction industry throughout the Whitsunday Region. As Foxdale Quarry now faces fierce competition in the private sector market it is vital for the quarry to continue to monitor enquiries and sales to gauge the market movements and decrease the cost per tonne of material to regain competitiveness.

Action: Continue to monitor enquiries and ongoing product sales to gauge market movement.

5.2 SWOT analysis

What are the STRENGTHS?	*What are the WEAKNESSES?*
• Location – centrally located within the Whitsunday Region and only 1km from the Bruce Highway. • The Surrounding area is rural, which does not threaten future viability through urbanisation. • Long Term lease on the current pit and holds surrounding land on freehold • Source rock quality is of exceptional quality. • The quarry has a captive market in council supplies. • Strong existing external client base. • Flexible approach to meeting client demand. • Large freehold land owned by council for expansion of resource extraction. • Comprehensive Mine development plan. • Extensive storage area for products. • New crushing plant and equipment. • High quality of product produced. • Reducing cost per tonne as economy of scale achieved.	• Current lease mineral deposit reaching end of life. Need for investment in developing the freehold parcel of land to expose resource. • Current operation in leasehold site requires payment of royalties. • Development of freehold site will require significant clearing and access infrastructure works to enable access to parent rock resource. • Not committing to further investment in plant and equipment which caters for specific product demand, incorporates new technology, design and diversifies product range.
What are the OPPORTUNITIES?	*What are the THREATS?*
• Invest in plant and equipment which caters for specific product demand, diversifies product range and value	• Not investing in the quarry.

adds. i.e. mobile jaw crusher, sieve buckets and specialised machine attachments (rock hammer). • Increase supply to our main customer – council. • Focus on developing freehold resource, no royalty on materials which will reduce cot and improve competitiveness. • Good prospect of further development in Proserpine / Airlie / Whitsunday Islands • Increased investment in National road network by federal government.	• Competitors may challenge moves by the quarry to increase private sales market. • Reduced annual council capital works projects and maintenance programs. • Skill shortages and retaining skills. • Aging work force. • Asset management to does not ensure funds available to replace key components of crushing plant and expected end of life.

Action: Build on strengths, exploit opportunities, develop actions to overcome weaknesses and manage threats.

5.3 Market targets

Several opportunities exist for the quarry to expand its market share. The following have been identified with appropriate actions suggested against each:

- Goorganga Plains – planning is underway for potential flood improvement works on the Bruce Highway in the vicinity of Goorganga Plains.

  Action: Continue to track upcoming TMR project on Q-Trip (http://www.tmr.qld.gov.au/About-us/Corporate-information/Publications/Queensland-Transport-and-Roads-Investment-Program)

- Bruce Highway North – recent Federal Government approval for the development of and provision of safety improvements may present an opportunity for the quarry to supply materials for construction.

  Action: Track progress on development opportunities and keep in contact with associated clients.

- WRC's Internal Works Contracts – DFRA Contracts are being released to market with no requirement for construction contractors to use Foxdale for material supply.

  Action: Monitor Council tenders and procurement for supply of applicable quarry products for Council and DFRA / NDRRA funded projects.

- Supply of concrete aggregates to local batch plants – with implementation of the new VSI, the potential to produce cost effective, high quality and consistent aggregate product is being realised.

  Action: Continue to Establish relationships with local concrete batch plants with a view of becoming their preferred supplier.

- Modern pavement design technology has resulted in cement modified and cement bound pavement materials being common place in North Queensland. Given the quarry currently produces high quality unbound pavement materials that form the basis of the pug milled lightly cement modified or heavily bound layers the addition of the pug mill will present additional opportunities for local market share in pavement material supply.

  Action: Actively engage with customers to establish supply contracts for Pug milled materials.

- Supply of aggregates for TMR's annual reseal program – the quarry has obtained prequalification status requirements to supply to TMR Mackay.

  Action: Maintain prequalification status, actively track tender opportunities and develop relationships with construction contractors.

- Supply of cane road gravel material – the quarry produces approximately 20,000 to 25,000 tonnes of cane road material per year for use in re-sheeting haul roads utilised through the cane harvest.

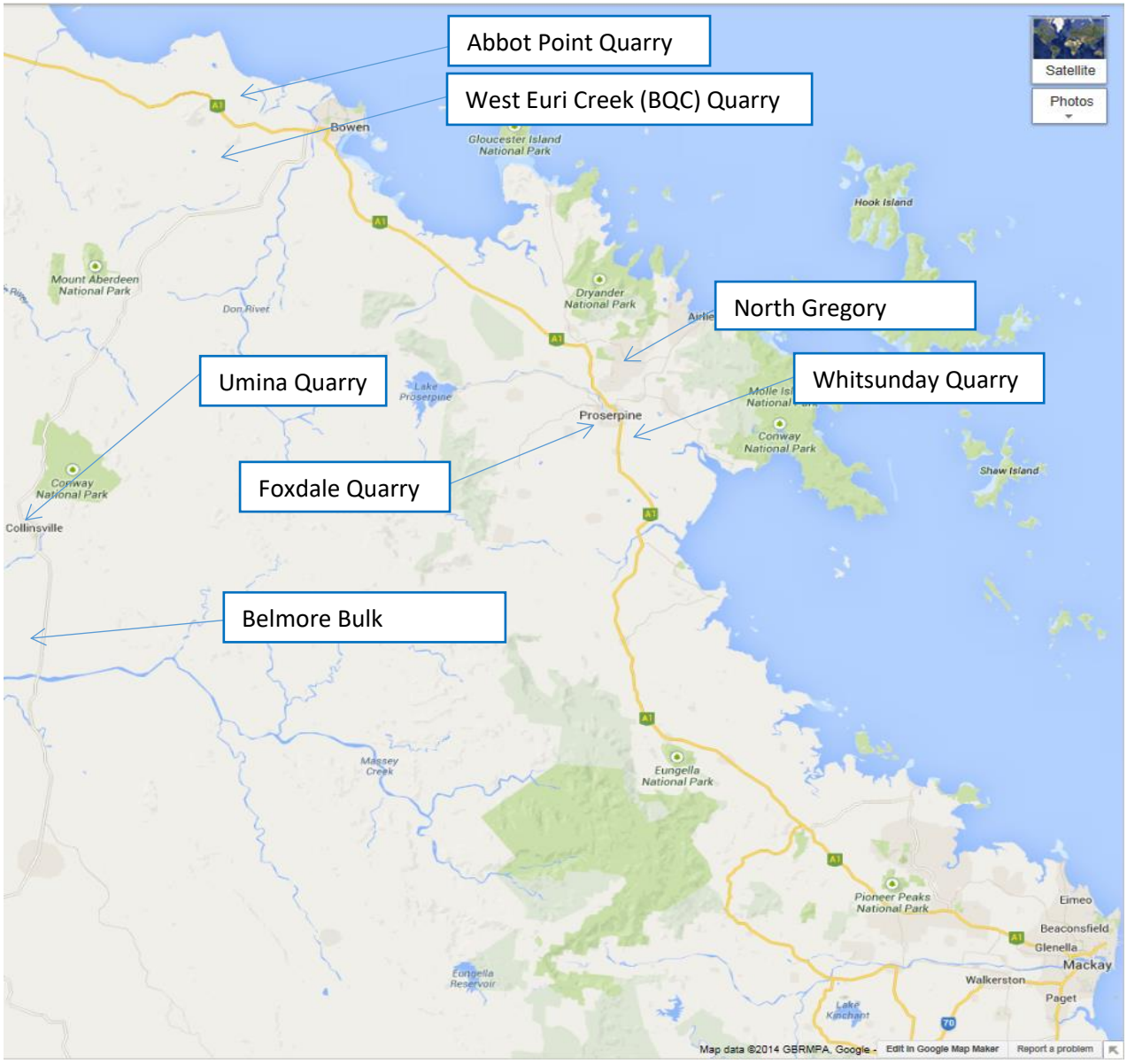
  Action: Continue to have material on hand towards the end of the FY to meet demand moving into crushing season

5.4 Competitor analysis

The following quarries in the Whitsunday Region were listed as being registered with the Department of Transport and Main Roads as at 4 June 2019. The location of registered quarries listed below are outlined in Figure 2.

Table 5-1 TMR registered quarries

Quarry name	Quarry reg # (RQ)	Reg cert #	Expiry date	Contact person	Phone no.	Asphalt aggregate - coarse	Cover aggregate	Concrete aggregate - coarse	Concrete aggregate- fine	Asphalt aggregate - fine	Slurry seal aggregate	Unbound paving material
Abbot Point Quarry	RQ163	2019-055	01/08/21	Luke Hillery	0437 546 261		All		F			2 3
Gordon's Quarry	RQ085	2018-77	29/06/20	Luke Hillery	0437 546 261		All	C				2 3
Umina Quarry	RQ213	2018-78	29/06/20	Luke Hillery	0437 546 261							2 3
North Gregory Quarry	RQ206	2020-029	06/04/22	John Warren	07 4946 1199		All	C				2 3
West Euri Creek (BQC) Quarry	RQ050	2020-37	24/03/22	John Fahey	07 4783 3811		All	C				1 2 3
Belmore Bulk Materials (Jack's) Quarry	RQ132	2018-84	29/10/20	Tim Searle	07 4785 5785		All	C				2 3
Foxdale Quarry	RQ267	201-70	18/06/20	Quentin Prince	07 4945 2133	C	All	C	F	F		1 2 3
Whitsunday Quarry	RQ121	201-79	29/06/20	John Warren	07 4946 1199	C	All	C	F	F		2 3



Source: Google Maps

Business name	Road base 2.1	Road base 2.3	Road base 2.5	Crusher Dust	Aggregates
Foxdale Quarry – Commercial 2019/20	$23.60	$23.60	$21.10	$12.00	$32.71
Foxdale Quarry – Commercial Proposed 2021/22	$23.74	$23.74	$21.74	$14.00	$37.58
Whitsunday Quarry (Warrens)	$25.00	$23.00	$17.00	$18.00	$32.00
Belmore Bulk Materials	$23.76	$21.78	$19.80	$22.00	$32.45
Hansons Quarry (Farleigh)	$24.20	$22.00	$19.25	$23.10	$38.50
W Wall & Sons (Longford Creek)	$22.00	$22.00	$17.60	-	-
BQC Quarry (West Euri Creek)	$24.20	-	$18.59	$9.35	$36.30
Fynbat/Hillerys Quarry	$19.80	$18.70	$16.50	$13.20	$35.20
Summit Quarry	$25.50	$24.00	$21.00	$22.00	$36.00
Average	$23.91	$22.92	$19.04	$18.54	$34.89

Figure 2 TMR accredited quarry locations in Whitsunday region

It is noted that Wall and Son Pty Ltd is not showing as a registered quarry on the TMR Registered quarry web page site. The two quarries with the greatest variety in accreditations for material supply are Foxdale Quarry and Whitsunday quarry.

Action: Review current and past product demand and seek to update TMR accreditation for the supply of all applicable products.

6. Operations plan

6.1 Scope of operation

The quarry has a high quality blue rock base material producing high quality crushed rock products. The quarry's predominant task is to produce and supply quarry products to meet Council's operational demands.

Supply records indicate that in the past two years the supply to council has declined substantially as there has been limited capital projects in the southern area of the Whitsunday regional council. Overall production/supply rates have been buoyed by an increase in private entity activity and commercial business investment.

During 2021/22 there are significant plans for increased council general maintenance and capital works planned for Proserpine / Airlie. There is also an increased DFRA rural roads program planned.

There is significant investment in road infrastructure along the Bruce Highway planned for 2021/22 of which the Foxdale Quarry has provided quotations for supply of materials. The award of the projects by TMR is planned for June 2021. If the quarry is successful in winning supply to TMR, the quarry management must assess the risk of over committing the quarry.

Action: Monitor upcoming tender and contract opportunities and bid aggressively. Strength lies in the quality of the product.

6.2 Business structure

The quarry is an entity of the Whitsunday Regional Council and is managed and operated by council employees. The quarry's predominant role is to meet the product needs of Council operations and that of the established external client base and provide Council a return on investment. Whilst the Council client is treated preferentially (in both rates charged and product delivery), the external client base keeps the quarry operations focused as a commercial entity.

Action: Continue to operate as a commercially focussed entity and aim to meet client expectation (both internal and external). Aim for the quarry to continue to generate benefit to council and generate commercial profit to ensure its ongoing validity.

6.3 External contractors

Foxdale has historically used crushing contractors to meet product demand over and above the capacity of the existing WRC crushing plant and staffing levels. After major weather events, the quarry generally experiences exceptional demand for pavement materials to meet requirements of disaster recover projects. During these times an external crushing contract may be awarded to increase output to meet excess demand.

Action: Only release contracts to external contractors as a means of supplementing Foxdale's own production. Ensure Foxdale has a solid forward order book before releasing external contracts.

6.4 Regulatory issues

The MCU development application for Lot 181 on SP 137707 (WRC decision notice dated 14/4/14) outlines concurrence agency requirements for the quarry operation including the lodgement of an annual Haulage Statement to TMR. TMR's response to the 2015 Haulage Statement (correspondence dated 22/3/16) reiterates the responsibility WRC and TMR have to the safety of the road network and in particular, the safety of the Bruce Highway / Quarry Rd intersection. Whilst the volume for the 2019/20 assessment year do not exceed the trigger volumes for any required intersection upgrade works (a similar outcome is anticipated for the 2020 assessment), it is noted that TMR reserves its right to impose the conditions (upgrade access) should they be deemed necessary in the future.

Action: Provision for cost of intersection upgrade and continue to engage with TMR.

In addition to the above, the Sales Permit outlines payment of royalties for materials extracted from the Reserve Tenure Property – Lot 214 HR1475. As the remaining reserve for this parcel is expected to be exhausted in the 24/25 FY, planning has commenced for the extraction of parent material from the freehold area parcel. The quarry development plan outlines the proposed strategy for the safe extraction of this parent rock but it is noted that the proposed quarry face traverses the interface between the leasehold and free hold parcels and the zone where royalties are no longer payable.

Action: Early discussion and agreement with Department Agriculture and Fisheries on the management and reporting requirements of the transition between the leasehold and freehold parcels and quantification of associated royalties is recommended.

6.5 Quarry life and land availability

The leasehold parcel which the quarry is currently sourcing product from is nearing the end of its mineral deposit. It is estimated that there is approximately 2 years left before the mineral deposit is depleted. The current Quarry Development Plan (2017) sets out the strategy for development of quarry activities on the freehold site. The Quarry Development Plan in attached in Appendix C.

Action: Continue development and planning operations in accordance with the Quarry Development Plan to ensure continuity of resource supply.

6.6 Material production

It is assumed that future quarry development will be undertaken in line with the Quarry Development Plan. As the mine operations moves from the leasehold parcel to the freehold parcel there will be a period of time where material is being sourced from both parcels of land. It is imperative that the materials sources/produced is tracked and logged against the associated parcel of land to ensure accountability in payment of associated royalties.

Action: Investigate strategy to differentiate between material sources (i.e. separate stockpile locations for each parcel of land).

6.7 Stockpiling

As a method on ensuring sales the quarry stockpiles need to be replenished. Given the production lead time to produce a tonne of saleable material the quarry will undoubtedly lose potential ad hoc sales or urgent medium contracts unless required materials are on hand.

Given the ample stockpile area available, the following material stockpiles are recommended to be maintained at all times outside supply contract commitments.

Recommended Minimum Stock			
7 mm Aggregate	500 tonne	40-70 mm ballast / drainage	1,000 tonne
10 mm Aggregate	1,000 tonne	70–150 mm Gabion	1,500 tonne
14 mm Aggregate	1,000 tonne	Type 2.1 Road Base	10,000 tonne
16 mm Aggregate	1,000 tonne	Type 2.3 Road Base	10,000 tonne
20mm Concrete Aggregate	2,000 tonne	Type 2.5 Road Base	5,000 tonne
20-40 mm ballast/ drainage	1,000 tonne	Cane Road	10,000 tonne

Action: Establish and maintain stockpiles to align with product demand.

6.8 Plant and equipment

The existing plant and equipment generally consists of:

- Mobile plant.

  External Fleet Hire - Two Caterpillar 972M loaders -

  External Fleet Hire – One Caterpillar 740 Articulated Dump Truck,

  External Fleet Hire – one Caterpillar 336L Excavator

- Crushing Plant – An upgraded crushing unit which incorporates the original crushing unit infrastructure and a new crushing plant extension. The crusher now incorporates a new primary jaw crusher, secondary cone crusher, tertiary vertical shaft impact crusher and screen tower.

  Primary Jaw Crusher – Terex JW 40

  Secondary Cone crusher unit – Sandvik CH430 Gyratory Cone Crushing - Unit Capacity: 130 mt/hr @ 11mm CSS / 180 mt/hr @ 18 mm CSS

  Tertiary Vertical Shaft Impactor (VSI) – Sandvik C217 VSI - Capacity: 170-190 t/hr

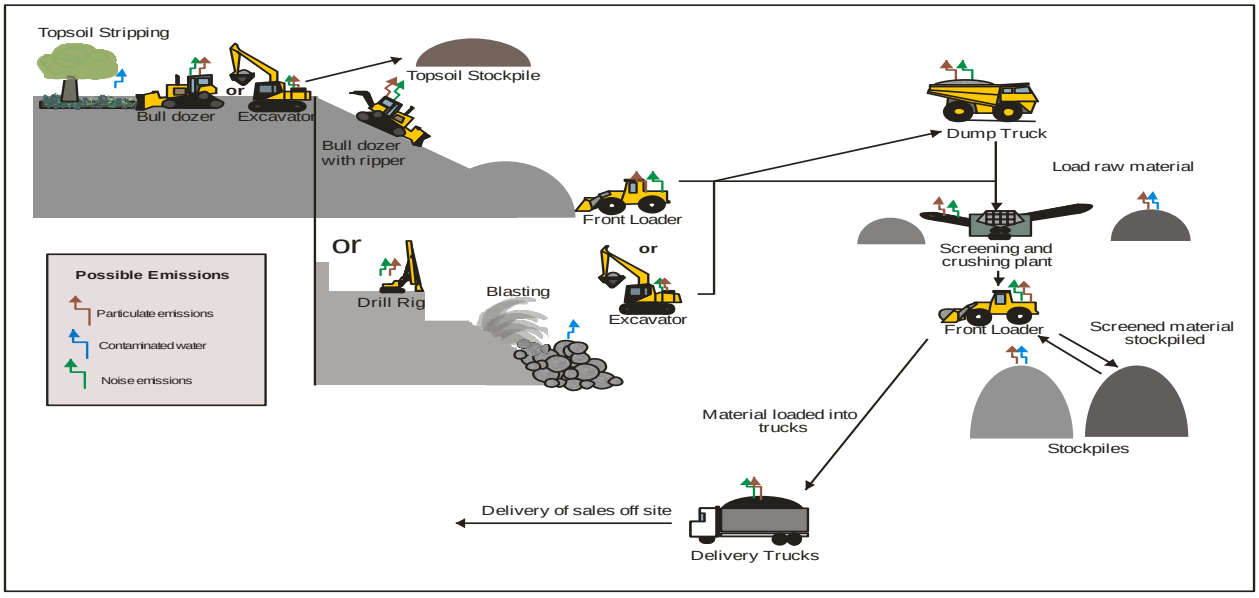
  Metso Australia – Nordberg CVB 1645 Capacity: 400 t/hr

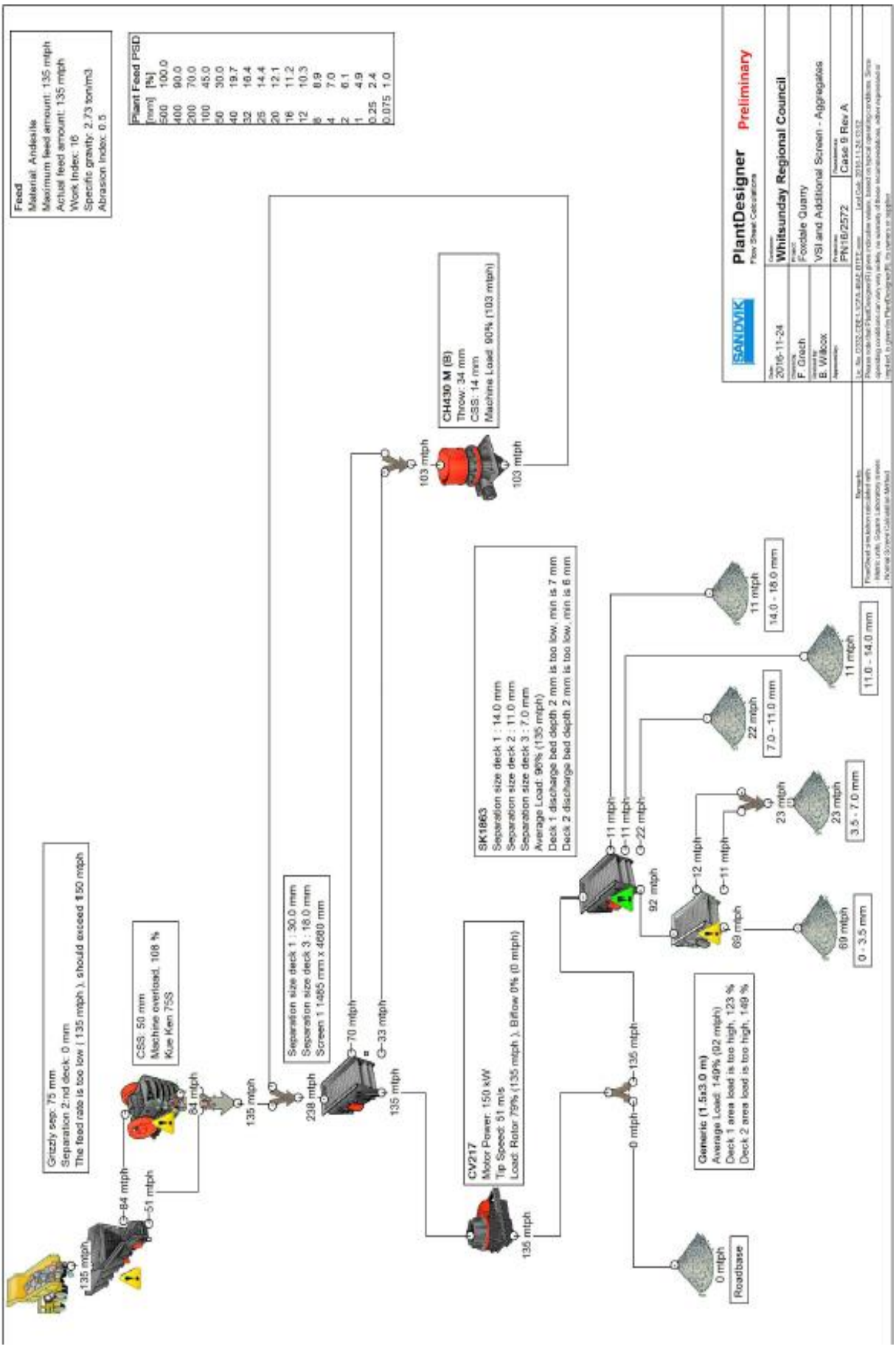
- Reclaimer – The quarry purchased a McKloskey R155 reclaimer unit. A reclaimer is extremely efficient at processing overburden materials into saleable general and select fill materials.

- Hire and Contracted Machinery – currently the quarry will hire crushing equipment and Pugmill to cater for excess demand.

6.8.1 Current plant and equipment capability

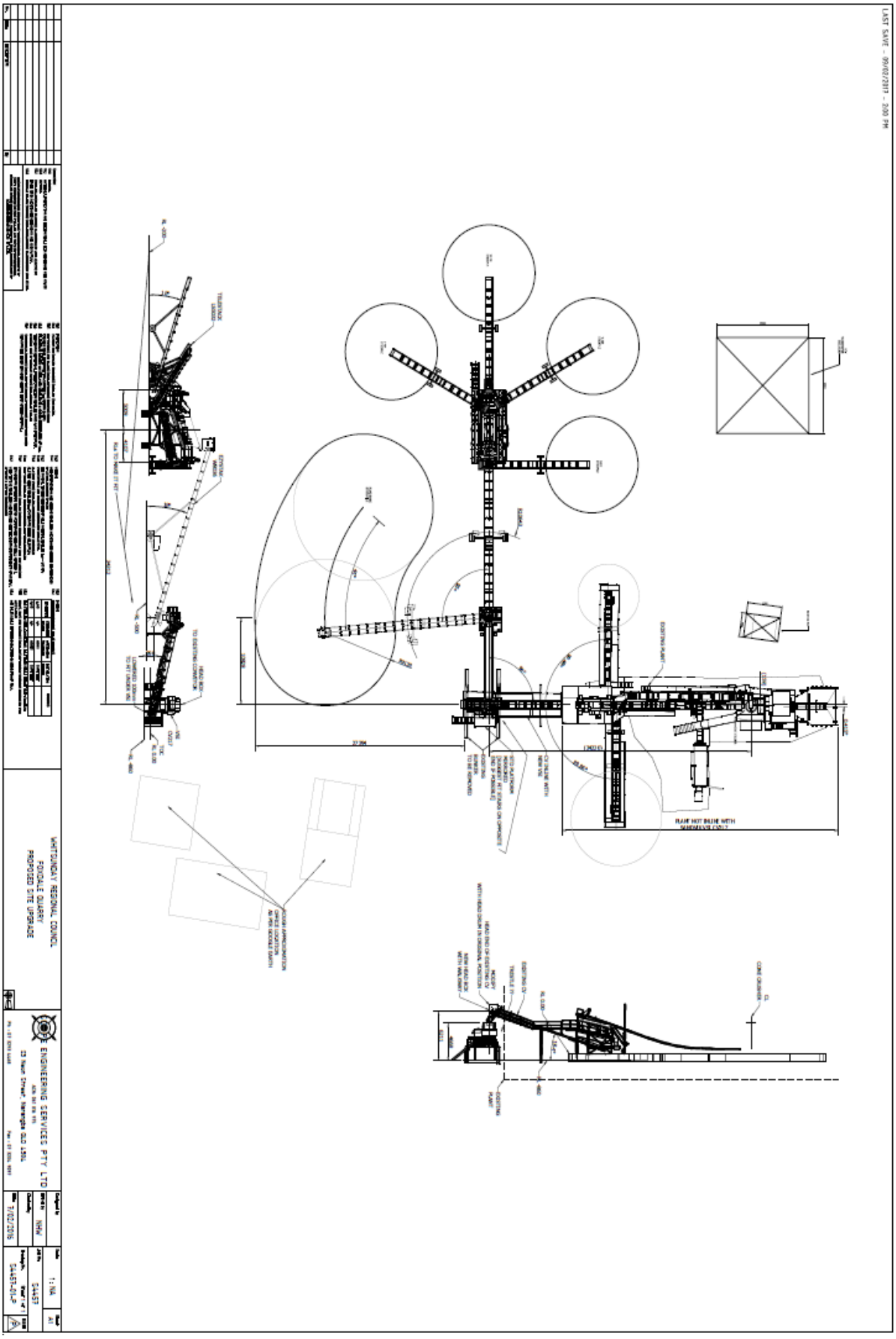
The quarry mobile plant and equipment is capable of processing up to 1,500 tonnes of material per day. The process is outlined in the following visual processes.





Upgraded Crushing Plant

Crushing Plant With Addition of Vertical Shaft Impactor and Secondary Screen Tower



6.8.2 Proposed future upgrades

Pug mill

A Pug Mill is a TRACK mounted machine that adds and mixes water into road base material at the Quarry and brings the material to optimum moisture content. The pugged material can then be spread and compacted at the customer's construction site without the need for additional water supplied by a water truck thereby significantly reducing construction time and costs for the customer.

The addition of a cement additive bin to the pugmill can also enhance its capability to add and mix cement or other additives into road base materials for increased material strength and durability. Currently the Quarry does not own a pugmill to service this market.

To address demand a pug mill is hired on occasion to meet supply requirements for NDRRA and TMR projects. Given the current trend by the state to rehabilitate sections of the Bruce Highway in lieu of reconstruction, there is a potential for purchase of a pug mill to meet ongoing increased demand.

The Tender process for the purchase and evaluation of award to purchase a pugmill has been undertaken in May 2021 with delivery of a new pugmill expected 01/08/2021. This purchase will add to the diversification of the quarry product range and the ability to supply specialised projects in the region. WRC should continually monitor upcoming large scale TMR projects which may expedite the cost of purchase of the pug mill.

Once operational, the pugmill facility will open a new market currently not catered for by the quarry and increase road base sales substantially. Council infrastructure works will benefit greatly as the use of cement stabilised materials as this improves the quality if road construction work and extends the lifetime of new road infrastructure.



Action: The purchase of a pugmill through capital expenditure is recommended. Should the WRC experience a large commercial project, TMR project or NDRRA program the cost or part of the pugmill cost can be expedited against the project.

6.9 Quality control

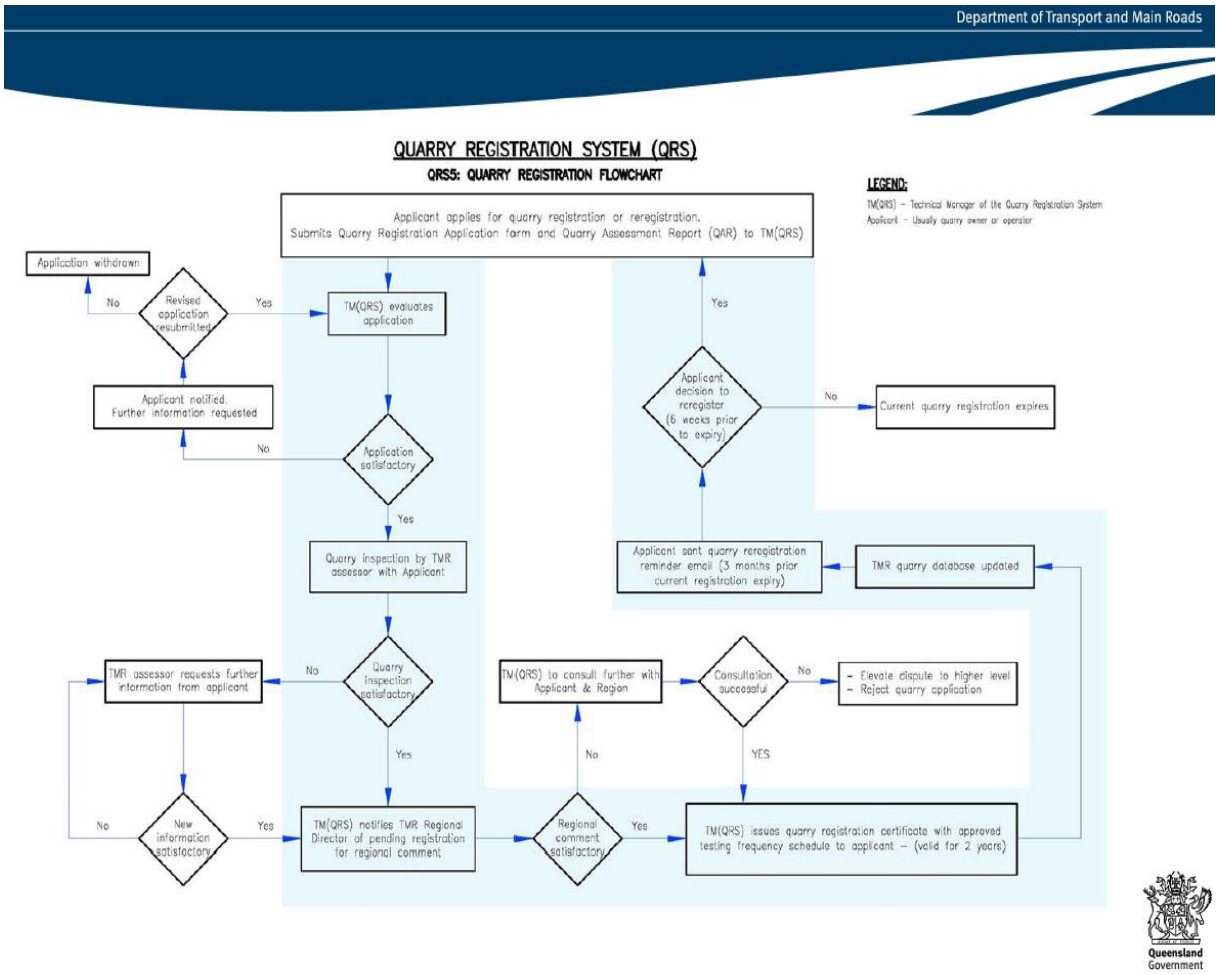
All Quarry products are produced to meet and exceed TMR technical standards and are quality tested internally by our Soils testing laboratory and externally through private NATA laboratories for quality assurance.

The Department of Transport and Main Roads operates a Quarry Registration System (QRS) for quarry materials suppliers. The objective of the QRS is to assure supply of consistent and uniform high-quality quarry products to Transport and Main Roads projects. Source rock testing frequencies are nominated as part of the Quarry Registration Certificate, whereas product testing frequencies are nominated in the respective Technical Specification.

The quarry operator will carry out regular source rock and product compliance testing from product stockpiles when producing material for departmental projects. The minimum frequency of testing for the source material property of the 'nominated product' shall be as assigned in the registered Testing Frequency Schedule and quarry certification and registration.

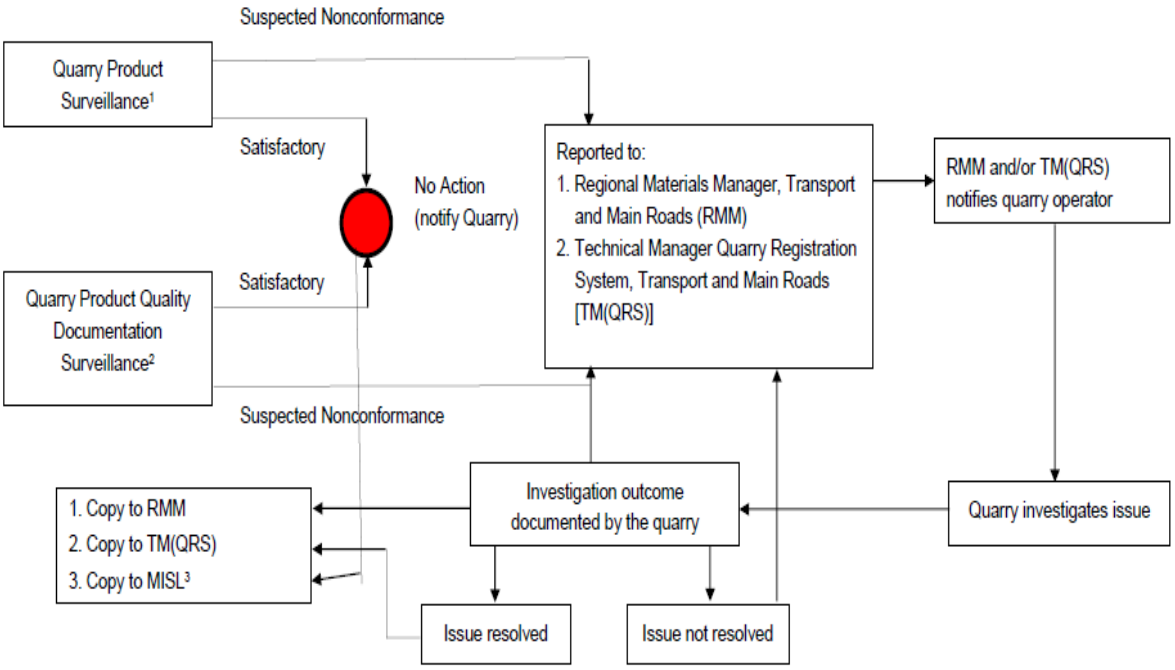
Many commercial customers now refer to quarry registration ant TMR technical standards in their contracts of supply and quality assurance for private construction projects. It is therefore imperative the quarry maintain TMR quarry registration and complete the minimum level of quality testing of all material types produced

Quarry Registration flow Chart



Appendix B

Quarry surveillance flowchart



Notes:
1. To be undertaken by Regional Materials staff. Can include either specific project or program quarry surveillance.
2. To be undertaken by Regional Materials staff and/or Geotechnical Unit staff.
3. Advise Management Information System for Laboratories of any changes.

6.10 Operational strategy

The quarry operations are currently under increasing pressure to perform financially and provide a guaranteed return to Council. The current very competitive economic environment has impacted on the strong demand seen in recent years but notwithstanding, new opportunities are present.

The increased mining operations and increased construction activity in recent years has presented opportunities for Council to invest in new and upgraded crushing infrastructure to enable capitalisation of business activities.

Council's most transparent performance indicator of the quarry operations over time is the financial performance (i.e. return on investment). To enable Council to maximise this return the continued investment in higher productivity crushing plant and associated equipment is paramount. This investment will enable production rates to increase and cost per tonne to decrease. Diversified subsidiary equipment that support the existing crushing unit or provide an additional high-quality product will facilitate growth in market share.

The following refurbishment has been undertaken:

2010/15

Overhaul of the original Screening Plant and conveyor Systems

Rebuild and increase capacity of all original conveyors

2016/19

Replace existing gyratory cone crushing unit.

Construct and Install a stationary rock hammer tower.

Construct and install a tertiary vertical shaft impactor crushing unit.

Construct and install a new triple deck screen tower.

Move the overhead power lines to the quarry boundary.

Install an upgraded electrical transformer to provide increase power to the site

Construct and Install a new electrical switch room.

Install PLC control to crushing operators room for all new equipment.

2019/20

Construct and install a new primary jaw crusher and substructure

2020/21

No projects undertaken in order to reduce operational budget

2021/22

Proposed refurbishment projects

Move sand additive conveyor from its current position to a new position after the tertiary vertical shaft impact crusher. Currently the binder sand entering the impactor is reducing the machines efficiency and reducing output. Addition of binder sand after the impactor will improve material shape and crushing thoughput.

These crushing plant replacement and upgrades will continue to provide a good level of production and service. Due to the nature of quarrying and the extreme wear and tear associated, scheduled structural replacement and crushing plant maintenance will be continuous.

Asset Management

The Quarry is a significant Council asset with a plant and equipment replacement value estimated at $3, 900 000.00. Currently the Quarry does not have an Asset Management Plan that details all assets, condition of assets, depreciation schedule and proposed maintenance and capital projects schedule.

Mobile Plant

Reliable, flexible and high availability of plant and machinery is critical to effectively operate the Quarry. The availability of the core fleet is essential in order maintain crushing

operations and to conduct sales operations; ensuring supply and delivery on time to customers and to meet contract supply obligations.

The quarry has gone to market through tender and formalised a long term machine hire agreement for the supply and maintenance of core mobile service fleet. The tender has been awarded to Hastings Deering for 2 years with the possibility of extension based on the contractor's performance and reliability.

Action: Continued investment in supporting equipment to diversify and meet changing industry product and construction demands.

Action: A Foxdale Quarry and Asset Management Plan (AMP) and Long-Term Financial Plan (LTFP) be developed by Q2 2020-21 to inform capital bids moving forward. The AMP and LTFP to inform an annual maintenance allocation and capital projects to re-build or renew essential crushing plant and equipment.

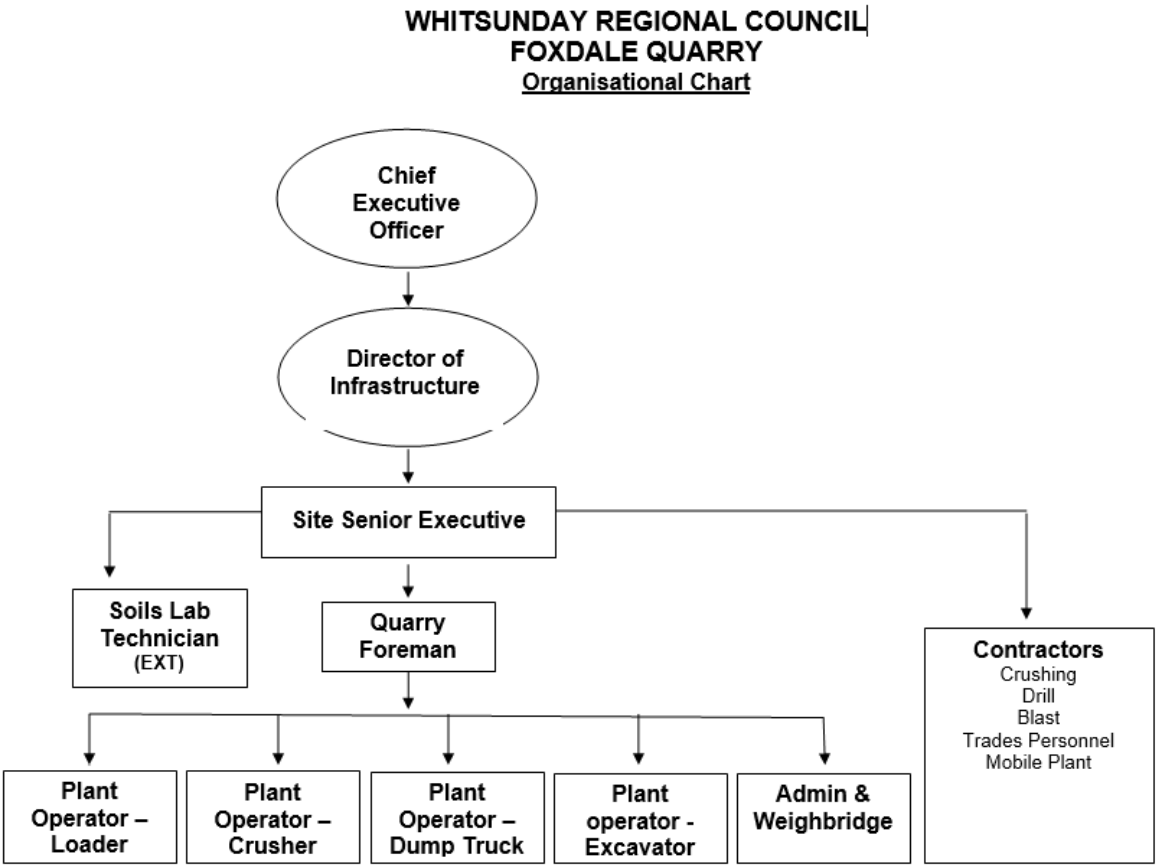
The 2020/21 and 2022/23 financial years will still require investment in both planned and unplanned maintenance on the crush plant but should see steady returns to Council through the implementation of actions outlined in this Business Plan and summarised in Section 9 - Action Plan.

7. Organisation plan

7.1 Organisation structure

The current organisational structure is in included in Appendix D. Brief descriptions of the positions are as follows:

- **Director of Infrastructure Services (DIS)** – the DIS is responsible for overall business planning, financial performance, business development and marketing. They also contribute to ensuring the health and safety of employees and contractors and ensuring compliance with statutory requirements.
- **1 Quarry Manager (QM) / Senior Site Executive (SSE)** – the quarry is managed by the SSE who is responsible for the day to day operation of the site including all safety and environmental legislative requirements, planning and resource allocation, pit extraction planning, production schedules, crushing operations, crushing plant maintenance, mobile machinery maintenance, GET maintenance, product stock pile inventory control, quality testing requirements, sales operations and reporting, purchasing, inventory store control, staff training, competency, operating costs, budget forecast/control and reporting internally / externally.
- **1 Crusher Operator / Quarry Foreman** – Supervise and control quarry staff to ensure, safety of personal, meet mining legislative operating requirements, supervise optimal use of machinery, supervise minimal time wasting and increased productivity. Monitor, supervise and maintain production to meet production schedules/demand. Monitor, control and adjust the plants crushing and screening operation to ensure that production targets are met on time and within specification.
- **1 Excavator Operators** – excavator operators sort blasted rock material and load the dump trucks with the unprocessed material for delivery to the crusher. Excavators operators sort and remove oversize material to avoid stoppages of the crushing plant. Excavator operators undertake development and construction of new quarry bench levels and roadways. Undertake daily machine maintenance, GET replacement and assist with all crushing plant repair and maintenance.
- **2 Haul Truck Driver** – haul truck drivers transport ore material from the pit and deliver it to the crushing plant for processing through the crusher circuit ensuring the crushing plant has a constant feed of material. Haul truck operators are also utilised to transport crushed product to designated storage stock piles. Undertake daily machine maintenance, GET replacement and assist with all crushing plant repair and maintenance.
- **2 Loader Operators** – loader operators collect product from the crushing plant, weigh material, form designated stockpiles, prepare test samples, direct truck drivers, conduct sales and loading of purchased material into the nominated transport vehicle. Undertake daily machine maintenance, GET replacement and assist with all crushing plant repair and maintenance.
- **1 Weighbridge Administrator** – responsible for the recording and invoicing of all product sold.



7.2 Personnel

The quarry currently operates with a base staff level of eight persons all of whom are permanent WRC employees. Casual operators are also periodically engaged to ensure contract requirements are met. This strategy could be further utilised for increased production at little or no cost/risk to Council.

8. The financial plan

Table 8-1 Quarry production and product sales summary

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	tonnes	**tonnes**	**tonnes**	**tonnes**	**tonnes**	**tonnes**	**tonnes**
Total production volume (tonnes)	130,503	100,037	125,000	152,763	140,633	175,896	162,955
Total sales volume (tonnes)	102,279	115,144	110,000	118,760	116,699	132,153	191,368

Table 8-2 Calculation of Actual production costs/tonne

		$/tonne	$/tonne	$/tonne	$/tonne	$/tonne	$/tonne
Material		**2017**	**2018**	**2019**	**2020**	**2021**	**2022**
Screenings	5 mm	25.65	25.65	25.65	25.65	25.65	29.51
	7 mm	25.65	25.65	25.65	25.65	25.65	29.68
	10 mm	25.65	25.65	25.65	25.65	25.65	29.68
	14 mm	25.65	25.65	25.65	25.65	25.65	29.68
Road base		18.44	18.44	18.44	18.44	18.44	18.44
Cane road material		14.19	14.19	14.19	14.19	14.19	16.78
Concrete aggregate (20 mm)		21.15	21.15	21.15	21.15	21.15	20.06

Table 8-3 Calculation of production costs dependent on productivity

Cost of Product Dependent on Productivity of Crushing Equipment	500 T/Day 8hrs8hrs	750 T/Day	1000 T/Day	1250 T/day
Material				
Road Base	$30.39	$21.18	$17.31	$14.40

Production costing, Sales and Production Volumes

Table 8-1 to Table 8-3 highlight that the profitability of the quarry is largely determined by the relative sale volume of the four major products each year being road base, cane roads material, concrete aggregate and crusher dust. Historically, the quarry's largest historical sales volume product being road base, and cane road material

It is difficult to forecast accurately the financial operating position for the quarry, as the quarry is affected by the severity of economic variability in the Proserpine and Whitsunday area. Although averages can be calculated, on both average sales and average production, given the variability in the type of products demanded, each year is unique. It is therefore more appropriate to operate on a rolling budget for the quarry, adjusted for project costing for awarded supply contracts.

Table 8-4 2021/22-year projected sales volumes

Product	Forecast Demand	Forecast External Sales$
SCREENINGS	tonnes	$
7 mm Screenings	1100	41118.00
10 mm Screenings	3700	138306.00
14 mm Screenings	3100	115878
Concrete Aggregate	12000	311400.00
20mm Drainage	950	21441.50
20-40mm Drainage Rock	3500	78995.00
Crusher Dust	11500	138000.00
ROAD BASES		
Rd/Base (2.1 & 2.3)	34,000	807160.00
Cane Roads Rd/Base 2.5	45,000	978300.00
Rd/Base 2.5	5000	108700.00
OVERBURDEN AND FILL		
Select Fill	3700	55796.00
Overburden Fill / Day Cover	4500	33795.00
ROCK PRODUCTS		
Shot Rock	750	9937.5
Sorted Armour Rock	11900	280840.00
Rock 70-150 /Gabion	3200	64768.00
Totals	143900	$3 147,434.5

8.1 Break even cash flow projections

Table 8-5 5 Year Average of Quarry Production

5 YEAR AVERAGE	2016-17	2017-18	2018-19	2019-20	2020-21	
PRODUCTION	TONNES	TONNES	TONNES	TONNES	TONNES	AVERAGE
MATERIAL	PRODUCED	PRODUCED	PRODUCED	PRODUCED	PRODUCED	PRODUCED
AGGREGATES						
7 MM SCREENINGS	1636.39	1496.45	814.36	784.91	1669.1	1280.24
10 MM SCREENINGS	6691.61	6203.96	2141.54	2076.75	813.22	3585.42
14 MM SCREENINGS	3977.88	4879.95	1274.73	807.65		2188.04
16 MM SCREENINGS	0	0	0	0		0
CONC AGGREGATE	6464.24	3058.46	3402.55	15645.82	14200.46	8554.31
20 MM DRAINAGE	0	15.24	578.2	1417.07	1831.68	768.44
20/40MM DRAINAGE ROCK (Ballast)	1489.38	3236.14	2752.85	5477.92	4504.1	3492.08
CRUSHER DUST	11964.8	13031.17	9493.56	21200.5	16202.96	14378.60
ROAD BASES						
R\BASE 2.1\2.3	17812.09	38627.57	25002.2	38236.15	74876.88	38910.98
R\BASE 2.5	1371.92	11.02	0	0		276.59
CANE ROADS	36367.13	34717.28	38881.24	46618.37	40742.24	39465.25
OVERBURDEN/FILL MATERIALS						
SELECT FILL	295.46	1758.72	3630.54	6220.36	861.19	2553.25
OVERBURDEN/FILL	2899.8	15681.21	3001.7	968.14	3186.5	5147.47
DAY COVER	4999.1	8506.2	5321.66	1134.22	201.74	4032.58
ROCK PRODUCTS						
SHOT ROCK	1721.78	866.14	160.74	556.2	419.96	744.96
ARMOUR ROCK SORTED	2955.68	16120.8	38634.11	31927.47	2606.17	18448.85
GABION		2637.37	5543.98	2824.8	839.61	2369.15
TOTAL	100647.26	150847.68	140633.96	175896.33	162955.72	146196.19

Table 8-6 5 Year Average of Quarry Sales

5 YEAR PERIOD	2016-17	2017-18	2018-19	2019-20	2020-21	
AVERAGE SALES	TONNES	TONNES	TONNES	TONNES	TONNES	AVERAGE
MATERIAL	SOLD	SOLD	SOLD	SOLD	SOLD	SALES
AGGREGATES						
7 MM SCREENINGS	522.3	3170.70	817.02	454.20	670.66	1126.97
10 MM SCREENINGS	5629.38	6880.37	3013.92	2476.28	649.68	3729.83
14 MM SCREENINGS	341.82	9439.72	1301.22	4175.6	366.14	3124.9
16 MM SCREENINGS	5.2	200.14	277.14	6.14	85.52	114.83
CONC AGGREGATE (RUN)	4978.81	2142.02	4637.34	14429.66	14520	8141.57
20 MM DRAINAGE	536.44	68.96	578.2	1037.16	2701.11	984.37
DRAINAGE ROCK (Ballast)	1425.86	1096.48	2199.4	6308.56	6560.72	3518.20

CRUSHER DUST	4380.36	22543.78	5909.37	7030.06	17458.71	11464.45
ROAD BASES						
ROAD BASE 2.1\2.3	23115.1	27091.70	30603.56	28898.75	61764.99	34296.08
ROAD BASE 2.5	1459.74	11.02	0	17802.32	3284.96	4511.61
CANE ROADS	38481.19	26653.27	42593.14	28842.48	36952.94	34704.60
OVERBURDEN/FILL MATERIALS						
SELECT FILL	409.32	1292.82	4245.54	7909.82	4788	3729.1
OVERBURDEN/FILL	2899.8	7291.24	11128.7	217.84	3186.5	4944.82
DAY COVER	4999.1	8506.20	5321.66	1884.52	220.96	4186.49
ROCK PRODUCTS						
SHOT ROCK	1721.78	866.14	160.74	556.20	419.96	744.96
ARMOUR ROCK SORTED	2955.68	276.46	12305.51	7934.7	36178.59	11930.19
GABION /DRAINAGE ROCK	2731.18	1132.77	8827.2	2188.56	1559.15	3287.77
	96593.06	118663.79	133919.66	132152.85	191368.59	134539.59

Table 8-7 Average Sales Income Based on 5 Year Average of Sales

5 YEAR PERIOD	AVERAGE SALES	SALES VALUE	ESTIMATED REVINUE
MATERIAL	TONNES	PER TONNE	Based on 5 Year Average
AGGREGATES			
7 MM SCREENINGS	1126.97	36.51	41145.67
10 MM SCREENINGS	3729.83	35.12	130991.63
14 MM SCREENINGS	3124.9	35.12	109746.49
16 MM SCREENINGS	114.83	35.12	4032.83
CONC AGGREGATE (RUN)	8141.57	25.08	204190.58
20 MM DRAINAGE	984.37	23.03	22670.04
DRAINAGE ROCK (Ballast)	3518.20	23.03	81024.17
CRUSHER DUST	11464.45	17.64	202232.90
ROAD BASES			
ROAD BASE 2.1\2.3	34296.08	23.58	808701.57
ROAD BASE 2.5	4511.61	20.11	90728.47
CANE ROADS	34704.60	20.11	697909.51
OVERBURDEN/FILL MATERIALS			
SELECT FILL	3729.1	13.74	51237.83
OVERBURDEN/FILL	4944.82	7.51	37135.60
DAY COVER	4186.49	7.51	31440.54
ROCK PRODUCTS			
SHOT ROCK	744.96	12.36	9207.71
ARMOUR ROCK SORTED	11930.19	29.72	354565.25
GABION /DRAINAGE ROCK	3287.77	20.24	66544.46
	122499.16		2943505.25

Table 8-8 Existing Orders on Hand for 2021/2022

Description	Customer	Volume	Value
Rural gravel road re-sheeting Material	**To be awarded**	**Estimated 45,000 tonnes**	**$978,300**
20mm Concrete Aggregate Supply	**Pilchers Pty Ltd**	**Estimated 12000 tonnes**	**$311,400**

Table 8-9 Projected Quarry Budget 2021-22 plus 2 Years

STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Income Statement for the periods ending 30 June -	Quarry Est Act 2021 $	Quarry 2021/22 $	Quarry 2022/23 $	Quarry 2023/24 $
Operating Revenue				
Rates and utility charges	(1,730)	(7,000)	(7,140)	(7,282)
Sale of goods and major services	3,270,516	3,334,800	3,401,496	3,469,527
Other operating revenue	40,000	150,000	153,000	156,060
Internal service provider revenue	-	-	-	-
Total Operating Revenue	**3,308,786**	**3,477,800**	**3,547,356**	**3,618,305**
Operating Expenses				
Employee benefits	998,711	1,029,455	1,050,046	1,071,048
Goods and services	1,866,259	1,909,041	1,947,222	1,986,170
Internal service provider payments	699,818	389,783	397,578	405,529
External finance expense	15,000	15,000	15,000	15,000
Depreciation	113,427	112,494	112,494	139,161
Total Operating Costs	**3,693,215**	**3,455,772**	**3,522,340**	**3,616,908**
Surplus / (deficit) from operations	**(384,429)**	**22,028**	**25,016**	**1,397**
Capital contributions and donations	-	-	-	-
Government capital grants and subsidies	-	-	-	-
(Loss) from capital items	-	-	-	-
Net Result	**(384,429)**	**22,028**	**25,016**	**1,397**
Appropriations :				
Retained surplus (deficit) from prior years	(118,342)	(789,344)	(654,823)	(517,313)
Net Result	(384,429)	22,028	25,016	1,397
Unfunded depreciaton	113,427	112,494	112,494	139,161
Transfers (to) reserves	(400,000)	-	-	-
Retained surplus (deficit) at period end	**(789,344)**	**(654,823)**	**(517,313)**	**(376,755)**
Capital Funding Sources				
Funds expended from reserves	400,000	-	-	-
Total capital funding sources utilised	**400,000**	**-**	**-**	**-**
Capital Funding Applications				
Total non current asset expenditure	**400,000**	**-**	**-**	**-**
Principal loan repayments	-	-	-	-
Total capital funding applications	**400,000**	**-**	**-**	**-**
Future Capital Sustainability Reserve	-	-	-	-
Funds held in council general reserves				
Retained surplus (deficit)	(789,344)	(654,823)	(517,313)	(376,755)
Cash backing of rehabilitation provisons	651,361	651,361	666,361	681,361
Total cash held at end of year	**(137,983)**	**(3,462)**	**149,048**	**304,606**

STATEMENT OF ORIGINAL BUDGET BY BUSINESS ACTIVITIES Statement of Financial Position as at 30 June	Quarry Est Act 2021 $	Quarry 2021/22 $	Quarry 2022/23 $	Quarry 2023/24 $
Current Assets				
Cash and cash equivalents	(137,983)	(3,462)	149,048	304,606
Trade and other receivables	33,928	38,563	38,862	39,165
Inventory	780,000	780,000	787,800	795,678
Total Current Assets	**675,945**	**815,101**	**975,710**	**1,139,449**
Non-current Assets				
Property, plant and equipment	3,035,485	2,922,991	2,810,497	2,671,336
Total Non-current Assets	**3,035,485**	**2,922,991**	**2,810,497**	**2,671,336**
TOTAL ASSETS	**3,711,430**	**3,738,092**	**3,786,207**	**3,810,785**
Current Liabilities				
Trade and other payables	335,877	335,877	314,723	342,035
Total Current Liabilities	**335,877**	**335,877**	**314,723**	**342,035**
Non-current Liabilities				
Provisions	651,361	658,514	673,814	689,420
Total Non-current Liabilities	**651,361**	**658,514**	**673,814**	**689,420**
TOTAL LIABILITIES	**987,238**	**994,391**	**988,537**	**1,031,455**
NET COMMUNITY ASSETS	**2,724,192**	**2,743,701**	**2,797,670**	**2,779,330**
Community Equity				
Capital	2,827,172	1,886,265	2,613,619	2,439,721
Asset revaluation surplus	35,003	35,003	35,003	35,003
Cash backing of rehabilitation provisons	651,361	651,361	666,361	681,361
Retained surplus (deficiency)	(789,344)	171,073	(517,313)	(376,755)
TOTAL COMMUNITY EQUITY	**2,724,191**	**2,743,702**	**2,797,670**	**2,779,330**

9. Risk assessment

Table Table 9-1 below summarises the key risks identified for the Foxdale quarry during the preparation of this Business Plan update. The key outcome of this risk identification should be continual review, update and mitigation of risks, including documentation of new risks as identified.

Table 9-1 Initially identified risks

Risk	Consequence	Potential mitigation
Poor return for investment	Potential that following investment (Crusher, VSI, Triple Deck Screen and Stationary Rock Hammer) that market share and profitability is not improved leading to a reduction in ongoing investment (upgrade and routine maintenance).	Investment anticipated to improve quality and lower unit rate costs resulting in improved market share and profitability. Following investment, monitor market share and preposition against market targets (Section 5.3)
Leasehold v's freehold	Potential for conflict between WRC and Department of Agriculture, Fisheries and Forestry regarding royalty payments, and potential forced stoppage.	Locking down on paper an agreed understanding with the Department of Agriculture, Fisheries and Forestry regarding extraction will be key to reducing any potential risk of unrest regarding royalty payments required Annual survey, separation of stockpiles and a documented recording process to separate materials extracted from the leasehold land vs the freehold land should be adopted to assist in tracking.
Ongoing investment	Should ongoing investment be reduced, there is potential of increased maintenance intervals affecting the operational capability and profitability of the quarry.	Ensure ongoing investment in asset maintenance and renewal is maintained enabling continued quality and profitability. The purchase and installation of a pugmill will be an integral part of accessing new market and meeting demand for quarry road base products.
Protection of radio aerial adjacent freehold land	Potential for damage or instability of the radio tower foundations/structure.	Appropriate blast planning will reduce the risk to the structure. Delayed blasting will reduce potential impact as extraction moves closer to the tower, however will result in a coarser rock. The need for a new mobile jaw within 3-4 years should be considered to handle the larger rock produced from these activities.

Risk	Consequence	Potential mitigation
Quarry staff movement	The quarry has a competent foreman that could continue to operate the quarry should the quarry manager resign. The quarry would need the services of an appropriate person who can monitor and manage requirements regarding quality, safety and other management plans.	Training of staff regarding quality, safety and other management plans.
Intersection upgrade (Bruce Hwy / Quarry Rd)	The intersection safety and performance is reviewed yearly by TMR with the lodgement of the annual Certified Haulage Statement. This review may (at the discretion of TMR) require the upgrading of the Bruce Highway intersection as conditioned in the MCU Decision Notice dated 14/4/14.	Ongoing discussion should be maintained with TMR to assess the need and timing of the intersection upgrade. Financial provisioning should be considered for an upgrade to occur within 3-5 years.

Action: Continue to identify, monitor and manage risks.

10. Action plan

Table 10-1 below indicates the proposed action plan for the 2018/19 and 2019/20 financial years.

Table 10-1 Action Plan 2019/20

Priority	Business Sector	Required Action	By Who **	Cost
	Legislative Requirements	Monitor currency of required approvals/permits and ensure compliance with all legislative requirements is maintained.		
	Current Operations	Review and update assets list.		
	Market Analysis	Continue to monitor enquiries and ongoing product sales to gauge market movement.		
	Market Analysis	Build on strengths, exploit opportunities, develop actions to overcome weaknesses and manage threats.		
	Market Analysis	Discuss procurement options with WCR procurement officers to supply required quarry product for any planned works.		
	Market Analysis	Continue to track upcoming TMR project on Q-Trip		
	Market Analysis	Track progress on development opportunities and keep in contact with associated clients.		
	Market Analysis	Maintain relationships with local concrete batch plants with a view of becoming their preferred supplier.		
	Market Analysis	After purchasing and installing a pug mill at the quarry promote sales of OMC and Cement stabilised materials.		
	Market Analysis	Maintain prequalification status, actively track tender opportunities and develop relationships with construction contractors.		
	Market Analysis	Continue to have material on hand towards the end of the FY to meet demand moving into crushing season		
	Competitor Analysis	Review current and past product demand and seek to update TMR accreditation for the supply of all applicable products.		
	Operations Plan	Monitor upcoming tender and contract opportunities and bid aggressively. Strength lies in the quality of the product.		
	Business Structure	Continue to operate as a commercially focussed entity and aim to meet client expectation (both internal and external). It is imperative for the quarry to continue		

Priority	Business Sector	Required Action	By Who **	Cost
		to generate a profit to ensure its ongoing validity.		
	Business Structure	Only release contracts to external contractors as a means of supplementing Foxdale's own production. Ensure Foxdale has a solid forward order book before releasing external contracts.		
	Regulatory Issues	Provision for cost of intersection upgrade and continue to engage with TMR.		
	Regulatory Issues	Early discussion and agreement with Department Agriculture and Fisheries on the management and reporting requirements of the transition between the leasehold and freehold parcels and quantification of associated royalties is recommended.		
	Quarry Life	Continue development and planning operations in accordance with the Quarry Development Plan to ensure continuity of resource supply.		
	Material Production	Investigate strategy to differentiate between material sources (i.e. separate stockpile locations for each parcel of land)		
	Stockpiles	Establish and maintain stockpiles to align with product demand		
	Plant and Equipment	Move sand additive conveyor beyond the VSI to increase the daily production capability to 1,500 tonnes per day. Investigate design and construction of workshop and storage area.		
	Plant and Equipment	Investigate purchase of a used mobile crusher jaw to increase productivity within the next 5 years.		

** Key: SSE – Senior Site Executive; Di – Director of Infrastructure

Following the implementation of the above action plan, it is intended that the quarry would move into a phase of market consolidation. This consolidation would include the re-establishment of supply contracts won competitively and increase in local market share. Additional investment would include the purchase of a suitable mobile jaw crusher.

Ongoing quarry development would be based on the Quarry Development Plan that was prepared in 2017 on behalf of WRC by Groundworks Plus. The Development Plan sets out the ongoing cost requirements and life expectancy of the quarry on the basis of current land holdings and details the strategy for the switching of operations from the current leasehold parcel to the adjoining freehold parcel.

It should be noted that this Business Performance Plan is a live document and requires periodic review and update to reflect current trends and activities.

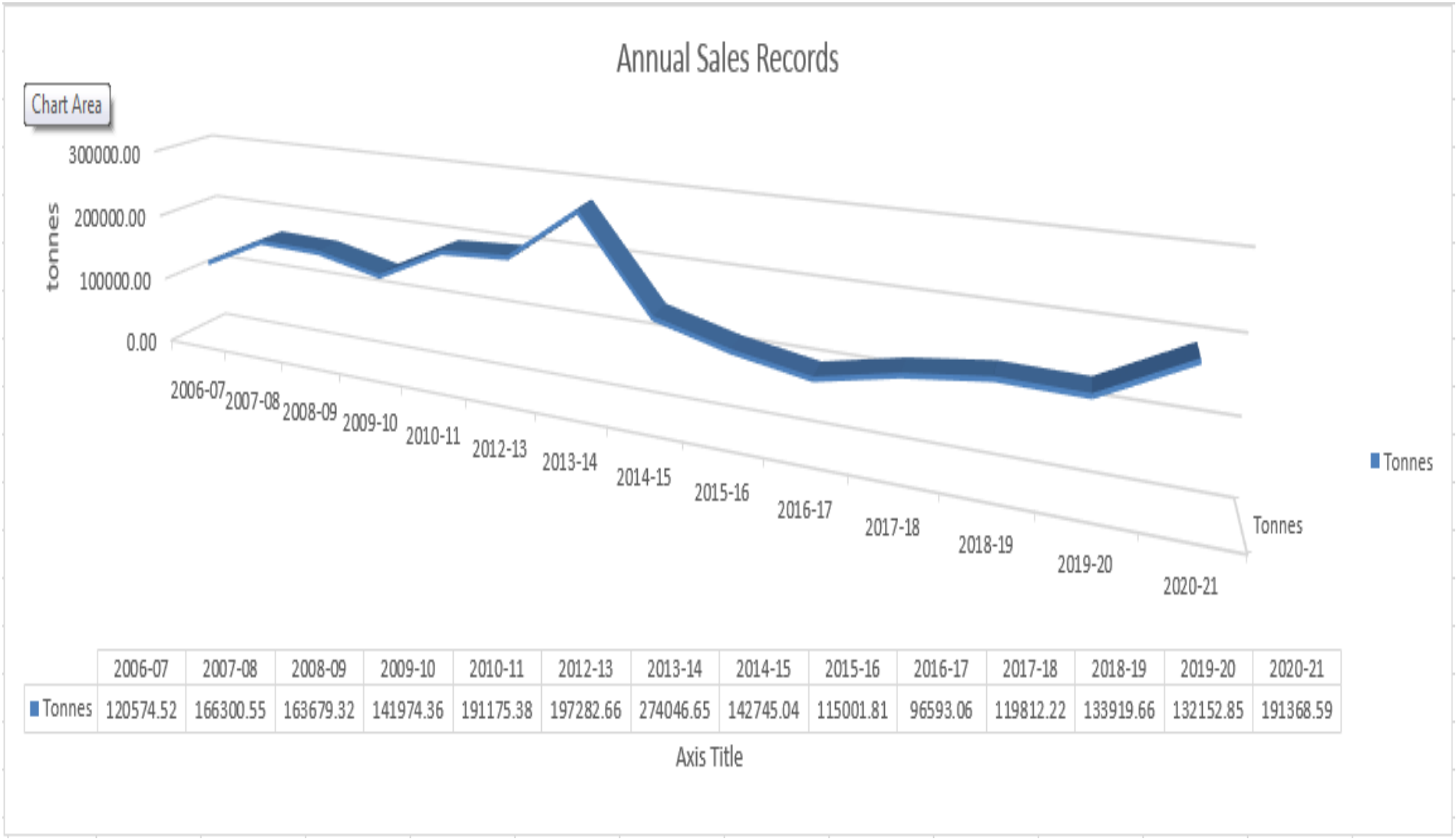
Appendices

This document is in draft form. The contents, including any opinions, conclusions or recommendations contained in, or which may be implied from, this draft document must not be relied upon. GHD reserves the right, at any time, without notice, to modify or retract any part or all of the draft document. To the maximum extent permitted by law, GHD disclaims any responsibility or liability arising from or in connection with this draft document.

Appendix A – Historical supply and production rates

	2006-07	2007-08	2008-09	2009-10	2010-11	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
MATERIAL	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	TONNES PRODUCED	AVERAGE PRODUCED
AGGREGATES													projected		
7 MM SCREENINGS	1741.60	3047.54	1088.84	890.12	278.43	883.25	1029.1	774.58	907.84	1636.39	1496.45	814.36	784.91	1669.1	1182.57
10 MM SCREENINGS	5591.32	5478.74	2063.36	2020.26	601.7	728.83	4542.1	5472.78	3418.14	6691.61	6203.96	2141.54	2076.75	813.22	3617.78
14 MM SCREENINGS	5484.58	805.3	1207.61	1360.29	0	1052.31	3535.77	3784.68	416.6	3977.88	4879.95	1274.73	807.65		2199.03
16 MM SCREENINGS	308.00	0	0.00	2573.46	0	2040.23	1745.32	1726.63	1259.92	0	0	0	0		742.58
CONC AGGREGATE (RUN)	16280.15	9978.94	8134.38	5329.05	2294.7	7252.32	13994.54	11521.31	5512.98	6464.24	3058.46	3402.55	15645.82	14200.46	8374.57
20 MM DRAINAGE	0.00	0	2655.14	1280.48	0	717.52	2007.72	3308.82	0	0	15.24	578.2	1417.07	1831.68	921.55
20/40MM DRAINAGE ROCK (Ballast	2722.98	0	0.00	750	0	108.48	2483.62	5576.18	1805.3	1489.38	3236.14	2752.85	5477.92	4504.1	2030.99
CRUSHER DUST	12004.96	13080.65	8370.74	5675.45	1667.36	4875.34	12968.26	14090.69	5491.13	11964.8	13031.17	9493.56	21200.5	16202.96	10301.12
															0.00
ROAD BASES															0.00
R\BASE 2.1\2.3	29521.73	51051.88	28774.97	54332.81	104301.3	112874.69	145347.21	10800	33966.11	17812.09	38627.57	25002.2	38236.15	74876.88	53126.82
R\BASE 2.5	0	0	10136.74	10512.3	9572.52	8676.79	13609.28	2450	2114.58	1371.92	11.02	0	0		4496.55
CANE ROADS	27025.00	19133.41	12088.82	21708.2	43341.66	13168.76	32093.55	34864.07	25350.13	36367.13	34717.28	38881.24	46618.37	40742.24	29642.89	
															0.00
OVERBURDEN/FILL MATERIALS															0.00
SELECT FILL	0	102.94	919.66	658.58	1908.82	6469.92	10277.56	379.94	2106.48	295.46	1758.72	3630.54	6220.36	861.19	2671.46
OVERBURDEN/FILL	13320.92	14909.36	6168.80	9082.52	10607.32	35757.65	20011.8	2241.84	480.5	2899.8	15681.21	3001.7	968.14	3186.5	10394.74
DAY COVER	0	0	9163.79	10938.4	6774.16	12344.12	13415.68	9830.14	5925.84	4999.1	8506.2	5321.66	1134.22	201.74	6796.41
ROCK PRODUCTS															0.00
SHOT ROCK	1610.24	0	4655.02	6564.58	5741.92	1804.06	1302.02	1435.74	1010.24	1721.78	866.14	160.74	556.2	419.96	2109.90
ARMOUR ROCK SORTED	0	0	0.00	1236.98	2247.38	77.56	0	24347	13659.84	2955.68	16120.8	38634.11	31927.47	2606.17	10092.83
ARMOUR ROCK CONTRACTED	0	37320.43	29397.40	84.96	2733.02	0	0								5348.91
30&60 MINUS GRAVEL	0	0	0	958.84	678.78	485.6	0	1080.86		142.12					257.40
70-40 MINUS GRAVEL	0	0	0	0	0	317.08	599.58	24.14		3357.88	1916.04				478.06
GABION /DRAINAGE ROCK	0	0	11265.54	0	0	6098.65	4315.23	9272.96	554.56		2637.37	5543.98	2824.8	839.61	3270.24
	115611.48	154909.19	136090.81	135957.28	192749.07	215733.16	283278.34	142982.36	103980.19	104147.26	152763.72	140633.96	175896.33	162955.81	158056.40

	2006-07	2007-08	2008-09	2009-10	2010-11	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	TONNES	AVERAGE
MATERIAL	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SOLD	SALES
AGGREGATES													Projected		
7 MM SCREENINGS	1418.34	2585.56	1438.79	1253.65	162.90	785.42	868.14	851.38	782.42	522.3	3170.70	817.02	454.20	670.66	1162.37
10 MM SCREENINGS	5599.03	5269.02	1263.48	1888.35	936.67	1576.48	4462.64	6893.42	3116.17	5629.38	6880.37	3013.92	2476.28	649.68	
14 MM SCREENINGS	2466.70	3394.86	1194.30	293.96	131.74	459.68	3761.96	1480.81	136.86	341.82	9439.72	1301.22	4175.60	366.14	2198.40
16 MM SCREENINGS	300.84	0.00	0.00	624.4	1327.40	1841.6	2798.62	949.5	283.36	5.2	200.14	277.14	6.14	85.52	662.64
CONC AGGREGATE (RUN)	8828.73	12952.78	10097.42	5216.4	6840.96	5104.74	11207.92	11096.08	6924.71	4978.81	2142.02	4637.34	14429.66	14520.00	8035.20
20 MM DRAINAGE	0.00	0.00	0	3771.4	0.00	508.54	0.00	120	268.26	536.44	68.96	578.2	1037.16	2701.11	529.92
DRAINAGE ROCK (Ballast)	1038.72	741.54	171.46	1307.91	25.54	108.48	3437.72	5335.96	2122.62	1425.86	1096.48	2199.4	6308.56	6560.72	1947.71
CRUSHER DUST	12832.85	12232.41	11048.68	6759.65	1748.22	4987.36	12671.18	12181.1	7507.42	4380.36	22543.78	5909.37	7030.06	17458.71	9371.73
ROAD BASES															
R\BASE 2.1\2.3	30400.47	46847.40	32665.20	54499.02	104443.86	89853.82	153261.32	25149.13	27522.88	23115.1	27091.70	30603.56	28898.75	61764.99	51873.25
R\BASE 2.5	0.00	0.00	15858.3	9275.54	9427.06	11936.45	17781.96	2754.66	3811.72	1459.74	11.02	0	17802.32	3284.96	6932.21
CANE ROADS	23412.19	10026.71	27062.68	27547.34	35474.00	15845.16	26061.58	33113.64	18217.99	38481.19	26653.27	42593.14	28842.48	36952.94	27179.34
OVERBURDEN/FILL MATERIALS															
SELECT FILL	0.00	375.94	901.16	658.58	1908.82	7504.32	13350.50	1369.66	1608.04	409.32	1292.82	4245.54	7909.82	4788.00	3194.96
OVERBURDEN/FILL	13320.92	14909.36	6098.52	9082.52	10607.32	35757.65	832.36	2241.84	482.12	2899.8	7291.24	11128.7	217.84	3186.50	8836.17
DAY COVER	0.00	0.00	10337.59	10529.78	6774.16	12344.12	19226.30	9830.14	5924.22	4999.1	8506.20	5321.66	1884.52	220.96	7359.83
ROCK PRODUCTS															
SHOT ROCK	20955.73	0.00	4878.80	6587.56	5741.92	1852.96	1130.40	1435.74	1010.24	1721.78	866.14	160.74	556.20	419.96	3607.55
ARMOUR ROCK SORTED	0.00	0.00	0	1236.98	2247.38	77.56		12818.88	26239.70	2955.68	276.46	12305.51	7934.70	36178.59	5084.07
ARMOUR ROCK CONTRACTED	0	56964.97	29397.4	84.96	2733.02	0					96.5				6867.45
30&60 MINUS GRAVEL	0.00	0.00	0	1356.36	644.41	485.6	88.38	1092.94			1051.93				363.05
70-40 MINUS GRAVEL	0.00	0.00	0	0	0	317.08		78.78			0.00				30.45
GABION /DRAINAGE ROCK	0.00	0.00	11265.54	0	0.00	5935.64	3105.67	13951.38	9043.08	2731.18	1132.77	8827.2	2188.56	1559.15	4475.46
	120574.52	166300.55	163679.32	141974.36	191175.38	197282.66	274046.65	142745.04	115001.81	96593.06	119812.22	133919.66	132152.85	191368.59	153481.39



	2006-07	2007-08	2008-09	2009-10	2010-11	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tonnes	120574.52	166300.55	163679.32	141974.36	191175.38	197282.66	274046.65	142745.04	115001.81	96593.06	119812.22	133919.66	132152.85	191368.59

Appendix B – Current sales permit

Queensland Government

Department of
Agriculture and Fisheries

Reference: Sales Permit 145691

28 June 2019

The Chief Executive Officer
Whitsunday Regional Council
PO Box 104
PROSERPINE QLD 4800

Dear Sir

PURCHASE OF QUARRY MATERIAL LOCATED ON LOT 214 ON PLAN HR1475

I refer to Sales Permit 145691 (this 'Sales Permit') issued to Whitsunday Regional Council (You) under the *Forestry Act 1959* for getting Quarry Material located on a specified part of Lot 214 on Plan HR1475 (known as Foxdale Quarry).

Please find enclosed one (1) copy of the Deed of Extension of Sales Permit 145691 to extend this Sales Permit to 30 June 2024 for your retention.

If you require any further information in relation to this sale please contact Gary Alsemgeest, Forest Ranger in Charge, Mackay on 4967 0756 or Andy Page, Manager Quarry Production (North FMA) on 4091 8107.

Yours sincerely

Debbie Bianchi
Andy Page
Manager Quarry Production, North FMA
Forest Products

Att/Enc (1)

25 Yeppoon Road, Parkhurst
Rockhampton Qld 4701
PO Box 6014, Red Hill
Rockhampton Qld 4701
Telephone (07) 4843 2699
E: Debbie.Bianchi@daf.qld.gov.au
W: www.daf.qld.gov.au

Queensland Government

Deed of Variation of Original Sales Permit

Sales Permit 145691

made at Rockhampton on the 27 day of June 2019

Between **State of Queensland** acting through the **Department of Agriculture and Fisheries** **ABN 66 934 348 189**

(Department)

Whitsunday Regional Council (ABN 63 291 580 128)

(You)

Background

A. The State of Queensland acting through the Department of Forestry (**Previous Agency**) and Whitsunday Shire Council (ABN 63 291 580 128) entered into a written agreement dated 17 July 1991 (**Agreement**) for the sale of quarry material as specified in the Agreement, which is Sales Permit 145691.

B. The Previous Agency became the Department through one or more of the following:
   (a) a statutory amendment; and/or
   (b) a Machinery of Government Change.

C. Pursuant to clause 12.1 of the Agreement, the parties may vary the Agreement by a document signed by or on behalf of each party.

D. The parties now wish to record their agreement as to the further variation and extension of the Original Sales Permit in this deed, which consists of:
   (a) this cover page and the signing page;
   (b) Schedule A – Terms and conditions;
   (c) Schedule B – Varied Sales Permit; and
   (d) Annexure 1 – Original Sales Permit.

E. Capitalised words and phrases have the meanings specified in clause 4 of Schedule A.

Schedule 4 – Sales Permit Details

Item 1 Sales Permit Number and Party Details

Sales Permit Number: 145691

Department:

Party Name:	State of Queensland acting through the Department of Agriculture and Fisheries
ABN	66 934 348 189
Street Address:	Level 5, 41 George Street, Brisbane QLD 4000
Contact Name:	Andy Page
Contact Person's Position:	Manager, Quarry Production
Contact Postal Address:	PO Box 1183, Atherton QLD 4883
Contact Telephone:	07 4091 8107
Contact Facsimile:	07 4091 5211
Contact Email (Notices cannot be given by email):	fp.northfma@daf.qld.gov.au

You:

Party Name:	Whitsunday Regional Council
ABN/ACN:	ABN 63 291 580 128
Street Address:	52 Main Street, Proserpine QLD 4800
Contact Name:	N/A
Contact Person's Position	The Chief Executive Officer
Contact Postal Address:	PO Box 104, Proserpine QLD 4800
Contact Telephone:	07 4945 0200
Contact Facsimile:	07 4945 0222
Contact Email (Notices cannot be given by email):	info@whitsundayrc.qld.gov.au

Item 2 Term (clause 2, Schedule 1 and Schedule 4)

Commencement Date	17 July 1991
Effective Date	1 July 2019
Expiry Date:	The earlier of 30 June 2024 or the date of a determination that Exclusive Native Title exists over the whole of the Supply Zone.

Item 3 Location of Supply Zone (clause 1 and Schedule 3)

Supply Zone is located on part of Lot 214 on Plan HR1475, which is known as Foxdale Quarry.

Item 4 Sale Quantity (clause 1.1 and Schedule 1)

Sale Quantity:	All Available being all the Quarry Material within the Supply Zone that may be extracted in accordance with the Sales Permit.

Item 5 Time Period (clause 3.1)

Time Period:	1 year from the Effective Date.

Item 6 Survey Details (clause 4)

Terrain Survey:	If Requested
Quantity Survey:	If Requested
Period for Quantity Survey:	As advised by Notice by the Department.
Provision date of Quantity Survey report:	As advised by Notice by the Department.
Conversion Factors:	As advised by Notice by the Department, which are to apply until advised by Notice by the Department of revised Conversion Factors.

Item 7 Periodic Declaration (clause 4.5 and Schedule 1)

Declaration Period	Each calendar month.
Address:	fp.northfma@daf.qld.gov.au or Forest Products – DAF, PO Box 6014, Red Hill, Rockhampton QLD 4701
Provision Date of Periodic Declaration	Within 7 days of the end of the Declaration Period.

Item 8 Removal Dockets (clause 4.9 and Schedule 1)

Removal Dockets required to be completed: Yes

Item 9 Blast Reports (clause 4.13 and Schedule 1)

Blast Report required to be provided: If Requested

Provision date of Blast Report: 10 days from blasting.

Address: fp.northfma@daf.qld.gov.au or Forest Products

Schedule B (Varied Sales Permit)

Item 10 Values payable for Quarry Material and Value Review (clause 5 and Schedule 1)

Value per unit payable for Quarry Material (Note price payable is Value per unit plus GST)	Type of each type of Quarry Material	Code for type of Quarry Material
$1.44	Blended aggregate/ridge gravel	TMHR
$1.44	Other Quarry Material	TMOM

Defined type	Definition
N/A	

Next Value Review date: 1 July 2019

Next General Value Review date: 1 July 2023

Item 11 Secured Amount for Cover of Account (clause 6 and Schedule 1)

Secured Amount: $N/A

Item 12 Minimum Quantity (clause 8 and Schedule 1)

Minimum Quantity: 10,000 Tonnes

Start date of next Performance Year: 1 April 2019

Item 13 Native Title Assessment (clause 34)

Module 24JA Supply Zone

1. If the Department has conducted a Native Title Assessment under section 24JA of the *Native Title Act 1993* (Cth) the quantity of Quarry Material that may be removed from the Supply Zone is strictly limited to the Sale Quantity.
2. If You apply to the Department to increase the Sale Quantity, You acknowledge that the Department will be required to undertake a new Native Title Assessment which will be undertaken at Your sole expense and, where applicable, You must bear the costs of any required actions and outcomes. Any requested variation to this Sales Permit will in the first instance be dependent on the outcome of this new Native Title Assessment.

Item 14 Special Conditions (clause 35 and Schedule 1)

SC1 The Department acknowledges and is satisfied that You have complied with all of your obligations in clause 3.1 of Schedule B.

Schedule 5 – Deed Poll Example

EXAMPLE ONLY – OBTAIN A TEMPLATE FOR USE FROM THE DEPARTMENT

Permittee Name:	[Insert details] (**Permittee**)
Address:	[Insert details]
Phone:	[Insert details]
Email:	[Insert details]
Sales Permit Number	[Insert number]

Property Details

Property:	Lot [Insert Lot] on Plan [Insert details] (**Property**)

1. The Permittee is undertaking quarry activities on the Property which is the location of the quarry material to be removed by the Permittee under the terms of the Sales Permit.

2. The Permittee agrees to indemnify each landholder who has an interest in whole or in part of the Property (including all successors in title) against all liability, loss, costs and expenses (including any actions, claims, proceedings or demand brought by any third party, and any legal fees, costs and disbursements on a solicitor and own client basis) arising from or incurred in connection with:
   (a) any unlawful, wilful or negligent act or omission by the Permittee, the Permittee's Representatives, or any person for whose conduct the Permittee is liable; and
   (b) personal injury (including sickness and death) or property damage or loss in connection with the performance (or attempted or purported performance or non-performance) of Quarrying Operations or any other activity in connection with this Sales Permit.

3. The Permittee's liability to indemnify the landholder of the Property will be reduced proportionally to the extent that any negligent act or omission by the landholder caused the loss or liability.

The construction, performance and validity of this deed shall be in all respects governed by the laws of Queensland.

Executed as a deed poll

Signed for and on behalf of **[insert name Shire/Aboriginal Shire/ City/ Regional Council]** ABN **[insert]** in accordance with section 236 of the Local Government Act 2009 by

_____

Name and position of Authorised Officer

_____

Signature of Witness

_____

Name of Witness in full

EXAMPLE ONLY – DO NOT SIGN

_____

Signature of Authorised Officer

Date: _____

3. Corporate Services

3.25 BUDGET 2021-2022

AUTHOR: Stephen Fernando - Chief Financial Officer/Manager Financial Services

---

RESPONSIBLE OFFICER: Jason Bradshaw - Director Corporate Services

---

OFFICER'S RECOMMENDATION

That Council resolve,

a) to receive the Statement of Estimated Financial Position for the 2020-21 financial year presented by the Chief Executive Officer in keeping with section 205 of the Local Government Regulation 2012 (Qld);

b) in accordance with Section 104(5)(a)(iv) of the Local Government Act 2009 (Qld) and Section 170 of the Local Government Regulation 2012 (Qld), to adopt the Whitsunday Regional Council budget for the financial year 2021-2022, including estimates for two forward years (2022-23 and 2023-24), prepared in accordance with Section 169 of the Local Government Regulation 2012 (Qld), incorporating the following statements:

- **(i) Statement of Comprehensive Income,**
- **(ii) Statement of Financial Position,**
- **(iii) Statement of Cash Flows,**
- **(iv) Statement of Changes in Equity,**
- **(v) The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget;**
- **(vi) Relevant Measures of Sustainability, and**
- **(vii) The Capital Expenditure Budget;**

c) to adopt the following movements to and from Reserves:

- **(i) $ 13,605,544 from the Capital Works Reserve to fund the following activities:**
  - **a. $ 2,339,175 for Roads & Drainage infrastructure,**
  - **b. $ 617,518 for Waste Management,**
  - **c. $ 250,000 for Parks and Gardens,**
  - **d. $ 600,000 for Airport Infrastructure,**
  - **e. $ 1,000,000 for Shute Harbour Infrastructure,**
  - **f. $ 3,850,518 for Water infrastructure,**
  - **g. $ 382,325 for Sewerage infrastructure,**
  - **h. $ 2,500,000 for procurement of Fleet,**
  - **i. $ 1,726,600 for Information technology infrastructure, and**
  - **j. $ 339,408 for Council Facilities,**

(ii) $ 992,406 from the Infrastructure Reserve to fund the construction of the Cannon Valley Reservoir and Water and Sewerage rising mains,

d) in accordance with Section 104(5)(a)(iii) of the Local Government Act 2009 (Qld) and Section 169(2)(a) of the Local Government Regulation 2012 (Qld), to adopt Whitsunday Regional Council's Long-Term Financial Forecast incorporating the budget for 2021-2022 and covering a further period of 9 years from 2021-2022 to 2030-2031 (covering a total period of 10 years) prepared in accordance with Section 171 of the Local Government Regulation 2012 (Qld), incorporating the following statements:

(i) Statement of Comprehensive Income,

(ii) Statement of Financial Position,

(iii) Statement of Cash Flows,

(iv) Statement of Changes in Equity,

(v) The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget; and

(vi) Relevant Measures of Sustainability.

The following report has been submitted for inclusion into Council's Special Meeting to be held on 28 June 2021.

SUMMARY

To present for adoption the Council's Budget for 2021-22 Financial Year and the Long-Term Financial Forecast covering a further period of 9 years to the 2030-2031 period.

PURPOSE

To adopt Council's Budget for 2021-2022 financial year and the Long-Term Financial Forecast for a further period of 9 years to the 2030-31 period.

BACKGROUND

Section 104 of the Local Government Act requires local governments to establish a system of financial management to ensure financial sustainability. Section 104(5) of the Act identifies the key components of the system of financial management, one of which is an annual budget.

Council's budget preparation process for the 2021-2022 budget has involved a series of workshops where the various components, including but not limited to the Revenue Statement, Register of Cost Recovery Fees, Schedule of Commercial and Other Charges, the 2020-21 Revised Budget, the 2021-2022 Budget, and the 2022-23 to 2030-31 Long Term Financial Forecast, prepared by Council officers, have been reviewed and revised as necessary by Councillors.

The underlying intent of this budget is to maintain Council's financial position while delivering the capital works required to ensure that Council can continue to deliver the services provided to the community, well into the future.

STATUTORY/COMPLIANCE MATTERS

Local Government Act 2009 (Qld) (Act)

Local Government Regulation 2012 (Qld) (Regulation)

ANALYSIS

Statement of Estimated Financial Position for 2020-21

In keeping with Section 205 of the regulation, the Statement of Estimated Financial Position for the financial year appears in Attachment 1.

The operating surplus for the financial year 2020-2021 is estimated at $140,703 which is approximately 29% above the original budget of $109,067. The operating surplus has minimal change from the original budget as both operating revenues and operating expenses increased by around $5M.

The primary contributors to the estimated revenues for 2020-2021 being above the original budget is an increase of $1.6M in grants and subsidies and $1.9M in Other Income. Of these increases the Airport contributed $602K in grants and $1.4M in reimbursement of passenger screenings. Waste facilities also contributed to the increase with the recognition of the domestic waste levy of $465K and grants of $322K.

The primary contributors to the estimated expenses for 2020-21 being above the original budget is an increase of $4.5M in Depreciation and $1.1 in Materials and Services offset by savings in Employee Costs from vacancies of $695K.

Net capital income and expenditure has decreased by $16M which was mainly due to the deferral of capital grant funded projects to the 2021-22 financial year.

Net community assets is expected to be less than the original budget by $20M, Current Assets increased by $22.4M and Non-Current Asset reduced by $42.7M. Significant contributors were the deferral of $31.6M of capital projects to the 2021-22 financial year and the revaluation of Infrastructure Assets.

2021-2022 Budget

The 2021-22 Budget Statements attached (Attachment 2) have been prepared in accordance with the requirements of Section 169 of the Regulation and in keeping with the Revenue Policy for 2021-22.

The 2021-22 Budget Statements are prepared on an accrual basis and have been prepared on the basis of:

- delivering the ongoing services to the community at established levels of service;
- delivering a capital program consisting of new, renewal and replacement capital expenditure based on Council's asset management plans; and
- raising adequate revenue to ensure the current and ongoing financial sustainability of Council operations.

2021-2022 Capital Program

The Budget prepared for the 2021-22 financial year incorporates a capital program for the renewal of existing assets as well as the construction of new assets to ensure the services provided by Council to the community can be maintained at satisfactory levels. The detailed capital program with the capital budget identified for each project is given in Attachment 3.

Long-Term Financial Forecast

As required by Section 104(5)(a)(iii) of the Act and Section 169(2)(a) of the Regulation, Council has prepared a Long-Term Financial Forecast covering an additional period of 9 years, commencing from 2022-23 (Attachment 4) prepared in keeping with the requirements of Section 171 of the Regulation.

STRATEGIC IMPACTS

An adopted budget will provide the financial framework within which Council can conduct its operations during the financial year.

The 2021-22 budget and the accompanying Long Term Financial Forecast is designed to ensure that the operations of the Council can continue to be carried out in a financially sustainable manner.

The resolutions and other budget related documents have been vetted by external legal counsel to ensure that they conform to legislative and regulatory requirements.

CONSULTATION

Mayor and Councillors
Rod Ferguson - Chief Executive Officer
Executive Leadership Team
Julie Moller - Manager Strategic Finance
Other relevant Council staff
External Legal Counsel

DISCLOSURE OF OFFICER'S INTERESTS

No officer involved in the preparation of this report has an interest to declare in accordance with the provisions of the Act or the Council's Code of Conduct for Employees.

CONCLUSION

Adoption of the 2021-2022 Financial Budget and the accompanying Long-Term Financial Forecast will ensure that Council can continue to conduct its operations and incur operational and capital expenses in a legitimate manner.

ATTACHMENTS

Attachment 1 - Statement of Estimated Financial Position for Financial Year 2020-2021

Attachment 2 - Operating Budget for Financial Year 2021-2022 incorporating forward estimates for two additional years.

Attachment 3 - Budgeted Capital Program for Financial Year 2021-2022 incorporating forward estimates for two additional years.

Attachment 4 - Whitsunday Regional Council Long-Term Financial Forecast 2021-22 to 2030-31

WHITSUNDAY REGIONAL COUNCIL

Estimated Statement of Comprehensive Income

For the periods ending 30 June 2021

	Original Budget $	Estimated Actual $	Varinace $	Variance %
Revenue				
Rates and utility charges	90,021,485	90,679,719		
Less discounts	(3,828,970)	(3,997,242)		
Net rates and utility charges	**86,192,515**	**86,682,477**	**489,962**	0.6%
Sales of major services	10,640,060	11,142,460	502,400	4.7%
Statutory fees and charges	2,978,817	2,863,723	(115,094)	-3.9%
User fees and charges	354,679	351,278	(3,401)	-1.0%
Rental and levies	359,200	443,019	83,819	23.3%
Operating grants, subsidies	7,042,266	8,622,492	1,580,226	22.4%
Interest revenue	1,296,511	1,102,186	(194,325)	-15.0%
Total sales of contract and recoverable works	4,625,000	5,397,010	772,010	16.7%
Other Income	1,292,496	3,213,125	1,920,629	148.6%
TOTAL OPERATING REVENUE	**114,781,544**	**119,817,770**	**5,036,226**	**4.4%**
Expenses				
Employee benefits	(36,534,747)	(35,839,825)	694,922	1.9%
Materials and services	(51,275,796)	(52,435,265)	(1,159,469)	-2.3%
Depreciation and amortisation	(23,002,354)	(27,565,452)	(4,563,098)	-19.8%
Finance costs	(3,859,580)	(3,836,525)	23,055	0.6%
TOTAL OPERATING EXPENSE	**(114,672,477)**	**(119,677,067)**	**(5,004,590)**	**-4.4%**
Net Operating Position	**109,067**	**140,703**	**31,636**	**29.0%**
Capital income and expenditure:				
Grants and subsidies	94,332,105	77,566,211	(16,765,894)	-17.8%
Developer contributions	1,625,000	2,375,000	750,000	46.2%
Other capital income	427,537	1,490,771	1,063,234	248.7%
Other capital expense	(11,860,349)	(13,052,733)	(1,192,384)	10.1%
Net Result for the Period	**84,633,360**	**68,519,952**	**(16,113,408)**	**-19.0%**

WHITSUNDAY REGIONAL COUNCIL

Estimated Statement of Financial Position

As at the periods ending 30 June 2021

	Original Budget $	Estimated Actual $	Varinace $	Variance %
Current Assets				
Cash and deposits	52,591,930	78,589,339	25,997,409	49.43%
Receivables	20,536,770	11,082,014	(9,454,756)	-46.04%
Inventories	1,150,000	1,341,365	191,365	16.64%
Contract assets	-	2,492,762	2,492,762	
Other assets	1,480,000.00	4,691,452	3,211,452	216.99%
	75,758,700	98,196,933	22,438,233	29.62%
Non-current - Assets classsified as held for sale	25,000	315,000	290,000	
	75,783,700	**98,511,933**	**22,438,233**	**29.61%**
Non-Current Assets				
Investment properties	1,650,000	1,800,000	(150,000)	-9.09%
Property, plant and equipment	1,115,606,219	1,101,525,537	14,080,682	1.26%
Right of use assets	-	1,833,351		
Intangible assets	4,542,240	976,640	3,565,600	78.50%
Capital work in progress	117,280,426	90,207,929	27,072,497	23.08%
	1,239,078,885	**1,196,343,458**	**(42,735,427)**	**-3.45%**
TOTAL ASSETS	**1,314,862,585**	**1,294,855,391**	**(20,007,193)**	**-1.52%**
Current Liabilities				
Trade and other payables	25,254,197	21,887,753	(3,366,445)	-13.33%
Provisions	4,421,178	7,967,087	3,545,909	80.20%
Contract liabilities	-	3,542,906		
Interest bearing liabilities	5,317,457	5,202,300	(115,157)	-2.17%
	34,992,832	38,600,046	3,607,213	10.31%
Non-Current Liabilities				
Provisions	6,025,027	9,651,394	3,626,367	60.19%
Interest bearing liabilities	74,350,543	76,305,787	1,955,244	2.63%
	80,375,570	85,957,181	5,581,611	6.94%
TOTAL LIABILITIES	**115,368,402**	**124,557,227**	**9,188,824**	**7.96%**
NET COMMUNITY ASSETS	**1,199,494,181**	**1,170,298,164**	**(29,196,017)**	**-2.43%**
Community Equity				
Capital account	807,097,657	754,567,284	(52,530,373)	-6.51%
Asset revaluation reserve	360,462,538	360,463,221	683	0.00%
Restricted capital reserves	6,971,379	7,251,692	280,313	4.02%
Other capital reserves	20,774,426	38,587,453	17,813,028	85.74%
Recurrent reserves	3,157,730	3,124,896	(32,834)	-1.04%
Accumulated surplus/(deficiency)	1,030,453	6,303,618	5,273,165	511.73%
TOTAL COMMUNITY EQUITY	**1,199,494,182**	**1,170,298,164**	**(29,196,018)**	**-2.43%**

WHITSUNDAY REGIONAL COUNCIL

Estimated Statement of Cash Flows

For the periods ending 30 June 2021

	Original Budget $	Estimated Actual $	Varinace $	Variance %
Cash Flows from Operating Activities				
Receipts				
Net rates and utility charges	84,149,309	88,970,344	4,821,035	5.73%
Sales of major services	10,640,060	11,142,460	502,400	4.72%
Fees and charges	3,113,496	2,995,001	(118,495)	-3.81%
Rentals and levies	359,200	443,019	83,819	23.33%
Interest revenue	1,296,511	1,102,186	(194,325)	-14.99%
Contributions and donations	60,000	78,400	18,400	30.67%
Government subsidies and grants	6,982,266	7,544,092	561,826	8.05%
Total sales of contract and recoverable works	4,625,000	5,397,010	772,010	16.69%
Other Income	579,475	2,938,700	2,359,225	407.13%
GST received for the year	-	(1,037,544)	(1,037,544)	
	111,805,317	**119,573,668**	**7,768,350**	**6.95%**
Payments				
Employee benefits	(36,144,260)	(35,839,825)	304,435	0.8%
Materials and services	(53,872,112)	(52,446,044)	1,426,068	2.6%
Finance costs	(3,624,580)	(3,601,525)	23,055	0.6%
	(93,640,952)	**(91,887,394)**	**1,753,557**	**1.87%**
Cash provided by / (used in) operational activities	**18,164,366**	**27,686,274**	**9,521,908**	**52.42%**
Cash Flow from Investing Activities :				
Proceeds from sale of capital assets	427,537	1,490,771	1,063,234	248.69%
Contributions	1,625,000	2,375,000	750,000	46.15%
Government grants and subsidies	94,332,105	82,066,211	(12,265,894)	-13.00%
Payments for property, plant and equipment	(118,632,404)	(127,315,105)	(8,682,701)	-7.3%
Movement in work in progress	-	28,458,000	28,458,000	
Payments for intangibles	(3,375,150)	(976,640)	2,398,510	71.1%
Net proceeds (cost) from advances and cash investments	951,719	1,027,000	75,281	-7.9%
Net cash provided by investing activities	**(24,671,193)**	**(12,874,763)**	**11,796,430**	**47.81%**
Cash Flow from Financing Activities :				
Proceeds from borrowings	-	-		
Repayment of borrowings	(4,997,672)	(4,997,672)		
Net cash provided by financing activities	**(4,997,672)**	**(4,997,672)**		
Net Increase (Decrease) in Cash Held	(11,504,499)	9,813,839	21,318,338	185.30%
Cash at beginning of reporting period	64,096,429	68,775,500	4,679,071	7.30%
Cash at end of Reporting Period	**52,591,930**	**78,589,339**	**25,997,409**	**49.43%**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Comprehensive Income

For the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
Revenue					
Rates and utility charges	1	90,679,719	94,985,910	97,066,007	98,910,889
Less Discounts	1	(3,997,242)	(4,435,000)	(4,523,700)	(4,614,174)
Net rates and utility charges		86,682,477	90,550,910	92,542,307	94,296,715
Sale of goods and major services	2	11,142,460	17,486,284	22,426,043	22,874,569
Statutory fees and charges		2,863,723	2,908,110	2,966,271	3,025,595
User fees and charges		351,278	363,401	377,610	385,161
Rental and levies	3	443,019	278,200	283,764	289,440
Operating grants, subsidies and contributions	5	8,622,492	7,343,210	7,460,692	7,580,524
Interest revenue	4	1,102,186	1,130,700	1,153,314	1,176,381
Total sales of contract and recoverable works		5,397,010	5,145,000	4,737,900	4,832,658
Other Income		3,213,125	1,871,604	1,909,035	1,947,216
TOTAL OPERATING REVENUES		**119,817,770**	**127,077,418**	**133,856,936**	**136,408,259**
Expenses					
Employee benefits	6	(35,839,825)	(37,808,575)	(38,888,336)	(39,910,025)
Materials and services	7	(52,435,265)	(59,826,070)	(63,560,388)	(64,861,257)
Depreciation and Amortisation	8	(27,565,452)	(25,500,000)	(27,575,121)	(28,302,617)
Finance Costs	9	(3,836,525)	(3,475,000)	(3,047,854)	(3,012,407)
TOTAL OPERATING EXPENSES		**(119,677,067)**	**(126,609,645)**	**(133,071,699)**	**(136,086,306)**
Operating surplus (deficit)		**140,703**	**467,773**	**785,237**	**321,953**
Capital income and expenditure:					
Cash capital grants, subsidies and contributions	5	79,941,211	63,018,835	3,461,153	6,429,690
Other capital income	10	1,490,771	935,767	739,090	572,239
Other capital expense	11	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)
Net result for the period		**68,519,952**	**58,485,508**	**603,412**	**2,626,131**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Appropriation Statement

For the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
Retained Surplus/(Deficit) from prior years.		6,624,695	6,303,618	5,948,465	6,064,358
Net result for the period		68,519,952	58,485,508	603,412	2,626,131
		75,144,647	***64,789,126***	***6,551,876***	***8,690,489***
Appropriations					
Transfers to capital :-					
Other capital income	10	(1,490,771)	(935,767)	(739,090)	(572,239)
Funds (utilised for) created from - capital funding	CFS	8,466,837	(2,479,561)	(5,046,995)	(4,751,439)
		6,976,066	(3,415,328)	(5,786,085)	(5,323,678)
Transfers from capital :-					
Other capital expense	11	13,052,733	5,936,867	4,382,068	4,697,751
Transfer from capital for unfunded depreciation		7,138,845	1,656,635	4,377,652	5,028,275
		20,191,578	***7,593,502***	***8,759,720***	***9,726,026***
Net transfer (to) from capital		27,167,644	4,178,174	2,973,635	4,402,348
Net transfer (to) from the Constrained Works reserve		(26,483,837)	(40,020,014)	(3,461,153)	(3,249,690)
Transfer (to) from the NDRRA flood grant reserve		(52,619,522)	(22,998,821)		
Transfer (to) from the Grants and Contributions Reimbursement Reserve					(3,180,000)
Accumulated surplus/(deficit) available for transfer to general reserves		**23,208,932**	**5,948,465**	**6,064,358**	**6,663,147**
Capital Reserves :					
Transfer (to) from the Capital Works reserve		(16,905,314)			
Retained surplus/(deficit) at period end.		**6,303,618**	**5,948,465**	**6,064,358**	**6,663,147**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Financial Position

As at the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
Current Assets					
Cash and deposits	14	78,589,339	65,469,715	60,223,140	59,149,018
Receivables		11,082,014	11,391,775	11,489,768	11,588,748
Inventories		1,341,365	1,366,365	1,380,028	1,393,827
Contract assets		2,492,762	2,150,000		
Other assets		4,691,452	4,495,000	4,552,900	4,611,638
		98,196,933	***84,872,855***	***77,645,836***	***76,743,231***
Non-current - Assets classsified as held for sale	17	315,000	315,000	315,000	315,000
		98,511,933	***85,187,856***	***77,960,836***	***77,058,231***
Non-Current Assets					
Investment properties		1,800,000	1,800,000	1,800,000	1,800,000
Property, plant and equipment	15	1,101,525,537	1,183,690,914	1,222,955,809	1,238,494,047
Right of use assets	15(a)	1,833,351	1,833,351	1,833,351	1,833,351
Intangible assets	16	976,640	6,113,398	7,537,399	7,991,328
Capital Work in Progress		90,207,929	68,684,480	27,592,965	9,860,186
		1,196,343,458	***1,262,122,144***	***1,261,719,525***	***1,259,978,913***
TOTAL ASSETS		**1,294,855,391**	**1,347,310,000**	**1,339,680,361**	**1,337,037,144**
Current Liabilities					
Payables		21,887,753	21,926,097	22,119,253	22,314,389
Provisions	18	7,967,087	7,390,000	7,537,800	7,688,556
Contract liabilities		3,542,906	3,200,000		
Interest bearing liabilities	17	5,202,300	5,432,000	5,674,100	5,929,200
		38,600,046	37,948,097	35,331,153	35,932,145
Non-Current Liabilities					
Provisions	18	9,651,394	9,704,443	9,762,443	9,821,303
Interest bearing liabilities	17	76,305,787	70,873,787	65,199,687	59,270,487
		85,957,181	80,578,230	74,962,130	69,091,790
TOTAL LIABILITIES		**124,557,227**	**118,526,327**	**110,293,283**	**105,023,935**
NET COMMUNITY ASSETS		**1,170,298,164**	**1,228,783,673**	**1,229,387,078**	**1,232,013,209**
Community Equity					
Capital account	19	754,567,284	825,548,271	830,577,651	834,511,139
Asset revaluation reserve		360,463,221	360,463,221	360,463,221	360,463,221
Restricted capital reserves	20	7,251,692	8,716,911	4,675,049	2,768,903
Other capital reserves	21	38,587,453	24,981,909	24,481,909	24,481,909
Recurrent reserves	22	3,124,896	3,124,896	3,124,896	3,124,896
Accumulated surplus/(deficiency)		6,303,618	5,948,465	6,064,358	6,663,147
TOTAL COMMUNITY EQUITY		**1,170,298,164**	**1,228,783,672**	**1,229,387,084**	**1,232,013,215**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Cash Flows

For the periods ending 30 June -

	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
Cash Flows from Operating Activities				
Receipts				
Net rates and utility charges	88,970,344	93,159,568	92,452,807	94,206,320
Sale of goods and major services	11,142,460	17,486,284	22,426,043	22,874,569
Fees and charges	2,995,001	3,071,511	3,343,881	3,210,756
Rentals and levies	443,019	278,200	283,764	289,440
Interest revenue	1,102,186	1,130,700	1,153,314	1,176,381
Contributions and donations	78,400	53,360	54,427	55,516
Government subsidies and grants	7,544,092	7,152,929	6,356,265	7,525,008
Total sales of contract and recoverable works	5,397,010	5,145,000	4,737,900	4,832,658
Other Income	2,938,700	1,753,185	1,868,535	1,906,311
GST received for the year	(1,037,544)			
	119,573,668	**129,230,737**	**132,676,936**	**136,076,959**
Payments				
Employee benefits	(35,839,825)	(38,317,838)	(38,692,736)	(39,710,513)
Materials and services	(52,446,044)	(59,854,618)	(63,411,595)	(64,711,234)
Finance costs	(3,601,525)	(5,851,430)	(3,032,854)	(2,797,407)
	(91,887,394)	**(104,023,886)**	**(105,137,185)**	**(107,219,154)**
Cash provided by / (used in) operational activities	**27,686,274**	**25,206,851**	**27,539,751**	**28,857,805**
Cash Flow from Investing Activities :				
Proceeds from sale of capital assets	1,490,771	935,767	739,090	572,239
Contributions	2,375,000	5,875,000	1,664,640	4,877,933
Government grants and subsidies	82,066,211	57,280,612	1,796,513	1,551,757
Payments for property, plant and equipment	(127,315,105)	(113,602,244)	(70,791,919)	(47,991,210)
Movement in work in progress	28,458,000	21,523,449	41,091,516	17,732,779
Payments for intangibles	(976,640)	(5,136,758)	(1,854,166)	(1,001,325)
Net proceeds (cost) from advances and cash investments	1,027,000			
Net cash provided by investing activities	**(12,874,763)**	**(33,124,175)**	**(27,354,326)**	**(24,257,827)**
Cash Flow from Financing Activities :				
Repayment of borrowings	(4,997,672)	(5,202,300)	(5,432,000)	(5,674,100)
Net cash provided by financing activities	**(4,997,672)**	**(5,202,300)**	**(5,432,000)**	**(5,674,100)**
Net Increase (Decrease) in Cash Held	9,813,839	(13,119,624)	(5,246,575)	(1,074,122)
Cash at beginning of reporting period	68,775,500	78,589,339	65,469,715	60,223,140
Cash at end of Reporting Period	**78,589,339**	**65,469,715**	**60,223,140**	**59,149,018**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Capital Funding

For the periods ending 30 June -

	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
Capital Funding Sources				
General revenue used (excess funds provided)	(8,466,837)	2,479,561	5,046,995	4,751,439
Proceeds from the sale of non current assets	1,490,771	935,767	739,090	572,239
Capital sustainability funds expended	20,426,607	23,010,740	23,803,575	23,020,800
Constrained grants and developer contributions	28,379,308	39,387,420	6,896,909	5,409,378
NDRRA flood grant reserve	52,619,522	22,998,821		
Insurance Reimbursement reserve	2,807,221			3,180,000
Capital Works reserve	7,504,825	13,605,544	500,000	
Insurance Restoration reserve	70,000			
	104,831,417	**102,417,853**	**36,986,569**	**36,933,856**
Capital Funding Applications				
Buildings and Other Structures	57,691,657	42,033,713	25,697,591	12,409,729
Plant and Equipment	2,800,329	10,141,335	3,350,825	1,954,000
Transport Infrastructure	52,492,027	33,144,945	13,711,334	14,751,509
Water	11,401,765	10,340,805	6,577,426	15,071,277
Sewerage	2,929,328	17,941,446	21,454,743	3,804,695
Intangible assets	976,640	5,136,758	1,854,166	1,001,325
Movement in capitalised work in progress	(28,458,000)	(21,523,449)	(41,091,516)	(17,732,779)
	99,833,745	**97,215,553**	**31,554,569**	**31,259,756**
Principle loan repayments:				
Queensland Treasury Corporation	4,997,672	5,202,300	5,432,000	5,674,100
	104,831,417	**102,417,853**	**36,986,569**	**36,933,856**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity

For the periods ending 30 June -

	Total			
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**
	$	**$**	**$**	**$**
Balance at the beginning of period	1,101,778,212	1,170,298,164	1,228,783,672	1,229,387,084
Increase (decrease) in net result	68,519,952	58,485,508	603,412	2,626,131
Other transfers to Capital and reserves	-	-	-	-
Transfers from capital and reserves	-	-	-	-
Transfers between capital and reserves	-	-	-	-
Balance at the end of period	**1,170,298,164**	**1,228,783,672**	**1,229,387,084**	**1,232,013,215**

	Retained Surplus/Deficit			
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**
	$	**$**	**$**	**$**
Balance at the beginning of period	6,624,695	6,303,618	5,948,465	6,064,358
Increase (decrease) in net result	68,519,952	58,485,508	603,412	2,626,131
Other transfers to Capital and reserves	(89,097,607)	(66,434,163)	(9,247,238)	(11,753,368)
Transfers from capital and reserves	20,256,578	7,593,502	8,759,720	9,726,026
Transfers between capital and reserves				
Balance at the end of period	**6,303,618**	**5,948,465**	**6,064,358**	**6,663,147**

	Capital			
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**
	$	**$**	**$**	**$**
Balance at the beginning of period	690,354,052	754,567,284	825,548,271	830,577,651
Increase (decrease) in net result			-	-
Other transfers to Capital and reserves	(6,976,066)	3,415,328	5,786,085	5,323,678
Transfers from capital and reserves	(20,191,578)	(7,593,502)	(8,759,720)	(9,726,026)
Transfers between capital and reserves	91,380,876	75,159,160	8,003,015	8,335,836
Balance at the end of period	**754,567,284**	**825,548,271**	**830,577,651**	**834,511,139**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity

For the periods ending 30 June -

	Asset Revaluaiton Surplus			
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**
	$	**$**	**$**	**$**
Balance at the beginning of period	360,463,221	360,463,221	360,463,221	360,463,221
Increase (decrease) in net result				
Other transfers to Capital and reserves				
Transfers from capital and reserves	-			
Transfers between capital and reserves	-			
Balance at the end of period	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**

	Reserves			
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**
	$	**$**	**$**	**$**
Balance at the beginning of period	44,336,244	48,964,041	36,823,716	32,281,854
Increase (decrease) in net result				
Other transfers to Capital and reserves	96,073,673	63,018,835	3,461,153	6,429,690
Transfers from capital and reserves	(65,000)	-	-	-
Transfers between capital and reserves	(91,380,876)	(75,159,160)	(8,003,015)	(8,335,836)
Balance at the end of period	**48,964,041**	**36,823,716**	**32,281,854**	**30,375,708**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24
	$	$	$	$
1 Rates and Utility Charges				
General rates	50,668,522	53,010,835	54,071,051	54,860,995
Water	8,873,150	9,309,611	9,475,783	9,645,281
Sewerage	17,148,161	17,976,000	18,695,540	19,444,127
Water consumption, rental and sundries	8,013,350	8,124,464	8,127,333	8,130,260
Waste management	5,976,536	6,565,000	6,696,300	6,830,226
	90,679,719	94,985,910	97,066,007	98,910,889
Less discounts	(3,306,020)	(3,711,400)	(3,785,628)	(3,861,340)
Less pensioner remissions	(691,222)	(723,600)	(738,072)	(752,834)
	(3,997,242)	(4,435,000)	(4,523,700)	(4,614,174)
Net rates and utility charges received	**86,682,477**	**90,550,910**	**92,542,307**	**94,296,715**
2 Sale of goods and major services				
Parking and other ranger services	1,049,687	1,383,800	1,411,476	1,439,706
Refuse tips and transfer station charges	2,474,174	2,589,420	2,645,290	2,698,195
Aerodrome charges	3,129,654	4,645,507	4,738,417	4,833,186
Quarry charges	3,191,625	3,264,430	3,329,719	3,396,314
Shute harbour commercial activities	180,000	3,995,675	8,540,375	8,711,182
Caravan parks fees and charges	656,000	699,133	713,116	727,378
Water and sewerage fees and charges	461,320	397,474	405,423	413,533
User define	-	510,844	642,227	655,075
Total sales of major services	**11,142,460**	**17,486,284**	**22,426,043**	**22,874,569**
3 Rental and levies				
Other property lease income	443,019	278,200	283,764	289,440
Total rental and levies	**443,019**	**278,200**	**283,764**	**289,440**
4 Interest revenue				
Investments	505,000	530,000	540,600	551,412
Rates and utility charges	597,186	600,700	612,714	624,969
	1,102,186	**1,130,700**	**1,153,314**	**1,176,381**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
5 Contributions, Donations, Grants and Subsidies				
Donations, Contributions, special purpose subsidies and grants were received in respect of the following programs:				
Office of the Chief Executive	166,000	145,500	145,500	145,500
Corporate Services	10,401,167	11,194,923	220,000	289,324
Community Environmental Services	1,332,080	7,174,812	574,922	406,811
Engineering	34,874,123	26,134,252	2,304,762	2,054,762
Waste Management	456,621	-	-	-
Planning & Development Assessment	41,519	1,625,000	1,664,640	1,697,933
Customer Experience	225,389	2,405,069	-	-
Airport Operations	1,077,423	943,358	-	-
Shute Harbour Operations	26,472,292	9,347,399	-	-
Water Services	5,877,818	4,643,006	74,880	3,180,000
Sewerage Services	1,917,203	928,000	-	180,000
	82,841,635	64,541,319	4,984,704	7,954,330
General purpose grants	5,722,068	5,820,726	5,937,141	6,055,884
	88,563,703	**70,362,045**	**10,921,845**	**14,010,214**
Donations, contributions and grants for recurrent expenditure is analysed as follows :				
Commonwealth grants	5,722,068	5,820,726	5,937,141	6,055,884
Government subsidies and grants	2,822,024	1,469,124	1,469,124	1,469,124
Donations of cash in the period	20,000	-	-	-
Developer contributions	58,400	53,360	54,427	55,516
	8,622,492	***7,343,210***	***7,460,692***	***7,580,524***
Monetary capital grants, subsidies and contributions are analysed as follows :				
Commonwealth Government grants & subsidies for capital projects	750,000	2,614,884	600,000	811,164
State Government grants & subsidies for capital projects	24,196,689	31,530,130	1,196,513	740,593
NDRRA flood grants for capitalised repairs	52,619,522	22,998,821	-	-
Contributions to fund capital expenditure	2,375,000	5,875,000	1,664,640	4,877,933
	79,941,211	***63,018,835***	***3,461,153***	***6,429,690***
Total donations, contributions, subsidies and grants	**88,563,703**	**70,362,045**	**10,921,845**	**14,010,214**
6 Employee benefits				
Wages and salaries	23,017,849	24,786,457	25,605,777	26,361,828
Councilors' remuneration	575,000	575,000	586,500	598,230
Annual, sick and long service leave entitlements	5,334,356	5,457,719	5,566,873	5,678,211
Superannuation	3,512,115	3,885,536	3,963,247	4,042,512
Total direct employee expense	32,439,320	34,704,712	35,722,397	36,680,781
Other employee related expenses	3,400,505	3,103,863	3,165,939	3,229,244
	35,839,825	**37,808,575**	**38,888,336**	**39,910,025**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

		Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
7	**Materials and services**				
	Audit of annual financial statements by the Auditor-General of Queenslan	125,000	127,000	129,540	132,131
	Community Donations, grants, subsidies & contributions	2,484,090	2,455,000	2,504,100	2,554,182
	Legal services	716,958	903,500	921,570	940,002
	Insurance	2,231,991	2,838,885	2,980,827	3,129,868
	Consultants & Services	1,647,136	3,444,700	2,290,614	2,333,887
	Contractors	20,308,085	23,415,135	23,925,384	24,403,834
	Plant & Equipment	4,090,299	2,068,705	2,113,019	2,155,279
	Advertising & Marketing	1,131,150	1,000,078	1,031,120	1,051,738
	Cost of inventorys	373,831	394,597	402,444	410,449
	Communications & IT	3,434,143	3,819,478	3,907,464	4,002,608
	Raw materials & consumables	5,994,113	8,415,699	11,969,381	12,134,685
	Registrations & subscriptions	334,858	311,195	314,591	320,882
	Saftey	923,453	901,130	930,201	948,809
	Purchase of water	2,476,349	2,539,740	2,590,535	2,642,346
	Rentals - Operating leases	536,311	356,250	363,375	370,643
	Other material and services	5,627,498	6,834,978	7,186,223	7,329,914
		52,435,265	**59,826,070**	**63,560,388**	**64,861,257**
8	**Depreciation and Amortisation**				
	Depreciation expense on non-current assets:				
	Buildings and Other Structures	3,849,700	3,887,961	5,464,072	5,622,922
	Plant and Equipment	3,412,549	3,336,143	3,370,132	3,635,103
	Transport Infrastructure	10,221,663	8,296,251	8,331,107	8,410,676
	Water	5,845,718	5,985,858	5,985,858	6,020,992
	Sewerage	4,235,822	3,993,787	3,993,787	4,065,528
		27,565,452	25,500,000	27,144,956	27,755,221
	Amortisation of intangible assets:				
	Computer software	-	-	430,165	547,396
		-	-	430,165	547,396
	Total depreciation and amortisation	**27,565,452**	**25,500,000**	**27,575,121**	**28,302,617**
9	**Finance Costs**				
	Bank charges	322,620	327,600	324,354	324,607
	Finance costs of Queensland Treasury Corporation	3,278,905	2,932,400	2,708,500	2,472,800
	Bad and doubtful debts	220,000	200,000	0	200,000
	Change PV of Quarry rehabilitation	15,000	15,000	15,000	15,000
		3,836,525	**3,475,000**	**3,047,854**	**3,012,407**
10	**Capital income**				
	Profit on sale of capital assets **12**	1,490,771	935,767	739,090	572,239
		1,490,771	**935,767**	**739,090**	**572,239**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

		Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
11 Capital expenses					
Loss on write-off of capital assets	13	13,052,733	5,936,867	4,382,068	4,697,751
		13,052,733	**5,936,867**	**4,382,068**	**4,697,751**
12 Profit and loss on sale of capital assets					
Proceeds from the sale of property, plant and equipment		1,490,771	935,767	739,090	572,239
Total profit and loss on sale of capital assets		**1,490,771**	**935,767**	**739,090**	**572,239**
13 Write-off of capital assets					
Transport Infrastructure		11,544,269	5,002,493	1,982,611	2,116,848
Water		1,230,796	491,659	1,142,591	1,759,730
Sewerage		277,668	442,715	1,256,866	821,173
		13,052,733	**5,936,867**	**4,382,068**	**4,697,751**
14 Cash and deposits					
Cash per cash flow statement		78,589,339	65,469,715	60,223,140	59,149,018
		78,589,339	65,469,715	60,223,140	59,149,018
Restricted cash:					
Constrained grants, subsidies & contributions reserves		7,251,692	7,884,286	4,448,530	2,288,842
Future capital sustainability reserve		-	832,625	226,519	480,061
Total capital reserves		38,587,453	24,981,909	24,481,909	24,481,909
Total recurrent reserves		3,124,896	3,124,896	3,124,896	3,124,896
Cash held to fund future rehabilitation payments		2,151,361	2,151,361	2,166,361	2,181,361
Working capital cash to meet operational requirements		17,410,601	14,746,173	17,110,573	17,328,808
Total restricted cash		***68,526,004***	***53,721,250***	***51,558,788***	***49,885,877***
Total unrestricted cash		**10,063,335**	**11,748,465**	**8,664,352**	**9,263,141**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Land and Improvements			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	45,618,540	45,618,540	45,618,540	45,618,540
Additions at cost	-	-	-	-
Disposals and write-offs	-	-	-	-
	45,618,540	45,618,540	45,618,540	45,618,540
Accumulated Depreciation				
Opening balance	23,664	23,664	23,664	23,664
Depreciation provided in period	-	-	-	-
	23,664	23,664	23,664	23,664
Written down value at period end	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**

15 Property plant and equipment	Buildings and Other Structures			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	120,405,777	178,097,434	220,131,147	245,828,738
Additions at cost	57,691,657	42,033,713	25,697,591	12,409,729
Disposals and write-offs	-	-	-	-
	178,097,434	220,131,147	245,828,738	258,238,466
Accumulated Depreciation				
Opening balance	39,971,387	43,821,087	47,709,048	53,173,120
Depreciation provided in period	3,849,700	3,887,961	5,464,072	5,622,922
	43,821,087	47,709,048	53,173,120	58,796,042
Written down value at period end	**134,276,347**	**172,422,099**	**192,655,618**	**199,442,424**

15 Property plant and equipment	Plant and Equipment			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	55,968,801	58,769,130	68,910,465	72,261,290
Additions at cost	2,800,329	10,141,335	3,350,825	1,954,000
Disposals and write-offs	-	-	-	-
	58,769,130	68,910,465	72,261,290	74,215,290
Accumulated Depreciation				
Opening balance	28,423,184	31,835,733	35,171,876	38,542,008
Depreciation provided in period	3,412,549	3,336,143	3,370,132	3,635,103
	31,835,733	35,171,876	38,542,008	42,177,111
Written down value at period end	**26,933,396**	**33,738,588**	**33,719,281**	**32,038,178**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Transport Infrastructure			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	714,241,938	755,189,696	783,332,148	795,060,871
Additions at cost	52,492,027	33,144,945	13,711,334	14,751,509
Disposals and write-offs	(11,544,269)	(5,002,493)	(1,982,611)	(2,116,848)
	755,189,696	783,332,148	795,060,871	807,695,532
Accumulated Depreciation				
Opening balance	140,474,866	150,696,529	158,992,780	167,323,887
Depreciation provided in period	10,221,663	8,296,251	8,331,107	8,410,676
	150,696,529	158,992,780	167,323,887	175,734,563
Written down value at period end	**604,493,167**	**624,339,368**	**627,736,984**	**631,960,969**

15 Property plant and equipment	Water			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	277,885,046	288,056,015	297,905,161	303,339,996
Additions at cost	11,401,765	10,340,805	6,577,426	15,071,277
Disposals and write-offs	(1,230,796)	(491,659)	(1,142,591)	(1,759,730)
	288,056,015	297,905,161	303,339,996	316,651,543
Accumulated Depreciation				
Opening balance	146,230,294	152,076,012	158,061,870	164,047,728
Depreciation provided in period	5,845,718	5,985,858	5,985,858	6,020,992
	152,076,012	158,061,870	164,047,728	170,068,720
Written down value at period end	**135,980,003**	**139,843,291**	**139,292,268**	**146,582,823**

15 Property plant and equipment	Sewerage			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	229,060,073	231,711,732	249,210,463	269,408,340
Additions at cost	2,929,328	17,941,446	21,454,743	3,804,695
Disposals and write-offs	(277,668)	(442,715)	(1,256,866)	(821,173)
	231,711,732	249,210,463	269,408,340	272,391,862
Accumulated Depreciation				
Opening balance	73,228,162	77,463,984	81,457,771	85,451,558
Depreciation provided in period	4,235,822	3,993,787	3,993,787	4,065,528
	77,463,984	81,457,771	85,451,558	89,517,086
Written down value at period end	**154,247,749**	**167,752,693**	**183,956,783**	**182,874,777**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Total			
	Est Act	2021/22	2022/23	2023/24
Asset Values	$	$	$	$
Opening balance	1,443,180,175	1,557,442,546	1,665,107,924	1,731,517,775
Additions at cost	127,315,105	113,602,244	70,791,919	47,991,210
Disposals and write-offs	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)
	1,557,442,546	1,665,107,924	1,731,517,775	1,774,811,233
Accumulated Depreciation				
Opening balance	428,351,557	455,917,009	481,417,009	508,561,965
Depreciation provided in period	27,565,452	25,500,000	27,144,956	27,755,221
	455,917,009	481,417,009	508,561,965	536,317,186
Written down value at period end	**1,101,525,537**	**1,183,690,914**	**1,222,955,809**	**1,238,494,047**
Capital Work in Progess	**90,207,929**	**68,684,480**	**27,592,965**	**9,860,186**

15 (a) Right of use assets	Right of use - Land			
	Est Act	2021/22	2022/23	2023/24
	$	$	$	$
Opening balance	1,560,888	1,560,888	1,560,888	1,560,888
Adoption of AASB 16 at 1 July 2019	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-
	1,560,888	1,560,888	1,560,888	1,560,888
Accumulated Depreciation				
Opening balance	36,051	36,051	36,051	36,051
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-
	36,051	36,051	36,051	36,051
Written down value at period end	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**

15 (a) Right of use assets	Right of use - Buildings			
	Est Act	2021/22	2022/23	2023/24
	$	$	$	$
Opening balance	457,258	457,258	457,258	457,258
Adoption of AASB 16 at 1 July 2019	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-
	457,258	457,258	457,258	457,258
Accumulated Depreciation				
Opening balance	152,419	152,419	152,419	152,419
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-
	152,419	152,419	152,419	152,419
Written down value at period end	**304,838**	**304,838**	**304,838**	**304,838**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 (a) Right of use assets	Right of use - Plant			
	Est Act $	2021/22 $	2022/23 $	2023/24 $
Opening balance	8,290	8,290	8,290	8,290
Adoption of AASB 16 at 1 July 2019	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-
	8,290	8,290	8,290	8,290
Accumulated Depreciation				
Opening balance	4,613	4,613	4,613	4,613
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-
	4,613	4,613	4,613	4,613
Written down value at period end	**3,676**	**3,676**	**3,676**	**3,676**

15 (a) Right of use assets	Total			
	Est Act $	2021/22 $	2022/23 $	2023/24 $
Opening balance	2,026,435	2,026,435	2,026,435	2,026,435
Adoption of AASB 16 at 1 July 2019	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-
	2,026,435	2,026,435	2,026,435	2,026,435
Accumulated Depreciation				
Opening balance	193,084	193,084	193,084	193,084
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-
	193,084	193,084	193,084	193,084
Written down value at period end	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the year ended 30 June

	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
16 Intangible assets				
Computer software	976,640	6,113,398	7,537,399	7,991,328
	976,640	***6,113,398***	***7,537,399***	***7,991,328***
Movements in intangible assets were as follows:				
Computer software				
Opening balance	652,487	1,629,127	6,765,885	8,620,051
Transferred from software WIP A/c during the year	-	-	-	1,001,325
Acquired direct into asset account and internally generated costs	976,640	5,136,758	1,854,166	1,001,325
Closing balance at cost	1,629,127	6,765,885	8,620,051	9,621,376
Accumulated amortisation	(652,487)	(652,487)	(1,082,652)	(1,630,048)
Net book value at period end	**976,640**	**6,113,398**	**7,537,399**	**7,991,328**
17 Interest bearing liabilities				
Current				
Loans	5,202,300	5,432,000	5,674,100	5,929,200
	5,202,300	***5,432,000***	***5,674,100***	***5,929,200***
Non-Current				
Finance Lease Liabilities	1,852,078	1,852,078	1,852,078	1,852,078
Loans	74,453,709	69,021,709	63,347,609	57,418,409
	76,305,787	***70,873,787***	***65,199,687***	***59,270,487***
Movements in finance leases:				
Finance Lease Liabilities				
Balance at beginning of period	1,852,078	1,852,078	1,852,078	1,852,078
	1,852,078	**1,852,078**	**1,852,078**	**1,852,078**
Loans				
(ii) Queensland Treasury Corporation	79,656,009	74,453,709	69,021,709	63,347,609
Classified as:				
Current	5,202,300	5,432,000	5,674,100	5,929,200
Non-current	74,453,709	69,021,709	63,347,609	57,418,409
	79,656,009	**74,453,709**	**69,021,709**	**63,347,609**
Movements in loans:				
(ii) Queensland Treasury Corporation				
Opening balance	84,653,681	79,656,009	74,453,709	69,021,709
Principal repayments	(4,997,672)	(5,202,300)	(5,432,000)	(5,674,100)
Closing balance	**79,656,009**	**74,453,709**	**69,021,709**	**63,347,609**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the year ended 30 June

	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $
18 Provisions				
Current				
Annual leave	3,931,696	3,340,000	3,406,800	3,474,936
Long service leave	4,035,391	4,050,000	4,131,000	4,213,620
	7,967,087	**7,390,000**	**7,537,800**	**7,688,556**
Non-Current				
Long service leave	2,111,951	2,150,000	2,193,000	2,236,860
Refuse sites	6,888,082	6,888,082	6,888,082	6,888,082
Quarry rehabilitation	651,361	666,361	681,361	696,361
	9,651,394	**9,704,443**	**9,762,443**	**9,821,303**
19 Capital account				
Balance at beginning of period	690,354,052	754,567,284	825,548,271	830,577,651
Tranfers from (to) retained surplus for capital income and expenses:				
Capital income	1,490,771	935,767	739,090	572,239
Other capital expenses	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)
Capital payments funded from general revenue	(8,466,837)	2,479,561	5,046,995	4,751,439
Transfer from capital for unfunded depreciation	(7,138,845)	(1,656,635)	(4,377,652)	(5,028,275)
Transfers (to) from future capital sustainability reserve	-	(832,625)	606,106	(253,542)
Constrained Works reserve	28,379,308	39,387,420	6,896,909	5,409,378
NDRRA flood grant reserve	52,619,522	22,998,821	-	-
Insurance Reimbursement reserve	2,807,221	-	-	3,180,000
Capital Works reserve	7,504,825	13,605,544	500,000	-
Insurance Restoration reserve	70,000	-	-	-
Total capital	**754,567,284**	**825,548,271**	**830,577,651**	**834,511,139**
20 Restricted capital reserves				
Future capital sustainability reserve				
Cash unspent (utilised) in period	-	832,625	226,519	480,061
Closing balance	**-**	**832,625**	**226,519**	**480,061**
Constrained developer contributions reserve				
Closing balance	7,251,692	7,884,286	4,448,530	2,288,842
Total restricted capital reserves	**7,251,692**	**8,716,911**	**4,675,049**	**2,768,903**
21 Other capital reserves				
Insurance Reimbursement reserve	222,400	222,400	222,400	222,400
Capital Works reserve	37,650,101	24,044,557	23,544,557	23,544,557
Insurance Restoration reserve	714,953	714,953	714,953	714,953
Total capital reserves	**38,587,453**	**24,981,909**	**24,481,909**	**24,481,909**
22 Recurrent reserves				
Operational Projects Reserve	3,124,896	3,124,896	3,124,896	3,124,896
Total recurrent reserves	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**
Total of all cash reserves	**48,964,041**	**36,823,716**	**32,281,854**	**30,375,708**

WHITSUNDAY REGIONAL COUNCIL

Financial Ratios of the Budget

For the year ended 30 June :

	Est Act 2021 %	2021/22 %	2022/23 %	2023/24 %
23 Financial Ratios				
Operating Surplus Ratio				
Extent to which operating revenue covers operational expenses. Target range 0 per cent to 10 per cent.				
A ratio >0% indicates an operating surplus, these funds are available to maintain or increase council's capital value.				
A ratio <0% indicates an operating loss, results in opening capital value declining which has future sustainability issues.				
Net operating surplus				
Total operating revenue	0.1%	0.4%	0.6%	0.2%
Asset sustainability ratio				
Capital expenditure on replacement infrastruture assets acquired /depreciation on infrastructure assets.				
Expenditure on Replacement Assets				
Depreciation expense	150.2%	149.5%	88.3%	86.5%
Indicator suggests percentage should be >90%.				
This indicator should be averaged over at least 10 years. Not an annual expectation.				
Net Financial Liabilities Ratio				
Total liabilities-Current Assets				
Operating revenue	21.7%	26.2%	24.2%	20.5%
A positive percentage <60% indicates a capacity to increase borrowings.				
A positive percentage >60% indicates a limited capacity to increase borrowings.				
Interest coverage ratio				
Indicator range is between 0% and 5%				
Net interest expense				
Operating Revenue	1.8%	1.4%	1.2%	1.0%
This shows the council's capicity to fund additional borrowings.				
A negative percentage indicates interest income exceeds the interest expense.				
Level of Debt				
Total liabilities				
Total assets	9.6%	8.8%	8.2%	7.9%
Net rates & utility charges original budget prior year		86,682,477	90,550,910	92,542,307
Net rates & utility charges budgeted for current year		90,550,910	92,542,307	94,296,715
Change rates and utility chages net of discounts		3,868,433	1,991,397	1,754,408
Percentage change		4.5%	2.2%	1.9%

Capital Listing 2021.22 plus 2 years

		Grant Total	97,215,553	31,557,570	31,259,756
Asset Class	**Name of Project**	**Project Type**	**2021.22**	**2022.23**	**2023.24**
Buildings	Bowen Water Park renewal	Renewal	184,914	-	-
Buildings	Flagstaff Redevelopment (Grant + Insurance) - C/W 18-19	New	2,023,090	-	-
Buildings	Proserpine Entertainment Centre - Building Works in addition with TC Debbie Insurance Works	New	8,908,468	-	-
Buildings	Shute Harbour	Upgrade	15,229,214	-	-
Buildings	Collinsville Water Park	New	1,050,000	-	-
Buildings	Wilson Beach Swimming Enclosure Refurbishment	Renewal	350,000	-	-
Buildings	Installation of Integrity door access and CCTV to Council Facilities	Renewal	146,908	-	-
Buildings	Bowen Aerodrome Work Camp Dwelling - Superstructure Renewal	Renewal	90,529	-	-
Buildings	Bowen Aquatic Facility - town pool amenity upgrade	Renewal	315,629	-	-
Buildings	Demolish 58-60 Horseshoe Bay Road Residences	Renewal	82,500	-	-
Buildings	Proserpine Aquatic Facility - residence demolition and kiosk renewal	Renewal	266,526	-	-
Buildings	Merinda Herb Murray Park - New Amenities Building - 20201217141804.xml	New	110,000	-	-
Buildings	Whitsunday Coast Airport - Roof rectification Works	Renewal	693,358	-	-
Buildings	Collinsville Aquatic Facility - town pool amenity and kiosk upgrade	Upgrade	267,956	169,200	-
Buildings	Buildings - Floor Covering Replacement Program	Renewal	80,000	-	-
Buildings	Collinsville Aquatic Facility - pool retiling renewal	Renewal	140,400	25,000	49,000
Buildings	Brandy Creek - New Amenities	New	140,332	-	-
Buildings	Collinsville Community Centre - Exterior painting program	Renewal	68,000	-	-
Buildings	Airport & Shute Harbour Parking Improvements	New	300,000	-	-
Buildings	Airlie lagoon lighting improvements	Renewal	500,000	-	-
Buildings	Denison Park Clubhouse Roof Renewal	Renewal	63,500	-	-
Buildings	Wangaratta Pool Relining Renewal	Renewal	75,000	-	-
Buildings	Cannonvale Mens Shed Roof + Stair Renewal	Renewal	49,000	-	-
Buildings	Bowen Depot Boundary Fence Renewal	Renewal	135,500	-	-
Buildings	Bowen Library Mechanical Plant Renewal	Renewal	52,500	-	-
Buildings	Airlie Beach Lagoon Amenities Fitout and Fittings Renewal	Renewal	99,000	-	-
Buildings	Mt Coolon Community Centre - Internal / External Paint Renewal	Renewal	30,500	-	-
Buildings	Bus stop Shelter Program	New	95,000	-	-
Buildings	Passenger Transport Accessible Infrastructure Program	New	100,000	-	-
Buildings	Replacement of Cabin on Site 72 Wangaratta Caravan Park	New	50,000	-	-
Buildings	SES Shed extension Cannonvale	New	35,000	-	-
Buildings	Relocation of Cannonvale Depot - Demountable Buildings	Renewal	99,000	-	-
Buildings	Welcome to Whitsundays Signage Proserpine Airport	New	50,000	-	-
Buildings	Solar Power Generation	New	700,000	-	-
Buildings	Collinsville Football Club	Renewal	279,510	-	-
Buildings	Yr 2 to 10 Adjustment line (Bids to be added $ subject to change)	Renewal	-	500,000	500,000
Buildings	Bowen Cemetery - Amenities Renewal	Renewal	-	130,550	-
Buildings	Proserpine Cemetery Fence	New	-	32,000	-
Buildings	Airlie Beach Lagoon Security Fence	New	-	200,000	-
Buildings	W&S Lab - NATA accreditation - Budget Allocation	Renewal	-	-	104,000
Buildings	Cedar Creek Amenities - Renewal	Renewal	-	261,305	-
Buildings	Hansen Park - New Amenities	Renewal	-	238,000	-
Buildings	Proserpine Cemetery - Disabled amenities upgrades	Renewal	-	55,000	-
Buildings	Proserpine Pound Security System upgrades	New	-	25,000	-
Buildings Total			**32,861,334**	**1,636,055**	**653,000**
Fleet	Fleet and Plant Replacement Program 21/22	Renewal	6,883,655	3,280,825	1,954,000
Fleet	Bowen Work Camp - Mower Trailer	New	30,000	-	-
Fleet Total			**6,913,655**	**3,280,825**	**1,954,000**
ICT	Technology One - ERP Project Phase 1a	New	1,603,384	-	-
ICT	Authority 7.1 Upgrade	Upgrade	100,000	-	-
ICT	Document Management Search Engine	New	80,000	-	-
ICT	ECM 4.03 Upgrade	Renewal	81,600	-	-
ICT	Enterprise Management System (EMS)	New	110,000	-	-
ICT	Reflect Application Redesign and Reimplementation	New	50,000	-	-
ICT	Tech 1 ERP Annual Software Upgrade - Version 2020B	Renewal	55,000	-	-
ICT	WHS System	New	50,000	-	-
ICT	TechnologyOne Application Managed Services (AMS)	New	120,000	120,000	120,000
ICT	Replacement Program: Local Print and File Servers x 5	New	10,000	-	-
ICT	Replacement Program - CCTV Network Hardware Upgrade	Renewal	136,000	136,000	136,000
ICT	New Initiative - IoT Program of Works - Design, Install Hardware & Platform	New	58,140	-	51,940
ICT	Disaster Resilence - Upgrade of Hamilton Plain and Crofton Creek Camera System	Renewal	100,000	-	-
ICT	New Initiative - Disaster Resiliance - CCTV Radio Link Cvale Toilet Block to Airlie Lagoon	Upgrade	31,314	34,998	-
ICT	New Initiative - Disaster Resiliance - Extend Fibre Infrastructure	New	61,200	124,800	63,600
ICT	New Initiative - Disaster Resiliance - NBN - Design, Install, Test & Cutover Backup Links	Upgrade	150,262	-	-
ICT	New Initiative - Disaster Resiliance - NADI - Radio Network Bowen Landfill	Upgrade	43,169	-	-
ICT	Replacement Program - Desktop PC's and Laptop Computers	New	120,000	120,000	120,000
ICT	Replacement Program - CIRP - Communications Infrastructure Replacement Program	New	31,363	7,488	16,006
ICT	Replacement Program - CISP - Communications Infrastructure Support Program (10 Years)	Renewal	117,300	88,400	90,100
ICT	Disaster Reslience: Comms Infrastructure Replacement Program - Purchase of Critical Spares	New	68,778	-	26,500
ICT	New Initiative - NSIP - Network Security Improvement Program - (10 Year)	New	52,480	41,210	23,850
ICT	Replacement Program - Authority Upgrade	Upgrade	60,000	-	-
ICT	Corporate Reporting Software	New	40,000	-	-
ICT	Replacement Program: Bridging the Recordkeeping Divide	Renewal	519,000	181,000	-
ICT	Replacement Program - Upgrade FME to workflow ADAC files through Council asset systems	New	20,000	-	-
ICT	New Initiative - Data Warehouse for Improved BI & Reporting	New	38,000	-	-
ICT	Disaster Resilence - VHF Radio Network Replacement	New	1,000,000	-	-
ICT	New Initiative - Disaster Resiliance - NADI - Virtualis & Centralise CCTV Milestone Svr	New	17,340	-	-
ICT	New Initiative - BNE DC Hardware Design Modification for Additional Services	Upgrade	52,428	-	-
ICT	Backflow - QR code identification and compliance reporting	New	40,000	-	-
ICT	Replacement Program - Coastal Water TPlant - upgrade server and new hardware	Renewal	-	14,100	-
ICT	Replacement Program - Proserpine&Cannonvale Waste TPlant - upgrade server and new hardware	Upgrade	-	-	28,200
ICT	Replacement Program - Wide format scanners and printers	Renewal	-	23,000	-
ICT	Replacement Program - Waste Transfer Stn Point of Sale System Upgrade	Upgrade	-	-	27,500
ICT	Replacement Program - Flight Information Display Hardware Upgrade	Upgrade	-	-	51,629
ICT	Replacment Program - CSIP - Communications Solution Improvement Program - MS Teams Deploy	Upgrade	-	15,170	-

Capital Listing 2021.22 plus 2 years

		Grant Total	**97,215,553**	**31,557,570**	**31,259,756**
Asset Class	**Name of Project**	**Project Type**	**2021.22**	**2022.23**	**2023.24**
ICT	New Initative: Asset Management Solution	Upgrade	-	408,000	196,000
ICT	Civica/Authority upgrade to SaaS model	Upgrade	-	230,000	-
ICT	Mobility Solutions and Integrations	New	-	250,000	-
ICT	Replacement Program - Authority Utility Billing Module Implementation	New	-	60,000	-
ICT Total			**5,016,758**	**1,854,166**	**951,325**
ICT - GIS	Replacement Program: Aerial Photography & LiDAR capture	Upgrade	120,000	-	50,000
ICT - GIS Total			**120,000**	**-**	**50,000**
Open Spaces	Assets Renewal Parks and Gardens	Renewal	352,150	112,300	368,450
Open Spaces	New Cannonvale Skate Bowl	New	300,000	-	-
Open Spaces	Queensbeach basketball lighting - Bowen	New	20,000	-	-
Open Spaces	Barker Park (Tracks Design) - Bowen	Upgrade	193,000	-	-
Open Spaces	Case Park Walking Track Bowen	Renewal	383,500	-	-
Open Spaces	Front Beach Main Irrigation Line Renewal - Bowen	Renewal	46,000	-	-
Open Spaces	Front Beach Skate Bowl Timber Replacement Bowen	Renewal	172,000	-	-
Open Spaces	Dingo Beach Bollards	New	107,500	-	-
Open Spaces	Proserpine Pool/Waterpark Electrical Switchboard Upgrade	Upgrade	25,000	-	-
Open Spaces	Hydro Therapy Rehabilitation Above Ground Pool	New	75,000	-	-
Open Spaces	Astro Turfing of the Airlie Beach Lagoon 'Beach Area'	New	125,711	-	-
Open Spaces	Choose Collinsville Project	New	1,000,000	-	-
Open Spaces	Hay street Bowen Dog Park Fencing	New	-	25,000	-
Open Spaces	Football Grounds irrigation upgrade - Collinsville	New	-	169,000	-
Open Spaces	Showground Oval Irrigation Installation - Collinsville	New	-	179,000	-
Open Spaces	Queensbeach Bike Track Upgrade - Bowen	Upgrade	-	133,000	-
Open Spaces	Bicentennial Park Dog Exercise Area - Cannonvale	New	-	21,000	-
Open Spaces	Hydeaway Bay Playground upgrade	Upgrade	-	70,000	-
Open Spaces Total			**2,799,861**	**709,300**	**368,450**
Plant	Bowen Aquatic Facility - town pool heater replacement	New	145,000	-	-
Plant	Proserpine Aquatic Facility - town pool heater replacement	New	150,000	-	-
Plant	Cannonvale Customer Service & Library fit out	Upgrade	298,680	-	-
Plant	Flagstaff Hill Cultural and Conference Centre - equipment	New	114,000	-	-
Plant	Lake Proserpine Commercialisation Project	New	2,500,000	-	-
Plant Total			**3,207,680**	**-**	**-**
Roads	Qld Monsoonal Flood Event 2020	Renewal	13,476,422	-	-
Roads	Edgecumbe Heights Walking Tracks Upgrade (Design only)	Upgrade	1,155,500	-	-
Roads	Ted Cunningham Bridge Upgrade	New	4,577,165	-	-
Roads	Unsealed Roads Creek Crossing Upgrade Program	Upgrade	295,041	-	-
Roads	00007921 - W4Q - Railway Road Stage 1 - CW 1920	New	437,808	-	-
Roads	Forestry Road	New	975,969	-	-
Roads	Bowen Aerodrome Runway Reseal Project	Renewal	500,000	-	-
Roads	TMR early works - Paluma Rd to Tropic Rd	Upgrade	4,250,000	-	-
Roads	Reseal Program	Renewal	809,947	793,432	790,241
Roads	Unsealed Roads Creek Crossing Upgrade Program	Upgrade	600,000	300,000	300,000
Roads	Unsealed Roads Resheeting Program	Renewal	1,200,948	1,196,129	1,192,176
Roads	Heavy Formation Grading	Renewal	400,000	400,000	400,000
Roads	Up River Road Culvert Upgrade	Upgrade	350,000	-	-
Roads	Catalina shared path	Upgrade	30,000	-	-
Roads	Collinsville RV Roads Improvements	Upgrade	22,000	-	-
Roads	Gumlu School Bus Stop	Renewal	65,000	-	-
Roads	Scottville Road shared path missing link	Upgrade	230,000	-	-
Roads	Road Rehabilitation Program	Renewal	-	-	540,865
Roads	Renew/upgrade floodway nr Mt Nutt Road (TIDS)	Upgrade	-	750,000	
Roads	Scottville Road (TIDS)	Upgrade	-	671,773	928,227
Roads	Renwick Road Intersection with Hinschen Street (TIDS)	Upgrade	-	-	500,000
Roads	Yr2 to 10 Adjustment line (R2R)	Upgrade	-	600,000	600,000
Roads	Roads Additional Projects not yet idenitifed	Renewal	-	4,500,000	4,500,000
Roads Total			**29,375,800**	**9,211,334**	**9,751,509**
Roads Bridges	Mullers Lagoon bridge x 2 upgrade - Bowen	Upgrade	124,057	-	-
Roads Bridges Total			**124,057**	**-**	**-**
Roads Carparks	Lions Lookout & Carpark Upgrade - Shute Harbour	Upgrade	475,000	-	-
Roads Carparks	Gloucester sports park access and car park reconstruction and seal	Upgrade	300,000	-	-
Roads Carparks	Waterson Way car park construction and seal	New	375,000	-	-
Roads Carparks Total			**1,150,000**	**-**	**-**
Roads Footpath:	Construction of Lagoon Deck and Shared Cycle Path	Upgrade	466,000	-	-
Roads Footpath:	W4Q - Bridge Upgrade on Bicentennial Boardwalk - CW 1920	Upgrade	85,446	-	-
Roads Footpath:	Calista Court Footpath	New	22,000	-	-
Roads Footpath:	Mandalay Road shared path	New	-	500,000	-
Roads Footpaths Total			**573,446**	**500,000**	**-**
Roads Stormwat	Roma Peak Road floodways	New	151,690	-	-
Roads Stormwat	Harbour Avenue Remedial Stormwater Works	Renewal	51,503	-	-
Roads Stormwater Total			**203,193**	**-**	**-**
Sewer	Sewer Pump Capacity Upgrades - Combined Rising Main - C/W 18-19	Upgrade	382,325	-	-
Sewer	Sewer Relining – Regional P1 Zone	Renewal	500,000	444,080	594,080
Sewer	Emergent Works - Sewer	Renewal	231,525	243,101	255,256
Sewer	Sewer Pump Replacement Program - Regional	Renewal	220,000	231,000	231,000
Sewer	Sewer Relining – Regional P2 Zone	Renewal	280,000	488,920	674,920
Sewer	Facilities Instrumentation, Electrical and Control Renewals - Sewer	Renewal	9,689	14,534	24,224
Sewer	Chapman St Sewer Rising Main Replacement and Water main Project	New	469,421	-	-
Sewer	Waste reuse to Agriculture (biosolids) Project	New	296,000	180,000	120,000

Capital Listing 2021.22 plus 2 years

		Grant Total	**97,215,553**	**31,557,570**	**31,259,756**
Asset Class	**Name of Project**	**Project Type**	**2021.22**	**2022.23**	**2023.24**
Sewer	Greening and Growing Bowen 3 - recyled water network extension	Upgrade	428,000	-	-
Sewer	STP Odour containment Panel replacement	Renewal	104,000	-	-
Sewer	Network Instrumentation, Electrical and Control Renewals - Sewer	Renewal	20,486	30,729	51,215
Sewer	Cannonvale STP Membrane Replacement (budget Allocatoin)	Renewal	-	400,000	400,000
Sewer	Solar arrays for Cannonvale and Proserpine STPs	New	-	-	360,000
Sewer	Bowen SPS Rising Main Upgrades - Budget Allocation	Upgrade	-	-	50,000
Sewer	Collinsville Chemical Dosing and Filter Automation for later integration into SCADA	Upgrade	-	110,000	-
Sewer	Carlo Drive Sewer Rising Main (and Assosciated parallel Recycled and Potable Water Main	Renewal	-	1,600,000	750,000
Sewer	Bowen _ SPS R Access Upgrade - Budget Allocation	Upgrade	-	30,000	30,000
Sewer	Manhole Renewal - Budget Allocation	Renewal	-	516,000	264,000
Sewer	Southern STP Odour Control Systems - Budget Allocation	Renewal	-	967,100	-
Sewer Total			**2,941,446**	**5,255,464**	**3,804,695**
Waste	Leachate and storm water management - Kelsey Creek	Upgrade	430,967	-	-
Waste	Leachate and storm water management - Bowen	Upgrade	746,551	-	-
Waste	Cannonvale Waste Transfer Station - build green-waste hardstand and stormwater management	Upgrade	150,000	1,365,000	-
Waste	Mt Coolon Transfer Station Access Road	New	260,000	-	-
Waste	Yr2 to 10 Adjustment Line (Bids to be added $ subject to change)	Upgrade	-	368,000	4,655,500
Waste	Bowen Landfill - legacy Landfill cell capping (stage 2)	Renewal	-	800,000	-
Waste Total			**1,587,518**	**2,533,000**	**4,655,500**
Water	Insurance - Bowen Reservoir- CW 1920	Renewal	552,931	-	-
Water	Land Purchase & Bulk Earthworks Cannon Valley Reservoir Site	New	6,926,481	-	-
Water	Insurance - Collinsvlle Sewerage & Water Treatment Plants - CW 1920	New	380,341	-	-
Water	Emergent Works - Water	Renewal	165,375	173,644	182,826
Water	Regional Valve Replacement Project	Renewal	72,300	20,000	20,000
Water	Facilities Instrumentation, Electrical and Control Renewals - Water	Renewal	43,757	65,636	109,393
Water	Network Instrumentation, Electrical and Control Renewals - Water	Renewal	24,785	37,178	61,964
Water	Water Meter Renewals - Regional	Renewal	206,000	-	424,000
Water	Additional Bores - Proserpine WTP	Upgrade	95,000	645,000	225,000
Water	Water Main Renewal - Eglington / Storey St / harrision Ct Bowen	Upgrade	186,000	-	-
Water	Bowen Small Reservoir Pressure Zone	Upgrade	181,000	-	-
Water	Collinsville Efficient Resilient Solar Program	Upgrade	770,000	-	-
Water	Bowen WTP Intake, Switchboard and Structure	Renewal	300,500	660,000	-
Water	Penticost St Area Renewal	Upgrade	218,475	-	-
Water	Collinsville WTP Emergent works	Renewal	78,000	-	-
Water	New Initiative - W&WW - SCADA - 16 Quick Wins - (2 Year Project)	New	94,860	94,860	-
Water	Proserpine Bore 10 supplementary Funding for Bore moving (TMR)	New	45,000	-	-
Water	Non - LGIP Renewals - Bowen	Upgrade	-	-	-
Water	Network Reconfiguration - Whitsunday - Cannon Valley Reservoir	Upgrade	-	1,931,750	1,117,622
Water	Non - LGIP Renewals - Whitsunday South	Upgrade	-	179,712	331,252
Water	Major WTPs to Chlorine Gas	Upgrade	-	435,000	400,000
Water	LGIP Trunk Watermain Upgrades - Whitsunday South	Upgrade	-	998,646	1,940,000
Water	Proserpine To Bowen Pipeline - Asset Renewal and Access works	Renewal	-	125,000	125,000
Water	Minor Reservoir Renewal Program - Budget Allocation	Upgrade	-	-	487,500
Water	Regional Watermain Renewals - Regional	Renewal	-	468,000	486,720
Water	Collinsville District Meters	Upgrade	-	68,000	-
Water	Cannonvale Reservoir - Cyclone Repair - Budget Allocation	Renewal	-	500,000	3,160,000
Water	Water Treatment Plant Structural Renewal (Budget Allocation)	Renewal	-	175,000	-
Water Total			**10,340,805**	**6,577,426**	**9,071,277**
Grand Total			**97,215,553**	**31,557,570**	**31,259,756**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Comprehensive Income

For the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $
Revenue												
Rates and utility charges	1	90,679,719	94,985,910	97,066,007	98,910,889	101,098,863	102,941,202	104,820,392	106,737,169	108,692,264	110,686,474	112,720,568
Less Discounts	1	(3,997,242)	(4,435,000)	(4,523,700)	(4,614,174)	(4,706,456)	(4,800,585)	(4,896,595)	(4,994,528)	(5,094,418)	(5,196,305)	(5,300,231)
Net rates and utility charges		86,682,477	90,550,910	92,542,307	94,296,715	96,392,407	98,140,617	99,923,797	101,742,641	103,597,846	105,490,169	107,420,337
Sale of goods and major services	2	11,142,460	17,486,284	22,426,043	22,874,569	23,572,055	24,043,499	24,524,371	25,014,850	25,515,142	26,025,445	26,545,957
Statutory fees and charges		2,863,723	2,908,110	2,966,271	3,025,595	3,086,107	3,147,829	3,210,784	3,274,998	3,340,498	3,407,306	3,475,452
User fees and charges		351,278	363,401	377,610	385,161	392,865	400,722	408,736	416,910	425,249	433,755	442,431
Rental and levies	3	443,019	278,200	283,764	289,440	295,228	301,132	307,154	313,298	319,564	325,956	332,475
Operating grants, subsidies and contributions	5	8,622,492	7,343,210	7,460,692	7,580,524	7,702,752	7,827,425	7,954,590	8,084,299	8,216,602	8,351,552	8,489,200
Interest revenue	4	1,102,186	1,130,700	1,153,314	1,176,381	1,199,908	1,223,906	1,248,386	1,273,353	1,298,819	1,324,795	1,351,292
Total sales of contract and recoverable works		5,397,010	5,145,000	4,737,900	4,832,658	4,929,312	5,027,898	5,128,456	5,231,026	5,335,647	5,442,360	5,551,208
Other Income		3,213,125	1,871,604	1,909,035	1,947,216	1,986,158	2,025,881	2,066,399	2,107,720	2,149,874	2,192,874	2,236,733
TOTAL OPERATING REVENUES		**119,817,770**	**127,077,418**	**133,856,936**	**136,408,259**	**139,556,792**	**142,138,909**	**144,772,673**	**147,459,095**	**150,199,241**	**152,994,212**	**155,845,085**
Expenses												
Employee benefits	6	(35,839,825)	(37,808,575)	(38,888,336)	(39,910,025)	(40,952,134)	(42,015,071)	(43,099,294)	(44,205,135)	(45,333,137)	(46,483,635)	(47,657,198)
Materials and services	7	(52,435,265)	(59,826,070)	(63,560,388)	(64,861,257)	(66,155,725)	(67,476,113)	(68,822,891)	(70,196,495)	(71,597,951)	(73,027,199)	(74,485,124)
Depreciation and Amortisation	8	(27,565,452)	(25,500,000)	(27,575,121)	(28,302,617)	(29,570,479)	(29,619,718)	(29,652,436)	(29,699,715)	(29,715,814)	(29,715,814)	(29,715,814)
Finance Costs	9	(3,836,525)	(3,475,000)	(3,047,854)	(3,012,407)	(2,764,562)	(2,502,919)	(2,238,981)	(1,980,450)	(1,709,630)	(1,444,921)	(1,211,025)
TOTAL OPERATING EXPENSES		**(119,677,067)**	**(126,609,645)**	**(133,071,699)**	**(136,086,306)**	**(139,442,900)**	**(141,613,821)**	**(143,813,602)**	**(146,081,795)**	**(148,356,532)**	**(150,671,569)**	**(153,069,161)**
Operating surplus (deficit)		**140,703**	**467,773**	**785,237**	**321,953**	**113,892**	**525,088**	**959,071**	**1,377,300**	**1,842,709**	**2,322,643**	**2,775,924**
Capital income and expenditure:												
Cash capital grants, subsidies and contributions	5	79,941,211	63,018,835	3,461,153	6,429,690	4,392,084	4,869,569	3,232,500	3,863,137	3,306,735	3,669,308	5,062,000
Other capital income	10	1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
Other capital expense	11	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)	(4,387,079)	(3,828,938)	(3,991,707)	(4,284,993)	(3,479,529)	(3,675,838)	(3,728,830)
Net result for the period		**68,519,952**	**58,485,508**	**603,412**	**2,626,131**	**506,502**	**1,978,989**	**1,556,254**	**1,691,226**	**2,281,094**	**2,937,303**	**4,729,094**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Appropriation Statement

For the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $
Retained Surplus/(Deficit) from prior years.		6,624,695	6,303,618	5,948,465	6,064,358	6,663,147	6,844,172	6,513,973	6,249,697	6,910,835	5,356,009	6,413,661
Net result for the period		68,519,952	58,485,508	603,412	2,626,131	506,502	1,978,989	1,556,254	1,691,226	2,281,094	2,937,303	4,729,094
		75,144,647	***64,789,126***	***6,551,876***	***8,690,489***	***7,169,649***	***8,823,161***	***8,070,227***	***7,940,923***	***9,191,929***	***8,293,312***	***11,142,755***
Appropriations												
Transfers to capital :-												
Other capital income	10	(1,490,771)	(935,767)	(739,090)	(572,239)	(387,605)	(413,270)	(1,356,390)	(735,782)	(611,179)	(621,190)	(620,000)
Funds (utilised for) created from - capital funding	CFS	8,466,837	(2,479,561)	(5,046,995)	(4,751,439)	(4,732,180)	(3,664,493)	(2,794,023)	(4,575,503)	(5,403,263)	(3,954,517)	(5,121,109)
		6,976,066	(3,415,328)	(5,786,085)	(5,323,678)	(5,119,785)	(4,077,763)	(4,150,413)	(5,311,285)	(6,014,442)	(4,575,707)	(5,741,109)
Transfers from capital :-												
Other capital expense	11	13,052,733	5,936,867	4,382,068	4,697,751	4,387,079	3,828,938	3,991,707	4,284,993	3,479,529	3,675,838	3,728,830
Transfer from capital for unfunded depreciation		7,138,845	1,656,635	4,377,652	5,028,275	4,799,313	2,809,206	1,570,676	3,859,341	2,005,728	2,689,526	2,539,261
		20,191,578	***7,593,502***	***8,759,720***	***9,726,026***	***9,186,392***	***6,638,144***	***5,562,383***	***8,144,334***	***5,485,257***	***6,365,364***	***6,268,091***
Net transfer (to) from capital		27,167,644	4,178,174	2,973,635	4,402,348	4,066,607	2,560,381	1,411,970	2,833,049	(529,185)	1,789,657	526,982
Net transfer (to) from the Constrained Works reserve		(26,483,837)	(40,020,014)	(3,461,153)	(3,249,690)	(4,392,084)	(4,869,569)	(3,232,500)	(3,863,137)	(3,306,735)	(3,669,308)	(5,062,000)
Transfer (to) from the NDRRA flood grant reserve		(52,619,522)	(22,998,821)									
Transfer (to) from the Grants and Contributions												
Reimbursement Reserve					(3,180,000)							
Accumulated surplus/(deficit) available for transfer to general reserves		**23,208,932**	**5,948,465**	**6,064,358**	**6,663,147**	**6,844,172**	**6,513,973**	**6,249,697**	**6,910,835**	**5,356,009**	**6,413,661**	**6,607,737**
Capital Reserves :												
Transfer (to) from the Capital Works reserve		(16,905,314)										
Retained surplus/(deficit) at period end.		**6,303,618**	**5,948,465**	**6,064,358**	**6,663,147**	**6,844,172**	**6,513,973**	**6,249,697**	**6,910,835**	**5,356,009**	**6,413,661**	**6,607,737**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Financial Position

As at the periods ending 30 June -

	Note	Est Act 2021 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $
Current Assets												
Cash and deposits	14	78,589,339	65,469,715	60,223,140	59,149,018	58,400,003	59,290,512	58,919,393	61,668,829	62,188,158	65,406,053	67,713,743
Receivables		11,082,014	11,391,775	11,489,768	11,588,748	11,688,715	11,789,681	11,891,655	11,994,651	12,098,674	12,203,739	12,309,853
Inventories		1,341,365	1,366,365	1,380,028	1,393,827	1,407,764	1,421,840	1,436,057	1,450,415	1,464,917	1,479,565	1,494,359
Contract assets		2,492,762	2,150,000									
Other assets		4,691,452	4,495,000	4,552,900	4,611,638	4,671,227	4,731,681	4,793,014	4,855,241	4,918,376	4,982,434	5,047,430
		98,196,933	***84,872,855***	***77,645,836***	***76,743,231***	***76,167,709***	***77,233,714***	***77,040,119***	***79,969,136***	***80,670,125***	***84,071,791***	***86,565,385***
Non-current - Assets classsified as held for sale	17	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000
		98,511,933	***85,187,856***	***77,960,836***	***77,058,231***	***76,482,709***	***77,548,714***	***77,355,119***	***80,284,136***	***80,985,125***	***84,386,791***	***86,880,385***
Non-Current Assets												
Investment properties		1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
Property, plant and equipment	15	1,101,525,537	1,183,690,914	1,222,955,809	1,238,494,047	1,231,515,135	1,223,837,062	1,221,405,254	1,210,853,164	1,206,979,480	1,201,114,439	1,196,233,049
Right of use assets	15(a)	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351	1,833,351
Intangible assets	16	976,640	6,113,398	7,537,399	7,991,328	8,493,892	9,314,582	9,389,164	10,288,838	10,175,946	10,386,648	10,299,276
Capital Work in Progress		90,207,929	68,684,480	27,592,965	9,860,186	11,900,000	13,889,500	12,384,500	14,949,000	14,699,000	14,504,701	16,800,000
		1,196,343,458	***1,262,122,144***	***1,261,719,525***	***1,259,978,913***	***1,255,542,379***	***1,250,674,496***	***1,246,812,270***	***1,239,724,354***	***1,235,487,778***	***1,229,639,140***	***1,226,965,677***
TOTAL ASSETS		**1,294,855,391**	**1,347,310,000**	**1,339,680,361**	**1,337,037,144**	**1,332,025,088**	**1,328,223,210**	**1,324,167,389**	**1,320,008,490**	**1,316,472,903**	**1,314,025,931**	**1,313,846,062**
Current Liabilities												
Payables		21,887,753	21,926,097	22,119,253	22,314,389	22,511,524	22,710,681	22,911,880	23,115,143	23,320,492	23,527,949	23,737,535
Provisions	18	7,967,087	7,390,000	7,537,800	7,688,556	7,842,326	7,999,171	8,159,153	8,322,335	8,488,781	8,658,556	8,831,726
Contract liabilities		3,542,906	3,200,000									
Interest bearing liabilities	17	5,202,300	5,432,000	5,674,100	5,929,200	6,197,500	6,034,800	6,279,045	6,251,900	5,825,900	5,357,100	5,357,100
		38,600,046	37,948,097	35,331,153	35,932,145	36,551,350	36,744,652	37,350,078	37,689,378	37,635,173	37,543,605	37,926,361
Non-Current Liabilities												
Provisions	18	9,651,394	9,704,443	9,762,443	9,821,303	9,881,040	9,941,671	10,003,215	10,065,690	10,129,114	10,193,507	10,258,888
Interest bearing liabilities	17	76,305,787	70,873,787	65,199,687	59,270,487	53,072,987	47,038,187	40,759,142	34,507,242	28,681,342	23,324,242	17,967,142
		85,957,181	80,578,230	74,962,130	69,091,790	62,954,027	56,979,858	50,762,357	44,572,932	38,810,456	33,517,749	28,226,030
TOTAL LIABILITIES		**124,557,227**	**118,526,327**	**110,293,283**	**105,023,935**	**99,505,377**	**93,724,510**	**88,112,435**	**82,262,310**	**76,445,629**	**71,061,354**	**66,152,391**
NET COMMUNITY ASSETS		**1,170,298,164**	**1,228,783,673**	**1,229,387,078**	**1,232,013,209**	**1,232,519,711**	**1,234,498,700**	**1,236,054,954**	**1,237,746,180**	**1,240,027,274**	**1,242,964,577**	**1,247,693,671**
Community Equity												
Capital account	19	754,567,284	825,548,271	830,577,651	834,511,139	836,003,805	837,333,422	839,505,996	838,697,125	840,712,449	840,689,711	843,373,348
Asset revaluation reserve		360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221
Restricted capital reserves	20	7,251,692	8,716,911	4,675,049	2,768,903	1,601,714	2,581,285	2,229,241	4,068,200	5,888,796	7,791,185	9,642,566
Other capital reserves	21	38,587,453	24,981,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909
Recurrent reserves	22	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896
Accumulated surplus/(deficiency)		6,303,618	5,948,465	6,064,358	6,663,147	6,844,172	6,513,973	6,249,697	6,910,835	5,356,009	6,413,661	6,607,737
TOTAL COMMUNITY EQUITY		**1,170,298,164**	**1,228,783,672**	**1,229,387,084**	**1,232,013,215**	**1,232,519,717**	**1,234,498,706**	**1,236,054,960**	**1,237,746,186**	**1,240,027,280**	**1,242,964,583**	**1,247,693,677**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Cash Flows

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities											
Receipts											
Net rates and utility charges	88,970,344	93,159,568	92,452,807	94,206,320	96,301,110	98,048,408	99,830,666	101,648,577	103,502,843	105,394,215	107,323,424
Sale of goods and major services	11,142,460	17,486,284	22,426,043	22,874,569	23,572,055	24,043,499	24,524,371	25,014,850	25,515,142	26,025,445	26,545,957
Fees and charges	2,995,001	3,071,511	3,343,881	3,210,756	3,278,972	3,348,551	3,419,520	3,491,908	3,565,747	3,641,061	3,717,883
Rentals and levies	443,019	278,200	283,764	289,440	295,228	301,132	307,154	313,298	319,564	325,956	332,475
Interest revenue	1,102,186	1,130,700	1,153,314	1,176,381	1,199,908	1,223,906	1,248,386	1,273,353	1,298,819	1,324,795	1,351,292
Contributions and donations	78,400	53,360	54,427	55,516	56,626	57,759	58,914	60,092	61,294	62,520	63,770
Government subsidies and grants	7,544,092	7,152,929	6,356,265	7,525,008	7,646,126	7,769,666	7,895,676	8,024,207	8,155,308	8,289,032	8,425,430
Total sales of contract and recoverable works	5,397,010	5,145,000	4,737,900	4,832,658	4,929,312	5,027,898	5,128,456	5,231,026	5,335,647	5,442,360	5,551,208
Other Income	2,938,700	1,753,185	1,868,535	1,906,311	1,944,845	1,984,155	2,024,257	2,065,156	2,106,886	2,149,455	2,192,881
GST received for the year	(1,037,544)										
	119,573,668	**129,230,737**	**132,676,936**	**136,076,959**	**139,224,182**	**141,804,974**	**144,437,400**	**147,122,467**	**149,861,250**	**152,654,839**	**155,504,320**
Payments											
Employee benefits	(35,839,825)	(38,317,838)	(38,692,736)	(39,710,513)	(40,748,634)	(41,807,502)	(42,887,573)	(43,989,179)	(45,112,862)	(46,258,954)	(47,428,024)
Materials and services	(52,446,044)	(59,854,618)	(63,411,595)	(64,711,234)	(66,004,466)	(67,323,610)	(68,669,138)	(70,041,484)	(71,441,676)	(72,869,653)	(74,326,300)
Finance costs	(3,601,525)	(5,851,430)	(3,032,854)	(2,797,407)	(2,549,562)	(2,287,919)	(2,023,981)	(1,765,450)	(1,494,630)	(1,229,921)	(996,025)
	(91,887,394)	**(104,023,886)**	**(105,137,185)**	**(107,219,154)**	**(109,302,662)**	**(111,419,031)**	**(113,580,692)**	**(115,796,113)**	**(118,049,168)**	**(120,358,528)**	**(122,750,349)**
Cash provided by / (used in) operational activities	**27,686,274**	**25,206,851**	**27,539,751**	**28,857,805**	**29,921,520**	**30,385,943**	**30,856,708**	**31,326,354**	**31,812,082**	**32,296,311**	**32,753,971**
Cash Flow from Investing Activities :											
Proceeds from sale of capital assets	1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
Contributions	2,375,000	5,875,000	1,664,640	4,877,933	1,731,891	1,766,529	1,801,860	1,837,897	1,874,655	1,912,148	1,912,000
Government grants and subsidies	82,066,211	57,280,612	1,796,513	1,551,757	2,660,193	3,103,040	1,430,640	2,025,240	1,432,080	1,757,160	3,150,000
Payments for property, plant and equipment	(127,315,105)	(113,602,244)	(70,791,919)	(47,991,210)	(26,304,125)	(25,091,590)	(30,515,252)	(22,727,976)	(28,608,252)	(26,813,204)	(27,849,847)
Movement in work in progress	28,458,000	21,523,449	41,091,516	17,732,779	(2,039,814)	(1,989,500)	1,505,000	(2,564,500)	250,000	194,299	(2,295,299)
Payments for intangibles	(976,640)	(5,136,758)	(1,854,166)	(1,001,325)	(1,177,085)	(1,499,683)	(771,665)	(1,604,316)	(600,515)	(924,109)	(626,035)
Net proceeds (cost) from advances and cash investments	1,027,000										
Net cash provided by investing activities	**(12,874,763)**	**(33,124,175)**	**(27,354,326)**	**(24,257,827)**	**(24,741,335)**	**(23,297,934)**	**(25,193,027)**	**(22,297,873)**	**(25,040,853)**	**(23,252,516)**	**(25,089,181)**
Cash Flow from Financing Activities :											
Repayment of borrowings	(4,997,672)	(5,202,300)	(5,432,000)	(5,674,100)	(5,929,200)	(6,197,500)	(6,034,800)	(6,279,045)	(6,251,900)	(5,825,900)	(5,357,100)
Net cash provided by financing activities	**(4,997,672)**	**(5,202,300)**	**(5,432,000)**	**(5,674,100)**	**(5,929,200)**	**(6,197,500)**	**(6,034,800)**	**(6,279,045)**	**(6,251,900)**	**(5,825,900)**	**(5,357,100)**
Net Increase (Decrease) in Cash Held	9,813,839	(13,119,624)	(5,246,575)	(1,074,122)	(749,015)	890,509	(371,119)	2,749,436	519,329	3,217,895	2,307,690
Cash at beginning of reporting period	68,775,500	78,589,339	65,469,715	60,223,140	59,149,018	58,400,003	59,290,512	58,919,393	61,668,829	62,188,158	65,406,053
Cash at end of Reporting Period	**78,589,339**	**65,469,715**	**60,223,140**	**59,149,018**	**58,400,003**	**59,290,512**	**58,919,393**	**61,668,829**	**62,188,158**	**65,406,053**	**67,713,743**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Capital Funding

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Capital Funding Sources											
General revenue used (excess funds provided)	(8,466,837)	2,479,561	5,046,995	4,751,439	4,732,180	3,664,493	2,794,023	4,575,503	5,403,263	3,954,517	5,121,109
Proceeds from the sale of non current assets	1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
Capital sustainability funds expended	20,426,607	23,010,740	23,803,575	23,020,800	24,542,624	26,607,470	28,791,488	25,839,312	27,764,145	27,036,047	27,237,172
Constrained grants and developer contributions	28,379,308	39,387,420	6,896,909	5,409,378	5,787,815	4,093,040	2,874,816	2,025,240	1,432,080	1,757,160	3,150,000
NDRRA flood grant reserve	52,619,522	22,998,821									
Insurance Reimbursement reserve	2,807,221			3,180,000							
Capital Works reserve	7,504,825	13,605,544	500,000								
Insurance Restoration reserve	70,000										
	104,831,417	**102,417,853**	**36,986,569**	**36,933,856**	**35,450,224**	**34,778,273**	**35,816,717**	**33,175,837**	**35,210,667**	**33,368,914**	**36,128,281**
Capital Funding Applications											
Buildings and Other Structures	57,691,657	42,033,713	25,697,591	12,409,729	3,079,900	5,754,800	6,500,000	4,073,900	10,038,600	7,581,250	8,914,201
Plant and Equipment	2,800,329	10,141,335	3,350,825	1,954,000	2,058,297	2,006,090	4,952,580	2,690,800	3,081,530	2,690,500	3,100,500
Transport Infrastructure	52,492,027	33,144,945	13,711,334	14,751,509	10,329,574	7,968,634	10,343,675	8,945,517	8,581,895	11,273,778	5,155,233
Water	11,401,765	10,340,805	6,577,426	15,071,277	8,536,685	6,697,595	5,847,243	2,480,050	2,454,860	3,064,316	3,408,030
Sewerage	2,929,328	17,941,446	21,454,743	3,804,695	2,299,669	2,664,471	2,871,754	4,537,709	4,451,367	2,203,360	7,271,883
Intangible assets	976,640	5,136,758	1,854,166	1,001,325	1,177,085	1,499,683	771,665	1,604,316	600,515	924,109	626,035
Movement in capitalised work in progress	(28,458,000)	(21,523,449)	(41,091,516)	(17,732,779)	2,039,814	1,989,500	(1,505,000)	2,564,500	(250,000)	(194,299)	2,295,299
	99,833,745	**97,215,553**	**31,554,569**	**31,259,756**	**29,521,024**	**28,580,773**	**29,781,917**	**26,896,792**	**28,958,767**	**27,543,014**	**30,771,181**
Principle loan repayments:											
Queensland Treasury Corporation	4,997,672	5,202,300	5,432,000	5,674,100	5,929,200	6,197,500	6,034,800	6,279,045	6,251,900	5,825,900	5,357,100
	104,831,417	**102,417,853**	**36,986,569**	**36,933,856**	**35,450,224**	**34,778,273**	**35,816,717**	**33,175,837**	**35,210,667**	**33,368,914**	**36,128,281**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity

For the periods ending 30 June -

	Total										
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Balance at the beginning of period	1,101,778,212	1,170,298,164	1,228,783,672	1,229,387,084	1,232,013,215	1,232,519,717	1,234,498,706	1,236,054,960	1,237,746,186	1,240,027,280	1,242,964,583
Increase (decrease) in net result	68,519,952	58,485,508	603,412	2,626,131	506,502	1,978,989	1,556,254	1,691,226	2,281,094	2,937,303	4,729,094
Other transfers to Capital and reserves	-	-	-	-	-	-	-	-	-	-	-
Transfers from capital and reserves	-	-	-	-	-	-	-	-	-	-	-
Transfers between capital and reserves	-	-	-	-	-	-	-	-	-	-	-
Balance at the end of period	**1,170,298,164**	**1,228,783,672**	**1,229,387,084**	**1,232,013,215**	**1,232,519,717**	**1,234,498,706**	**1,236,054,960**	**1,237,746,186**	**1,240,027,280**	**1,242,964,583**	**1,247,693,677**

	Retained Surplus/Deficit										
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Balance at the beginning of period	6,624,695	6,303,618	5,948,465	6,064,358	6,663,147	6,844,172	6,513,973	6,249,697	6,910,835	5,356,009	6,413,661
Increase (decrease) in net result	68,519,952	58,485,508	603,412	2,626,131	506,502	1,978,989	1,556,254	1,691,226	2,281,094	2,937,303	4,729,094
Other transfers to Capital and reserves	(89,097,607)	(66,434,163)	(9,247,238)	(11,753,368)	(9,511,869)	(8,947,332)	(7,382,913)	(9,174,422)	(9,321,177)	(8,245,015)	(10,803,109)
Transfers from capital and reserves	20,256,578	7,593,502	8,759,720	9,726,026	9,186,392	6,638,144	5,562,383	8,144,334	5,485,257	6,365,364	6,268,091
Transfers between capital and reserves											
Balance at the end of period	**6,303,618**	**5,948,465**	**6,064,358**	**6,663,147**	**6,844,172**	**6,513,973**	**6,249,697**	**6,910,835**	**5,356,009**	**6,413,661**	**6,607,737**

	Capital										
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Balance at the beginning of period	690,354,052	754,567,284	825,548,271	830,577,651	834,511,139	836,003,805	837,333,422	839,505,996	838,697,125	840,712,449	840,689,711
Increase (decrease) in net result			-	-	-	-		-	-	-	-
Other transfers to Capital and reserves	(6,976,066)	3,415,328	5,786,085	5,323,678	5,119,785	4,077,763	4,150,413	5,311,285	6,014,442	4,575,707	5,741,109
Transfers from capital and reserves	(20,191,578)	(7,593,502)	(8,759,720)	(9,726,026)	(9,186,392)	(6,638,144)	(5,562,383)	(8,144,334)	(5,485,257)	(6,365,364)	(6,268,091)
Transfers between capital and reserves	91,380,876	75,159,160	8,003,015	8,335,836	5,559,273	3,889,998	3,584,544	2,024,178	1,486,139	1,766,919	3,210,619
Balance at the end of period	**754,567,284**	**825,548,271**	**830,577,651**	**834,511,139**	**836,003,805**	**837,333,422**	**839,505,996**	**838,697,125**	**840,712,449**	**840,689,711**	**843,373,348**

WHITSUNDAY REGIONAL COUNCIL

Budgeted Statement of Changes in Equity

For the periods ending 30 June -

	Asset Revaluaiton Surplus										
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Balance at the beginning of period	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221	360,463,221
Increase (decrease) in net result											
Other transfers to Capital and reserves											
Transfers from capital and reserves	-										
Transfers between capital and reserves	-										
Balance at the end of period	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**	**360,463,221**

	Reserves										
	Est Act 2021	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Balance at the beginning of period	44,336,244	48,964,041	36,823,716	32,281,854	30,375,708	29,208,519	30,188,090	29,836,046	31,675,005	33,495,601	35,397,990
Increase (decrease) in net result											
Other transfers to Capital and reserves	96,073,673	63,018,835	3,461,153	6,429,690	4,392,084	4,869,569	3,232,500	3,863,137	3,306,735	3,669,308	5,062,000
Transfers from capital and reserves	(65,000)	-	-	-	-	-	-	-	-	-	-
Transfers between capital and reserves	(91,380,876)	(75,159,160)	(8,003,015)	(8,335,836)	(5,559,273)	(3,889,998)	(3,584,544)	(2,024,178)	(1,486,139)	(1,766,919)	(3,210,619)
Balance at the end of period	**48,964,041**	**36,823,716**	**32,281,854**	**30,375,708**	**29,208,519**	**30,188,090**	**29,836,046**	**31,675,005**	**33,495,601**	**35,397,990**	**37,249,371**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
1 Rates and Utility Charges											
General rates	50,668,522	53,010,835	54,071,051	54,860,995	55,958,211	57,077,370	58,218,920	59,383,303	60,570,961	61,782,385	63,018,039
Water	8,873,150	9,309,611	9,475,783	9,645,281	9,818,170	9,994,519	10,174,392	10,357,864	10,545,001	10,735,882	10,930,578
Sewerage	17,148,161	17,976,000	18,695,540	19,444,127	20,222,407	20,626,856	21,039,393	21,460,181	21,889,385	22,327,172	22,773,715
Water consumption, rental and sundries	8,013,350	8,124,464	8,127,333	8,130,260	8,133,245	8,136,290	8,139,396	8,142,564	8,145,795	8,149,091	8,152,453
Waste management	5,976,536	6,565,000	6,696,300	6,830,226	6,966,830	7,106,167	7,248,291	7,393,257	7,541,122	7,691,944	7,845,783
	90,679,719	94,985,910	97,066,007	98,910,889	101,098,863	102,941,202	104,820,392	106,737,169	108,692,264	110,686,474	112,720,568
Less discounts	(3,306,020)	(3,711,400)	(3,785,628)	(3,861,340)	(3,938,566)	(4,017,338)	(4,097,684)	(4,179,638)	(4,263,230)	(4,348,494)	(4,435,463)
Less pensioner remissions	(691,222)	(723,600)	(738,072)	(752,834)	(767,890)	(783,247)	(798,911)	(814,890)	(831,188)	(847,811)	(864,768)
	(3,997,242)	(4,435,000)	(4,523,700)	(4,614,174)	(4,706,456)	(4,800,585)	(4,896,595)	(4,994,528)	(5,094,418)	(5,196,305)	(5,300,231)
Net rates and utility charges received	**86,682,477**	**90,550,910**	**92,542,307**	**94,296,715**	**96,392,407**	**98,140,617**	**99,923,797**	**101,742,641**	**103,597,846**	**105,490,169**	**107,420,337**
2 Sale of goods and major services											
Parking and other ranger services	1,049,687	1,383,800	1,411,476	1,439,706	1,468,500	1,497,870	1,527,829	1,558,385	1,589,551	1,621,343	1,653,769
Refuse tips and transfer station charges	2,474,174	2,589,420	2,645,290	2,698,195	2,752,158	2,807,203	2,863,348	2,920,615	2,979,026	3,038,607	3,099,379
Aerodrome charges	3,129,654	4,645,507	4,738,417	4,833,186	4,929,848	5,028,444	5,129,014	5,231,593	5,336,225	5,442,949	5,551,809
Quarry charges	3,191,625	3,264,430	3,329,719	3,396,314	3,464,239	3,533,525	3,604,193	3,676,276	3,749,801	3,824,797	3,901,294
Shute harbour commercial activities	180,000	3,995,675	8,540,375	8,711,182	9,125,406	9,307,913	9,494,072	9,683,951	9,877,628	10,075,180	10,276,685
Caravan parks fees and charges	656,000	699,133	713,116	727,378	741,925	756,764	771,899	787,336	803,083	819,145	835,528
Water and sewerage fees and charges	461,320	397,474	405,423	413,533	421,803	430,238	438,843	447,619	456,573	465,704	475,019
User define	-	510,844	642,227	655,075	668,176	681,542	695,173	709,075	723,255	737,720	752,474
Total sales of major services	**11,142,460**	**17,486,284**	**22,426,043**	**22,874,569**	**23,572,055**	**24,043,499**	**24,524,371**	**25,014,850**	**25,515,142**	**26,025,445**	**26,545,957**
3 Rental and levies											
Other property lease income	443,019	278,200	283,764	289,440	295,228	301,132	307,154	313,298	319,564	325,956	332,475
Total rental and levies	**443,019**	**278,200**	**283,764**	**289,440**	**295,228**	**301,132**	**307,154**	**313,298**	**319,564**	**325,956**	**332,475**
4 Interest revenue											
Investments	505,000	530,000	540,600	551,412	562,440	573,689	585,163	596,866	608,803	620,979	633,399
Rates and utility charges	597,186	600,700	612,714	624,969	637,468	650,217	663,223	676,487	690,016	703,816	717,893
	1,102,186	**1,130,700**	**1,153,314**	**1,176,381**	**1,199,908**	**1,223,906**	**1,248,386**	**1,273,353**	**1,298,819**	**1,324,795**	**1,351,292**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
5 Contributions, Donations, Grants and Subsidies											
Donations, Contributions, special purpose subsidies and grants were received in respect of the following programs:											
Office of the Chief Executive	166,000	145,500	145,500	145,500	145,500	145,500	145,500	145,500	145,500	145,500	145,500
Corporate Services	10,401,167	11,194,923	220,000	289,324	627,760	448,040	300,640	895,240	302,080	627,160	320,000
Community Environmental Services	1,332,080	7,174,812	574,922	406,811	407,921	409,054	410,209	411,387	412,589	413,815	415,065
Engineering	34,874,123	26,134,252	2,304,762	2,054,762	2,054,762	2,102,329	2,102,329	2,102,329	2,102,329	2,102,329	3,802,329
Waste Management	456,621	-	-	-	-	-	-	-	-	-	-
Planning & Development Assessment	41,519	1,625,000	1,664,640	1,697,933	1,731,891	1,766,529	1,801,860	1,837,897	1,874,655	1,912,148	1,912,000
Customer Experience	225,389	2,405,069	-	-	-	-	-	-	-	-	-
Airport Operations	1,077,423	943,358	-	-	-	-	-	-	-	-	-
Shute Harbour Operations	26,472,292	9,347,399	-	-	-	-	-	-	-	-	-
Water Services	5,877,818	4,643,006	74,880	3,180,000	950,000	1,100,000	-	-	-	-	-
Sewerage Services	1,917,203	928,000	-	180,000	-	425,000	-	-	-	-	-
	82,841,635	64,541,319	4,984,704	7,954,330	5,917,834	6,396,452	4,760,538	5,392,353	4,837,153	5,200,952	6,594,894
General purpose grants	5,722,068	5,820,726	5,937,141	6,055,884	6,177,002	6,300,542	6,426,552	6,555,083	6,686,184	6,819,908	6,956,306
	88,563,703	**70,362,045**	**10,921,845**	**14,010,214**	**12,094,836**	**12,696,994**	**11,187,090**	**11,947,436**	**11,523,337**	**12,020,860**	**13,551,200**
Donations, contributions and grants for recurrent expenditure is analysed as follows :											
Commonwealth grants	5,722,068	5,820,726	5,937,141	6,055,884	6,177,002	6,300,542	6,426,552	6,555,083	6,686,184	6,819,908	6,956,306
Government subsidies and grants	2,822,024	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124	1,469,124
Donations of cash in the period	20,000	-	-	-	-	-	-	-	-	-	-
Developer contributions	58,400	53,360	54,427	55,516	56,626	57,759	58,914	60,092	61,294	62,520	63,770
	8,622,492	***7,343,210***	***7,460,692***	***7,580,524***	***7,702,752***	***7,827,425***	***7,954,590***	***8,084,299***	***8,216,602***	***8,351,552***	***8,489,200***
Monetary capital grants, subsidies and contributions are analysed as follows :											
Commonwealth Government grants & subsidies for capital projects	750,000	2,614,884	600,000	811,164	1,850,000	1,173,840	600,000	1,234,200	600,000	935,400	1,450,000
State Government grants & subsidies for capital projects	24,196,689	31,530,130	1,196,513	740,593	810,193	1,929,200	830,640	791,040	832,080	821,760	1,700,000
NDRRA flood grants for capitalised repairs	52,619,522	22,998,821	-	-	-	-	-	-	-	-	-
Contributions to fund capital expenditure	2,375,000	5,875,000	1,664,640	4,877,933	1,731,891	1,766,529	1,801,860	1,837,897	1,874,655	1,912,148	1,912,000
	79,941,211	***63,018,835***	***3,461,153***	***6,429,690***	***4,392,084***	***4,869,569***	***3,232,500***	***3,863,137***	***3,306,735***	***3,669,308***	***5,062,000***
Total donations, contributions, subsidies and grants	**88,563,703**	**70,362,045**	**10,921,845**	**14,010,214**	**12,094,836**	**12,696,994**	**11,187,090**	**11,947,436**	**11,523,337**	**12,020,860**	**13,551,200**
6 Employee benefits											
Wages and salaries	23,017,849	24,786,457	25,605,777	26,361,828	27,132,981	27,919,534	28,721,841	29,540,148	30,374,858	31,226,211	32,094,626
Councilors' remuneration	575,000	575,000	586,500	598,230	610,195	622,399	634,847	647,544	660,495	673,705	687,179
Annual, sick and long service leave entitlements	5,334,356	5,457,719	5,566,873	5,678,211	5,791,774	5,907,610	6,025,764	6,146,280	6,269,205	6,394,589	6,522,480
Superannuation	3,512,115	3,885,536	3,963,247	4,042,512	4,123,363	4,205,831	4,289,947	4,375,746	4,463,261	4,552,526	4,643,576
Total direct employee expense	32,439,320	34,704,712	35,722,397	36,680,781	37,658,313	38,655,374	39,672,399	40,709,718	41,767,819	42,847,031	43,947,861
Other employee related expenses	3,400,505	3,103,863	3,165,939	3,229,244	3,293,821	3,359,697	3,426,895	3,495,417	3,565,318	3,636,604	3,709,337
	35,839,825	**37,808,575**	**38,888,336**	**39,910,025**	**40,952,134**	**42,015,071**	**43,099,294**	**44,205,135**	**45,333,137**	**46,483,635**	**47,657,198**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
7 Materials and services											
Audit of annual financial statements by the Auditor-General of Queensland	125,000	127,000	129,540	132,131	134,774	137,469	140,218	143,022	145,882	148,800	151,776
Community Donations, grants, subsidies & contributions	2,484,090	2,455,000	2,504,100	2,554,182	2,605,264	2,657,368	2,710,515	2,764,724	2,820,016	2,876,416	2,933,944
Legal services	716,958	903,500	921,570	940,002	958,800	977,975	997,532	1,017,481	1,037,832	1,058,590	1,079,761
Insurance	2,231,991	2,838,885	2,980,827	3,129,868	3,192,465	3,256,316	3,321,443	3,387,871	3,455,630	3,524,742	3,595,236
Consultants & Services	1,647,136	3,444,700	2,290,614	2,333,887	2,378,023	2,423,038	2,468,959	2,515,799	2,563,575	2,612,309	2,662,016
Contractors	20,308,085	23,415,135	23,925,384	24,403,834	24,891,847	25,389,594	25,897,293	26,415,111	26,943,485	27,482,358	28,032,020
Plant & Equipment	4,090,299	2,068,705	2,113,019	2,155,279	2,198,382	2,242,351	2,287,195	2,332,935	2,379,593	2,427,182	2,475,722
Advertising & Marketing	1,131,150	1,000,078	1,031,120	1,051,738	1,072,774	1,094,224	1,116,106	1,138,423	1,161,197	1,184,421	1,208,108
Cost of inventorys	373,831	394,597	402,444	410,449	418,618	425,945	435,432	444,084	452,912	461,918	471,101
Communications & IT	3,434,143	3,819,478	3,907,464	4,002,608	4,082,661	4,164,313	4,247,598	4,332,546	4,419,199	4,507,582	4,597,733
Raw materials & consumables	5,994,113	8,415,699	11,969,381	12,134,685	12,377,334	12,625,860	12,877,349	13,134,837	13,397,594	13,665,486	13,938,789
Registrations & subscriptions	334,858	311,195	314,591	320,882	327,296	333,841	340,516	347,324	354,269	361,356	368,583
Saftey	923,453	901,130	930,201	948,809	967,786	987,145	1,006,885	1,027,027	1,047,564	1,068,516	1,089,877
Purchase of water	2,476,349	2,539,740	2,590,535	2,642,346	2,695,193	2,749,096	2,804,076	2,860,158	2,917,361	2,975,708	3,035,223
Rentals - Operating leases	536,311	356,250	363,375	370,643	378,056	385,618	393,328	401,194	409,217	417,401	425,748
Other material and services	5,627,498	6,834,978	7,186,223	7,329,914	7,476,452	7,625,960	7,778,446	7,933,959	8,092,625	8,254,414	8,419,487
	52,435,265	**59,826,070**	**63,560,388**	**64,861,257**	**66,155,725**	**67,476,113**	**68,822,891**	**70,196,495**	**71,597,951**	**73,027,199**	**74,485,124**
8 Depreciation and Amortisation											
Depreciation expense on non-current assets:											
Buildings and Other Structures	3,849,700	3,887,961	5,464,072	5,622,922	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071
Plant and Equipment	3,412,549	3,336,143	3,370,132	3,635,103	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436
Transport Infrastructure	10,221,663	8,296,251	8,331,107	8,410,676	8,506,403	8,516,681	8,527,792	8,545,014	8,545,015	8,545,015	8,545,015
Water	5,845,718	5,985,858	5,985,858	6,020,992	6,294,749	6,315,491	6,318,275	6,340,773	6,348,106	6,348,106	6,348,106
Sewerage	4,235,822	3,993,787	3,993,787	4,065,528	4,404,299	4,418,046	4,418,779	4,418,779	4,418,779	4,418,779	4,418,779
	27,565,452	25,500,000	27,144,956	27,755,221	28,895,958	28,940,725	28,955,353	28,995,073	29,002,407	29,002,407	29,002,407
Amortisation of intangible assets:											
Computer software	-	-	430,165	547,396	674,521	678,993	697,083	704,642	713,407	713,407	713,407
	-	-	430,165	547,396	674,521	678,993	697,083	704,642	713,407	713,407	713,407
Total depreciation and amortisation	**27,565,452**	**25,500,000**	**27,575,121**	**28,302,617**	**29,570,479**	**29,619,718**	**29,652,436**	**29,699,715**	**29,715,814**	**29,715,814**	**29,715,814**
9 Finance Costs											
Bank charges	322,620	327,600	324,354	324,607	324,862	324,919	324,981	324,750	324,530	324,621	324,525
Finance costs of Queensland Treasury Corporation	3,278,905	2,932,400	2,708,500	2,472,800	2,224,700	1,963,000	1,699,000	1,440,700	1,170,100	905,300	671,500
Bad and doubtful debts	220,000	200,000	0	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Change PV of Quarry rehabilitation	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	3,836,525	**3,475,000**	**3,047,854**	**3,012,407**	**2,764,562**	**2,502,919**	**2,238,981**	**1,980,450**	**1,709,630**	**1,444,921**	**1,211,025**
10 Capital income											
Profit on sale of capital assets **12**	1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
	1,490,771	**935,767**	**739,090**	**572,239**	**387,605**	**413,270**	**1,356,390**	**735,782**	**611,179**	**621,190**	**620,000**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

		Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		$	$	$	$	$	$	$	$	$	$	$
11 Capital expenses												
Loss on write-off of capital assets	13	13,052,733	5,936,867	4,382,068	4,697,751	4,387,079	3,828,938	3,991,707	4,284,993	3,479,529	3,675,838	3,728,830
		13,052,733	**5,936,867**	**4,382,068**	**4,697,751**	**4,387,079**	**3,828,938**	**3,991,707**	**4,284,993**	**3,479,529**	**3,675,838**	**3,728,830**
12 Profit and loss on sale of capital assets												
Proceeds from the sale of property, plant and equipment		1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
Total profit and loss on sale of capital assets		**1,490,771**	**935,767**	**739,090**	**572,239**	**387,605**	**413,270**	**1,356,390**	**735,782**	**611,179**	**621,190**	**620,000**
13 Write-off of capital assets												
Transport Infrastructure		11,544,269	5,002,493	1,982,611	2,116,848	2,189,893	2,159,533	2,129,668	2,406,379	1,752,973	2,488,444	1,121,308
Water		1,230,796	491,659	1,142,591	1,759,730	1,197,816	1,227,288	1,199,623	603,062	613,715	685,129	789,552
Sewerage		277,668	442,715	1,256,866	821,173	999,370	442,117	662,416	1,275,552	1,112,841	502,265	1,817,970
		13,052,733	**5,936,867**	**4,382,068**	**4,697,751**	**4,387,079**	**3,828,938**	**3,991,707**	**4,284,993**	**3,479,529**	**3,675,838**	**3,728,830**
14 Cash and deposits												
Cash per cash flow statement		78,589,339	65,469,715	60,223,140	59,149,018	58,400,003	59,290,512	58,919,393	61,668,829	62,188,158	65,406,053	67,713,743
		78,589,339	65,469,715	60,223,140	59,149,018	58,400,003	59,290,512	58,919,393	61,668,829	62,188,158	65,406,053	67,713,743
Restricted cash:												
Constrained grants, subsidies & contributions reserves		7,251,692	7,884,286	4,448,530	2,288,842	893,111	1,669,640	2,027,324	3,865,221	5,739,876	7,652,024	9,564,024
Future capital sustainability reserve		-	832,625	226,519	480,061	708,603	911,645	201,917	202,979	148,920	139,161	78,542
Total capital reserves		38,587,453	24,981,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909	24,481,909
Total recurrent reserves		3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896
Cash held to fund future rehabilitation payments		2,151,361	2,151,361	2,166,361	2,181,361	2,196,361	2,211,361	2,226,361	2,241,361	2,256,361	2,271,361	2,286,361
Working capital cash to meet operational requirements		17,410,601	14,746,173	17,110,573	17,328,808	17,550,957	17,777,094	18,007,295	18,241,634	18,480,193	18,723,047	18,970,280
Total restricted cash		***68,526,004***	***53,721,250***	***51,558,788***	***49,885,877***	***48,955,837***	***50,176,545***	***50,069,702***	***52,158,000***	***54,232,155***	***56,392,398***	***58,506,012***
Total unrestricted cash		**10,063,335**	**11,748,465**	**8,664,352**	**9,263,141**	**9,444,166**	**9,113,967**	**8,849,691**	**9,510,829**	**7,956,003**	**9,013,655**	**9,207,731**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Land and Improvements										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540
Additions at cost	-	-	-	-	-	-	-	-	-	-	-
Disposals and write-offs	-	-	-	-	-	-	-	-	-	-	-
	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540	45,618,540
Accumulated Depreciation											
Opening balance	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664
Depreciation provided in period	-	-	-	-	-	-	-	-	-	-	-
	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664	23,664
Written down value at period end	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**	**45,594,876**

15 Property plant and equipment	Buildings and Other Structures										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	120,405,777	178,097,434	220,131,147	245,828,738	258,238,466	261,318,366	267,073,166	273,573,166	277,647,066	287,685,666	295,266,916
Additions at cost	57,691,657	42,033,713	25,697,591	12,409,729	3,079,900	5,754,800	6,500,000	4,073,900	10,038,600	7,581,250	8,914,201
Disposals and write-offs	-	-	-	-	-	-	-	-	-	-	-
	178,097,434	220,131,147	245,828,738	258,238,466	261,318,366	267,073,166	273,573,166	277,647,066	287,685,666	295,266,916	304,181,117
Accumulated Depreciation											
Opening balance	39,971,387	43,821,087	47,709,048	53,173,120	58,796,042	64,849,113	70,902,184	76,955,255	83,008,326	89,061,397	95,114,468
Depreciation provided in period	3,849,700	3,887,961	5,464,072	5,622,922	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071	6,053,071
	43,821,087	47,709,048	53,173,120	58,796,042	64,849,113	70,902,184	76,955,255	83,008,326	89,061,397	95,114,468	101,167,539
Written down value at period end	**134,276,347**	**172,422,099**	**192,655,618**	**199,442,424**	**196,469,253**	**196,170,982**	**196,617,911**	**194,638,740**	**198,624,269**	**200,152,448**	**203,013,578**

15 Property plant and equipment	Plant and Equipment										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	55,968,801	58,769,130	68,910,465	72,261,290	74,215,290	76,273,587	78,279,677	83,232,257	85,923,057	89,004,587	91,695,087
Additions at cost	2,800,329	10,141,335	3,350,825	1,954,000	2,058,297	2,006,090	4,952,580	2,690,800	3,081,530	2,690,500	3,100,500
Disposals and write-offs	-	-	-	-	-	-	-	-	-	-	-
	58,769,130	68,910,465	72,261,290	74,215,290	76,273,587	78,279,677	83,232,257	85,923,057	89,004,587	91,695,087	94,795,587
Accumulated Depreciation											
Opening balance	28,423,184	31,835,733	35,171,876	38,542,008	42,177,111	45,814,547	49,451,983	53,089,419	56,726,855	60,364,291	64,001,727
Depreciation provided in period	3,412,549	3,336,143	3,370,132	3,635,103	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436	3,637,436
	31,835,733	35,171,876	38,542,008	42,177,111	45,814,547	49,451,983	53,089,419	56,726,855	60,364,291	64,001,727	67,639,163
Written down value at period end	**26,933,396**	**33,738,588**	**33,719,281**	**32,038,178**	**30,459,039**	**28,827,693**	**30,142,837**	**29,196,201**	**28,640,295**	**27,693,359**	**27,156,423**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Transport Infrastructure										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	714,241,938	755,189,696	783,332,148	795,060,871	807,695,532	815,835,213	821,644,314	829,858,321	836,397,459	843,226,381	852,011,715
Additions at cost	52,492,027	33,144,945	13,711,334	14,751,509	10,329,574	7,968,634	10,343,675	8,945,517	8,581,895	11,273,778	5,155,233
Disposals and write-offs	(11,544,269)	(5,002,493)	(1,982,611)	(2,116,848)	(2,189,893)	(2,159,533)	(2,129,668)	(2,406,379)	(1,752,973)	(2,488,444)	(1,121,308)
	755,189,696	783,332,148	795,060,871	807,695,532	815,835,213	821,644,314	829,858,321	836,397,459	843,226,381	852,011,715	856,045,640
Accumulated Depreciation											
Opening balance	140,474,866	150,696,529	158,992,780	167,323,887	175,734,563	184,240,966	192,757,647	201,285,439	209,830,453	218,375,468	226,920,483
Depreciation provided in period	10,221,663	8,296,251	8,331,107	8,410,676	8,506,403	8,516,681	8,527,792	8,545,014	8,545,015	8,545,015	8,545,015
	150,696,529	158,992,780	167,323,887	175,734,563	184,240,966	192,757,647	201,285,439	209,830,453	218,375,468	226,920,483	235,465,498
Written down value at period end	**604,493,167**	**624,339,368**	**627,736,984**	**631,960,969**	**631,594,247**	**628,886,667**	**628,572,882**	**626,567,006**	**624,850,913**	**625,091,232**	**620,580,142**

15 Property plant and equipment	Water										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	277,885,046	288,056,015	297,905,161	303,339,996	316,651,543	323,990,412	329,460,719	334,108,339	335,985,327	337,826,472	340,205,659
Additions at cost	11,401,765	10,340,805	6,577,426	15,071,277	8,536,685	6,697,595	5,847,243	2,480,050	2,454,860	3,064,316	3,408,030
Disposals and write-offs	(1,230,796)	(491,659)	(1,142,591)	(1,759,730)	(1,197,816)	(1,227,288)	(1,199,623)	(603,062)	(613,715)	(685,129)	(789,552)
	288,056,015	297,905,161	303,339,996	316,651,543	323,990,412	329,460,719	334,108,339	335,985,327	337,826,472	340,205,659	342,824,137
Accumulated Depreciation											
Opening balance	146,230,294	152,076,012	158,061,870	164,047,728	170,068,720	176,363,469	182,678,960	188,997,235	195,338,008	201,686,114	208,034,220
Depreciation provided in period	5,845,718	5,985,858	5,985,858	6,020,992	6,294,749	6,315,491	6,318,275	6,340,773	6,348,106	6,348,106	6,348,106
	152,076,012	158,061,870	164,047,728	170,068,720	176,363,469	182,678,960	188,997,235	195,338,008	201,686,114	208,034,220	214,382,326
Written down value at period end	**135,980,003**	**139,843,291**	**139,292,268**	**146,582,823**	**147,626,943**	**146,781,759**	**145,111,104**	**140,647,319**	**136,140,358**	**132,171,439**	**128,441,811**

15 Property plant and equipment	Sewerage										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	229,060,073	231,711,732	249,210,463	269,408,340	272,391,862	273,692,161	275,914,515	278,123,853	281,386,010	284,724,536	286,425,631
Additions at cost	2,929,328	17,941,446	21,454,743	3,804,695	2,299,669	2,664,471	2,871,754	4,537,709	4,451,367	2,203,360	7,271,883
Disposals and write-offs	(277,668)	(442,715)	(1,256,866)	(821,173)	(999,370)	(442,117)	(662,416)	(1,275,552)	(1,112,841)	(502,265)	(1,817,970)
	231,711,732	249,210,463	269,408,340	272,391,862	273,692,161	275,914,515	278,123,853	281,386,010	284,724,536	286,425,631	291,879,544
Accumulated Depreciation											
Opening balance	73,228,162	77,463,984	81,457,771	85,451,558	89,517,086	93,921,385	98,339,431	102,758,210	107,176,989	111,595,768	116,014,547
Depreciation provided in period	4,235,822	3,993,787	3,993,787	4,065,528	4,404,299	4,418,046	4,418,779	4,418,779	4,418,779	4,418,779	4,418,779
	77,463,984	81,457,771	85,451,558	89,517,086	93,921,385	98,339,431	102,758,210	107,176,989	111,595,768	116,014,547	120,433,326
Written down value at period end	**154,247,749**	**167,752,693**	**183,956,783**	**182,874,777**	**179,770,777**	**177,575,085**	**175,365,644**	**174,209,022**	**173,128,769**	**170,411,085**	**171,446,219**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 Property plant and equipment	Total										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Asset Values	$	$	$	$	$	$	$	$	$	$	$
Opening balance	1,443,180,175	1,557,442,546	1,665,107,924	1,731,517,775	1,774,811,233	1,796,728,279	1,817,990,931	1,844,514,476	1,862,957,459	1,888,086,182	1,911,223,548
Additions at cost	127,315,105	113,602,244	70,791,919	47,991,210	26,304,125	25,091,590	30,515,252	22,727,976	28,608,252	26,813,204	27,849,847
Disposals and write-offs	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)	(4,387,079)	(3,828,938)	(3,991,707)	(4,284,993)	(3,479,529)	(3,675,838)	(3,728,830)
	1,557,442,546	1,665,107,924	1,731,517,775	1,774,811,233	1,796,728,279	1,817,990,931	1,844,514,476	1,862,957,459	1,888,086,182	1,911,223,548	1,935,344,565
Accumulated Depreciation											
Opening balance	428,351,557	455,917,009	481,417,009	508,561,965	536,317,186	565,213,144	594,153,869	623,109,222	652,104,295	681,106,702	710,109,109
Depreciation provided in period	27,565,452	25,500,000	27,144,956	27,755,221	28,895,958	28,940,725	28,955,353	28,995,073	29,002,407	29,002,407	29,002,407
	455,917,009	481,417,009	508,561,965	536,317,186	565,213,144	594,153,869	623,109,222	652,104,295	681,106,702	710,109,109	739,111,516
Written down value at period end	**1,101,525,537**	**1,183,690,914**	**1,222,955,809**	**1,238,494,047**	**1,231,515,135**	**1,223,837,062**	**1,221,405,254**	**1,210,853,164**	**1,206,979,480**	**1,201,114,439**	**1,196,233,049**
Capital Work in Progess	**90,207,929**	**68,684,480**	**27,592,965**	**9,860,186**	**11,900,000**	**13,889,500**	**12,384,500**	**14,949,000**	**14,699,000**	**14,504,701**	**16,800,000**

15 (a) Right of use assets	Right of use - Land										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Opening balance	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888
Adoption of AASB 16 at 1 July 2019	-	-	-	-	-	-	-	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-	-	-	-	-	-	-	-
	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888	1,560,888
Accumulated Depreciation											
Opening balance	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-	-	-	-	-	-	-	-
	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051	36,051
Written down value at period end	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**	**1,524,837**

15 (a) Right of use assets	Right of use - Buildings										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Opening balance	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258
Adoption of AASB 16 at 1 July 2019	-	-	-	-	-	-	-	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-	-	-	-	-	-	-	-
	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258	457,258
Accumulated Depreciation											
Opening balance	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-	-	-	-	-	-	-	-
	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419	152,419
Written down value at period end	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**	**304,838**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the periods ending 30 June -

15 (a) Right of use assets	Right of use - Plant										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Opening balance	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290
Adoption of AASB 16 at 1 July 2019	-	-	-	-	-	-	-	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-	-	-	-	-	-	-	-
	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290	8,290
Accumulated Depreciation											
Opening balance	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-	-	-	-	-	-	-	-
	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613	4,613
Written down value at period end	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**	**3,676**

15 (a) Right of use assets	Total										
	Est Act	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
Opening balance	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435
Adoption of AASB 16 at 1 July 2019	-	-	-	-	-	-	-	-	-	-	-
Write-off - value of asset written off in period	-	-	-	-	-	-	-	-	-	-	-
	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435	2,026,435
Accumulated Depreciation											
Opening balance	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084
Revaluation adjustment DIRECT to Asset Reval Reserve	-	-	-	-	-	-	-	-	-	-	-
	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084	193,084
Written down value at period end	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**	**1,833,351**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the year ended 30 June

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
16 Intangible assets											
Computer software	976,640	6,113,398	7,537,399	7,991,328	8,493,892	9,314,582	9,389,164	10,288,838	10,175,946	10,386,648	10,299,276
	976,640	***6,113,398***	***7,537,399***	***7,991,328***	***8,493,892***	***9,314,582***	***9,389,164***	***10,288,838***	***10,175,946***	***10,386,648***	***10,299,276***
Movements in intangible assets were as follows:											
Computer software											
Opening balance	652,487	1,629,127	6,765,885	8,620,051	9,621,376	10,798,461	12,298,144	13,069,809	14,674,125	15,274,640	16,198,749
Transferred from software WIP A/c during the year	-	-	-	1,001,325	-	-	-	-	-	-	-
Acquired direct into asset account and internally generated costs	976,640	5,136,758	1,854,166	1,001,325	1,177,085	1,499,683	771,665	1,604,316	600,515	924,109	626,035
Closing balance at cost	1,629,127	6,765,885	8,620,051	9,621,376	10,798,461	12,298,144	13,069,809	14,674,125	15,274,640	16,198,749	16,824,784
Accumulated amortisation	(652,487)	(652,487)	(1,082,652)	(1,630,048)	(2,304,569)	(2,983,562)	(3,680,645)	(4,385,287)	(5,098,694)	(5,812,101)	(6,525,508)
Net book value at period end	**976,640**	**6,113,398**	**7,537,399**	**7,991,328**	**8,493,892**	**9,314,582**	**9,389,164**	**10,288,838**	**10,175,946**	**10,386,648**	**10,299,276**
17 Interest bearing liabilities											
Current											
Loans	5,202,300	5,432,000	5,674,100	5,929,200	6,197,500	6,034,800	6,279,045	6,251,900	5,825,900	5,357,100	5,357,100
	5,202,300	***5,432,000***	***5,674,100***	***5,929,200***	***6,197,500***	***6,034,800***	***6,279,045***	***6,251,900***	***5,825,900***	***5,357,100***	***5,357,100***
Non-Current											
Finance Lease Liabilities	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078
Loans	74,453,709	69,021,709	63,347,609	57,418,409	51,220,909	45,186,109	38,907,064	32,655,164	26,829,264	21,472,164	16,115,064
	76,305,787	***70,873,787***	***65,199,687***	***59,270,487***	***53,072,987***	***47,038,187***	***40,759,142***	***34,507,242***	***28,681,342***	***23,324,242***	***17,967,142***
Movements in finance leases:											
Finance Lease Liabilities											
Balance at beginning of period	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078	1,852,078
	1,852,078	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**	**1,852,078**
Loans											
(ii) Queensland Treasury Corporation	79,656,009	74,453,709	69,021,709	63,347,609	57,418,409	51,220,909	45,186,109	38,907,064	32,655,164	26,829,264	21,472,164
Classified as:											
Current	5,202,300	5,432,000	5,674,100	5,929,200	6,197,500	6,034,800	6,279,045	6,251,900	5,825,900	5,357,100	5,357,100
Non-current	74,453,709	69,021,709	63,347,609	57,418,409	51,220,909	45,186,109	38,907,064	32,655,164	26,829,264	21,472,164	16,115,064
	79,656,009	**74,453,709**	**69,021,709**	**63,347,609**	**57,418,409**	**51,220,909**	**45,186,109**	**38,907,064**	**32,655,164**	**26,829,264**	**21,472,164**
Movements in loans:											
(ii) Queensland Treasury Corporation											
Opening balance	84,653,681	79,656,009	74,453,709	69,021,709	63,347,609	57,418,409	51,220,909	45,186,109	38,907,064	32,655,164	26,829,264
Principal repayments	(4,997,672)	(5,202,300)	(5,432,000)	(5,674,100)	(5,929,200)	(6,197,500)	(6,034,800)	(6,279,045)	(6,251,900)	(5,825,900)	(5,357,100)
Closing balance	**79,656,009**	**74,453,709**	**69,021,709**	**63,347,609**	**57,418,409**	**51,220,909**	**45,186,109**	**38,907,064**	**32,655,164**	**26,829,264**	**21,472,164**

WHITSUNDAY REGIONAL COUNCIL

Notes to and forming part of the Budgeted Accounts

For the year ended 30 June

	Est Act 2021	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$
18 Provisions											
Current											
Annual leave	3,931,696	3,340,000	3,406,800	3,474,936	3,544,434	3,615,322	3,687,628	3,761,380	3,836,607	3,913,339	3,991,605
Long service leave	4,035,391	4,050,000	4,131,000	4,213,620	4,297,892	4,383,849	4,471,525	4,560,955	4,652,174	4,745,217	4,840,121
	7,967,087	**7,390,000**	**7,537,800**	**7,688,556**	**7,842,326**	**7,999,171**	**8,159,153**	**8,322,335**	**8,488,781**	**8,658,556**	**8,831,726**
Non-Current											
Long service leave	2,111,951	2,150,000	2,193,000	2,236,860	2,281,597	2,327,228	2,373,772	2,421,247	2,469,671	2,519,064	2,569,445
Refuse sites	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082	6,888,082
Quarry rehabilitation	651,361	666,361	681,361	696,361	711,361	726,361	741,361	756,361	771,361	786,361	801,361
	9,651,394	**9,704,443**	**9,762,443**	**9,821,303**	**9,881,040**	**9,941,671**	**10,003,215**	**10,065,690**	**10,129,114**	**10,193,507**	**10,258,888**
19 Capital account											
Balance at beginning of period	690,354,052	754,567,284	825,548,271	830,577,651	834,511,139	836,003,805	837,333,422	839,505,996	838,697,125	840,712,449	840,689,711
Tranfers from (to) retained surplus for capital income and expenses:											
Capital income	1,490,771	935,767	739,090	572,239	387,605	413,270	1,356,390	735,782	611,179	621,190	620,000
Other capital expenses	(13,052,733)	(5,936,867)	(4,382,068)	(4,697,751)	(4,387,079)	(3,828,938)	(3,991,707)	(4,284,993)	(3,479,529)	(3,675,838)	(3,728,830)
Capital payments funded from general revenue	(8,466,837)	2,479,561	5,046,995	4,751,439	4,732,180	3,664,493	2,794,023	4,575,503	5,403,263	3,954,517	5,121,109
Transfer from capital for unfunded depreciation	(7,138,845)	(1,656,635)	(4,377,652)	(5,028,275)	(4,799,313)	(2,809,206)	(1,570,676)	(3,859,341)	(2,005,728)	(2,689,526)	(2,539,261)
Transfers (to) from future capital sustainability reserve	-	(832,625)	606,106	(253,542)	(228,542)	(203,042)	709,728	(1,062)	54,059	9,759	60,619
Constrained Works reserve	28,379,308	39,387,420	6,896,909	5,409,378	5,787,815	4,093,040	2,874,816	2,025,240	1,432,080	1,757,160	3,150,000
NDRRA flood grant reserve	52,619,522	22,998,821	-	-	-	-	-	-	-	-	-
Insurance Reimbursement reserve	2,807,221	-	-	3,180,000	-	-	-	-	-	-	-
Capital Works reserve	7,504,825	13,605,544	500,000	-	-	-	-	-	-	-	-
Insurance Restoration reserve	70,000	-	-	-	-	-	-	-	-	-	-
Total capital	**754,567,284**	**825,548,271**	**830,577,651**	**834,511,139**	**836,003,805**	**837,333,422**	**839,505,996**	**838,697,125**	**840,712,449**	**840,689,711**	**843,373,348**
20 Restricted capital reserves											
Future capital sustainability reserve											
Cash unspent (utilised) in period	-	832,625	226,519	480,061	708,603	911,645	201,917	202,979	148,920	139,161	78,542
Closing balance	**-**	**832,625**	**226,519**	**480,061**	**708,603**	**911,645**	**201,917**	**202,979**	**148,920**	**139,161**	**78,542**
Constrained developer contributions reserve											
Closing balance	7,251,692	7,884,286	4,448,530	2,288,842	893,111	1,669,640	2,027,324	3,865,221	5,739,876	7,652,024	9,564,024
Total restricted capital reserves	**7,251,692**	**8,716,911**	**4,675,049**	**2,768,903**	**1,601,714**	**2,581,285**	**2,229,241**	**4,068,200**	**5,888,796**	**7,791,185**	**9,642,566**
21 Other capital reserves											
Insurance Reimbursement reserve	222,400	222,400	222,400	222,400	222,400	222,400	222,400	222,400	222,400	222,400	222,400
Capital Works reserve	37,650,101	24,044,557	23,544,557	23,544,557	23,544,557	23,544,557	23,544,557	23,544,557	23,544,557	23,544,557	23,544,557
Insurance Restoration reserve	714,953	714,953	714,953	714,953	714,953	714,953	714,953	714,953	714,953	714,953	714,953
Total capital reserves	**38,587,453**	**24,981,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**	**24,481,909**
22 Recurrent reserves											
Operational Projects Reserve	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896	3,124,896
Total recurrent reserves	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**	**3,124,896**
Total of all cash reserves	**48,964,041**	**36,823,716**	**32,281,854**	**30,375,708**	**29,208,519**	**30,188,090**	**29,836,046**	**31,675,005**	**33,495,601**	**35,397,990**	**37,249,371**

WHITSUNDAY REGIONAL COUNCIL

Financial Ratios of the Budget

For the year ended 30 June :

	Est Act 2021 %	2021/22 %	2022/23 %	2023/24 %	2024/25 %	2025/26 %	2026/27 %	2027/28 %	2028/29 %	2029/30 %	2030/31 %
23 Financial Ratios											
Operating Surplus Ratio											
Extent to which operating revenue covers operational expenses. Target range 0 per cent to 10 per cent.											
A ratio >0% indicates an operating surplus, these funds are available to maintain or increase council's capital value.											
A ratio <0% indicates an operating loss, results in opening capital value declining which has future sustainability issues.											
Net operating surplus											
Total operating revenue	0.1%	0.4%	0.6%	0.2%	0.1%	0.4%	0.7%	0.9%	1.2%	1.5%	1.8%
Asset sustainability ratio											
Capital expenditure on replacement infrastruture assets acquired /depreciation on infrastructure assets.											
Expenditure on Replacement Assets											
Depreciation expense	150.2%	149.5%	88.3%	86.5%	76.4%	76.3%	94.2%	81.2%	81.8%	83.0%	86.2%
Indicator suggests percentage should be >90%.											
This indicator should be averaged over at least 10 years. Not an annual expectation.											
Net Financial Liabilities Ratio											
Total liabilities-Current Assets											
Operating revenue	21.7%	26.2%	24.2%	20.5%	16.5%	11.4%	7.4%	1.3%	-3.0%	-8.7%	-13.3%
A positive percentage <60% indicates a capacity to increase borrowings.											
A positive percentage >60% indicates a limited capacity to increase borrowings.											
Interest coverage ratio											
Indicator range is between 0% and 5%											
Net interest expense											
Operating Revenue	1.8%	1.4%	1.2%	1.0%	0.7%	0.5%	0.3%	0.1%	-0.1%	-0.3%	-0.4%
This shows the council's capicity to fund additional borrowings.											
A negative percentage indicates interest income exceeds the interest expense.											
Level of Debt											
Total liabilities											
Total assets	9.6%	8.8%	8.2%	7.9%	7.5%	7.1%	6.7%	6.2%	5.8%	5.4%	5.0%
Net rates & utility charges original budget prior year		86,682,477	90,550,910	92,542,307	94,296,715	96,392,407	98,140,617	99,923,797	101,742,641	103,597,846	105,490,169
Net rates & utility charges budgeted for current year		90,550,910	92,542,307	94,296,715	96,392,407	98,140,617	99,923,797	101,742,641	103,597,846	105,490,169	107,420,337
Change rates and utility chages net of discounts		3,868,433	1,991,397	1,754,408	2,095,692	1,748,210	1,783,180	1,818,844	1,855,205	1,892,323	1,930,168
Percentage change		4.5%	2.2%	1.9%	2.2%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%

4. Closure of Meeting